



10 YEAR CAPITAL PLAN
Operations Infrastructure (Department Administration, Asset Management and Technical Services, Operations, Fleet Services and Capital Projects)

Capital Project	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Non-Growth Related Expenditures											
Annual Programming											
Streetlight Retrofit	150,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	420,000
Minor Capital Concrete	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	750,000
Pavement Management - Program Delivery	4,000,000	4,500,000	5,000,000	5,500,000	6,000,000	6,500,000	7,000,000	7,500,000	8,000,000	8,500,000	62,500,000
OSIM rehabilitation	135,000		150,000		150,000		150,000		150,000		735,000
Retention Ponds - Repair & Replacement		275,000	180,000	170,000	180,000	190,000	200,000	210,000	220,000	230,000	1,560,000
Stormwater - Minor	250,000		300,000	325,000	350,000	375,000	400,000	425,000	450,000	475,000	3,625,000
Stormwater - Major	200,000		300,000	350,000	400,000	450,000	500,000	550,000	600,000	650,000	4,450,000
Stormwater Discrete		150,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	550,000
Storm Sewer System Maintenance		160,000	180,000	200,000	220,000	240,000	260,000	280,000	300,000	320,000	2,160,000
Condition Assessments											
Pavement Management	75,000		80,000		85,000		90,000		95,000		425,000
Bi-annual OSIM Inspection & Bridge Assessment		24,000		24,000		24,000		24,000		24,000	120,000
Linear Storm (urban) Condition Assessment		100,000		100,000		100,000		100,000		100,000	900,000
Streetlight Condition Assessment			40,000					45,000			85,000
Road Crossing Culverts (<3 m in dia.)		15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	135,000
Hedge Road Bank monitoring		15,000	15,000	15,000	15,000	15,000					75,000
Fleet											
VERS strategy	2,439,000	1,700,000	2,100,000	2,100,000	1,900,000	1,600,000	2,100,000	1,200,000	2,400,000	2,500,000	20,039,000
New Capital											
Forestry											
EAB program	2,500,000										2,500,000
Roads											
School Zone Pavement Marking and sign upgrades			30,000		30,000		30,000		30,000		195,000
Udora Detailed Design (Phase 2)		600,000									600,000
Udora Construction, Contract Admin and Inspection			2,000,000		2,000,000		2,000,000				6,000,000
High Street Detailed Design	400,000										400,000
High Street Construction		2,000,000									2,000,000
Pollock Road Construction		1,300,000									1,300,000
Active Transportation - Planning and Construction		50,000		75,000		75,000		75,000		75,000	350,000
Alice Avenue design			250,000								250,000
Bridges											
Old Shiloh Design		400,000									400,000
Old Shiloh Construction			1,800,000								1,800,000
Main Street Condition Assessment/Dam Safety		100,000									100,000
Pefferlaw Dam Repairs - Estimated Increases		300,000									300,000
Hedge Road (A2)											400,000
Hedge Road Phase B works			3,000,000								3,000,000
Mossington Bridge enhancement – Pedestrian access		700,000									700,000
Fleet											
Diagnostic Tooling, hoist and Hardware	42,000										42,000
H&S facility needs - Belhaven (potable water, Eye wash, shower)	35,000										35,000
Facility Storage											
Roads Material Storage Building		350,000									350,000
Total Non-Growth Related Expenditures	10,776,000	13,094,000	15,675,000	9,029,000	11,600,000	9,739,000	13,000,000	10,579,000	12,515,000	13,244,000	119,251,000



10 YEAR CAPITAL PLAN
Operations Infrastructure (Department Administration, Asset Management and Technical Services, Operations, Fleet Services and Capital Projects)

Capital Project	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
Growth Related Expenditures											
Tandem Axle Dump Truck			273,000								273,000
Crew Cab			67,000								67,000
Service Truck		100,000									100,000
Total Growth Related Expenditures		100,000	340,000								440,000
Total Annual Capital Expenditures	10,776,000	13,194,000	16,015,000	9,029,000	11,600,000	9,739,000	13,000,000	10,579,000	12,515,000	13,244,000	119,691,000
Non-Growth Related Funding											
Capital Reserve - Tax Funded	6,376,000	8,412,710	7,893,710	6,247,710	6,818,710	6,957,710	8,218,710	7,797,710	9,733,710	10,462,710	78,919,390
Reserve Funds - Canada Community Building Fund	400,000	1,900,000	5,000,000	-	2,000,000	-	2,000,000	-	-	-	11,300,000
Debtenture - Tax Funded	4,000,000	2,781,290	2,781,290	2,781,290	2,781,290	2,781,290	2,781,290	2,781,290	2,781,290	2,781,290	29,031,610
Grants											
Other Revenue	10,776,000	13,094,000	15,675,000	9,029,000	11,600,000	9,739,000	13,000,000	10,579,000	12,515,000	13,244,000	119,251,000
Total Non-Growth Related Funding											
Growth Related Funding											
Development Charges											
Capital Reserve - Tax Funded		100,000	340,000								440,000
Reserve Funds - Canada Community Building Fund											
Debtenture - Development Charges											
Debtenture - Tax Funded											
Grants											
Other Revenue		100,000	340,000								440,000
Total Growth Related Funding											
Total Annual Capital Funding	10,776,000	13,194,000	16,015,000	9,029,000	11,600,000	9,739,000	13,000,000	10,579,000	12,515,000	13,244,000	119,691,000



10 YEAR CAPITAL PLAN

Water and Wastewater

Capital Project	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
Non-Growth Related Expenditures											
Rate-Funded											
Water											
Service Connections - Replacement	400,000	900,000	900,000	250,000	500,000	500,000	500,000	500,000	500,000	500,000	5,450,000
Cockburn Water	1,900,000										1,900,000
Watermain Renewal			997,000		997,000		997,000		997,000		3,988,000
Meter Replacement Program	200,000	250,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	2,850,000
Water Booster Pumping Station - Repair & Replace (BCA)		100,000									300,000
Line Valves & Hydrant - Rehabilitation & Replace		200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,800,000
Condition Assessment of Joe Dales Water Booster Pump Station	50,000					150,000					200,000
Watermain linear condition assessment		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	900,000
Wastewater											
Sewage Pumping Stations (Condition Assessment)		170,000	180,000	190,000	200,000	210,000	220,000	230,000	240,000	250,000	1,890,000
Sewer Rehabilitation – From I&I study		250,000									250,000
Sewer Pumping Station Generator Rehabilitation		200,000									200,000
Gravity Sewer Rehabilitation - From Condition Assessment		1,000,000	600,000								1,000,000
Sewer Pumping Station 6, 11, 18, 19 Rehabilitation					200,000	200,000	200,000	200,000	200,000	200,000	1,400,000
Sewer Pumping Station ongoing rehabilitation		200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,800,000
Sewer Main and Service Connection Rehabilitation		200,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	4,000,000
Sewer and Maintenance Hole Rehabilitation and Replacement		200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,800,000
Linear Gravity Sewer/MH (10% condition assessment)			50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	400,000
Wastewater Force mains	2,550,000	3,570,000	4,227,000	2,190,000	3,447,000	2,610,000	3,667,000	2,480,000	3,487,000	2,500,000	30,728,000
Total Non-Growth Related Expenditures											
Growth Related Expenditures											
Morton Watermain		1,400,000									1,400,000
Total Growth Related Expenditures		1,400,000									1,400,000
Total Annual Capital Expenditures	2,550,000	4,970,000	4,227,000	2,190,000	3,447,000	2,610,000	3,667,000	2,480,000	3,487,000	2,500,000	32,128,000
Non-Growth Related Funding											
Capital Reserve - Rate Funded	650,000	3,570,000	4,227,000	2,190,000	3,447,000	2,610,000	3,667,000	2,480,000	3,487,000	2,500,000	28,828,000
Reserve Funds - Canada Community Building Fund											
Debiture - Rate Funded	1,900,000										1,900,000
Grants											
Other Revenue											
Total Non-Growth Related Funding	2,550,000	3,570,000	4,227,000	2,190,000	3,447,000	2,610,000	3,667,000	2,480,000	3,487,000	2,500,000	30,728,000
Growth Related Funding											
Development Charges											
Capital Reserve - Rate Funded		140,000									140,000
Reserve Funds - Canada Community Building Fund		1,260,000									1,260,000
Debiture - Development Charges											
Debiture - Rate Funded											
Grants											
Other Revenue											
Total Growth Related Funding		1,400,000									1,400,000
Total Annual Capital Funding	2,550,000	4,970,000	4,227,000	2,190,000	3,447,000	2,610,000	3,667,000	2,480,000	3,487,000	2,500,000	32,128,000



10 YEAR CAPITAL PLAN
Community Services (Department Administration, Recreation, Culture and Client Services, Facilities, Parks)

Capital Project	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Non-Growth Related Expenditures											
SLT-AODA & Seating Replacement			450,000								450,000
GPV-AODA Noble House accessibility ramp and building repairs		50,000	50,000								100,000
GPV Administration Building			50,000	50,000							100,000
Recreation & Culture Master Plan		100,000									100,000
Facilities											
Melting Pit – Georgina Ice Palace		355,000									355,000
Sutton Multi Use Project - Hard Surface Remediation (Phase 2)		425,000									425,000
LINK West parking lot and South side paving/event development						600,000					600,000
Table and Chair replacement - Selected Halls		20,000		20,000		20,000		20,000		20,000	100,000
Facilities Repairs and Remediation Program	99,000										99,000
Building Condition Assessments - BCA Items	1,209,000	1,500,000	2,000,000	2,500,000	3,000,000	3,500,000	4,000,000	4,500,000	5,000,000	5,500,000	32,709,000
MURC Facility Operations Equipment		100,000									100,000
Civic Centre		15,000,000	15,000,000	4,979,000							34,979,000
Parks											
Sport field lighting upgrades				80,000	80,000						240,000
Upgrade the sound system at the ROC			50,000								50,000
Purchase of Sand Sifter to maintain the volleyball courts		25,000									25,000
New lighting for the ROC Ski hill		100,000									100,000
Quazie Arm for Line marking on fields		30,000									30,000
Irrigation repairs at ball diamonds and soccer fields	60,000										60,000
Paving of De La Salle and Willow Beach parking lots			400,000								400,000
Picnic Table replacement	50,000	50,000	50,000	50,000							200,000
Playground Replacement	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000
Snake Island dock replacement								600,000			600,000
Jackson's Point Harbor dock replacements								600,000			600,000
Challenge Course repairs and equipment	15,000						15,000				30,000
Ditching and Drainage	75,000	75,000	75,000								225,000
Parks & Trails Plan Study	100,000										100,000
Total Non-Growth Related Expenditures	1,758,000	17,980,000	18,275,000	7,829,000	3,230,000	4,350,000	4,165,000	5,870,000	5,150,000	5,670,000	74,277,000
Growth Related Expenditures											
MURC (Cash flow)	8,600,000										8,600,000
Parks											
Simcoe Landing Phase 9: Village Square		447,000									447,000
Simcoe Landing Phase 9: Neighbourhood Park		1,750,000									1,750,000
Ainslie (Catering Road): Village Square Design/Construction		259,000									259,000
Ainslie (Catering Road): Trail Head/Trails Design/Construction		517,000									517,000
Greystone: Linear Park/ Trail Design/Construction			500,000								500,000
Parks and Park Buildings				550,000	550,000	997,000	2,900,000	579,000	1,500,000	1,750,000	8,276,000
Total Growth Related Expenditures	8,600,000	2,973,000	-	500,000	550,000	997,000	2,900,000	579,000	1,500,000	1,750,000	20,349,000



10 YEAR CAPITAL PLAN
Community Services (Department Administration, Recreation, Culture and Client Services, Facilities, Parks)

Capital Project	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
Total Annual Capital Expenditures	10,358,000	20,953,000	18,275,000	8,329,000	3,780,000	5,347,000	7,065,000	6,449,000	6,650,000	7,420,000	94,626,000
Non-Growth Related Funding											
Capital Reserve - Tax Funded	1,758,000	17,980,000	18,275,000	7,829,000	3,230,000	4,350,000	4,165,000	5,870,000	5,150,000	5,670,000	74,277,000
Reserve Funds - Canada Community Building Fund											
Debtenture - Tax Funded											
Grants											
Other Revenue											
Total Non-Growth Related Funding	1,758,000	17,980,000	18,275,000	7,829,000	3,230,000	4,350,000	4,165,000	5,870,000	5,150,000	5,670,000	74,277,000
Growth Related Funding											
Development Charges		2,973,000	-	500,000	550,000	997,000	2,900,000	579,000	1,500,000	1,750,000	11,749,000
Capital Reserve - Tax Funded											
Reserve Funds - Canada Community Building Fund											
Debtenture - Development Charges	8,600,000										8,600,000
Debtenture - Tax Funded											
Grants											
Other Revenue											
Total Growth Related Funding	8,600,000	2,973,000	-	500,000	550,000	997,000	2,900,000	579,000	1,500,000	1,750,000	20,349,000
Total Annual Capital Funding	10,358,000	20,953,000	18,275,000	8,329,000	3,780,000	5,347,000	7,065,000	6,449,000	6,650,000	7,420,000	94,626,000



GEORGINA

10 YEAR CAPITAL PLAN

Fire and Rescue Services

Capital Project	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
Non-Growth Related Expenditures											
Fire Suppression Equipment	70,000	93,000	60,000	60,000	60,000	60,000	135,000	135,000	135,000	135,000	943,000
Bunker Gear	65,000	71,400	75,800	81,800	82,000	55,000	55,000	55,000	55,000	55,000	651,000
Clothing/PPE/Bunker Gear (4 new staff)	24,000										24,000
Communications Equipment	25,000	32,000	32,000	775,000	25,000	25,000	25,000	25,000	25,000	25,000	1,014,000
Total Non-Growth Related Expenditures	184,000	196,400	167,800	916,800	167,000	140,000	215,000	215,000	215,000	215,000	2,632,000
Growth Related Expenditures											
New Station in S. Keswick		953,000	9,535,000								10,488,000
Training Facility		500,000									500,000
Pumper - New Station		930,000									930,000
Rescue - New South Station				930,000							930,000
Support Vehicle - New Station		51,000									51,000
Bunker Gear for 20 Additional Firefighters				120,000							120,000
N. Keswick Stn. & Headquarters (20,000 sqft)							1,500,000	15,000,000			16,500,000
Emergency Management Generator			50,000								50,000
Total Growth Related Expenditures	-	2,434,000	9,585,000	1,050,000	-	-	-	15,000,000	-	-	29,569,000
Total Annual Capital Expenditures	184,000	2,630,400	9,752,800	1,966,800	167,000	140,000	1,715,000	15,215,000	215,000	215,000	32,201,000
Non-Growth Related Funding											
Capital Reserve - Tax Funded	184,000	196,400	167,800	916,800	167,000	140,000	215,000	215,000	215,000	215,000	2,632,000
Reserve Funds - Canada Community Building Fund											-
Debtenture - Tax Funded											-
Grants											-
Other Revenue											-
Total Non-Growth Related Funding	184,000	196,400	167,800	916,800	167,000	140,000	215,000	215,000	215,000	215,000	2,632,000
Growth Related Funding											
Development Charges											
Capital Reserve - Tax Funded		1,481,000	50,000	1,050,000							2,581,000
Reserve Funds - Canada Community Building Fund											-
Debtenture - Development Charges		953,000	9,535,000				570,000	5,700,000			16,758,000
Debtenture - Tax Funded							930,000	9,300,000			10,230,000
Grants											-
Other Revenue											-
Total Growth Related Funding	-	2,434,000	9,585,000	1,050,000	-	-	1,500,000	15,000,000	-	-	29,569,000
Total Annual Capital Funding	184,000	2,630,400	9,752,800	1,966,800	167,000	140,000	1,715,000	15,215,000	215,000	215,000	32,201,000



10 YEAR CAPITAL PLAN
 Development Services (Department Administration, Building, Policy Planning, Development Planning, and Development Engineering)

Capital Project	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
Non-Growth Related Expenditures											
Total Non-Growth Related Expenditures	-	-	-	-	-	-	-	-	-	-	-
Growth Related Expenditures											
Queensway North Urbanization (Church to Old Homestead) fully urbanized					5,145,000						5,145,000
Keswick Service Area - Sidewalks and Streetlights				2,456,000						2,455,000	4,911,000
New watermain on Old Homestead Road					3,696,000						3,696,000
New trunk watermain on The Queensway North to Old Homestead Road					1,168,000						1,168,000
New trunk watermain on Glenwoods Avenue					1,176,000						1,176,000
The Queensway South Sewer			546,000								546,000
Black River Rd Sidewalk / Multi-Use Path			1,069,000								1,069,000
Lorne Street Sewer				101,000							101,000
Dalton Road Sewer				168,000							168,000
High Street Sanitary Sewer									2,430,000		2,430,000
Stormwater Model/Masterplan			250,000					50,000			300,000
Keswick Business Park Secondary Plan			80,000				60,000				140,000
Sutton/Jackson's Point Secondary Plan		100,000				30,000					130,000
Pefferlaw Secondary Plan			30,000								60,000
Planning Applications Fee Review						30,000					30,000
Miscellaneous Planning Studies								30,000			30,000
Ten Year OP Update and Review					100,000						100,000
Building By-law Update				30,000							30,000
Zoning By-law Update			150,000								150,000
Total Growth Related Expenditures	-	100,000	2,125,000	2,755,000	11,285,000	30,000	60,000	110,000	2,430,000	2,455,000	21,350,000
Total Annual Capital Expenditures	-	100,000	2,125,000	2,755,000	11,285,000	30,000	60,000	110,000	2,430,000	2,455,000	21,350,000
Non-Growth Related Funding											
Capital Reserve - Tax Funded											
Reserve Funds - Canada Community Building Fund											
Debtenture - Tax Funded											
Grants											
Other Revenue											
Total Non-Growth Related Funding	-	-	-	-	-	-	-	-	-	-	-
Growth Related Funding											
Development Charges					7,582,000	30,000	60,000	110,000	2,430,000	1,828,000	15,629,000
Capital Reserve - Tax Funded		100,000	1,425,000	2,064,000	2,573,000					130,000	3,190,000
Capital Reserve - Rate Funded			356,000	131,000	546,000						952,000
Reserve Funds - Canada Community Building Fund			344,000	62,000							
Debtenture - Development Charges											
Debtenture - Tax Funded				498,000	584,000					497,000	1,579,000
Grants											
Other Revenue											
Total Growth Related Funding	-	100,000	2,125,000	2,755,000	11,285,000	30,000	60,000	110,000	2,430,000	2,455,000	21,350,000
Total Annual Capital Funding	-	100,000	2,125,000	2,755,000	11,285,000	30,000	60,000	110,000	2,430,000	2,455,000	21,350,000



GEORGINA

10 YEAR CAPITAL PLAN
 Legislative Services (Department Administration, Clerks, Municipal Law Enforcement and procurement)

Capital Project	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
Non-Growth Related Expenditures											
Delegated Authority Bylaw, Policy and Procedure	25,000										25,000
Protective Vests	10,000										10,000
Total Non-Growth Related Expenditures	35,000										35,000
Growth Related Expenditures											
Animal Shelter Equipment Upgrades	40,000										40,000
Total Growth Related Expenditures	40,000										40,000
Total Annual Capital Expenditures	75,000										75,000
Non-Growth Related Funding											
Capital Reserve - Tax Funded	35,000										35,000
Reserve Funds - Canada Community Building Fund											-
Deberiture - Tax Funded											-
Grants											-
Other Revenue											-
Total Non-Growth Related Funding	35,000										35,000
Growth Related Funding											
Development Charges											-
Capital Reserve - Tax Funded											40,000
Reserve Funds - Canada Community Building Fund											-
Deberiture - Development Charges											-
Deberiture - Tax Funded											-
Grants											-
Other Revenue											-
Total Growth Related Funding	40,000										40,000
Total Annual Capital Funding	75,000										75,000



GEORGINA

10 YEAR CAPITAL PLAN
 Office of the Deputy CAO (Department Administration, Financial Controlship and Reporting,
 Financial Strategy and Planning, Tax and Revenue, Information Technology)

Capital Project	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
Non-Growth Related Expenditures											
Corporate IT Strategic Plan		65,000					65,000				130,000
Water Financial Plan and Rate Study		40,000					40,000				80,000
Network Assessment					20,000						20,000
ERP Replacement		1,000,000									1,000,000
Client Relationship Management		250,000									250,000
ICT Cycling		350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	3,150,000
Additional Resources for Corporate IT Projects	562,500	500,000									1,062,500
Stormwater Rate Study	50,000										50,000
Total Non-Growth Related Expenditures	612,500	2,205,000	350,000	350,000	370,000	350,000	455,000	350,000	350,000	350,000	5,742,500
Growth Related Expenditures											
Long Range Financial Plan Update		70,000					70,000				140,000
Development Tracking Solution	500,000										500,000
Development Charge Studies		70,000					70,000				140,000
Total Growth Related Expenditures	500,000	140,000	-	-	-	-	140,000	-	-	-	780,000
Total Annual Capital Expenditures	1,112,500	2,345,000	350,000	350,000	370,000	350,000	595,000	350,000	350,000	350,000	6,522,500
Non-Growth Related Funding											
Capital Reserve - Tax Funded	612,500	2,205,000	350,000	350,000	370,000	350,000	455,000	350,000	350,000	350,000	5,742,500
Capital Reserve - Rate Funded											-
Reserve Funds - Canada Community Building Fund											-
Debtenture - Tax Funded											-
Grants											-
Other Revenue											-
Total Non-Growth Related Funding	612,500	2,205,000	350,000	350,000	370,000	350,000	455,000	350,000	350,000	350,000	5,742,500
Growth Related Funding											
Development Charges											
Capital Reserve - Tax Funded	500,000	140,000	-	-	-	-	140,000	-	-	-	780,000
Reserve Funds - Canada Community Building Fund											-
Debtenture - Development Charges											-
Debtenture - Tax Funded											-
Grants											-
Other Revenue											-
Total Growth Related Funding	500,000	140,000	-	-	-	-	140,000	-	-	-	780,000
Total Annual Capital Funding	1,112,500	2,345,000	350,000	350,000	370,000	350,000	595,000	350,000	350,000	350,000	6,522,500



10 YEAR CAPITAL PLAN
 Strategic Initiatives (Department Administration, Communications, Economic Development,
 Service Excellence, Corporate Strategy and Transformation and Special Capital Initiatives)

Capital Project	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
Non-Growth Related Expenditures											
Resident Service Delivery Satisfaction Survey		15,000									15,000
2023-2026 Corporate Strategic Plan (Carryforward from 2022)				50,000				50,000			100,000
Preparation of an updated Economic Development and Tourism Strategy and Action Plan	50,000	25,000	25,000								100,000
Lead Generation – Investment Attraction	25,000										25,000
Community and Tourism Wayfinding Signage Installation	50,000	50,000	50,000								150,000
Total Non-Growth Related Expenditures	125,000	90,000	75,000	50,000	-	-	-	50,000	-	-	390,000
Growth Related Expenditures											
Total Growth Related Expenditures	-	-	-	-	-	-	-	-	-	-	-
Total Annual Capital Expenditures	125,000	90,000	75,000	50,000	-	-	-	50,000	-	-	390,000
Non-Growth Related Funding											
Capital Reserve - Tax Funded		90,000	75,000	50,000				50,000			390,000
Reserve Funds - Canada Community Building Fund	125,000										
Debtenture - Tax Funded											
Grants											
Other Revenue											
Total Non-Growth Related Funding	125,000	90,000	75,000	50,000	-	-	-	50,000	-	-	390,000
Growth Related Funding											
Development Charges											
Capital Reserve - Tax Funded											
Reserve Funds - Canada Community Building Fund											
Debtenture - Development Charges											
Debtenture - Tax Funded											
Grants											
Other Revenue											
Total Growth Related Funding	-	-	-	-	-	-	-	-	-	-	-
Total Annual Capital Funding	125,000	90,000	75,000	50,000	-	-	-	50,000	-	-	390,000



Capital Project	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total
Non-Growth Related Expenditures											
Minor Capital											
Library Plans (Master Plan/Strategic Plan)		17,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	177,000
Security Gates	26,500		40,000	50,000			40,000				130,000
Keswick branch alcove renovation	15,000										26,500
Total Non-Growth Related Expenditures	41,500	17,000	60,000	70,000	20,000	20,000	60,000	20,000	20,000	20,000	348,500
Growth Related Expenditures											
Additional Collection Materials		150,000									150,000
MURC Makerspace equipment		200,000									200,000
Total Growth Related Expenditures	-	350,000	-	-	-	-	-	-	-	-	350,000
Total Annual Capital Expenditures	41,500	367,000	60,000	70,000	20,000	20,000	60,000	20,000	20,000	20,000	698,500
Non-Growth Related Funding											
Capital Reserve - Tax Funded											
Reserve Funds - Canada Community Building Fund	41,500	17,000	60,000	70,000	20,000	20,000	60,000	20,000	20,000	20,000	348,500
Debiture - Tax Funded											-
Grants											-
Other Revenue											-
Total Non-Growth Related Funding	41,500	17,000	60,000	70,000	20,000	20,000	60,000	20,000	20,000	20,000	348,500
Growth Related Funding											
Development Charges											
Capital Reserve - Tax Funded											
Reserve Funds - Canada Community Building Fund											
Debiture - Development Charges											
Debiture - Tax Funded											
Grants											
Other Revenue											
Total Growth Related Funding	-	350,000	-	-	-	-	-	-	-	-	350,000
Total Annual Capital Funding	41,500	367,000	60,000	70,000	20,000	20,000	60,000	20,000	20,000	20,000	698,500



GEORGINA

ESTIMATED RESERVE FUNDS

Details for 2023

Reserve Category	Projected Opening Balance	Contributions	Draws	Transfer	Projected Closing Balance
Discretionary					
Animal Shelter Donations					
Projected Opening Balance	5,980				5,980
Animal Shelter Donations Projected Closing Balance	5,980				5,980
Building Division Reserve					
Projected Opening Balance	343,150				343,150
Draws from Operations			(150,850)		(150,850)
Building Division Reserve Projected Closing Balance	343,150		(150,850)		192,300
Civic Centre Reserve					
Contributions from Operations		576,810			576,810
Carryforward Capital					(15,021,000)
Transfer					
Transfer Reserve Contribution from Corporate Capital Reserve				600,000	600,000
Transfer Reserve Contribution from Facilities - Repair & Replacement reserve				200,000	200,000
Transfer Total				800,000	800,000
Civic Centre Reserve Projected Closing Balance		576,810	(15,021,000)	800,000	(13,644,190)
Corporate Capital/ New Infrastructure Reserve					
Projected Opening Balance	5,149,810				5,149,810
Contributions from Operations		1,186,940			1,186,940
Draws from Operations			(343,730)		(343,730)
Carryforward Capital					(2,816,570)
New Capital Request					
23-CHFS-03 Bunker Gear			(65,000)		(65,000)
23-CHFS-04 Clothing/PPE and Bunker Gear for Four New Staff			(24,000)		(24,000)
23-CHLS-02 Protective Vests			(10,000)		(10,000)
23-CHLS-03 Animal Shelter Equipment Upgrades			(40,000)		(40,000)
23-CH-OI-07 School Zone Safety Upgrades			(75,000)		(75,000)
23-CH-OI-10 Fleet Mechanical Improvements			(42,000)		(42,000)
New Capital Request Total			(256,000)		(256,000)
Transfer					
Transfer Reserve Contribution to Civic Centre Reserve				(600,000)	(600,000)
Transfer Total				(600,000)	(600,000)
Corporate Capital/ New Infrastructure Reserve Projected Closing Balance	5,149,810	1,186,940	(3,416,300)		2,320,450
Election Reserve					
Contributions from Operations		84,000			84,000
Election Reserve Projected Closing Balance		84,000			84,000
Facilities - Repair & Replacement					
Projected Opening Balance	9,937,320				9,937,320
Contributions from Operations		1,203,640			1,203,640



ESTIMATED RESERVE FUNDS

Details for 2023

Reserve Category	Projected Opening Balance	Contributions	Draws	Transfer	Projected Closing Balance
Draws from Operations			(300,990)		(300,990)
Carryforward Capital			(483,650)		(483,650)
New Capital Request			(99,000)		(99,000)
23-CH-CS-01 Facilities Repairs and Remediation Program			(1,209,000)		(1,209,000)
23-CH-CS-07 Building Condition Assessment (BCA) Items			(35,000)		(35,000)
23-CH-OI-11 Fleet Health and Safety Improvements			(1,343,000)		(1,343,000)
New Capital Request Total			(1,318,290)		(1,318,290)
Change of funding source			(1,318,290)		(1,318,290)
19-REC-5 Link Parking Lot			(1,318,290)		(1,318,290)
Change of funding source Total			(1,318,290)		(1,318,290)
Transfer				(200,000)	(200,000)
Transfer Reserve Contribution to Civic Centre Reserve				(200,000)	(200,000)
Transfer Total				(200,000)	(200,000)
Facilities - Repair & Replacement Projected Closing Balance	9,937,320	1,203,640	(3,445,930)	(200,000)	7,495,030
Fleet & Equipment - Repair & Replacement					
Projected Opening Balance	7,170,230				7,170,230
Contributions from Operations		1,735,010		(2,077,360)	1,735,010
Carryforward Capital					
New Capital Request					
23-CHFS-01 Suppression Equipment			(70,000)		(70,000)
23-CHFS-02 Communication Equipment			(25,000)		(25,000)
23-CHOI-14 Fleet Replacement Program (VERS)			(2,439,000)		(2,439,000)
New Capital Request Total			(2,534,000)		(2,534,000)
Fleet & Equipment - Repair & Replacement Projected Closing Balance	7,170,230	1,735,010	(4,611,360)		4,293,880
Keswick Cemetery					
Projected Opening Balance	102,890				102,890
Contributions from Operations		6,800			6,800
Draws from Operations			(9,260)		(9,260)
Carryforward Capital			(80,000)		(80,000)
Keswick Cemetery Projected Closing Balance	102,890	6,800	(89,260)		20,430
Land Acquisition					
Projected Opening Balance	1,843,110				1,843,110
Contributions from Operations		250,000			250,000
Land Acquisition Projected Closing Balance	1,843,110	250,000			2,093,110
Landfill Site					
Projected Opening Balance	63,000				63,000
Draws from Operations			(37,000)		(37,000)
Landfill Site Projected Closing Balance	63,000		(37,000)		26,000
Library Capital Reserve					
Projected Opening Balance	1,300,200				1,300,200
Contributions from Operations		54,890			54,890
Carryforward Capital					
New Capital Request					
23-CH-LI-01 Security Gates			(58,940)		(58,940)
23-CH-LI-02 Keswick branch alcove renovation			(26,500)		(26,500)
New Capital Request Total			(85,440)		(85,440)
Library Capital Reserve Projected Closing Balance	1,300,200	54,890	(100,440)		1,254,650
Library Staffing Reserve					
Projected Opening Balance	25,190				25,190
Draws from Operations			(86,600)		(86,600)



ESTIMATED RESERVE FUNDS

Details for 2023

Reserve Category	Projected Opening Balance	Contributions	Draws	Transfer	Projected Closing Balance
Library Staffing Reserve Projected Closing Balance	25,190		(86,600)		(61,410)
Operating Growth Stabilization Reserve					
Projected Opening Balance	4,101,110				4,101,110
Contributions from Operations		1,608,540			1,608,540
Operating Growth Stabilization Reserve Projected Closing Balance	4,101,110	1,608,540			5,709,650
Parks - Repair & Replacement					
Projected Opening Balance	544,550				544,550
Contributions from Operations		155,000			155,000
Draws from Operations			(5,800)		(5,800)
Carryforward Capital			(230,000)		(230,000)
New Capital Request					
23-CI-CS-02 Challenge Course Repairs and Equipment		(15,000)			(15,000)
23-CI-CS-03 Ditching and Drainage		(75,000)			(75,000)
23-CI-CS-04 Irrigation Repairs		(60,000)			(60,000)
23-CI-CS-05 Picnic Table Replacement		(50,000)			(50,000)
23-CI-CS-06 Playground Replacement		(150,000)			(150,000)
New Capital Request Total			(350,000)		(350,000)
Parks - Repair & Replacement Projected Closing Balance	544,550	155,000	(585,800)		113,750
Professional Development and Staff Engagement Reserve					
Projected Opening Balance	176,310				176,310
Draws from Operations			(60,000)		(60,000)
Professional Development and Staff Engagement Reserve Projected Closing Balance	176,310		(60,000)		116,310
Provincial Grant					
Projected Opening Balance	766,980				766,980
Carryforward Capital			(766,980)		(766,980)
Provincial Grant Projected Closing Balance	766,980		(766,980)		-
Roads - Repair & Replacement					
Projected Opening Balance	7,838,260				7,838,260
Contributions from Operations		2,229,130			2,229,130
Draws from Operations			(352,370)		(352,370)
Carryforward Capital			(653,770)		(653,770)
New Capital Request					
23-CI-OI-01 Streetlight Upgrades			(150,000)		(150,000)
23-CI-OI-02 Minor Capital - Concrete			(75,000)		(75,000)
23-CI-OI-05 Rehabilitation of Bridges and Culverts over 3m			(135,000)		(135,000)
23-CI-OI-08 Streetscape Redevelopment Detailed Design High Street			(400,000)		(400,000)
23-CI-OI-13 Pavement Condition Assessment Program			(75,000)		(75,000)
New Capital Request Total			(835,000)		(835,000)
Roads - Repair & Replacement Projected Closing Balance	7,838,260	2,229,130	(1,841,140)		8,226,250
Storm Water Repair and Replacement Reserve					
Projected Opening Balance	100,000				100,000
Contributions from Operations		100,000			100,000
New Capital Request					
23-CI-OI-03 Minor Capital - Culverts under 3m			(250,000)		(250,000)
23-CI-OI-09 Major Ditch Reconstruction			(200,000)		(200,000)
New Capital Request Total			(450,000)		(450,000)
Storm Water Repair and Replacement Reserve Projected Closing Balance	100,000	100,000	(450,000)		(250,000)
Tax Rate Stabilization Reserve					
Projected Opening Balance	7,537,340				7,537,340
Contributions from Operations		635,860			635,860



GEORGINA

ESTIMATED RESERVE FUNDS

Details for 2023

Reserve Category	Projected Opening Balance	Contributions	Draws	Transfer	Projected Closing Balance
Draws from Operations			(1,410,100)		(1,410,100)
Carryforward Capital			(1,294,080)		(1,294,080)
New Capital Request					
23-CH-DCAO-02 Additional Resources for Corporate IT Projects			(562,500)		(562,500)
23-CH-S-01 Delegated Authority Bylaw, Policy and Procedure			(25,000)		(25,000)
23-CH-OI-06 EAB Tree Removal Program			(2,500,000)		(2,500,000)
23-CH-SH-01 Preparation of an updated Economic Development and Tourism Strategy and Action Plan			(50,000)		(50,000)
23-CH-SH-02 Lead Generation – Investment Attraction			(25,000)		(25,000)
23-CH-SH-03 Community and Tourism Wayfinding Signage Installation			(50,000)		(50,000)
23-CH-DCAO-03 Stormwater Rate Study			(50,000)		(50,000)
23-CH-CS-08 Parks & Trails Plan Study			(100,000)		(100,000)
New Capital Request Total			(3,362,500)		(3,362,500)
Transfer				2,200,320	2,200,320
Transfer from Working Capital Reserve				2,200,320	2,200,320
Transfer Total				2,200,320	2,200,320
Tax Rate Stabilization Reserve Projected Closing Balance	7,537,340	635,860	(6,066,680)	2,200,320	4,306,840
Wastewater - Fleet & Equipment - Repair & Replacement					
Projected Opening Balance	270,930				270,930
Contributions from Operations		31,450			31,450
Wastewater - Fleet & Equipment - Repair & Replacement Projected Closing Balance	270,930	31,450			302,380
Wastewater - Infrastructure - Repair & Replacement					
Projected Opening Balance	3,396,330				3,396,330
Contributions from Operations		392,680			392,680
Draws from Operations			(176,180)		(176,180)
Carryforward Capital			(1,457,940)		(1,457,940)
Wastewater - Infrastructure - Repair & Replacement Projected Closing Balance	3,396,330	392,680	(1,634,120)		2,154,890
Wastewater Rate Stabilization Reserve					
Projected Opening Balance	66,630				66,630
Contributions from Operations		13,000			13,000
Wastewater Rate Stabilization Reserve Projected Closing Balance	66,630	13,000			79,630
Water - Fleet & Equipment - Repair & Replacement					
Projected Opening Balance	708,680				708,680
Contributions from Operations		31,450			31,450
Water - Fleet & Equipment - Repair & Replacement Projected Closing Balance	708,680	31,450			740,130
Water - Infrastructure - Repair & Replacement					
Projected Opening Balance	4,884,720				4,884,720
Contributions from Operations		205,230			205,230
Draws from Operations			(176,180)		(176,180)
Carryforward Capital			(1,969,610)		(1,969,610)
New Capital Request					
23-CH-WAT-01 Water Meter Replacement Program			(200,000)		(200,000)
23-CH-WAT-02 Polyethylene Service Replacement Program			(400,000)		(400,000)
23-CH-WAT-04 Condition Assessment of Joe Dates WBPS			(50,000)		(50,000)
New Capital Request Total			(650,000)		(650,000)
Water - Infrastructure - Repair & Replacement Projected Closing Balance	4,884,720	205,230	(2,795,790)		2,294,160
Water Rate Stabilization Reserve					
Projected Opening Balance	270,300				270,300
Contributions from Operations		103,000			103,000
Water Rate Stabilization Reserve Projected Closing Balance	270,300	103,000			373,300
Waterfront Parks Reserve					
Projected Opening Balance	2,254,800				2,254,800
Contributions from Operations		205,000			205,000



GEORGINA

ESTIMATED RESERVE FUNDS

Details for 2023

Reserve Category	Projected Opening Balance	Contributions	Draws	Transfer	Projected Closing Balance
Contributions from Capital					
CAO-2019-0027 Mossington Wharf Rehabilitation		712,000			712,000
Contributions from Capital Total		712,000			712,000
Waterfront Parks Reserve Projected Closing Balance	2,254,800	917,000			3,171,800
Working Capital Reserve					
Projected Opening Balance	2,200,320				2,200,320
Transfer					
Transfer to Tax Rate Stabilization Reserve				(2,200,320)	(2,200,320)
Transfer Total				(2,200,320)	
Working Capital Reserve Projected Closing Balance	2,200,320				
Discretionary Total	61,058,140	11,520,430	(41,159,250)	-	31,419,320
Obligatory					
Canada Community Building Fund					
Projected Opening Balance	7,857,510				7,857,510
Grant from Canada Community Building Fund		1,503,070			1,503,070
Carryforward Capital			(4,621,830)		(4,621,830)
New Capital Request					
23-Cl-OI-12 Hedge Road Slope Construction			(400,000)		(400,000)
New Capital Request Total			(400,000)		(400,000)
Canada Community Building Fund Projected Closing Balance	7,857,510	1,503,070	(5,021,830)		4,338,750
Cannabis Legalization					
Projected Opening Balance	26,930				26,930
Cannabis Legalization Projected Closing Balance	26,930				26,930
Cash in Lieu of Parkland					
Projected Opening Balance	3,994,950				3,994,950
Carryforward Capital			(250,000)		(250,000)
Cash in Lieu of Parkland Projected Closing Balance	3,994,950		(250,000)		3,744,950
COVID-19 Reserve					
Projected Opening Balance	434,660				434,660
Carryforward Capital			(434,660)		(434,660)
COVID-19 Reserve Projected Closing Balance	434,660		(434,660)		-
Development Charges					
Projected Opening Balance	18,150,020				18,150,020
New Development Charges		2,500,000			2,500,000
Draws from Operations			(45,000)		(45,000)
Carryforward Capital			(1,838,360)		(1,838,360)
Draws from Capital					
Interest on Line of Credit - MURC					
Draws from Capital Total			(1,380,970)		(1,380,970)
New Capital Request			(1,380,970)		(1,380,970)
23-Cl-DCAO-01 Development Tracking Solution					
New Capital Request Total			(500,000)		(500,000)
Development Charges Projected Closing Balance	18,150,020	2,500,000	(3,764,330)		16,885,690
Parking Cash in Lieu					
Projected Opening Balance	120,490				120,490
Change of funding source					
19-REC-5 Link Parking Lot			(120,490)		(120,490)



GEORGINA

ESTIMATED RESERVE FUNDS

Details for 2023

Reserve Category	Projected Opening Balance	Contributions	Draws	Transfer	Projected Closing Balance
Change of funding source Total			(120,490)		(120,490)
Parking Cash in Lieu Projected Closing Balance	120,490		(120,490)		-
Obligatory Total	30,584,560	4,003,070	(9,591,310)		24,996,320
Internal Borrowing					
Projected Opening Balance	(87,530)				(87,530)
Contributions from Operations		87,530			87,530
Internal Borrowing Projected Closing Balance	(87,530)	87,530			-
Internal Borrowing Total	(87,530)	87,530			-
Projected Closing Balance	91,555,170	15,611,030	(60,760,560)	-	56,415,640



GEORGINA

2023 OPERATING BUDGET

Corporate - Budget Summary

	2023 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	OTHER	2023 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE
Administrative Allocations	(258,110)	0	0	0	0	(258,110)	0%	0
Investment Revenue	(760,000)	0	0	0	(240,000)	(1,000,000)	32%	(240,000)
General Tax Levy	(47,612,750)	(178,510)	0	(250,000)	(2,397,260)	(50,438,520)	6%	(2,825,770)
Grants	(67,780)	0	0	0	10,170	(57,610)	-15%	10,170
Supplementary Taxes	(575,000)	0	0	0	0	(575,000)	0%	0
Town Library Grant	2,530,040	0	0	0	108,760	2,638,800	4%	108,760
Contributions to Capital Reserves	6,955,520	0	0	0	0	6,955,520	0%	0
Contributions to Growth Reserves	1,608,540	0	0	0	0	1,608,540	0%	0
Contributions to Operating Reserves	1,036,510	0	0	29,000	318,690	1,384,200	34%	347,690
Grand Total	(37,143,030)	(178,510)	0	(221,000)	(2,199,640)	(39,742,180)	7%	(2,599,150)



GEORGINA

2023 OPERATING BUDGET

Corporate - Budget Details

	2023 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL INFLATIONARY	OTHER	2023 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Administrative Allocations									
Expense									
Salaries and Benefits	(258,110)	0	0	0	0	(258,110)	0%	0	
Staffing Other Direct Expenses	0	0	0	0	0	0	0%	0	
Expense Total	(258,110)	0	0	0	0	(258,110)	0%	0	
Administrative Allocations Total	(258,110)	0	0	0	0	(258,110)	0%	0	
Assessment Growth									
Expense									
Contributions to Reserve	0	0	0	0	0	0	0	0	
Expense Total	0	0	0	0	0	0	0	0	
Assessment Growth Total	0	0	0	0	0	0	0	0	
COVID-19									
Revenue									
Donations & Grants	0	0	0	0	0	0	0	0	
Misc Revenues	1,050,000	0	0	0	(1,050,000)	0	-100%	(1,050,000)	
Provision from Reserve	(1,500,000)	0	0	0	1,500,000	0	-100%	1,500,000	
Revenue Total	(450,000)	0	0	0	450,000	0	-100%	450,000	
Expense									
Consulting Services	0	0	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	0	0	
Contributions to Reserve	0	0	0	0	0	0	0	0	
Donations & Grants	50,000	0	0	0	(50,000)	0	-100%	(50,000)	
Other Direct Costs	200,000	0	0	0	(200,000)	0	-100%	(200,000)	
Salaries and Benefits	200,000	0	0	0	(200,000)	0	-100%	(200,000)	
Supplies and Maintenance	0	0	0	0	0	0	0	0	
Expense Total	450,000	0	0	0	(450,000)	0	-100%	(450,000)	
COVID-19 Total	0	0	0	0	0	0	0	0	
Investment Revenue									
Revenue									
Misc Revenues	(760,000)	0	0	0	(240,000)	(1,000,000)	32%	(240,000)	Higher short-term interest rates
Revenue Total	(760,000)	0	0	0	(240,000)	(1,000,000)	32%	(240,000)	
Investment Revenue Total	(760,000)	0	0	0	(240,000)	(1,000,000)	32%	(240,000)	
General Tax Levy									
Revenue									
Misc Revenues	0	0	0	0	0	0	0	0	Increase 0.9% for assessment growth
Tax Levy	(47,612,750)	(428,510)	(428,510)	0	(2,397,260)	(50,438,520)	6%	(2,825,770)	Higher short-term interest rates
Revenue Total	(47,612,750)	(428,510)	(428,510)	0	(2,397,260)	(50,438,520)	6%	(2,825,770)	
Expense									
Contributions to Reserve	0	0	0	0	0	0	0	0	
Other Direct Costs	0	250,000	0	(250,000)	0	0	0	0	
Expense Total	0	250,000	0	(250,000)	0	0	0	0	
General Tax Levy Total	(47,612,750)	(178,510)	(178,510)	0	(2,397,260)	(50,438,520)	6%	(2,825,770)	
Grants									
Revenue									
Donations & Grants	(67,780)	0	0	0	10,170	(57,610)	-15%	10,170	Funding reduction
Revenue Total	(67,780)	0	0	0	10,170	(57,610)	-15%	10,170	
Grants Total	(67,780)	0	0	0	10,170	(57,610)	-15%	10,170	
Vaccination Clinic									
Revenue									
Misc Revenues	0	0	0	0	0	0	0	0	
Provision from Reserve	0	0	0	0	0	0	0	0	
Revenue Total	0	0	0	0	0	0	0	0	
Expense									
Consulting Services	0	0	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	0	0	
Other Direct Costs	0	0	0	0	0	0	0	0	



GEORGINA

2023 OPERATING BUDGET

Corporate - Budget Details

	2023 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL INFLATIONARY	OTHER	2023 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Salaries and Benefits	0	0	0	0	0	0	0%	0	
Supplies and Maintenance	0	0	0	0	0	0	0%	0	
Expense Total	0	0	0	0	0	0	0%	0	
Vaccination Clinic Total	0	0	0	0	0	0	0%	0	
Supplementary Taxes									
Revenue									
Misc Revenues	(575,000)	0	0	0	0	(575,000)	0%	0	
Revenue Total	(575,000)	0	0	0	0	(575,000)	0%	0	
Supplementary Taxes Total	(575,000)	0	0	0	0	(575,000)	0%	0	
Town Library Grant									
Library Grant	2,530,040	0	0	0	108,760	2,638,800	4%	108,760	Increase grant to fund library services
Expense Total	2,530,040	0	0	0	108,760	2,638,800	4%	108,760	
Town Library Grant Total	2,530,040	0	0	0	108,760	2,638,800	4%	108,760	
Contributions to Capital Reserves									
Expense									
Contributions to Capital Reserves									
Contributions to Corporate Capital/ New Infrastructure Reserve	1,186,940	0	0	0	0	1,186,940	0%	0	
Contributions to Facilities - Repair & Replacement	1,118,640	0	0	0	0	1,118,640	0%	0	
Contributions to Fleet & Equipment - Repair & Replacement	1,704,010	0	0	0	0	1,704,010	0%	0	
Contributions to Keswick Cemetery	6,800	0	0	0	0	6,800	0%	0	
Contributions to Land Acquisition	250,000	0	0	0	0	250,000	0%	0	
Contributions to Parks - Repair & Replacement	155,000	0	0	0	0	155,000	0%	0	
Contributions to Roads - Repair & Replacement	2,229,130	0	0	0	0	2,229,130	0%	0	
Contributions to Storm Water Repair and Replacement Reserve	100,000	0	0	0	0	100,000	0%	0	
Contributions to Waterfront Parks Reserve	205,000	0	0	0	0	205,000	0%	0	
Contributions to Waterfront Parks Reserve	6,955,520	0	0	0	0	6,955,520	0%	0	
Expense Total	6,955,520	0	0	0	0	6,955,520	0%	0	
Contributions to Capital Reserves Total	6,955,520	0	0	0	0	6,955,520	0%	0	
Contributions to Growth Reserves									
Expense									
Contributions to Growth Reserves									
Contributions to Operating Growth Stabilization Reserve	1,608,540	0	0	0	0	1,608,540	0%	0	
Contributions to Growth Reserves Total	1,608,540	0	0	0	0	1,608,540	0%	0	
Expense Total	1,608,540	0	0	0	0	1,608,540	0%	0	
Contributions to Growth Reserves Total	1,608,540	0	0	0	0	1,608,540	0%	0	
Contributions to Operating Reserves									
Expense									
Contributions to Operating Reserves									
Contributions to Election Reserve	55,000	0	0	29,000	0	84,000	53%	29,000	Increase contribution to elections reserve
Contributions to Tax Rate Stabilization Reserve	981,510	0	0	0	318,690	1,300,200	32%	318,690	Increase contingencies for tax stabilization reserve
Contributions to Operating Reserves Total	1,036,510	0	0	29,000	318,690	1,384,200	34%	347,690	
Expense Total	1,036,510	0	0	29,000	318,690	1,384,200	34%	347,690	
Contributions to Operating Reserves Total	1,036,510	0	0	29,000	318,690	1,384,200	34%	347,690	
Corporate Reserve Contributions									
Revenue									
Donations & Grants	0	0	0	0	0	0	0%	0	
Revenue Total	0	0	0	0	0	0	0%	0	
Expense									
Contributions to Reserve	0	0	0	0	0	0	0%	0	
Donations & Grants	0	0	0	0	0	0	0%	0	
Other Direct Costs	0	0	0	0	0	0	0%	0	
Expense Total	0	0	0	0	0	0	0%	0	
Corporate Reserve Contributions Total	0	0	0	0	0	0	0%	0	
Grand Total	(37,143,030)	(178,510)	0	(221,000)	(2,199,640)	(39,742,180)	7%	(2,599,150)	