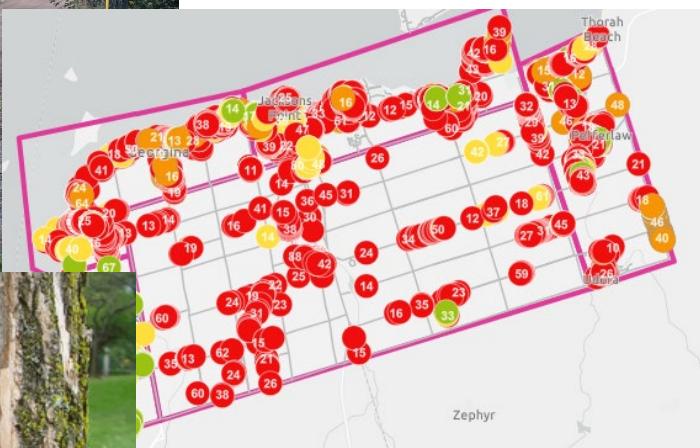


Operations and Infrastructure Department

The Operations and Infrastructure Department provides a wide range of Town services that residents receive every day. The department is responsible for the operation and maintenance of the Town's municipal infrastructure including all municipal roads, drinking water distribution, wastewater collection and transmission, storm water management, sidewalks, streetlights, and urban forestry. The department is also responsible for managing the solid waste collection and recycling programs, environmental management programs, and traffic management programs.



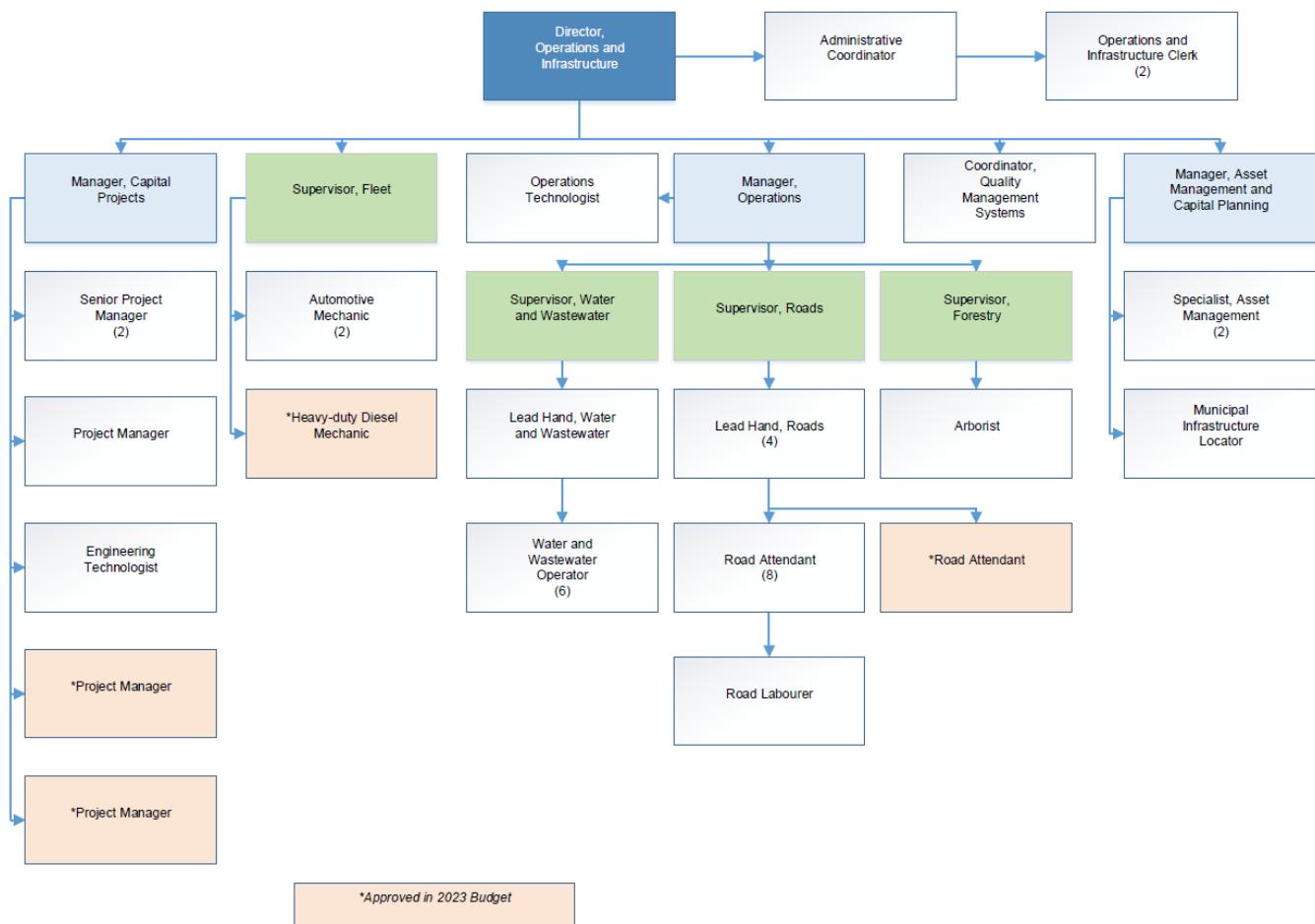
2022 Success Story

In 2022, the Operations Division (Forestry) made significant progress in the removal and replacement of boulevard trees that have been affected by the Emerald Ash Borer (EAB) infestation. The EAB infestation, by an invasive beetle originating from Asia, has resulted in the death of virtually all mature Ash trees in York Region and surrounding areas of southern Ontario. In 2022, the Town completed 1,450 removals of Ash trees and a large number of removals unrelated to the infestation. The Town will continue with the removal and replacement of Ash trees in urban areas for the next three years on an accelerated program. Ash trees on municipal roads in rural areas will be removed, however most will not be replaced.



OPERATIONS AND INFRASTRUCTURE DEPARTMENT

Organizational Chart



Divisions

- Asset Management and Technical Services Division
- Capital Delivery Division
- Fleet Services
- Operations Division
 - Water and Wastewater Services
 - Road Services
 - Forestry Services



GEORGINA

Major Operating Drivers

- Ensuring all regulatory requirements are met in an increasingly complex regulatory environment
- Delivering excellent customer service and maintain service level standards while being fiscally responsible as the Town grows
- Managing the Town's core assets in a fiscally responsible manner

Major Initiatives Planned for 2023

- Completing the Asset Management Plan and Program for all non-core municipal infrastructure assets (parks, open space, fleet and facilities) in accordance with the provincial requirements
- Continue the urban tree canopy maintenance program while managing the removal of Ash trees killed by Emerald Ash Borer infestation
- Expansion of the pavement management system deliverables and update the modelling for work programs based upon an updated in-field audit of all roads
- Replacement of aging water distribution infrastructure including replacement of plastic (polybutylene) water services installed in the mid-1980s in Keswick, and the replacement of the water mains on Faircrest Avenue, Grew Boulevard, Sunnidale Boulevard and O'Connor Drive in Sutton (installed mid 1950's)
- Expand open-data availability including operational programs and services to the public through the internet
- Deliver phase 1 of the Hedge Road bank stabilization project
- Continue with the design of the Udora road network
- Deliver phase 2 of two of the hydrant refresh program



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2023 OPERATING BUDGET

Operations and Infrastructure - Department Administration - Budget Details

	2023 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	OTHER	2023 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Administration Expense									
Salaries and Benefits	114,920	0	0	108,760	(5,390)	218,290	90%	103,370	Reorganization, Increase in Salaries and Benefits
Staffing Other Direct Expenses	6,420	0	0	0	1,250	7,670	19%	1,250	
Other Direct Costs	500	0	0	0	500	1,000	100%	500	
Expense Total	121,840	0	0	108,760	(3,640)	226,960	86%	105,120	
Administration Total	121,840	0	0	108,760	(3,640)	226,960	86%	105,120	
Grand Total	121,840	0	0	108,760	(3,640)	226,960	86%	105,120	

Operations and Infrastructure – Asset Management and Technical Services

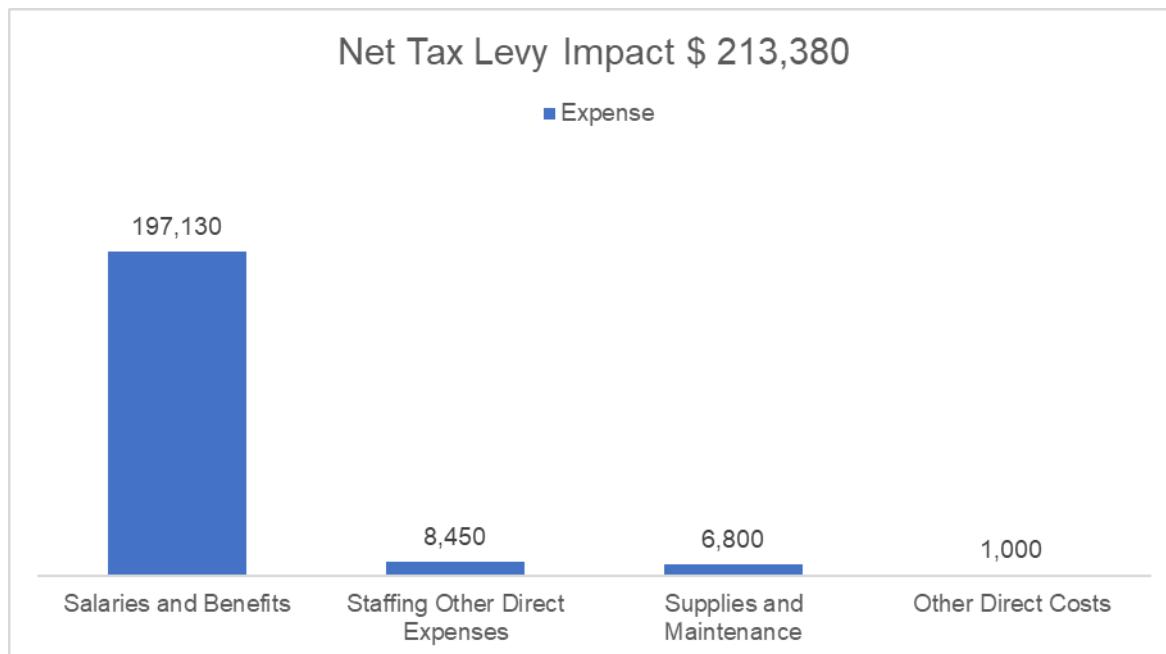
The Asset Management and Technical Services Division provides a range of services to coordinate the administration, planning and management of asset lifecycles of municipal infrastructure assets such as roads, bridges, water and sewer mains. This division also conducts the necessary studies and assessments to inform the decision making for infrastructure planning.

Services provided by the Asset Management and Technical Services Division includes:

Total kilometres of road inventory – 337
Total kilometres of watermains – 218
Total kilometres of sewer mains (including forcemains) – 202
Number of streetlights – 4,381
Number of sewage pump stations – 18
Number of water Pump Stations – 2

- Preparing, maintaining and implementing the Town's Asset Management Plan and Program for core municipal assets
- Planning major and minor capital design and construction projects and studies for the next 10 years
- Developing and maintaining maintenance routines, standard operating procedures, and risk assessments on various assets
- Protecting municipal assets through administration of permits and approvals for utility installations and external contractors working on Town roads and other private infrastructure
- Administering the condition assessments of all core assets
- Providing technical and engineering support to the Operations and Infrastructure Department

2023 Budgeted Expenditures and Revenues



2022 Accomplishments

- Completion of the Asset Management Plan for the Town's core assets
- Completion of the Town-wide asset inventory for stormwater management infrastructure
- Completion of the technical review and oversight of the transfer of ownership of Pefferlaw Dam from the Lake Simcoe Region Conservation Authority to the Town
- Oversight of the installation of telecommunication fiber to Keswick and Sutton by a third-party provider
- Implementation of the Road Matrix asset management software in partnership with York Region through the Pavement Management Program

Key Projects for 2023

- Commencement of the Town's non-core Asset Management Plan (facilities, parks, buildings, fleet and information technology assets)
- Continuation of the condition assessment of four sewage pumping stations and linear wastewater collection system components (sanitary sewer)
- Completion of the Environmental Assessment of Old Shiloh East Bridge
- Completion of the Lake Drive Functionality Assessment
- Completion of the inflow/infiltration (I/I) study to identify high I/I areas to support York Region's Inflow and Infiltration Reduction Strategy
- Review opportunities for asset acquisition or disposal



GEORGINA

2023 OPERATING BUDGET

Operations and Infrastructure - Asset Management - Budget Details

	2023 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	OTHER	2023 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Administration									
Expense									
Salaries and Benefits	415,840	0	0	389,410	(608,120)	197,130	-53%	(218,710)	Reallocation to Capital Delivery
Staffing Other Direct Expenses	8,450	0	0	0	0	8,450	0%	0	0
Supplies and Maintenance	6,800	0	0	0	0	6,800	0%	0	0
Other Direct Costs	1,000	0	0	0	0	1,000	0%	0	0
Expense Total	432,090	0	0	389,410	(608,120)	213,380	-51%	(218,710)	
Administration Total	432,090	0	0	389,410	(608,120)	213,380	-51%	(218,710)	
Grand Total	432,090	0	0	389,410	(608,120)	213,380	-51%	(218,710)	

Operations and Infrastructure – Capital Delivery Division

The Capital Delivery Division is responsible for delivering all major and minor capital works within the Operations and Infrastructure Department portfolio. This includes the procurement, design, administration, delivery and inspection of various municipal infrastructure projects. These projects include bridge rehabilitation, road reconstruction, road resurfacing and preservation, water main and waste water main design and construction, and storm water construction.

26 – Projects started and underway

12,500 – Metres of roadwork completed

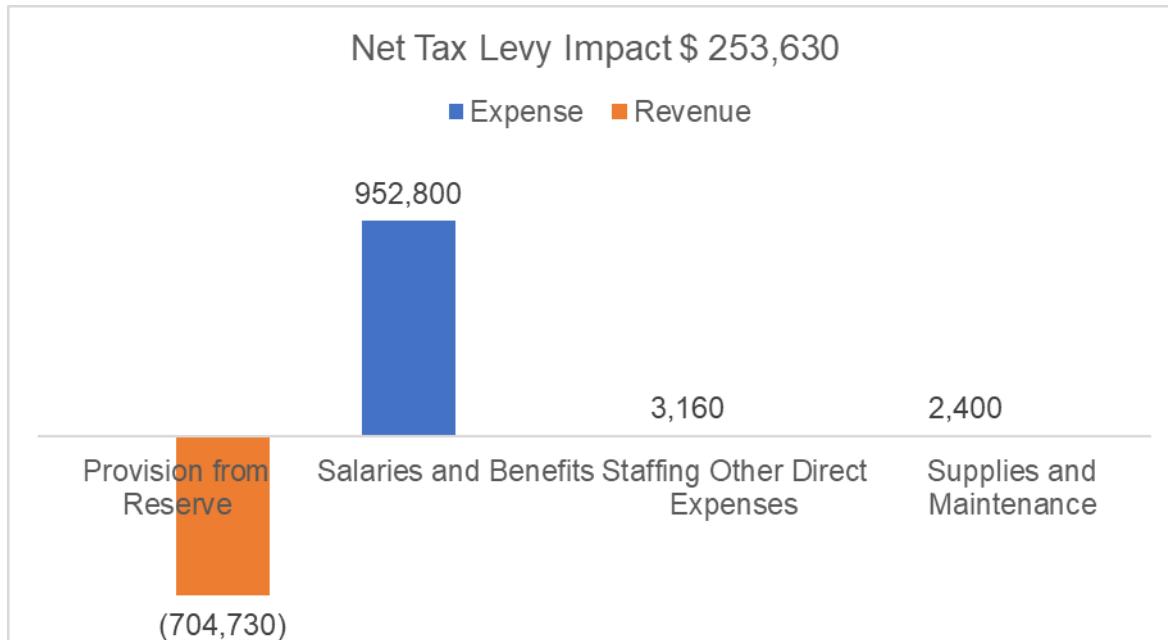
120 – Geotechnical samples taken and analyzed

Services provided by the Capital Delivery Division include:

- Minor capital programs including curb, sidewalk, guiderail structures and slope protection upgrades
- Road design, preservation, resurfacing and reconstruction project delivery
- Water system rehabilitation and repairs including booster station upgrades
- Wastewater system repairs including permanent sewer break repair and pump station upgrades and repairs
- Stormwater management system repairs

2023 Budgeted Expenditures and Revenues

Capital Delivery



2022 Accomplishments

- Completion of the design of the Hedge Road stabilization and public consultation project
- Completion of the design and geotechnical investigation for the watermain replacement in the Cockburn subdivision in Sutton (Grew Boulevard, Sunnidale Boulevard and O'Connor Drive)
- Completion of the design of Morton Avenue watermain and valve chamber boosted zone
- Commencement of the design and geotechnical investigation for the road and stormwater rehabilitation of Irving Drive
- Commencement of the preliminary design and geotechnical investigation for the road rehabilitation of gravel roads in the Uدورا area
- Completion of the detailed design for the replacement of polybutylene water services in Contract Area 1, 2 and 3 in Keswick and tendered Contract 3 for construction
- Completion of the design of identified gravity sewers requiring rehabilitation
- Completed 12,500 metres of road preservation and resurfacing

2023 Key projects

- Construction of the replacement of the water distribution system in the Cockburn subdivision in Sutton (Grew Boulevard, Sunnidale Boulevard and O'Connor Drive).
- Construction of the polybutylene water service replacement (Contract 3)
- Road rehabilitation of Irving Drive
- Construction of Phase 1 and 1A the Hedge Road stabilization project
- Pavement Management program delivery



GEORGINA

2023 OPERATING BUDGET

Operations and Infrastructure - Capital Delivery - Budget Details

	2023 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	OTHER	2023 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Administration									
Revenue									
Provision from Reserve	(273,500)	0	(431,230)	0	0	(704,730)	158%	(431,230)	23-SI-OI-03, 2 new Project Managers, reallocation from other Operations & Infrastructure divisions
Revenue Total	(273,500)	0	(431,230)	0	0	(704,730)	158%	(431,230)	
Expense									
Salaries and Benefits	0	0	260,000	0	692,800	952,800	41%	952,800	23-SI-OI-03, 2 new Project Managers, reallocation from other Operations & Infrastructure divisions
Staffing Other Direct Expenses	5,320	0	0	0	(2,160)	3,160	(2,160)	(2,160)	
Supplies and Maintenance	4,800	0	0	0	(2,400)	2,400	-50%	(2,400)	
Expense Total	10,120	0	260,000	0	688,240	958,360	9370%	948,240	
Administration Total	(263,380)	0	(171,230)	0	688,240	253,630	-196%	517,010	
Grand Total	(263,380)	0	(171,230)	0	688,240	253,630	-196%	517,010	

Operations and Infrastructure – Operations

Road Operations, Forestry, Traffic, Waste

The Operations Division provides operations and maintenance on all roads infrastructure (bridges, ditches, culverts, streetlights, sidewalks), water distribution infrastructure (mains, services, hydrants, booster stations) and wastewater collection infrastructure (mains, pumping station, services). The division delivers engineering and technical services related to traffic operations including traffic studies for speed limits, traffic calming, parking control and roadside safety. The division also provides forestry services.

Services provided by the Operations Division include:

- Road operations: street sweeping, ditch maintenance, culvert installation, pothole repairs, catch basin cleaning, line painting, street and traffic sign installation/maintenance, road side grass cutting, brush removal, traffic control, minor resurfacing
- Winter patrolling, snow plowing, sanding, salting and snow removal on road surfaces and sidewalks/multi-use paths
- Forestry services including tree removals, stumping, planting, boulevard and park tree maintenance, and sightline issues
- Aquatic weed removal, mosquito control and solid waste management and recycling
- Emergency response to flooding, wind damage, vehicle incidents
- Traffic management, studies, analysis, and traffic calming
- Streetlight repair and maintenance

63 – Winter maintenance events

3,000 – Service Requests completed (30 per cent increase)

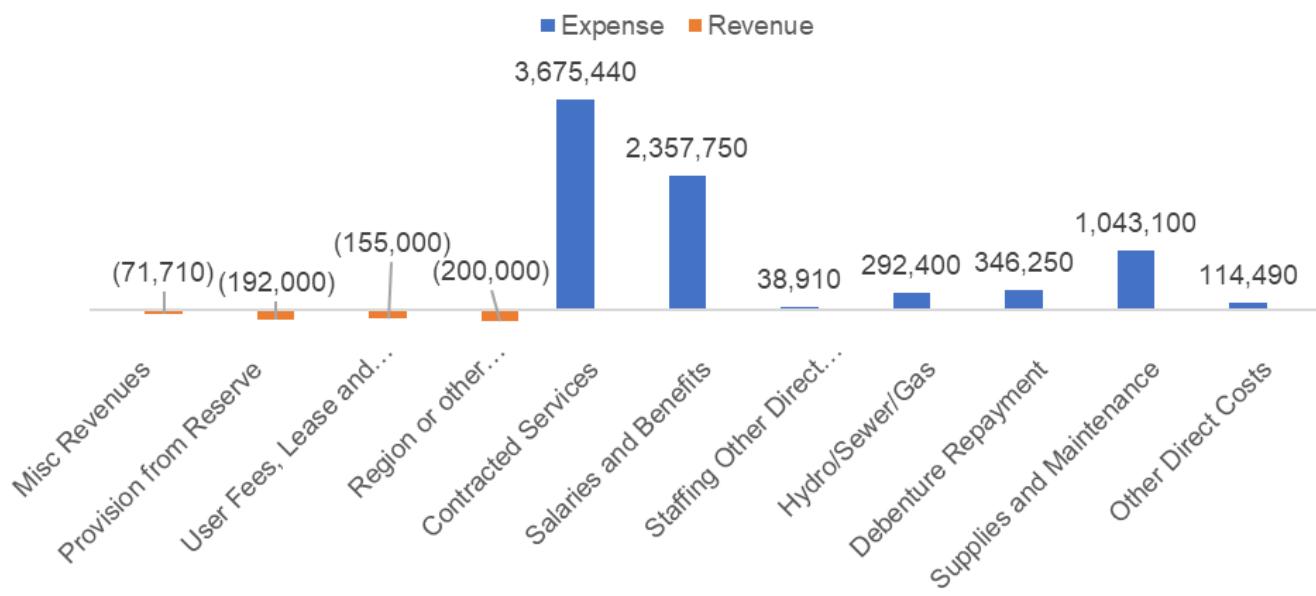
1,450 – Ash trees removed (220 per cent increase)

32 – Traffic studies completed (12 per cent increase)

2023 Budgeted Expenditures and Revenues

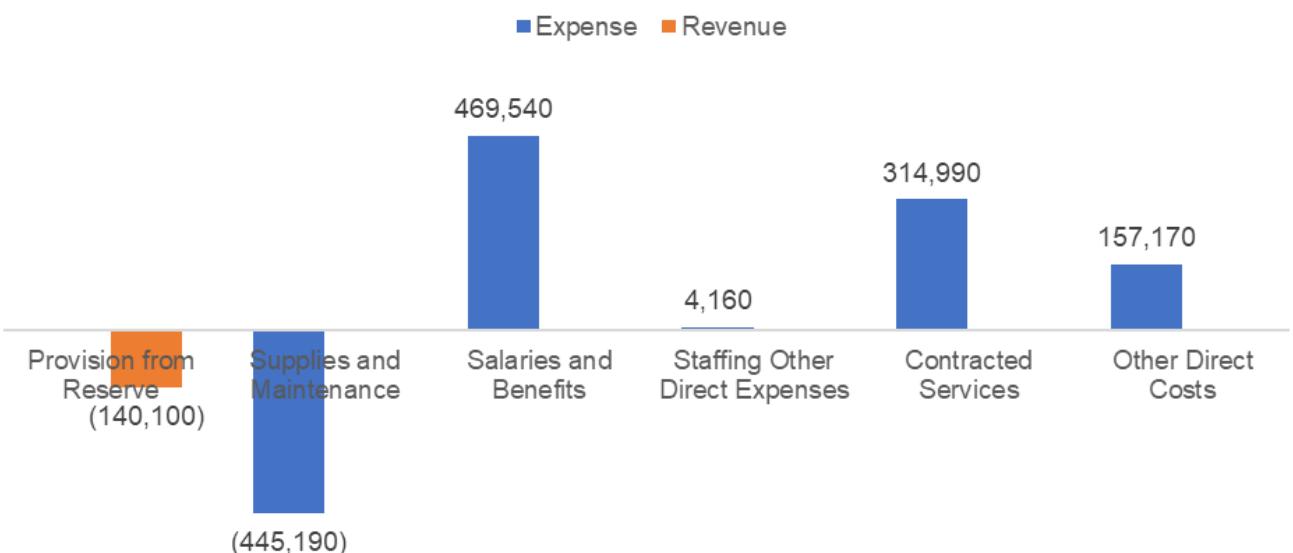
Operations

Net Tax Levy Impact \$ 7,249,630



Fleet Services

Net Tax Levy Impact \$ 360,570



2022 Accomplishments

- Delivered the minor capital program including sidewalk replacement, curb replacements, selective resurfacing, gravel surface repairs and ditch rehabilitation throughout Georgina
- Removed approximately 1,450 Ash trees due to the Emerald Ash Borer
- Met winter service levels at 98 per cent
- Expanded the traffic calming initiatives by adding more bollard locations, pavement markings and beginning the pilot program for Georgina's first speed humps
- Completed the Egypt Works yard expansion project, in conjunction with other departments
- Implemented digital tools and automation to increase efficiency of field operations

Key Projects for 2023

- Continue to remove dead and dying Ash trees that have been affected by the Emerald Ash Borer
- Update operational plans for winter maintenance service levels
- Complete the installation of speed humps



GEORGINA

2023 OPERATING BUDGET

Operations and Infrastructure - Operations - Budget Summary

	2023 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	OTHER	2023 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE
Administration	744,050	0	0	(20,600)	12,170	735,620	-1%	(8,430)
Dams and Bridges	5,750	0	0	(230)	0	5,520	-4%	(230)
Bridges	3,980	0	0	(160)	0	3,820	-4%	(160)
Dams	1,770	0	0	(70)	0	1,700	-4%	(70)
Fleet Maintenance	454,170	0	0	(2,150)	(12,700)	439,320	-3%	(14,850)
Fleet	398,070	0	0	0	(12,700)	385,370	-3%	(12,700)
Vehicle Maintenance	56,100	0	0	(2,150)	0	53,950	-4%	(2,150)
Roads Maintenance	1,446,180	0	30,000	(21,650)	(48,070)	1,406,460	-3%	(39,720)
Brush, Tree, Trim	145,740	0	0	(6,940)	0	138,800	-5%	(6,940)
Catch Basins, Curbs, Storms	26,310	0	0	(440)	5,000	30,870	17%	4,560
Debris, Litter	34,280	0	0	(970)	0	33,310	-3%	(970)
Ditching	386,120	0	0	(10,560)	0	375,560	-3%	(10,560)
Dust Layer	20,320	0	0	(70)	0	20,250	0%	(70)
Grading and Scarifying	48,750	0	0	(700)	0	48,050	-1%	(700)
Grass Mowing	57,410	0	0	(2,300)	0	55,110	-4%	(2,300)
Gravel Pit	2,490	0	0	(80)	1,000	3,410	37%	920
Gravel Resurfacing	17,320	0	0	(390)	0	16,930	-2%	(390)
Other Overhead	105,000	0	0	12,050	0	117,050	11%	12,050
Patching, Spraying	210,250	0	30,000	(6,840)	0	233,410	11%	23,160
Shoulder Maintenance	72,390	0	0	(830)	0	71,560	-1%	(830)
Sidewalks	276,690	0	0	(3,580)	(54,070)	219,040	-21%	(57,650)
Summer Standby	43,110	0	0	0	0	43,110	0%	0
Roads Operations Centre	141,030	0	0	(2,000)	7,210	146,240	4%	5,210
Roadside Safety	280,310	0	0	(2,770)	25,000	302,540	8%	22,230
Community Art (Asphalt)	20,000	0	0	0	0	20,000	0%	0
Guardrails	10,750	0	0	(30)	0	10,720	0%	(30)
Railroad Crossing	13,000	0	0	0	0	13,000	0%	0
Routine Patrols	57,520	0	0	(3,010)	0	54,510	-5%	(3,010)
Signs and Markings	179,040	0	0	270	25,000	204,310	14%	25,270
Street Lighting	665,250	0	0	0	665,250	0%	0	0
Sweeping, Flushing, Cleaning	286,010	0	0	(2,820)	(30,000)	253,190	-11%	(32,820)

2023 OPERATING BUDGET

Operations and Infrastructure - Operations - Budget Summary

GEORGINA



	2023 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	OTHER	2023 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE
Winter Maintenance	1,361,740	14,210	20,000	(2,100)	(10,980)	1,382,870	2%	21,130
Sanding and Salting	784,420	14,210	0	10,000	270,940	1,079,570	38%	295,150
Snow Fence, Culvert Thawing	67,810	0	0	(2,820)	(1,000)	63,990	-6%	(3,820)
Snow Plowing and Removal	475,320	0	20,000	(9,280)	(280,920)	205,120	-57%	(270,200)
Winter Standby	34,190	0	0	0	0	34,190	0%	0
Aquatic Weed Removal	170,500	0	0	0	0	170,500	0%	0
Closed Landfill - Monitoring	230	0	0	0	0	230	0%	0
MOSQUITO	126,000	0	0	0	0	126,000	0%	0
Stormwater Administration	4,200	0	0	0	0	4,200	0%	0
Refuse and Recycling	1,465,140	0	0	0	(113,370)	1,351,770	-8%	(113,370)
Blue Boxes	274,980	0	0	0	57,620	332,600	21%	57,620
Collection	449,080	0	0	0	0	449,080	0%	0
Electronic Waste Collection and Disposal	800	0	0	0	0	800	0%	0
Green Bins	545,720	0	0	0	0	545,720	0%	0
Labour Allocation	0	0	0	0	(170,990)	(170,990)	(170,990)	(170,990)
Yard Waste Collection	194,560	0	0	0	0	194,560	0%	0
Urban Forestry	218,330	0	0	(5,310)	46,900	259,920	19%	41,590
Grand Total	7,368,890	14,210	50,000	(59,630)	(123,840)	7,249,630	-2%	(119,260)



GEORGINA

2023 OPERATING BUDGET

Operations and Infrastructure - Operations - Budget Details

	2023 BASE BUDGET	GROWTH	SERVICE LEVEL INFLATIONARY	CONTRACTUAL/INFLATIONARY	OTHER	2023 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Administration									
Revenue									
Donations & Grants	0	0	0	0	0	0	0	0	
Misc Revenues	(30,000)	0	0	(21,250)	5,000	(46,250)	54%	0	Reallocation to Development Service-
User Fees, Lease and Rental	(15,000)	0	0	0	0	(15,000)	0%	0	Engineering Delivery division
Revenue Total	(45,000)	0	0	(21,250)	5,000	(61,250)	36%	(16,250)	
Expense									
Salaries and Benefits	772,360	0	0	0	7,170	779,530	1%	7,170	Reallocation to Urban Forestry and Sidewalks
Staffing Other Direct Expenses	8,000	0	0	0	0	8,000	0%	0	
Contracted Services	0	0	0	0	0	0	0	0	
Supplies and Maintenance	3,300	0	0	0	0	3,300	0%	0	
Other Direct Costs	5,390	0	0	650	0	6,040	12%	650	
Expense Total	789,050	0	0	650	7,170	796,870	1%	7,820	
Administration Total	744,050	0	0	(20,600)	12,170	735,620	-1%	(8,430)	
AMTS (Pavement management System)									
Revenue									
Provision from Reserve	(90,000)	0	0	0	90,000	0	-100%	90,000	Included in capital program
Revenue Total	(90,000)	0	0	0	90,000	0	-100%	90,000	
Expense									
Contracted Services	90,000	0	0	0	(90,000)	0	-100%	(90,000)	Included in capital program
Contributions to Reserve	0	0	0	0	0	0	0	0	
Expense Total	90,000	0	0	0	(90,000)	0	-100%	(90,000)	
AMTS (Pavement management System) Total	0	0	0	0	0	0	0	0	
Aquatic Weed Removal									
Expense									
Contracted Services	170,500	0	0	0	0	170,500	0%	0	
Expense Total	170,500	0	0	0	0	170,500	0%	0	
Aquatic Weed Removal Total	170,500	0	0	0	0	170,500	0%	0	
Blue Boxes									
Revenue									
Misc Revenues	(10,260)	0	0	0	0	(10,260)	0%	0	
Provision from Reserve	(57,620)	0	0	0	57,620	0	-100%	57,620	Remove temporary funding
Region or other Municipality	(200,000)	0	0	0	0	(200,000)	0%	0	
Revenue Total	(267,880)	0	0	0	57,620	(210,260)	-22%	57,620	
Expense									
Salaries and Benefits	0	0	0	0	0	0	0	0	
Staffing Other Direct Expenses	800	0	0	0	0	800	0%	0	
Contracted Services	529,660	0	0	0	0	529,660	0%	0	
Contributions to Reserve	0	0	0	0	0	0	0	0	
Supplies and Maintenance	12,400	0	0	0	0	12,400	0%	0	
Other Direct Costs	0	0	0	0	0	0	0	0	
Expense Total	542,860	0	0	0	0	542,860	0%	0	
Blue Boxes Total	274,980	0	0	0	57,620	332,600	21%	57,620	
Bridges									
Expense									
Salaries and Benefits	2,980	0	0	(160)	0	2,820	-5%	(160)	
Contracted Services	0	0	0	0	0	0	0	0	
Supplies and Maintenance	1,000	0	0	0	0	1,000	0%	0	
Expense Total	3,980	0	0	(160)	0	3,820	-4%	(160)	
Bridges Total	3,980	0	0	(160)	0	3,820	-4%	(160)	
Brush,Tree,Trim									



GEORGINA

2023 OPERATING BUDGET

Operations and Infrastructure - Operations - Budget Details

	2023 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	OTHER	2023 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Expense									
Salaries and Benefits	134,240	0	0	(6,940)	0	127,300	-5%	(6,940)	
Contracted Services	10,000	0	0	0	0	10,000	0%	0	
Supplies and Maintenance	1,500	0	0	0	0	1,500	0%	0	
Expense Total	145,740	0	0	(6,940)	0	138,800	-5%	(6,940)	
Brush, Tree, Trim Total	145,740	0	0	(6,940)	0	138,800	-5%	(6,940)	
Catch Basins, Curbs, Storms Expense									
Salaries and Benefits	8,310	0	0	(440)	0	7,870	-5%	(440)	
Contracted Services	15,000	0	0	0	5,000	20,000	33%	5,000	Increase based on actuals
Supplies and Maintenance	3,000	0	0	0	0	3,000	0%	0	
Expense Total	26,310	0	0	(440)	5,000	30,870	17%	4,560	
Catch Basins, Curbs, Storms Total	26,310	0	0	(440)	5,000	30,870	17%	4,560	
Closed Landfill - Monitoring									
Revenue									
Provision from Reserve	(37,000)	0	0	0	0	(37,000)	0%	0	
Revenue Total	(37,000)	0	0	0	0	(37,000)	0%	0	
Expense									
Contracted Services	37,230	0	0	0	0	37,230	0%	0	
Expense Total	37,230	0	0	0	0	37,230	0%	0	
Closed Landfill - Monitoring Total	37,230	0	0	0	0	37,230	0%	0	
Collection									
Revenue									
Donations & Grants	0	0	0	0	0	0	0	0	
Misc Revenues	0	0	0	0	0	0	0	0	
User Fees, Lease and Rental	(140,000)	0	0	0	0	(140,000)	0%	0	
Revenue Total	(140,000)	0	0	0	0	(140,000)	0%	0	
Expense									
Salaries and Benefits	0	0	0	0	0	0	0	0	
Staffing Other Direct Expenses	0	0	0	0	0	0	0	0	
Contracted Services	574,080	0	0	0	0	574,080	0%	0	
Consulting Services	0	0	0	0	0	0	0	0	
Supplies and Maintenance	0	0	0	0	0	0	0	0	
Other Direct Costs	15,000	0	0	0	0	15,000	0%	0	
Expense Total	589,080	0	0	0	0	589,080	0%	0	
Collection Total	449,080	0	0	0	0	449,080	0%	0	
Community Art (Asphalt)									
Expense									
Contracted Services	20,000	0	0	0	0	20,000	0%	0	
Expense Total	20,000	0	0	0	0	20,000	0%	0	
Community Art (Asphalt) Total	20,000	0	0	0	0	20,000	0%	0	
Dams									
Expense									
Salaries and Benefits	1,270	0	0	(70)	0	1,200	-6%	(70)	
Other Direct Costs	500	0	0	0	0	500	0%	0	
Expense Total	1,770	0	0	(70)	0	1,700	-4%	(70)	
Dams Total	1,770	0	0	(70)	0	1,700	-4%	(70)	
Debris, Litter									
Expense									
Salaries and Benefits	31,280	0	0	(970)	0	30,310	-3%	(970)	
Other Direct Costs	3,000	0	0	0	0	3,000	0%	0	
Expense Total	34,280	0	0	(970)	0	33,310	-3%	(970)	



GEORGINA

2023 OPERATING BUDGET

Operations and Infrastructure - Operations - Budget Details

	2023 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	OTHER	2023 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
	34,280	0	0	(970)	0	33,310	-3%	(870)	
Ditching									
Expense									
Salaries and Benefits	211,120	0	0	(10,560)	94,250	294,810	40%	83,650 reallocation	
Contracted Services	155,000	0	0	0	(94,250)	60,750	-61%	(94,250) Reallocation to Salaries and Benefits	
Supplies and Maintenance	20,000	0	0	0	0	20,000	0%	0	
Other Direct Costs	0	0	0	0	0	0	0%	0	
Expense Total	386,120	0	0	(10,560)	0	375,560	-3%	(10,560)	
Ditching Total	386,120	0	0	(10,560)	0	375,560	-3%	(10,560)	
Dust Layer									
Expense									
Salaries and Benefits	1,360	0	0	(70)	0	1,290	-5%	(70)	
Supplies and Maintenance	18,960	0	0	0	0	18,960	0%	0	
Expense Total	20,320	0	0	(70)	0	20,250	0%	(70)	
Dust Layer Total	20,320	0	0	(70)	0	20,250	0%	(70)	
Electronic Waste Collection and Disposal									
Revenue									
Misc Revenues	(2,700)	0	0	0	0	(2,700)	0%	0	
Revenue Total	(2,700)	0	0	0	0	(2,700)	0%	0	
Expense									
Contracted Services	3,500	0	0	0	0	3,500	0%	0	
Expense Total	3,500	0	0	0	0	3,500	0%	0	
Electronic Waste Collection and Disposal Total	800	0	0	0	0	800	0%	0	
Fleet									
Expense									
Contracted Services	12,700	0	0	0	(12,700)	0	-100%	(12,700)	Reallocation to Operations & Infrastructure fleet
Supplies and Maintenance	385,370	0	0	0	0	385,370	0%	0	
Other Direct Costs	0	0	0	0	0	0	0%	0	
Expense Total	398,070	0	0	0	(12,700)	385,370	-3%	(12,700)	
Fleet Total	398,070	0	0	0	(12,700)	385,370	-3%	(12,700)	
Grading and Scarifying									
Expense									
Salaries and Benefits	13,750	0	0	(700)	0	13,050	-5%	(700)	
Contracted Services	35,000	0	0	0	0	35,000	0%	0	
Expense Total	48,750	0	0	(700)	0	48,050	-1%	(700)	
Grading and Scarifying Total	48,750	0	0	(700)	0	48,050	-1%	(700)	
Grass Mowing									
Expense									
Salaries and Benefits	45,410	0	0	(2,300)	0	43,110	-5%	(2,300)	
Contracted Services	12,000	0	0	0	0	12,000	0%	0	
Expense Total	57,410	0	0	(2,300)	0	55,110	-4%	(2,300)	
Grass Mowing Total	57,410	0	0	(2,300)	0	55,110	-4%	(2,300)	
Gravel Pit									
Revenue									
Misc Revenues	0	0	0	0	0	0	0%	0	
Revenue Total	0	0	0	0	0	0	0%	0	
Expense									
Salaries and Benefits	1,490	0	0	(80)	0	1,410	-5%	(80)	
Supplies and Maintenance	1,000	0	0	0	0	1,000	100%	1,000	
Other Direct Costs	0	0	0	0	0	0	0%	0	
Expense Total	2,490	0	0	(80)	0	3,410	37%	320	



GEORGINA

2023 OPERATING BUDGET

Operations and Infrastructure - Operations - Budget Details

	2023 BASE BUDGET	GROWTH	SERVICE LEVEL INFLATIONARY	CONTRACTUAL/INFLATIONARY	OTHER	2023 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Gravel Pit Total	2,490	0	0	(80)	1,000	3,410	37%	920	
Gravel Resurfacing									
Revenue									
Provision from Reserve	0	0	0	0	0	0	0	0	0
Revenue Total	0	0	0	0	0	0	0	0	0
Expense									
Salaries and Benefits	7,320	0	0	(390)	0	6,930	-5%	(390)	
Supplies and Maintenance	10,000	0	0	0	0	10,000	0%	0	
Expense Total	17,320	0	0	(390)	0	16,930	-2%	(390)	
Gravel Resurfacing Total	17,320	0	0	(390)	0	16,930	-2%	(390)	
Green Bins									
Revenue									
Misc Revenues	(12,500)	0	0	0	0	(12,500)	0%	0	
Revenue Total	(12,500)	0	0	0	0	(12,500)	0%	0	
Expense									
Salaries and Benefits	0	0	0	0	0	0	0	0	
Contracted Services	537,970	0	0	0	0	537,970	0%	0	
Supplies and Maintenance	20,250	0	0	0	0	20,250	0%	0	
Expense Total	558,220	0	0	0	0	558,220	0%	0	
Green Bins Total	545,720	0	0	0	0	545,720	0%	0	
Guiderrals									
Expense									
Salaries and Benefits	750	0	0	(30)	0	720	-4%	(30)	
Contracted Services	10,000	0	0	0	0	10,000	0%	0	
Supplies and Maintenance	0	0	0	0	0	0	0	0	
Expense Total	10,750	0	0	(30)	0	10,720	0%	(30)	
Guiderrals Total	10,750	0	0	(30)	0	10,720	0%	(30)	
Labour Allocation									
Revenue									
Donations & Grants	0	0	0	0	0	0	0	0	
Revenue Total	0	0	0	0	0	0	0	0	
Expense									
Salaries and Benefits	0	0	0	0	(170,990)	(170,990)	0	(170,990)	(170,990) Wastewater division
Other Direct Costs	0	0	0	0	0	0	0	0	0
Expense Total	0	0	0	0	(170,990)	(170,990)	0	(170,990)	(170,990)
Labour Allocation Total	0	0	0	0	(170,990)	(170,990)	0	(170,990)	(170,990)
Machine Shed									
Expense									
Salaries and Benefits	49,230	0	0	(2,000)	0	47,230	-4%	(2,000)	
Staffing Other Direct Expenses	16,400	0	0	0	1,210	17,610	7%	1,210	
Hydro/Sewer/Gas	47,400	0	0	0	0	47,400	0%	0	
Supplies and Maintenance	28,000	0	0	0	0	28,000	0%	0	
Other Direct Costs	0	0	0	0	0	6,000	0%	6,000	
Expense Total	141,030	0	0	(2,000)	7,210	146,240	4%	5,210	
Machine Shed Total	141,030	0	0	(2,000)	7,210	146,240	4%	5,210	
MOSQUITO									
Expense									
Staffing Other Direct Expenses	0	0	0	0	0	0	0	0	
Contracted Services	126,000	0	0	0	0	126,000	0%	0	
Supplies and Maintenance	0	0	0	0	0	0	0	0	
Expense Total	126,000	0	0	0	0	126,000	0%	0	



GEORGINA

2023 OPERATING BUDGET

Operations and Infrastructure - Operations - Budget Details

	2023 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	OTHER	2023 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
MOSQUITO Total	126,000	0	0	0	0	126,000	0%	0	
Other Overhead									
Revenue									
User Fees, Lease and Rental	0	0	0	0	0	0	0%	0	
Revenue Total	0	0	0	0	0	0	0%	0	
Expense									
Staffing Other Direct Expenses	12,500	0	0	0	0	12,500	0%	0	
Contracted Services	0	0	0	0	0	0	0%	0	
Supplies and Maintenance	20,600	0	0	0	0	20,600	0%	0	
Other Direct Costs	71,900	0	0	0	12,050	83,950	17%	12,050	Increase in insurance premium
Expense Total	105,000	0	0	12,050	0	117,050	11%	12,050	
Other Overhead Total	105,000	0	0	12,050	0	117,050	11%	12,050	
Patching, Spraying									
Revenue									
Provision from Reserve	0	0	(30,000)	0	0	(30,000)			
Revenue Total	0	0	(30,000)	0	0	(30,000)			
Expense									
Salaries and Benefits	153,250	0	0	(6,840)	0	146,410	-4%	(6,840)	
Contracted Services	0	0	60,000	0	0	60,000			
Supplies and Maintenance	57,000	0	0	0	0	57,000	0%	0	60,000 Entrances from Municipal Highways
Expense Total	210,250	0	60,000	(6,840)	0	263,410	25%	53,160	
Patching, Spraying Total	210,250	0	30,000	(6,840)	0	233,410	11%	23,160	
Railroad Crossing									
Expense									
Contracted Services	13,000	0	0	0	0	13,000	0%	0	
Supplies and Maintenance	0	0	0	0	0	0	0%	0	
Expense Total	13,000	0	0	0	0	13,000	0%	0	
Railroad Crossing Total	13,000	0	0	0	0	13,000	0%	0	
Routine Patrols									
Expense									
Salaries and Benefits	57,520	0	0	(3,010)	0	54,510	-5%	(3,010)	
Expense Total	57,520	0	0	(3,010)	0	54,510	-5%	(3,010)	
Routine Patrols Total	57,520	0	0	(3,010)	0	54,510	-5%	(3,010)	
Sanding and Salting									
Revenue									
Provision from Reserve	(45,000)	0	0	0	0	(45,000)	0%	0	
Revenue Total	(45,000)	0	0	0	0	(45,000)	0%	0	
Expense									
Salaries and Benefits	203,820	0	0	(4,210)	58,720	258,330	27%	54,510	Reallocation from Snow Plowing and Removal
Contracted Services	260,000	0	0	0	212,220	472,220	82%	212,220	Cost reallocation from Snow Plowing and Removal
Supplies and Maintenance	365,600	14,210	0	14,210	0	394,020	8%	28,420	Increase in contract price and more roads
Expense Total	829,420	14,210	0	10,000	270,940	1,124,570	36%	295,150	
Sanding and Salting Total	784,420	14,210	0	10,000	270,940	1,079,570	38%	295,150	
Shoulder Maintenance									
Expense									
Salaries and Benefits	27,190	0	0	(830)	0	26,360	-3%	(830)	
Supplies and Maintenance	45,200	0	0	0	0	45,200	0%	0	
Expense Total	72,390	0	0	(830)	0	71,560	-1%	(830)	



GEORGINA

2023 OPERATING BUDGET

Operations and Infrastructure - Operations - Budget Details

	2023 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	OTHER	2023 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Shoulder Maintenance Total	72,390	0	0	(830)	0	71,560	-1%	(830)	
Sidewalks									
Expense									
Salaries and Benefits	68,690	0	0	(3,580)	(54,070)	11,040	-84%	(57,650)	Reallocation to Administration subdivision
Contracted Services	208,000	0	0	0	0	208,000	0%	0	0
Expense Total	276,690	0	0	(3,580)	(54,070)	219,040	-21%	(57,650)	
Sidewalks Total	276,690	0	0	(3,580)	(54,070)	219,040	-21%	(57,650)	
Signs and Markings									
Revenue									
Donations & Grants	0	0	0	0	0	0	0	0	0
Revenue Total	0	0	0	(4,730)	0	89,110	-5%	(4,730)	
Expense									
Salaries and Benefits	93,840	0	0	0	25,000	104,200	32%	25,000	Cleaning subdivision
Contracted Services	79,200	0	0	0	0	0	0	0	
Hydro/Sewer/Gas	0	0	0	0	5,000	0	11,000	83%	5,000 Increase for sign post installations
Supplies and Maintenance	6,000	0	0	0	270	25,000	204,310	14%	25,270
Expense Total	179,040	0	0	0	270	25,000	204,310	14%	25,270
Signs and Markings Total	179,040	0	0	0	0	0	0	0	
Snow Fence, Culvert Thawing									
Expense									
Salaries and Benefits	65,310	0	0	(2,820)	0	62,490	-4%	(2,820)	
Supplies and Maintenance	2,500	0	0	0	(1,000)	1,500	-40%	(1,000)	
Expense Total	67,810	0	0	(2,820)	(1,000)	63,990	-6%	(3,820)	
Snow Fence, Culvert Thawing Total	67,810	0	0	(2,820)	(1,000)	63,990	-6%	(3,820)	
Snow Plowing and Removal									
Revenue									
Provision from Reserve	0	(80,000)	0	0	0	(80,000)		(80,000)	
Revenue Total	0	(80,000)	0	0	0	(80,000)		(80,000)	
Expense									
Salaries and Benefits	263,120	0	0	(9,280)	(68,720)	185,120	-30%	(78,000)	
Contracted Services	212,200	0	100,000	0	(212,200)	100,000	-53%	(112,200)	Reallocation to Sanding, Salting, Snow Fence
Other Direct Costs	0	0	0	0	0	0	0	0	New program-windrow clearing, reallocation to Culvert Drawing subdivisions
Expense Total	475,320	0	100,000	(9,280)	(280,920)	285,120	-40%	(190,200)	Sanding and Salting subdivision
Snow Plowing and Removal Total	475,320	0	20,000	(9,280)	(280,920)	205,120	-57%	(270,200)	
Stormwater Administration									
Expense									
Salaries and Benefits	4,200	0	0	0	0	4,200	0%	0	0
Supplies and Maintenance	0	0	0	0	0	0	0	0	0
Expense Total	4,200	0	0	0	0	4,200	0%	0	0
Stormwater Administration Total	4,200	0	0	0	0	4,200	0%	0	
Street Lighting									
Expense									
Salaries and Benefits	0	0	0	0	0	0	0	0	0
Contracted Services	66,000	0	0	0	0	66,000	0%	0	0
Contributions to Reserve	0	0	0	0	0	0	0	0	0
Debenture Repayment	346,250	0	0	0	0	346,250	0%	0	0
Hydro/Sewer/Gas	245,000	0	0	0	0	245,000	0%	0	0
Supplies and Maintenance	8,000	0	0	0	0	8,000	0%	0	0
Expense Total	665,250	0	0	0	0	665,250	0%	0	0
Street Lighting Total	665,250	0	0	0	0	665,250	0%	0	



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2023 OPERATING BUDGET

Operations and Infrastructure - Operations - Budget Details

	2023 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	OTHER	2023 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Summer Standby									
Expense									
Salaries and Benefits	43,110	0	0	0	0	43,110	0%	0	
Expense Total	43,110	0	0	0	0	43,110	0%	0	
Summer Standby Total	43,110		0	0	0	43,110	0%	0	
Sweeping,Flushing,Cleaning									
Revenue									
Provision from Reserve	0	0	0	0	0	0	0	0	
Revenue Total	0	0	0	0	0	0	0	0	
Expense									
Salaries and Benefits	59,240	0	0	(2,820)	0	56,420	-5%	(2,820)	
Contracted Services	226,770	0	0	0	(30,000)	196,770	-13%	(30,000)	Reallocation to Signs and markings subdivision
Expense Total	286,010	0	0	(2,820)	(30,000)	253,190	-11%	(32,820)	
Sweeping,Flushing,Cleaning Total	286,010		0	(2,820)	(30,000)	253,190	-11%	(32,820)	
Urban Forestry									
Expense									
Salaries and Benefits	104,330	0	0	(5,310)	46,900	145,920	40%	41,590	Reallocation from administration subdivision's
Contracted Services	114,000	0	0	0	0	114,000	0%	0	
Expense Total	218,330	0	0	(5,310)	46,900	259,920	19%	41,590	
Urban Forestry Total	218,330		0	(5,310)	46,900	259,920	19%	41,590	
Vehicle Maintenance									
Expense									
Salaries and Benefits	56,100	0	0	(2,150)	0	53,950	-4%	(2,150)	
Contracted Services	56,100	0	0	(2,150)	0	53,950	-4%	(2,150)	
Vehicle Maintenance Total	56,100		0	(2,150)	0	53,950	-4%	(2,150)	
Winter Standby									
Expense									
Salaries and Benefits	34,190	0	0	0	0	34,190	0%	0	
Expense Total	34,190	0	0	0	0	34,190	0%	0	
Winter Standby Total	34,190		0	0	0	34,190	0%	0	
Yard Waste Collection									
Expense									
Contracted Services	194,560	0	0	0	0	194,560	0%	0	
Expense Total	194,560	0	0	0	0	194,560	0%	0	
Yard Waste Collection Total	194,560		0	0	0	194,560	0%	0	
Grand Total	7,368,890		14,210	50,000	(59,630)	(123,840)	-2%	(119,260)	



GEORGINA

2023 OPERATING BUDGET

Operations and Infrastructure - Fleet - Budget Details

	2023 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	OTHER	2023 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Mechanic's Garage									
Revenue									
Provision from Reserve	(100)	0	0	(140,000)	0	(140,100)	140000%	(140,000)	To cover cost increase in fuel
Revenue Total	(100)	0	0	(140,000)	0	(140,100)	140000%	(140,000)	
Expense									
Salaries and Benefits	357,350	0	104,500	7,690	0	469,540	31%	112,190	23-SI-O-01 Heavy-duty Diesel Mechanic
Staffing Other Direct Expenses	4,160	0	0	0	0	4,160	0%	0	
Contracted Services	147,490	0	0	20,000	147,500	314,990	114%	167,500	Reallocation from Supplies and Maintenance
Supplies and Maintenance	(437,690)	0	0	140,000	(147,500)	(445,190)	2%	(7,500)	Reallocation to Contracted Services,
Other Direct Costs	139,210	0	0	17,960	0	157,170	13%	17,960	Increase cost in fuel
Expense Total	210,520	0	104,500	185,650	0	500,670	138%	290,150	Increase insurance premium
Mechanic's Garage Total	210,420	0	104,500	45,650	0	360,570	71%	150,150	
Grand Total	210,420	0	104,500	45,650	0	360,570	71%	150,150	

Operations and Infrastructure – Operations Water distribution and Wastewater collection

The Operations Division is responsible for maintaining the Town's water and wastewater systems. The Water and Wastewater group operates and maintains the Keswick and Sutton water distribution and wastewater collection systems. This includes distributing treated water purchased from York Region and conveying wastewater to Region facilities for treatment. Town-owned infrastructure includes watermains, valves, fire hydrants, booster stations, wastewater sewers, pumping stations, residential grinder/ejector pumps and service connections. The division is also responsible for managing conveyance, storage, treatment and discharge of stormwater runoff to the environment. This division is funded by water and wastewater rates.

5,000 – Water samples analyzed

16 – New valves replaced or installed

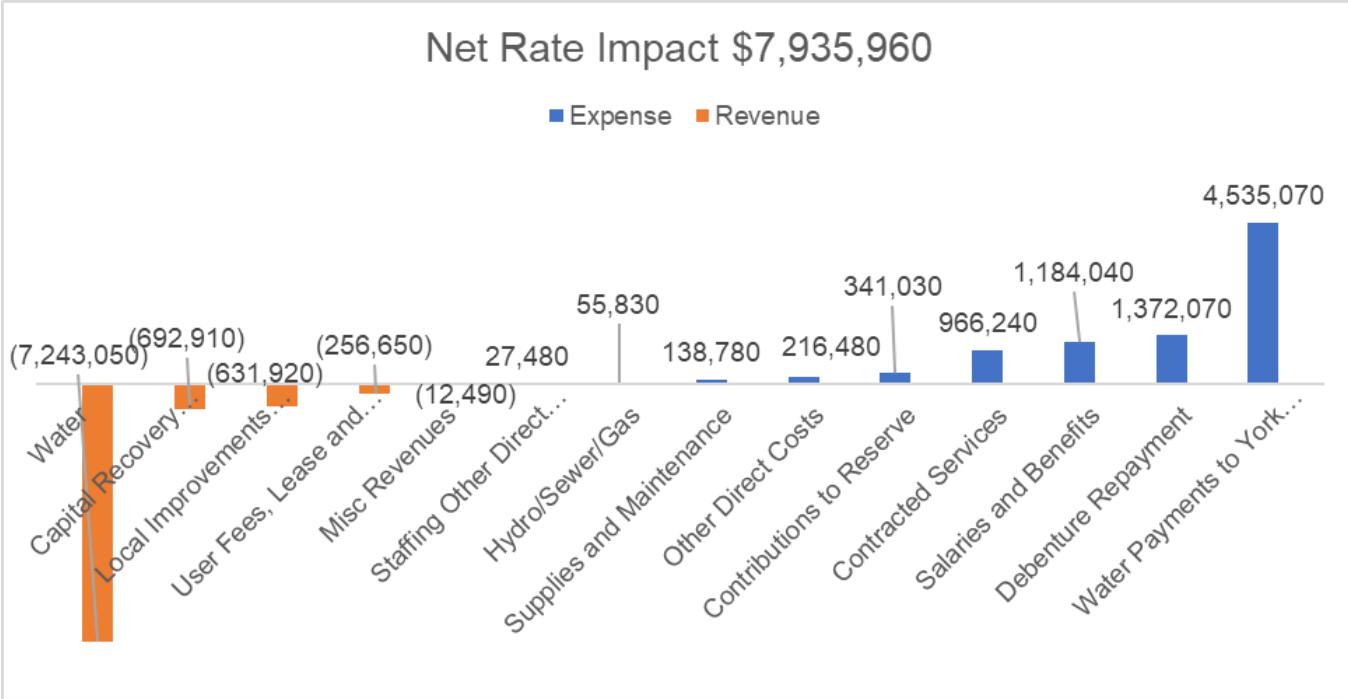
Services provided by the Operations Division include:

- Municipal drinking water quality, sampling, monitoring and reporting
- Water system operations, maintenance including and repairs of watermain breaks and service leaks, and watermain flushing
- Customer service including water turn off/on
- Wastewater system operations, maintenance and repairs including sewer break repairs, sewer flushing, clearing sewer backups, pump station repairs and cleaning, and odour management

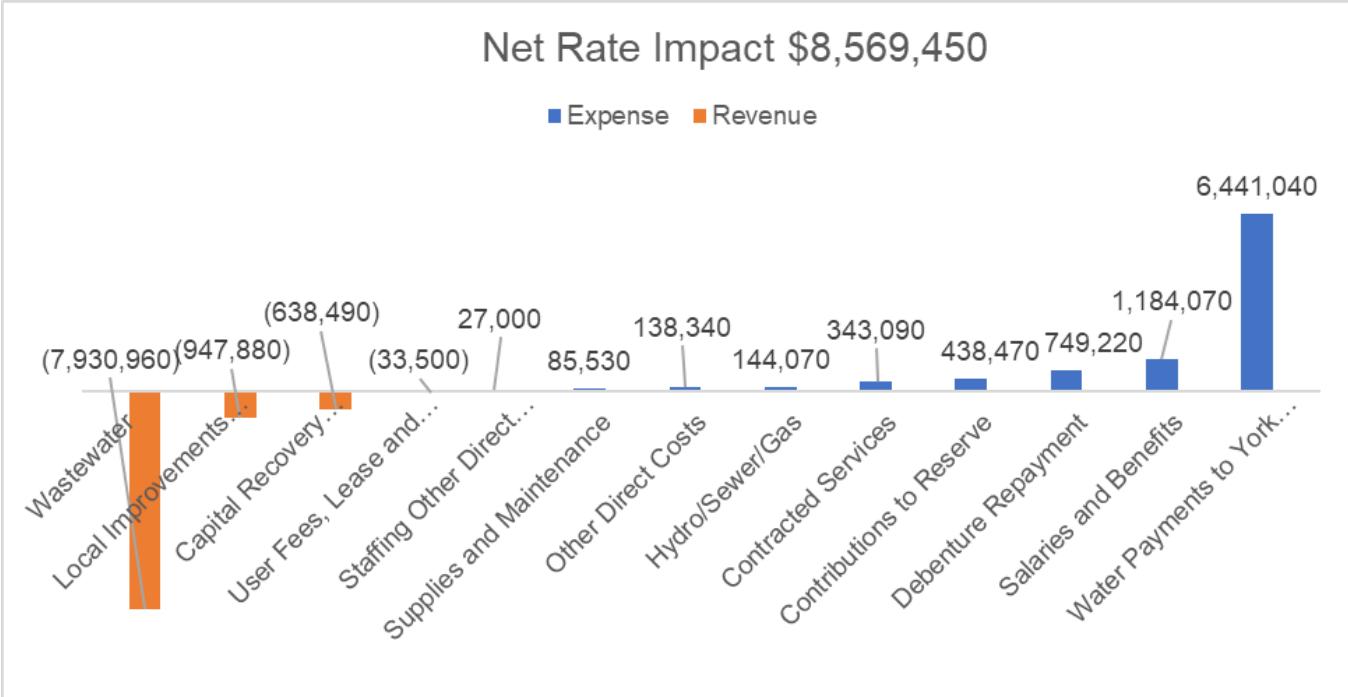


2023 Budgeted Expenditures and Revenues

Water



Wastewater



2022 Accomplishments

- Successfully passed the external audit of the Drinking Water Quality Management System (DWQMS) with no finding of non-conformance with the standard
- Updated the stormwater management system Operations and Maintenance Manual
- Updated the closure plan including updated monitoring for the Georgina Closed Landfill Permit
- Completed Phase 1 of 2 of the fire hydrant painting program to comply with the National Fire Protection Association guideline linking available system flow for firefighting with standard colour coding
- Updated the Drinking Water Quality Management System (DWQMS) Operational Plan

Key Projects for 2023

- Development of wastewater collection operations and maintenance manual consistent with the operational plan for the drinking water system
- Completion of the expansion of the boosted pressure zone in central Keswick
- Develop and implementation plan for the Operational Plan for the Wastewater Collection System Environmental Management System, based on ISO 14001



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2023 OPERATING BUDGET

Operations and Infrastructure - Water - Budget Summary

	2023 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	OTHER	2023 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE
Administration	(2,254,650)	0	0	38,950	(89,970)	(2,305,670)	2%	(51,020)
Administration	(3,450,510)	0	0	38,950	(78,170)	(3,489,730)	1%	(39,220)
Labour Allocation	1,195,860	0	0	0	(11,800)	1,184,060	-1%	(11,800)
Water Fleet	41,500	0	0	0	0	41,500	0%	0
Water Meters	210,320	0	0	0	3,460	213,780	2%	3,460
Water Operations Centre	104,950	0	0	0	(940)	104,010	-1%	(940)
Water Quality & Monitoring	204,990	0	0	0	11,090	216,080	5%	11,090
Water System maintenance	1,692,890	0	0	0	37,410	1,730,300	2%	37,410
Distribution System	958,680	0	0	0	20,790	979,480	2%	20,790
Hydrants	285,750	0	0	0	8,320	294,070	3%	8,320
SCADA & Network	168,400	0	0	0	3,460	171,560	2%	3,460
Water Booster Stations	280,350	0	0	0	4,840	285,190	2%	4,840
Grand Total	0	0	0	38,950	(38,950)	0	0	0



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2023 OPERATING BUDGET

Operations and Infrastructure - Water - Budget Details

	2023 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	OTHER	2023 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Administration									
Revenue									
Water	(6,888,430)	0	0	(354,620)	0	(7,243,050)	5%	(354,620)	Increase based on Water Financial Plan
Capital Recovery (Water/Wastewater)	(601,220)	0	0	(91,690)	0	(692,910)	15%	(91,690)	Increase based on Water Financial Plan
Local Improvements (Water/Wastewater)	(623,180)	0	0	(8,740)	0	(631,920)	1%	(8,740)	Increase based on Water Financial Plan
User Fees, Lease and Rental	(233,920)	0	0	0	(22,730)	(256,650)	10%	(22,730)	Increase based on 2023 User Fee Bylaw
Misc Revenues	(12,490)	0	0	0	0	(12,490)	0%	0	
Revenue Total	(8,359,240)			(455,050)	(22,730)	(8,837,020)	6%	(477,780)	
Expense									
Salaries and Benefits	(891,810)	0	0	0	(55,450)	(947,260)	6%	(55,450)	Labour Reallocation
Staffing Other Direct Expenses	13,880	0	0	0	0	13,880	0%	0	
Contracted Services	6,000	0	0	0	0	6,000	0%	0	
Contributions to Reserve	250,650	0	0	90,380	0	341,030	36%	90,380	
Debtenture Repayment	1,219,080	0	0	0	10	1,219,090	0%	10	
Supplies and Maintenance	24,200	0	0	0	0	24,200	0%	0	
Water Payments to York region	4,134,930				400,140	0	4,535,070	10%	400,140 estimates
Other Direct Costs	15,1800	0	0	3,480	0	155,280	2%	3,480	
Expense Total	4,908,730			0	494,000	(55,440)	5,347,290	9%	438,560
Administration Total	(3,450,510)			0	38,950	(78,170)	(3,489,730)	1%	(39,220)
Distribution System									
Expense									
Salaries and Benefits	334,430	0	0	0	20,790	355,220	6%	20,790	Labour Reallocation, increase in Salaries and Benefits
Contracted Services	584,740	0	0	0	0	584,740	0%	0	
Supplies and Maintenance	38,520	0	0	0	0	38,520	0%	0	
Other Direct Costs	1,000	0	0	0	0	1,000	0%	0	
Expense Total	958,690			0	0	20,790	979,480	2%	20,790
Distribution System Total	958,690			0	0	20,790	979,480	2%	20,790
Hydrants									
Expense									
Salaries and Benefits	133,770	0	0	0	8,320	142,090	6%	8,320	Labour Reallocation, increase in Salaries and Benefits
Contracted Services	140,980	0	0	0	0	140,980	0%	0	
Supplies and Maintenance	11,000	0	0	0	0	11,000	0%	0	
Other Direct Costs	285,750	0	0	0	8,320	294,070	3%	8,320	
Hydrants Total	285,750			0	0	8,320	294,070	3%	8,320
Labour Allocation									
Expense									
Salaries and Benefits	1,195,860	0	0	0	(11,800)	1,184,060	-1%	(11,800)	Labour Reallocation
Contracted Services	1,195,860	0	0	0	(11,800)	1,184,060	-1%	(11,800)	
Expense Total	1,195,860			0	0	(11,800)	1,184,060	-1%	(11,800)
Labour Allocation Total									



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2023 OPERATING BUDGET

Operations and Infrastructure - Water - Budget Details

SCADA & Network	2023 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	OTHER	2023 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
							BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	
Expense									
Salaries and Benefits	55,740	0	0	0	0	3,460	59,200	6%	3,460
Contracted Services	52,160	0	0	0	0	0	52,160	0%	0
Other Direct Costs	60,200	0	0	0	0	0	60,200	0%	0
Expense Total	168,100	0	0	0	0	3,460	171,560	2%	3,460
SCADA & Network Total	168,100	0	0	0	0	3,460	171,560	2%	3,460
Water Booster Stations									
Expense	78,040	0	0	0	0	4,840	82,880	6%	4,840
Salaries and Benefits	5,360	0	0	0	0	0	5,360	0%	0
Contracted Services	152,980	0	0	0	0	0	152,980	0%	0
Debtiture Repayment	30,530	0	0	0	0	0	30,530	0%	0
Hydro/Sewer/Gas	13,440	0	0	0	0	0	13,440	0%	0
Supplies and Maintenance	280,350	0	0	0	0	4,840	285,190	2%	4,840
Expense Total	280,350	0	0	0	0	4,840	285,190	2%	4,840
Water Booster Stations Total	280,350	0	0	0	0	4,840	285,190	2%	4,840
Water Fleet									
Expense	41,500	0	0	0	0	0	41,500	0%	0
Supplies and Maintenance	41,500	0	0	0	0	0	41,500	0%	0
Expense Total	41,500	0	0	0	0	0	41,500	0%	0
Water Fleet Total	41,500	0	0	0	0	0	41,500	0%	0
Water Meters									
Expense	55,740	0	0	0	0	3,460	59,200	6%	3,460
Salaries and Benefits	153,000	0	0	0	0	0	153,000	0%	0
Contracted Services	1,580	0	0	0	0	0	1,580	0%	0
Supplies and Maintenance	210,320	0	0	0	0	3,460	213,780	2%	3,460
Expense Total	210,320	0	0	0	0	3,460	213,780	2%	3,460
Water Meters Total	210,320	0	0	0	0	3,460	213,780	2%	3,460
Water Operations Centre									
Expense	55,740	0	0	0	0	3,460	59,200	6%	3,460
Salaries and Benefits	18,000	0	0	0	0	(4,400)	13,600	-24%	(4,400)
Staffing Other Direct Expenses	25,300	0	0	0	0	0	25,300	0%	0
Contracted Services	5,910	0	0	0	0	0	5,910	0%	0
Supplies and Maintenance	104,950	0	0	0	0	(940)	104,010	-1%	(940)
Expense Total	104,950	0	0	0	0	(940)	104,010	-1%	(940)
Water Operations Centre Total	104,950	0	0	0	0	(940)	104,010	-1%	(940)
Water Quality & Monitoring									
Expense	178,360	0	0	0	0	11,090	189,450	6%	3,460
Salaries and Benefits	24,000	0	0	0	0	0	24,000	0%	0
Contracted Services	2,630	0	0	0	0	0	2,630	0%	0
Supplies and Maintenance	204,990	0	0	0	0	11,090	216,080	5%	11,090
Expense Total	204,990	0	0	0	0	11,090	216,080	5%	11,090
Water Quality & Monitoring Total	204,990	0	0	0	0	11,090	216,080	5%	11,090
Grand Total	0	0	0	0	0	38,950	(38,950)	0	0

Labour Reallocation, increase in Salaries and Benefits

2023 OPERATING BUDGET

Operations and Infrastructure - Wastewater - Budget Summary

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	2023 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	OTHER	2023 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE
Administration	(1,721,960)	0	0	(333,220)	263,920	(1,791,260)	4%	(69,300)
Water System maintenance	200,770	0	0	0	8,320	209,090	4%	8,320
WW Fleet	23,500	0	0	0	0	23,500	0%	0
WW Maintenance	1,183,170	0	0	0	43,650	1,226,820	4%	43,650
Residential Grinder Pumps	444,450	0	0	0	2,070	46,520	5%	2,070
VWW Collection System	520,220	0	0	0	20,790	541,010	4%	20,790
VWW Pumping Stations	618,500	0	0	0	20,790	639,290	3%	20,790
WW Operations Centre	314,520	0	0	0	17,330	331,850	6%	17,330
Grand Total	0	0	0	(333,220)	333,220	0	0	0



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2023 OPERATING BUDGET

Operations and Infrastructure - Wastewater - Budget Details

	2023 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	OTHER	2023 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Administration									
Revenue									
Capital Recovery (Water/Wastewater)	(542,240)	0	0	(96,250)	0	(638,490)	18%	(96,260)	Increase based on Water Financial Plan
Local Improvements (Water/Wastewater)	(934,760)	0	0	(13,120)	0	(947,880)	1%	(13,120)	Increase based on Water Financial Plan
User Fees, Lease and Rental	(27,000)	0	0	0	(6,500)	(33,500)	24%	(6,500)	Increase based on 2023 User Fee by-law
Wastewater	(7,370,170)	0	0	(560,790)	0	(7,930,960)	8%	(560,790)	Increase based on Water Financial Plan
Revenue Total	(8,874,170)			(670,160)		(9,550,830)		(676,660)	
Expense									
Staffing Other Direct Expenses	7,500	0	0	0	0	7,500	0%	0	
Contributions to Reserve	168,040	0	0	0	270,430	438,470	161%	270,430	Increase based on Water Rates
Debtiture Repayment	749,230	0	0	0	(10)	749,220	0%	(10)	
Supplies and Maintenance	16,000	0	0	0	0	16,000	0%	0	
Water Payments to York region	6,107,540	0	0	333,500	0	6,441,040	5%	333,500	Consumption estimates
Other Direct Costs	103,900	0	0	3,440	0	107,340	3%	3,440	
Expense Total	7,152,210			0		336,940		270,420	
Administration Total	(1,721,960)			0		(333,220)		263,920	
Residential Grinder Pumps									
Expense									
Salaries and Benefits	33,450	0	0	0	2,070	35,520	6%	2,070	
Contracted Services	2,000	0	0	0	0	2,000	0%	0	
Supplies and Maintenance	9,000	0	0	0	0	9,000	0%	0	
Expense Total	44,450			0		2,070		46,520	
Residential Grinder Pumps Total	44,450			0		2,070		46,520	
SCADA & Network									
Expense									
Salaries and Benefits	133,770	0	0	0	8,320	142,090	6%	8,320	Labour reallocation, Increase in Salaries and Benefits
Contracted Services	40,000	0	0	0	0	40,000	0%	0	
Supplies and Maintenance	2,000	0	0	0	0	2,000	0%	0	
Other Direct Costs	25,000	0	0	0	0	25,000	0%	0	
Expense Total	200,770			0		8,320		209,090	
SCADA & Network Total	200,770			0		8,320		209,090	
WW Collection System									
Expense									
Salaries and Benefits	334,430	0	0	0	20,790	355,220	6%	20,790	Labour reallocation, Increase in Salaries and Benefits
Contracted Services	163,470	0	0	0	0	163,470	0%	0	
Supplies and Maintenance	16,320	0	0	0	0	16,320	0%	0	
Other Direct Costs	6,000	0	0	0	0	6,000	0%	0	
Expense Total	520,220			0		20,790		541,010	
WW Collection System Total	520,220			0		20,790		541,010	
WW Fleet									
Expense									
Supplies and Maintenance	23,500	0	0	0	0	23,500	0%	0	
Expense Total	23,500			0		0		23,500	
WW Fleet Total	23,500			0		0		23,500	



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2023 OPERATING BUDGET

Operations and Infrastructure - Wastewater - Budget Details

	2023 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	OTHER	2023 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
WW Operations Centre									
Expense									
Salaries and Benefits	278,690	0	0	0	17,330	296,020	6%	17,330	Labour reallocation, Increase in Salaries and Benefits
Staffing Other Direct Expenses	19,500	0	0	0	0	19,500	0%	0	
Hydro/Sewer/Gas	16,330	0	0	0	0	16,330	0%	0	
Expense Total	314,520	0	0	0	17,330	331,850	6%	17,330	
WW Operations Centre Total	314,520	0	0	0	17,330	331,850	6%	17,330	
WW Pumping Stations									
Expense									
Salaries and Benefits	334,430	0	0	0	20,790	355,220	6%	20,790	Labour reallocation, Increase in Salaries and Benefits
Contracted Services	137,620	0	0	0	0	137,620	0%	0	
Hydro/Sewer/Gas	127,740	0	0	0	0	127,740	0%	0	
Supplies and Maintenance	18,710	0	0	0	0	18,710	0%	0	
Expense Total	618,500	0	0	0	20,790	639,290	3%	20,790	
WW Pumping Stations Total	618,500	0	0	0	20,790	639,290	3%	20,790	
Grand Total	0	0	0	(333,220)	333,220	0	0	0	