



GEORGINA

10 YEAR CAPITAL PLAN

Operations Infrastructure (Department Administration, Asset Management and Technical Services, Road Operations and Fleet Services)

Capital Project	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Non-Growth Related Expenditures											
Roads											
Minor Capital Resurfacing	2,157,000	2,307,000	2,457,000	2,607,000	2,757,000	2,907,000	3,057,000	3,207,000	3,207,000	3,207,000	27,870,000
Roads Reconstruction	175,000	2,000,000	2,620,000	2,770,000	2,920,000	3,070,000	3,220,000	3,370,000	3,370,000	3,370,000	26,885,000
Udora Roads Design and Construction		1,100,000	1,200,000	1,100,000							3,400,000
Lake Drive Functionality Assessment	150,000										150,000
Streelight Upgrades	90,000	90,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	660,000
Bridges & Culverts											
Bi-annual OSIM Inspection & Bridge Assessment	75,000		75,000		75,000		75,000		75,000		375,000
Bridges - Repair & Replacement Bridge B4 Old Shiloh (east)		1,700,000									1,700,000
Old Shiloh Bridge EA and Heritage Investigation	100,000										100,000
Minor Capital Culverts under 3m	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,800,000
Sidewalks											
Minor Capital Concrete	75,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	795,000
Active Transportation Master Plan Outcome (new Sidewalks)		350,000	350,000								1,050,000
Storm Water											
Ditch Reconstruction Program	400,000	600,000	800,000	1,000,000	1,200,000	1,400,000	1,600,000	1,800,000	2,000,000	2,000,000	12,800,000
Storm Sewer System Maintenance		180,000	200,000	220,000	240,000	260,000	280,000	300,000	300,000	300,000	2,280,000
Retention Ponds - Repair & Replacement		200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,800,000
Other											
EAB Tree Removal Program	1,100,000	1,100,000	840,000	250,000							3,290,000
Windrow Snow Clearing Service (22-MQ-03)	15,000										15,000
Malone Wharf: Parking Lot Resurfacing (22-FS-05)	50,000										50,000
Alice Avenue: Drainage and Storm Sewer Assessment (22-DN-03)	50,000										50,000
Pefferlaw Dam	1,000,000										1,000,000
Public Water Tap	40,000										40,000
Operation and Closure Plan for clean Fill Sites		75,000									75,000
Fleet program review	20,000										20,000
Fuel Management System Evaluation/ Implementation	120,000										120,000
Asset Management Plan for Non Core Assets	150,000										150,000
Roads New Equipment	175,000										175,000
Fleet Replacement	1,773,000										1,773,000
Growth Related Expenditures	7,915,000	9,982,000	9,082,000	8,837,000	7,732,000	8,177,000	8,772,000	9,217,000	9,492,000	9,217,000	88,423,000
Other											
Additional Sweeper Attachment		100,000		100,000							200,000
Tandem Axle Dump Truck		320,000		273,000							593,000
		420,000		373,000							793,000
Total Annual Capital Expenditures	7,915,000	10,402,000	9,082,000	9,210,000	7,732,000	8,177,000	8,772,000	9,217,000	9,492,000	9,217,000	89,216,000



GEORGINA

10 YEAR CAPITAL PLAN

Operations Infrastructure (Department Administration, Asset Management and Technical Services, Road Operations and Fleet Services)

Capital Project	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Non-Growth Related Funding											
Capital Reserve - Tax Funded	4,758,000	8,479,000	7,579,000	7,334,000	6,229,000	6,674,000	7,269,000	7,714,000	7,989,000	7,714,000	71,739,000
Canada Community-Building Fund	1,766,300	1,503,000	1,503,000	1,503,000	1,503,000	1,503,000	1,503,000	1,503,000	1,503,000	1,503,000	15,293,300
Debtenture - Tax Funded											
Grants	1,390,700										1,390,700
Other Revenue	7,915,000	9,982,000	9,082,000	8,837,000	7,732,000	8,177,000	8,772,000	9,217,000	9,492,000	9,217,000	88,423,000
Growth Related Funding											
Development Charges											
Capital Reserve - Tax Funded		420,000		373,000							793,000
Canada Community-Building Fund											
Debtenture - Development Charges											
Debtenture - Tax Funded											
Grants											
Other Revenue		420,000		373,000							793,000
Total Annual Capital Funding	7,915,000	10,402,000	9,082,000	9,210,000	7,732,000	8,177,000	8,772,000	9,217,000	9,492,000	9,217,000	89,216,000

* Roads study recommended an annual investment requirement of:
 - \$3.2 million per year for resurfacing and maintenance (2015 cost estimates)
 - \$3.2 million per year for reconstruction (2015 cost estimates)

* Storm Water - Capital needs will be assessed with the Asset Management Plan and will be updated in the ten year forecast at this time.



GEORGINA

10 YEAR CAPITAL PLAN
Operations Infrastructure (Water, Wastewater, Refuse and Recycle)

Capital Project	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Non-Growth Related Expenditures											
Water											
Watermain Renewal			997,000	997,000	997,000	997,000	997,000	997,000	997,000	200,000	3,988,000
Watermain linear condition assessment		200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,800,000
Meter Replacement Program	150,000	200,000	250,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	2,700,000
Line Valves & Hydrant - Rehabilitation & Replace	100,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,900,000
Service Connections - Replacement	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,000,000
Water Booster Pumping Station - Repair & Replace (BCA)		80,000			80,000			80,000		80,000	240,000
Water Booster Pump Station Condition Assessment		50,000									80,000
Water Operational Support Equipment		100,000									50,000
Water Yard BCA Rehabilitation		120,000									100,000
Fuel System Improvements for the Queensway WBS No. 16		60,000									120,000
Bulk Water Station											60,000
Wastewater											
Vertical Wastewater condition assessment	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	160,000	1,600,000
Wastewater linear condition assessment	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000
Waste Water Pumping Stations - Repair & Replace (BCA)	270,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,520,000
Sewer Main and Service Connection Rehabilitation		400,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000
Fuel System Upgrades for Standby Generators (TSSA)	200,000										200,000
Inflow/Infiltration Study	150,000										150,000
Sewer and Maintenance Hole Rehabilitation and Replacement		500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	4,500,000
Water Yard BCA Rehabilitation		100,000									100,000
Vehicles & Equipment - Replacement		260,000		115,000	139,000		20,000				534,000
	1,840,000	3,270,000	3,457,000	2,625,000	3,726,000	2,510,000	3,527,000	2,590,000	3,507,000	2,590,000	29,642,000
Growth Related Expenditures											
Total Annual Capital Expenditures	1,840,000	3,270,000	3,457,000	2,625,000	3,726,000	2,510,000	3,527,000	2,590,000	3,507,000	2,590,000	29,642,000
Non-Growth Related Funding											
Capital Reserve - Rate Funded	1,840,000	3,270,000	3,457,000	2,625,000	3,726,000	2,510,000	3,527,000	2,590,000	3,507,000	2,590,000	29,642,000
Canada Community-Building Fund											
Debtenture - Rate Funded											
Grants											
Other Revenue											
Growth Related Funding											
Development Charges											
Capital Reserve - Tax Funded											
Canada Community-Building Fund											
Debtenture - Development Charges											
Debtenture - Rate Funded											
Grants											
Other Revenue											
Total Annual Capital Funding	1,840,000	3,270,000	3,457,000	2,625,000	3,726,000	2,510,000	3,527,000	2,590,000	3,507,000	2,590,000	29,642,000



GEORGINA

10 YEAR CAPITAL PLAN
Fire Rescue Services

Capital Project	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Non-Growth Related Expenditures											
Stn 1-4 Repairs (Bldg Audit)		9,000	16,000	87,000							112,000
Stn 1-6 Repairs (Bldg Audit)		6,000	9,000	3,000					39,000		57,000
Fire Suppression Equipment	60,000	72,000	93,000	60,000	60,000	60,000	60,000	135,000	135,000	135,000	870,000
Bunker Gear	54,000	54,000	54,000	54,000	54,000	54,000	54,000	55,000	55,000	55,000	543,000
Communications Equipment	15,000	25,000	25,000	25,000	775,000	25,000	25,000	25,000	25,000	25,000	990,000
Vehicle Replacement		1,384,000	955,000		929,000	65,000		111,000		300,000	3,744,000
	129,000	1,550,000	1,152,000	229,000	1,818,000	204,000	139,000	326,000	254,000	515,000	6,316,000
Growth Related Expenditures											
New Station in S. Keswick (12,500 sq.ft.)		500,000	6,584,000								7,084,000
Training Facility		20,000	500,000								520,000
Pumper - New Station			930,000								930,000
Rescue - New South Station				930,000							930,000
Support Vehicle - New Station			51,000								51,000
Bunker Gear for 20 Additional Firefighters				90,000							90,000
N. Keswick Stn. & Headquarters (20,000 sqft)					800,000	11,285,000					12,085,000
Station 1-6: Replacement (S)						486,000	7,535,000				8,021,000
Fire Master Plan		80,000									80,000
Emergency Management Generator				50,000							50,000
	-	600,000	8,065,000	1,070,000	800,000	11,771,000	7,535,000	-	-	-	29,841,000
Total Annual Capital Expenditures	129,000	2,150,000	9,217,000	1,299,000	2,618,000	11,975,000	7,674,000	326,000	254,000	515,000	36,157,000
Non-Growth Related Funding											
Capital Reserve - Tax Funded	129,000	1,550,000	1,152,000	229,000	1,818,000	204,000	139,000	326,000	254,000	515,000	6,316,000
Canada Community-Building Fund											-
Debenture - Tax Funded											-
Grants											-
Other Revenue											-
Growth Related Funding											
Development Charges											2,651,000
Capital Reserve - Tax Funded		100,000	1,481,000	1,070,000							-
Canada Community-Building Fund					300,000	4,516,000	4,401,000				16,301,000
Debenture - Development Charges		500,000	6,584,000		500,000	7,255,000	3,134,000				10,889,000
Grants											-
Other Revenue											-
		600,000	8,065,000	1,070,000	800,000	11,771,000	7,535,000				29,841,000
Total Annual Capital Funding	129,000	2,150,000	9,217,000	1,299,000	2,618,000	11,975,000	7,674,000	326,000	254,000	515,000	36,157,000



GEORGINA

10 YEAR CAPITAL PLAN

Corporate Services (Department Administration, Finance, Tax, Revenue and Customer Service, Procurement, Information Technology)

Capital Project	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Non-Growth Related Expenditures											
Corporate IT Strategic Plan			65,000					65,000			130,000
Water Financial Plan and Rate Study			40,000					40,000			80,000
Network Assessment					20,000						20,000
ERP Replacement			900,000								900,000
CRM		250,000									250,000
ICT Cycling	270,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	3,420,000
	270,000	600,000	1,355,000	350,000	350,000	370,000	350,000	455,000	350,000	350,000	4,800,000
Growth Related Expenditures											
Long Range Financial Plan Update	70,000		50,000					70,000			190,000
CBC and DC Studies	70,000		70,000					70,000			140,000
	70,000	-	120,000	-	-	-	-	140,000	-	-	330,000
Total Annual Capital Expenditures	340,000	600,000	1,475,000	350,000	350,000	370,000	350,000	595,000	350,000	350,000	5,130,000
Non-Growth Related Funding											
Capital Reserve - Tax Funded	270,000	600,000	1,315,000	350,000	350,000	370,000	350,000	415,000	350,000	350,000	4,720,000
Capital Reserve - Rate Funded			40,000					40,000			80,000
Canada Community-Building Fund											-
Debtenture - Tax Funded											-
Grants											-
Other Revenue											-
Growth Related Funding											
Development Charges	270,000	600,000	1,355,000	350,000	350,000	370,000	350,000	455,000	350,000	350,000	4,800,000
Capital Reserve - Tax Funded	70,000		120,000					140,000			330,000
Canada Community-Building Fund											-
Debtenture - Development Charges											-
Debtenture - Tax Funded											-
Grants											-
Other Revenue											-
	70,000	-	120,000	-	-	-	-	140,000	-	-	330,000
Total Annual Capital Funding	340,000	600,000	1,475,000	350,000	350,000	370,000	350,000	595,000	350,000	350,000	5,130,000



GEORGINA

10 YEAR CAPITAL PLAN
Deputy CAO (Department Administration, Clerks, Municipal Law Enforcement)

Capital Project	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Non-Growth Related Expenditures											
Vehicle & Equipment - Replacement		60,000	108,000		108,000						276,000
Other											
Growth Related Expenditures											
Total Annual Capital Expenditures		60,000	108,000		108,000						276,000
Non-Growth Related Funding											
Capital Reserve - Tax Funded		60,000	108,000		108,000						276,000
Canada Community-Building Fund											
Debtenture - Tax Funded											
Grants											
Other Revenue											
Growth Related Funding											
Development Charges											
Capital Reserve - Tax Funded											
Canada Community-Building Fund											
Debtenture - Development Charges											
Debtenture - Tax Funded											
Grants											
Other Revenue											
Total Annual Capital Funding	0	60,000	108,000	0	108,000	0	0	0	0	0	276,000



GEORGIA

10 YEAR CAPITAL PLAN
 Community Services (Department Administration, Recreation, Culture, Facilities, Parks)

Capital Project	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Non-Growth Related Expenditures											
Vehicles & Equipment Replacements		11,000	67,000	84,000	55,000	5,000	1,000	400,000	114,000		737,000
SLT-Interior Design Consultants (seating)		25,000									25,000
SLT-AODA & Seating Replacement		450,000									450,000
GPV-AODA Accessibility (Train Station/Post Office)	50,000										50,000
York Catholic District School Board		410,000									410,000
Facilities											
Building Condition Assessment Program		1,600,000	1,300,000	1,400,000	1,500,000	1,600,000	1,700,000	1,800,000	1,900,000	2,000,000	14,800,000
Replacement of HVAC at Noble House (BCA 2022)	20,000										20,000
Sump Pump Rebuilds Georgina Leisure Pool (BCA)	20,000										20,000
HVAC Unit Replacements (SLT/Club 55 X2)	80,000										80,000
HVAC Unit Replacements (Pef Lions Hall)	100,000										100,000
HVAC Unit Replacements (SLT, Pef Lions Hall, Kes FSX3)	50,000										50,000
Perfeinaw Library Carpet Replacement	30,000										30,000
SLT - Concrete Loading Dock Repairs	50,000										50,000
AODA - Kin Hall Exterior Ramp	120,000		400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	3,200,000
Other Facilities											
ROC Ski Lift	150,000										150,000
Dehumidifiers on the Green Rink Pad, Georgina Ice Palace	75,000										75,000
Port Bolster Hall - Concrete Floor Coating	16,000										16,000
Create Office/Meeting Space - LINK		30,000									30,000
SLT/Club 55 Marquee - Replace existing Marquee portion to LED		60,000									60,000
CC Walkway		18,000									18,000
ROC - Hill Lighting		30,000									30,000
Port Bolster Hall Door Replacement		12,000									12,000
Georgina Ice Palace Chiller Replacement		340,000									340,000
Chiller Gasket Replacement - Georgina Sutton Arena	20,000										20,000
Oil Separator Replacement GSA (TSSA Recommendation)	25,000										25,000
Egypt Yard Furnace		35,000									35,000
Roads Yards Security Improvements		55,000									55,000
Melting Pit - Georgina Ice Palace		355,000									355,000
Civic Centre (Cash Flow)		11,945,000									11,945,000
Pefferlaw Recreation Opportunities	1,446,750										1,446,750
Electric Car Charges (22-MQ-04)	60,000										60,000
Boom on the Maskinonge River (22-MQ-01)	20,000										20,000
Improvements to High Street - Minor Capital (22-FS-04)	20,000										20,000
Dog park - ROC property (Leash Free) (22-DN-02)	100,000										100,000
Parks											
Playground replacements		400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	3,600,000
Sutton Multi Use Path Construction		1,200,000									1,200,000
Picnic Table Replacement		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	950,000
Waterfront Parks Master Plan (Town portion)		175,200									175,200
Vehicle and Equipment Replacements											
	2,677,950	17,419,000	2,528,000	3,752,000	3,003,000	3,744,000	3,047,000	4,183,000	3,414,000	500,000	47,167,950



GEORGINA

10 YEAR CAPITAL PLAN
 Community Services (Department Administration, Recreation, Culture, Facilities, Parks)

Capital Project	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Growth Related Expenditures											
MURC (Cash flow)	20,722,000	8,600,000									29,322,000
Parks											
Treasure Hill: Village Square/ Trails	840,000										840,000
Simcoe Landing Phase 9: Village Square		447,000									447,000
Simcoe Landing Phase 9: Neighbourhood Park		1,750,000									1,750,000
Ainslie (Catering Road): Village Square Design/Construction			259,000								259,000
Ainslie (Catering Road): Trail Head/Trails Design/Construction			517,000								517,000
Greystone: Linear Park/ Trail Design/Construction				500,000							500,000
Crew Cab				67,000							67,000
Parks and Park Buildings					550,000	997,000	2,900,000	579,000	1,500,000	1,750,000	8,276,000
Service Truck		100,000									100,000
Waterfront Parks Master Plan (DC portion)											
Vehicles and Equipment	34,800				175,000				750,000		1,225,000
	21,596,800	10,997,000	776,000	767,000	725,000	997,000	2,900,000	579,000	2,250,000	1,750,000	43,337,800
Total Annual Capital Expenditures	24,274,750	28,416,000	3,304,000	4,519,000	3,728,000	4,741,000	5,947,000	4,762,000	5,664,000	5,150,000	90,505,750
Non-Growth Related Funding											
Capital Reserve - Tax Funded	2,652,950	5,474,000	2,528,000	3,752,000	3,003,000	3,744,000	3,047,000	4,183,000	3,414,000	3,400,000	35,197,950
Canada Community-Building Fund											
Debtenture - Tax Funded		11,945,000									11,945,000
Grants	25,000										25,000
Other Revenue											
	2,677,950	17,419,000	2,528,000	3,752,000	3,003,000	3,744,000	3,047,000	4,183,000	3,414,000	3,400,000	47,167,950
Growth Related Funding											
Development Charges											
Capital Reserve - Tax Funded	874,800	2,397,000	776,000	767,000	725,000	997,000	2,900,000	579,000	2,250,000	1,750,000	14,015,800
Canada Community-Building Fund											
Debtenture - Development Charges											
Grants	20,722,000	8,600,000									29,322,000
Other Revenue											
	21,596,800	10,997,000	776,000	767,000	725,000	997,000	2,900,000	579,000	2,250,000	1,750,000	43,337,800
Total Annual Capital Funding	24,274,750	28,416,000	3,304,000	4,519,000	3,728,000	4,741,000	5,947,000	4,762,000	5,664,000	5,150,000	90,505,750

* There is approximately a \$25 million back log in facility repairs and rehabilitations as identified in the building condition assessments that is not identified in the 10 year capital plan due to funding constraints. (2015 cost estimates)
 * Parks - Potential capital improvements to waterfront parks based on the upcoming Waterfront Parks Masterplan have not been included in the ten year forecast at this time. They will be included after phase 3 is complete.



GEORGINA

10 YEAR CAPITAL PLAN

Development Services (Department Administration, Building, Policy Planning, Development Planning, Economic Development, Development Engineering)

Capital Project	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Non-Growth Related Expenditures											
Vehicle Replacements		30,000				60,000					60,000
Economic Strategy		30,000				60,000					90,000
Growth Related Expenditures											
Queensway North Urbanization (Church to Old Homestead) fully urbanized					5,145,000						5,145,000
Keswick Service Area - Sidewalks and Streetlights				2,456,000						2,455,000	4,911,000
New watermain on Old Homestead Road					3,696,000						3,696,000
New trunk watermain on The Queensway North to Old Homestead Road					1,168,000						1,168,000
New trunk watermain on Glenwoods Avenue					1,176,000						1,176,000
The Queensway South Sewer			546,000								546,000
Black River Rd Sidewalk / Multi-Use Path		1,069,000									1,069,000
Lorne Street Sewer				101,000							101,000
Dalton Road Sewer				168,000							168,000
High Street Sanitary Sewer		1,215,000						1,215,000			2,430,000
Stormwater Model/Masterplan			250,000					50,000			300,000
Keswick Business Park Secondary Plan							60,000				60,000
Sutton/Jackson's Point Secondary Plan			85,000								85,000
Pefferlaw Secondary Plan		75,000									75,000
Planning Applications Fee Review			30,000								30,000
Miscellaneous Planning Studies						30,000					30,000
Ten Year OP Update and Review					100,000						100,000
Building By-law Update				20,000							20,000
Zoning By-law Update		150,000									150,000
Development Engineering Design Criteria Review	65,000										65,000
	65,000	2,509,000	911,000	2,775,000	11,285,000	30,000	60,000	110,000	1,215,000	2,455,000	21,415,000
Total Annual Capital Expenditures	65,000	2,539,000	911,000	2,775,000	11,285,000	90,000	120,000	110,000	1,215,000	2,455,000	21,565,000
Non-Growth Related Funding											
Capital Reserve - Tax Funded		30,000				60,000					150,000
Canada Community-Building Fund											-
Debateure - Tax Funded											-
Grants											-
Other Revenue											-
Growth Related Funding											
Development Charges						60,000					60,000
Capital Reserve - Tax Funded	65,000	2,153,000	567,000	2,084,000	7,582,000	30,000	60,000	110,000	1,215,000	1,828,000	15,694,000
Capital Reserve - Rate Funded		356,000		131,000	2,573,000					130,000	3,190,000
Canada Community-Building Fund			344,000	62,000	546,000						952,000
Debateure - Development Charges											-
Debateure - Tax Funded										497,000	497,000
Grants											-
Other Revenue											-
	65,000	2,509,000	911,000	2,775,000	11,285,000	30,000	60,000	110,000	1,215,000	2,455,000	21,415,000
Total Annual Capital Funding	65,000	2,539,000	911,000	2,775,000	11,285,000	90,000	120,000	110,000	1,215,000	2,455,000	21,565,000



GEORGINA

10 YEAR CAPITAL PLAN
Georgina Public Libraries

Capital Project	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Non-Growth Related Expenditures											
Minor Capital	9,500	42,000	17,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	138,500
Library Plans (Master Plan/Strategic Plan)	40,000			40,000	50,000			40,000			170,000
	49,500	42,000	17,000	50,000	60,000	10,000	10,000	50,000	10,000	10,000	308,500
Growth Related Expenditures											
Additional Collection Materials		200,000									200,000
MURC Makerspace equipment	-	200,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	10,000	910,000
	49,500	242,000	117,000	150,000	160,000	110,000	110,000	150,000	110,000	20,000	1,218,500
Total Annual Capital Expenditures											
Non-Growth Related Funding											
Capital Reserve - Tax Funded	49,500	42,000	17,000	50,000	60,000	10,000	10,000	50,000	10,000	10,000	308,500
Canada Community-Building Fund											-
Debtenture - Tax Funded											-
Grants											-
Other Revenue											-
	49,500	42,000	17,000	50,000	60,000	10,000	10,000	50,000	10,000	10,000	308,500
Growth Related Funding											
Development Charges											
Capital Reserve - Tax Funded			100,000	100,000	100,000	100,000	100,000	100,000	100,000	10,000	910,000
Canada Community-Building Fund											-
Debtenture - Development Charges											-
Debtenture - Tax Funded											-
Grants											-
Other Revenue											-
		200,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	10,000	910,000
	49,500	242,000	117,000	150,000	160,000	110,000	110,000	150,000	110,000	20,000	1,218,500
Total Annual Capital Funding											
	49,500	242,000	117,000	150,000	160,000	110,000	110,000	150,000	110,000	20,000	1,218,500



GEORGINA

10 YEAR CAPITAL PLAN
 Chief Administrative Officer (Office of the CAO, Communications, Strategy)

Capital Project	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Non-Growth Related Expenditures											
Resident service delivery satisfaction survey		15,000									15,000
2023-2026 Corporate Strategic Plan	50,000				50,000				50,000		150,000
Develop a Corporate Sustainability Plan	40,000										40,000
Minor Capital	90,000	25,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	90,000
			10,000	10,000	60,000	10,000	10,000	10,000	60,000	10,000	295,000
Growth Related Expenditures											
	-	-	-	-	-	-	-	-	-	-	-
Total Annual Capital Expenditures	90,000	25,000	10,000	10,000	60,000	10,000	10,000	10,000	60,000	10,000	295,000
Non-Growth Related Funding											
Capital Reserve - Tax Funded	90,000	25,000	10,000	10,000	60,000	10,000	10,000	10,000	60,000	10,000	295,000
Canada Community-Building Fund											
Deventure - Tax Funded											
Grants											
Other Revenue											
Growth Related Funding											
Development Charges											
Capital Reserve - Tax Funded											
Canada Community-Building Fund											
Deventure - Development Charges											
Deventure - Tax Funded											
Grants											
Other Revenue											
Total Annual Capital Funding	90,000	25,000	10,000	10,000	60,000	10,000	10,000	10,000	60,000	10,000	295,000



GEORGINA

10 YEAR CAPITAL PLAN
Human Resources

Capital Project	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
Non-Growth Related Expenditures											
Minor Capital	-	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	90,000
Growth Related Expenditures											
	-	-	-	-	-	-	-	-	-	-	-
Total Annual Capital Expenditures	-	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	90,000
Non-Growth Related Funding											
Capital Reserve - Tax Funded		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	90,000
Canada Community-Building Fund											
Debtenture - Tax Funded											
Grants											
Other Revenue											
Growth Related Funding											
Development Charges											
Capital Reserve - Tax Funded											
Canada Community-Building Fund											
Debtenture - Development Charges											
Debtenture - Tax Funded											
Grants											
Other Revenue											
Total Annual Capital Funding	0	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	90,000



GEORGINA

Estimated Discretionary Reserves
Summary for 2022

Consolidated Discretionary Reserves	\$	\$
Projected Opening Balance		52,919,530
Contributions:		11,013,160
Draws:		
Carry Forward Capital Projects	(6,179,620)	
Current Capital Projects	(9,789,450)	
Current Operating Draws	<u>(2,999,690)</u>	
Total Draws:		<u>(18,968,760)</u>
Transfer:		
Transfer to COVID-19 Obligatory Reserve (Only if pressures exceed Grant)	<u>(1,087,620)</u>	
Total Transfers:		<u>(1,087,620)</u>
Projected Closing Balance		43,876,310
Less Internal Borrowing Balances (2022 Repayment is \$664,340)		
2014 The Link-Sutton Community Hall		<u>(87,530)</u>
Projected Closing Balance After Internal Borrowings		43,788,780



Individual Discretionary Reserves

1 Corporate Capital/ New Infrastructure Reserve

Projected Opening Balance		6,978,790
Contributions:		
Entrance Features	50,000	
Pefferlaw Recreation Capital	50,000	
Dam's - Repair and Replacement	75,000	
Replacement Civic Center	125,000	
Corporate Information Technology	200,000	
Accessibility Projects	65,000	
Green Initiatives	60,000	
Alternate Energy Initiatives	5,000	
New Capital Contribution	556,940	
Total Contributions:	556,940	1,186,940
Draws:		
18-REC-3: Keswick Cenotaph Relocation	(34,260)	
19-PRK-4: Holmes Point Washrooms	(200,000)	
19-ECD-1: Wayfinding & Community Signage	(24,690)	
21-DS-1: Comprehensive Zoning By-law Review	(25,860)	
21-CAO-1: Business continuity and customer convenience / HRIS (payroll)	(162,150)	
C-2021-0322: Microsoft 365 Assessment, Migration, and Implementation	(134,620)	
Grant Writing Services	(50,000)	
22-CI-WAT-05: Public Water Tap & Bulk Water Station	(40,000)	
22-CI-OI-02: New Equipment (Roads)	(175,000)	
22-CI-OI-09: Fuel Management System	(120,000)	
22-CI-OI-19: Pefferlaw Dam	(1,000,000)	
22-CI-RC-07: Pefferlaw Recreation Opportunities	(1,446,750)	
22-CI-RC-08: Electric Car Charges (22-MQ-04)	(60,000)	
22-CI-RC-09: Boom on the Maskinonge River (22-MQ-01)	(10,000)	
22-CI-RC-10: Improvements to High Street - Minor Capital (22-FS-04)	(20,000)	
22-CI-RC-06: Dog park - ROC property (Leash Free) (22-DN-02)	(100,000)	
Total Draws:	(3,603,330)	(3,603,330)
Transfer:		
Transfer to Waterfront Parks Reserve	(2,015,000)	
Total Transfers:	(2,015,000)	(2,015,000)

Projected Closing Balance** **2,547,400**

Future Year Commitments:		
Replacement Civic Center (Debenture)	(375,000)	
Total Future Commitments	(375,000)	(375,000)

Unrestricted for the Purpose of New Capital Infrastructure **2,172,400**



GEORGINA

2 Facilities - Repair & Replacement

Projected Opening Balance		10,316,350
Contributions:		
General Contribution - Non Program	100,000	
Leisure Facilities	118,100	
Parks Facilities	75,000	
Civic Centre	194,700	
Leisure Pool	60,000	
Arenas	139,300	
Stephen Leacock Theatre	27,000	
The ROC	144,730	
The Link	6,120	
Mechanic Shop	6,000	
Animal Shelter	47,690	
Historical Village	20,000	
Roads Facilities	80,000	
Fire Halls	100,000	
Library Facilities	85,000	
Total Contributions:		1,203,640
Draws:		
20-RC-4: Pioneer Village	(10,000)	
21-RC-1: Secure a consultant for Assessment (BCA)	(150,000)	
21-RC-1/ CAO-2021-0018: Furnace/Oil Tank replacement at Annex	(100,300)	
Project Management Services	(337,000)	
Facility and Equipment Emergency Repairs	(100,000)	
22-CI-RC-01: Facilities Repairs & Remediation Program	(286,000)	
22-CI-RC-02: Building Condition Assessment (BCA) Items	(470,000)	
22-CI-RC-03: Train Station Repairs	(25,000)	
Total Draws:		(1,478,300)
Projected Closing Balance		10,041,690



GEORGINA

3 Fleet & Equipment - Repair & Replacement

Projected Opening Balance		5,936,410
Contributions:		
General Contribution - Non Program	50,000	
Recreation Fleet	3,900	
Arenas Equipment	67,900	
Parks Fleet	184,200	
Roads Fleet	364,610	
Municipal Law Enforcement Fleet	34,400	
Building Maintenance Fleet	26,600	
Engineering Fleet	6,200	
Fire Equipment	543,700	
Wireless Broadband Infrastructure	20,000	
Library IT Equipment	31,000	
Information Technology - Hardware/Software	219,400	
Information Technology Networks	183,100	
Total Contributions:	<u>1,735,100</u>	1,735,010
Draws:		
21-FS-1: Replacement of Tanker Apparatus	(850,000)	
22-CI-OI-08: Fleet Policy Review	(20,000)	
22-CI-OI-15: Vehicle and Equipment Replacement Program	(1,773,000)	
22-CI-FS-01: Purchase of Suppression Equipment	(60,000)	
22-CI-FS-02: Replacement of Bunker Gear/PPE	(54,000)	
22-CI-FS-03: Purchase of Communications Equipment	(15,000)	
22-CI-CS-01: Annual Information and Communications Technology (ICT) Cycling	(270,000)	
Total Draws:	<u>(3,042,000)</u>	(3,042,000)
Projected Closing Balance		4,629,420



GEORGINA

4 Roads - Repair & Replacement

Projected Opening Balance		4,448,970
Contributions:		
Roads	2,229,130	
Total Contributions:	<u>2,229,130</u>	2,229,130
Draws:		
19-PWK-14: 2019 Roads Now Needs Plan (Road Reconstruction Program)	(114,700)	
20-OI-2: 2020 Roads Maintenance Plan (Approved in 2019)	(324,810)	
20-OI-9: Major Ditch Reconstruction	(297,960)	
21-OI-9: Mossington Bridge Safety Assessment	(25,000)	
Project Management Services	(136,750)	
Pavement Management System	(90,000)	
22-CI-OI-07: Streetlight Upgrades	(90,000)	
22-CI-OI-10: 2022 Bridge OSIM	(75,000)	
22-CI-OI-11: Lake Drive Road Functionality Assessment	(150,000)	
22-CI-OI-12: Old Shiloh Bridge Heritage Investigation/Environmental Assessment	(100,000)	
22-CI-OI-17: Malone Wharf: Parking Lot Resurfacing (22-FS-05)	(50,000)	
22-CI-OI-18: Alice Avenue: Drainage and Storm Sewer Assessment (22-DN-03)	<u>(50,000)</u>	
Total Draws:		<u>(1,504,220)</u>
Projected Closing Balance		5,173,880

5 Parks - Repair & Replacement

Projected Opening Balance		620,030
Contributions:		
Parks	125,000	
Playground Equipment	<u>30,000</u>	
Total Contributions:		155,000
Draws:		
20-OI-12: Pioneer Cemetery Needs Assessment	(50,000)	
20-OI-25: Trails Lighting	(30,000)	
C-2021-0300 Playground Replacements	(125,000)	
22-CI-RC-05: Picnic Table Replacement	<u>(50,000)</u>	
Total Draws:		<u>(255,000)</u>
Projected Closing Balance		520,030

6 Water - Fleet & Equipment - Repair & Replacement

Projected Opening Balance		623,800
Contributions:		
Water Fleet	<u>31,450</u>	
Total Contributions:		31,450
Draws:		
22-CI-WAT-02: Water Operational Support Equipment	<u>(50,000)</u>	
Total Draws:		<u>(50,000)</u>
Projected Closing Balance		605,250



GEORGINA

7 Wastewater - Fleet & Equipment - Repair & Replacement

Projected Opening Balance		239,480
Contributions:		
Wastewater Fleet	31,450	
Total Contributions:	<u>31,450</u>	31,450
Draws:		
Total Draws:	<u> </u>	<u>-</u>
Projected Closing Balance		270,930

8 Water - Infrastructure - Repair & Replacement

Projected Opening Balance		2,418,230
Contributions:		
Water Infrastructure	116,200	
Total Contributions:	<u>116,200</u>	116,200
Draws:		
20-WAT-4: Water System Mainline Valves, Fire Hydrants and Secondary Valves	(7,460)	
20-WAT-5: Water Service Replacements	(262,280)	
21-WAT-3: Morton Street Watermain Construction	(1,062,000)	
21-WAT-5: External Project Management Services	(116,750)	
Project Management Services	(68,380)	
22-CI-WAT-01: Polybutylene Water Service Line Replacement Program	(500,000)	
22-CI-WAT-03: Water System Mainline Valves, Fire Hydrants and Secondary Valve	(100,000)	
22-CI-WAT-04: Annual Water Meter Replacement Program	(150,000)	
22-CI-WAT-05: Public Water Taps	<u>(60,000)</u>	
Total Draws:		<u>(2,326,870)</u>
Transfer:		
Transfer from Willow Beach Debentures - Water	2,696,350	
Transfer from Willow Beach Extra Servicing	<u>86,090</u>	
Total Transfers:		<u>2,782,440</u>
Projected Closing Balance		2,990,000



9 Wastewater - Infrastructure - Repair & Replacement

Projected Opening Balance		130,190
Contributions:		
Wastewater Infrastructure	123,590	
Total Contributions:	123,590	123,590
Draws:		
19-SEW-1: Wastewater Pumping Station Improvements	(201,510)	
20-SEW-2: Sewer Service Repair and Replacements	(152,750)	
21-SEW-2: Sewer Rehabilitation, Repair and Replacements	(200,000)	
Project Management Services	(68,370)	
22-CI-SEW-01: Rehabilitation of Sewage Pump Stations 1, 2, 7 & 8	(270,000)	
22-CI-SEW-02: Sewer Pumping Station Rehabilitation – Fuel System Upgrades	(200,000)	
22-CI-SEW-03: Inflow and Infiltration Study	(150,000)	
22-CI-SEW-04: Condition Assessment of Sewage Pump Stations	(160,000)	
22-CI-SEW-05: Linear Sewer Main and Maintenance Hole Condition Assessment	(200,000)	
Total Draws:	(1,602,630)	(1,602,630)
Transfer:		
Transfer from Willow Beach Debentures - Wastewater	3,016,300	
Transfer from Willow Beach Extra Servicing	86,100	
Total Transfers:	3,102,400	3,102,400
Projected Closing Balance		1,753,550



10 Tax Rate Stabilization Reserve

Projected Opening Balance		6,362,540
Contributions:		
Forecasted surplus 2021	1,500,000	
Contingencies	<u>317,170</u>	
Total Contributions:		1,817,170
Draws:		
19-PRK-8: Black River Fencing	(20,000)	
C-2021-0299: Business Incubator/Accelerator: 2 year pilot with York University	(150,000)	
19-REC-9: Tree Preservation & Compensation Policy Update	(30,000)	
19-ITS-3: IT Service Continuity & Disaster Recovery Strategy	(35,000)	
20-OI-1: Asset Management Plan Needs Assessment and Development	(100,830)	
20-OI-15: Roadside Safety Audit and Program Development and Implementation	(75,000)	
20-CAO-1: Broadband Strategy	(50,180)	
ECD Grant Incentive Program	(100,000)	
Mechanics Overages	(100)	
Volunteer Firefighters Stabilization Budget	(50,000)	
22-CI-OI-01: EAB Tree Removal Program	(1,100,000)	
22-CI-CAO-01: Develop a Corporate Sustainability Plan	(40,000)	
22-CI-CAO-02: Create new 2023-2026 Corporate Strategic Plan	(50,000)	
22-CI-RC-09: Boom on the Maskinonge River (22-MQ-01)	(10,000)	
22-CI-OI-16: Windrow Snow Clearing Service (22-MQ-03)	(15,000)	
Improvements to High Street - Increased Maintenance (Pilot)	(15,000)	
Corporate Contingencies	<u>(1,475,000)</u>	
Total Draws:		<u>(3,316,110)</u>
Transfer:		
Transfer to COVID-19 Obligatory Reserve (Only if pressures exceed Grant)	<u>(1,087,620)</u>	
Total Transfers:		<u>(1,087,620)</u>
Projected Closing Balance		3,775,980
Future Year Commitments:		
EAB Tree Removal Program Completion	<u>(2,190,000)</u>	
Total Future Commitments		<u>(2,190,000)</u>
Unrestricted Balance		1,585,980



11 Water Rate Stabilization Reserve

Projected Opening Balance		139,700
Contributions:		
Contribution to Fund Rate Supported Studies	90,000	
Corporate Contingencies	<u>13,000</u>	
Total Contributions:		103,000
Draws:		
Total Draws:	<u> </u>	<u> </u> -
Projected Closing Balance		242,700

12 Wastewater Rate Stabilization Reserve

Projected Opening Balance		251,630
Contributions:		
Corporate Contingencies	<u>13,000</u>	
Total Contributions:		13,000
Draws:		
Total Draws:	<u> </u>	<u> </u> -
Projected Closing Balance		264,630

13 Working Capital Reserve

Projected Opening Balance		2,200,320
Contributions:		
Total Contributions:	<u> </u>	<u> </u> -
Draws:		
Total Draws:	<u> </u>	<u> </u> -
Projected Closing Balance		2,200,320



14 Willow Beach Extra Servicing

Projected Opening Balance		172,190
Contributions:		
Total Contributions:	_____	-
Draws:		
Total Draws:	_____	-
Transfer:		
Transfer to Wastewater - Infrastructure - Repair & Replacement	(86,100)	
Transfer to Water - Infrastructure - Repair & Replacement	(86,090)	
Total Transfers:	_____	(172,190)

Projected Closing Balance -

15 Willow Beach Debentures - Water

Projected Opening Balance		2,696,350
Contributions:		
WB Debenture		
Total Contributions:	_____	-
Draws:		
Total Draws:	_____	-
Transfer:		
Transfer to Water - Infrastructure - Repair & Replacement	(2,696,350)	
Total Transfers:	_____	(2,696,350)

Projected Closing Balance -

16 Willow Beach Debentures - Wastewater

Projected Opening Balance		3,016,300
Contributions:		
WB Debenture		
Total Contributions:	_____	-
Draws:		
Total Draws:	_____	-
Transfer:		
Transfer to Wastewater - Infrastructure - Repair & Replacement	(3,016,300)	
Total Transfers:	_____	(3,016,300)

Projected Closing Balance -



17 Election Reserve

Projected Opening Balance		280,000
Contributions:		
Reserve for Election	55,000	
Total Contributions:		55,000
Draws:		
Election	(335,000)	
Total Draws:		(335,000)
Projected Closing Balance		-

18 Animal Shelter Donations

Projected Opening Balance		10,730
Contributions:		
Total Contributions:		-
Draws:		
Total Draws:		-
Projected Closing Balance		10,730

19 Landfill Site

Projected Opening Balance		100,000
Contributions:		
Total Contributions:		-
Draws:		
Closed Landfill - Monitoring	(37,000)	
Total Draws:		(37,000)
Projected Closing Balance		63,000

20 Provincial Grant

Projected Opening Balance		910,490
Contributions:		
Total Contributions:		-
Draws:		
19-PWK-14: 2019 Roads Now Needs Plan (Road Reconstruction Program)	(864,290)	
20-OI-3: 2020 Roads Reconstruction Plan (Approved in 2019)	(46,200)	
Total Draws:		(910,490)
Projected Closing Balance		-



21 Keswick Cemetery

Projected Opening Balance		124,100
Contributions:		
Keswick Cemetery	6,800	
Total Contributions:	<u>6,800</u>	6,800
Draws:		
20-OI-13: Keswick Cemetery Master Plan	(80,000)	
C-2021-0222: Keswick Cemetery monument foundation structure	(25,000)	
Total Draws:	<u>(105,000)</u>	(105,000)
Projected Closing Balance		25,900

22 Land Acquisition

Projected Opening Balance		1,625,200
Contributions:		
Land Acquisition	250,000	
Total Contributions:	<u>250,000</u>	250,000
Draws:		
Total Draws:	<u>-</u>	-
Projected Closing Balance		1,875,200

23 Library Capital Reserve

Projected Opening Balance		967,300
Contributions:		
Library Capital Contribution	42,240	
Total Contributions:	<u>42,240</u>	42,240
Draws:		
20-LIB-1: Capital Requests	(18,920)	
21-LIB-1: Library Capital Requests	(17,100)	
22-CI-LIB-01: Library Capital Initiatives	(49,500)	
Total Draws:	<u>(85,520)</u>	(85,520)
Projected Closing Balance		924,020

24 Library Staffing Reserve

Projected Opening Balance		25,190
Contributions:		
Staffing Contingency		
Total Contributions:	<u>-</u>	-
Draws:		
Total Draws:	<u>-</u>	-
Projected Closing Balance		25,190



25 Professional Development Reserve

Projected Opening Balance		83,550
Contributions:		
Total Contributions:		-
Draws:		
IT Training Initiative	(10,000)	
Total Draws:	(10,000)	(10,000)
Projected Closing Balance		73,550

26 Building Division Surplus / (Deficit) Reserve

Projected Opening Balance		(460,880)
Contributions:		
Total Contributions:		-
Draws:		
Building Division Projected Loss	(127,090)	
Total Draws:	(127,090)	(127,090)
Projected Closing Balance		(587,970)

27 Waterfront Parks Reserve

Projected Opening Balance		210,000
Contributions:		
Waterfront Parks Contribution	205,000	
Total Contributions:	205,000	205,000
Draws:		
20-OI-22: Removable Floating Finger Dock(s)	(5,000)	
22-CI-RC-04: Waterfront Parks Master Plan, Parts 2 & 3	(175,200)	
Total Draws:	(180,200)	(180,200)
Transfer:		
Transfer from Corporate Capital Reserve	2,015,000	
Total Transfers:	2,015,000	2,015,000
Projected Closing Balance		2,249,800



GEORGINA

28 Operating Growth Stabilization Reserve

Projected Opening Balance		2,492,570
Contributions:		
Assessment Growth Contribution	1,608,540	
Total Contributions:	<u>1,608,540</u>	1,608,540
Draws:		
Total Draws:	<u> </u>	<u>-</u>
Projected Closing Balance		4,101,110

Future Year Commitments:

Future Growth Pressures	(4,101,110)	
Total Future Commitments		<u>(4,101,110)</u>

Unrestricted Balance **-**

29 Storm Water Repair and Replacement Reserve

Projected Opening Balance		-
Contributions:		
Storm Water Repair and Replacement	100,000	
Total Contributions:	<u>100,000</u>	100,000
Draws:		
Total Draws:	<u> </u>	<u>-</u>
Projected Closing Balance		100,000



GEORGINA

Estimated Obligatory Reserve Funds

Summary for 2022

Canada Community-Building Fund

	\$	\$
Projected Opening Balance		5,292,540
Contributions:		
Canada Community-Building Fund	1,440,440	
Total Contributions	<u>1,440,440</u>	1,440,440
Draws:		
19-PWK-11: Hedge Road Bank Stabilization	(1,392,730)	
19-PRK-6: Maskinonge Pedestrian Bridge	(250,000)	
20-OI-3: 2020 Roads Reconstruction Plan (Approved in 2019)	(1,214,800)	
21-OI-1 2021 Roads Selective Resurfacing & Maintenance	(605,790)	
21-OI-3 Pollock Road Slope Program	(50,000)	
21-OI-7 Udora Gravel Roads Design	(300,000)	
21-OI-10 West Park Baseball Field Rehabilitation	(240,000)	
22-CI-OI-03 Bridges & Culverts: Minor Capital – Culverts under	(200,000)	
22-CI-OI-04 Sidewalk: Minor Capital – Concrete	(75,000)	
22-CI-OI-05 Roads: Minor Capital Resurfacing	(766,300)	
22-CI-OI-06 Roads: Major Capital Resurfacing Design	(175,000)	
22-CI-OI-13 Development of an Asset Management Plan for M	(150,000)	
22-CI-OI-14 Major Ditch Design and Rehabilitation Program	(400,000)	
Total Draws:	<u>(5,819,620)</u>	<u>(5,819,620)</u>
Projected Closing Balance		913,360



GEORGINA

Estimated Obligatory Reserve Funds

Summary for 2022

Development Charges

Projected Opening Balance		16,860,280
Contributions:		
Projected Revenue 2022	5,708,000	
Total Contributions	<u>5,708,000</u>	5,708,000
Draws:		
Project Management Services	(90,000)	
Tandem Axle Dump Truck/Snowplow - Contract	(45,000)	
19-PLN-1: Keswick Secondary Plan Review	(52,200)	
C-2021-0210: Egypt Yard expansion	(216,350)	
21-DS-1: Comprehensive Zoning By-Law Review	(27,000)	
21-WAT-3: Morton Street Watermain Construction	(118,000)	
21-WAT-5: External Project Management Services	(15,000)	
Developer Project: Park Development – Treasure Hill Ph. 1 Park & Trail	(840,000)	
Developer Project: Dovedale Drive Extension	(1,830,000)	
22-CI-RC-04: Waterfront Parks Master Plan, Parts 2 & 3	(34,800)	
22-CI-DS-01: Development Engineering Comprehensive Design Criteria Review	(65,000)	
22-CI-CS-02: Long Range Financial Plan Update	(70,000)	
Total Draws:	<u>(3,403,350)</u>	(3,403,350)
Projected Closing Balance		19,164,930
Less Internal Borrowing Balances @ December 31, 2021 (2021 Repayment was \$52,840)		
2014 The Link-Sutton Community Hall		<u>(52,860)</u>
Projected Closing Balance After Internal Borrowings		19,112,070



GEORGINA

Estimated Obligatory Reserve Funds

Summary for 2022

Cash in Lieu of Parkland

Projected Opening Balance		3,005,160
Draws:		
19-PRK-6: Maskinonge Pedestrian Bridge	(250,000)	
Total Draws:		(250,000)

Projected Closing Balance	2,755,160
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* Contributions received for Cash in Lieu of Parkland will be shown in the yearend financials.

Parking Cash in Lieu

Projected Opening Balance		119,660
Draws:		
Total Draws:		-

Projected Closing Balance	119,660
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Cannabis Legalization

Projected Opening Balance		26,900
Draws:		
Total Draws:		-

Projected Closing Balance	26,900
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GEORGINA

Estimated Obligatory Reserve Funds

Summary for 2022

COVID-19 Reserve

Projected Opening Balance		500,000
Contributions:		
Total Contributions:	<hr/>	-
Draws:		
Election: Online voting	(30,000)	
Refuse and Recycling (Usage)	(57,620)	
COVID Contingencies	<hr/> (1,500,000)	
Total Draws:		<hr/> (1,587,620)
Transfer:		
Transfer from Tax Rate Stabilization Reserve	<hr/> 1,087,620	
Total Transfers:		<hr/> 1,087,620
Projected Closing Balance		<hr/> -



GEORGINA

2022 OPERATING BUDGET

Non-Program - Budget Details

	2022 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2022 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Administrative Allocations										
Expense										
Salaries and Benefits	(258,110)	0	0	0	0	0	(258,110)	0%	0	
Expense Total	(258,110)	0	0	0	0	0	(258,110)	0%	0	
Administrative Allocations Total	(258,110)	0	0	0	0	0	(258,110)	0%	0	
Corporate Reserve Contributions										
Revenue										
Misc Revenues	0	0	0	0	0	(760,000)	(760,000)		(760,000)	Reallocation from Corporate Services
Revenue Total	0	0	0	0	0	(760,000)	(760,000)		(760,000)	
Expense										
Contributions to Reserve	2,034,430	0	0	(237,390)	0	146,410	1,943,450	-4%	(90,980)	Corporate contingency re-evaluation & replacement
Expense Total	2,034,430	0	0	(237,390)	0	146,410	1,943,450	-4%	(90,980)	Civic Center
Corporate Reserve Contributions Total	2,034,430	0	0	(237,390)	0	(613,590)	1,183,450	-42%	(850,980)	
COVID-19										
Revenue										
Misc Revenues	850,000	0	0	0	0	200,000	1,050,000	24%	200,000	22-CG-RC-01 Waterfront Parks & 22-CG-RC-02
Provision from Reserve	(1,000,000)	0	0	0	0	(500,000)	(1,500,000)	50%	(500,000)	Recreation Facilities
Revenue Total	(150,000)	0	0	0	0	(300,000)	(450,000)	200%	(300,000)	COVID-19 Reserve
Expense										
Salaries and Benefits	130,000	0	0	0	0	70,000	200,000	54%	70,000	22-CG-HR-01 Health and Safety Pandemic Specialist (Temp) & 22-CG-DS-01 Enhanced Marketing to Support Economic Recovery
Donations & Grants	50,000	0	0	0	0	0	50,000	0%	0	22-CG-DS-02 Enhanced Marketing to Support Economic Recovery
Other Direct Costs	(30,000)	0	0	0	0	230,000	200,000	-767%	230,000	22-CG-RC-01 Waterfront Parks & 22-CG-RC-02
Expense Total	150,000	0	0	0	0	300,000	450,000	200%	300,000	Recreation Facilities
COVID-19 Total	0	0	0	0	0	0	0	0	0	
General Tax Levy										
Revenue										
Tax Levy	(46,490,470)	(650,870)	0	0	0	0	(47,141,340)	1%	(650,870)	Assessment Growth (1.4%)
Revenue Total	(46,490,470)	(650,870)	0	0	0	0	(47,141,340)	1%	(650,870)	
General Tax Levy Total	(46,490,470)	(650,870)	0	0	0	0	(47,141,340)	1%	(650,870)	
Assessment Growth										
Expense										
Contributions to Reserve	1,512,230	289,270	0	0	0	(192,960)	1,608,540	6%	96,310	
Expense Total	1,512,230	289,270	0	0	0	(192,960)	1,608,540	6%	96,310	
Assessment Growth Total	1,512,230	289,270	0	0	0	(192,960)	1,608,540	6%	96,310	
Grants										
Revenue										
Donations & Grants	(79,740)	0	0	11,960	0	0	(67,780)	-15%	11,960	Reduction to OMPF Grant
Revenue Total	(79,740)	0	0	11,960	0	0	(67,780)	-15%	11,960	
Grants Total	(79,740)	0	0	11,960	0	0	(67,780)	-15%	11,960	
Miscellaneous Income										
Revenue										
Misc Revenues	(575,000)	0	0	0	0	0	(575,000)	0%	0	
Revenue Total	(575,000)	0	0	0	0	0	(575,000)	0%	0	
Miscellaneous Income Total	(575,000)	0	0	0	0	0	(575,000)	0%	0	
Town Library Grant										
Expense										
Library Grant	2,530,040	0	0	0	0	0	2,530,040	0%	0	
Expense Total	2,530,040	0	0	0	0	0	2,530,040	0%	0	
Town Library Grant Total	2,530,040	0	0	0	0	0	2,530,040	0%	0	
Grand Total	(41,326,620)	(361,600)	0	(225,430)	0	(806,550)	(42,720,200)	3%	(1,393,550)	