QUALITY MANAGEMENT SYSTEM

OPERATIONAL PLAN

KESWICK AND SUTTON WATER DISTRIBUTION SUBSYSTEM

REVISION 10





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INTRODUCTION

PURPOSE

The purpose of this Operational Plan is to describe the comprehensive Quality Management System (QMS) developed and implemented by the Town of Georgina for the operation and maintenance of the Keswick-Sutton Water Distribution Subsystem. This Operational Plan includes references to all components of the Drinking Water Quality Management Standard (DWQMS).

SCOPE

This Operational Plan covers the activities and personnel associated with all operational aspects of the drinking water distribution system for the Town of Georgina.

This Operational Plan, the procedures, appendices, and other QMS documentation that are referenced herein have been developed in accordance with the legislated requirements for the provision of safe drinking water in the Province of Ontario.

The scope of the Water distribution system begins at the point where the treated water enters the Town of Georgina's distribution main from the transmission pipelines of the Region of York and ends at the property lines of the consumers. The scope of this operational plan does not cover metering.

REFERENCES

- Drinking Water Quality Management Standard (DWQMS) version 2.0
- Safe Drinking Water Act, 2002 and applicable regulations (Ontario)
- Municipal Drinking Water License, Number 119-201
- Drinking Water System, Number 2600626886

DEFINITIONS/ ACRONYMS

Audit	A systematic and documented verification process that involves objectively obtaining and evaluating documents and processes to determine whether a quality management system conforms to the requirements of the DWQMS.
Compliance	The fulfillment of a regulatory requirement.
Conformance	The fulfillment of a DWQMS requirement.
Control Measure	Includes any process, physical steps, or other contingencies that have been put in place to reduce a hazard before it occurs.

Critical Control Limit The point at which a critical control point response procedure is initiated. (CCL)		
Critical Control Point (CCP)	An essential step or point in the system at which control can be applied to prevent or eliminate a drinking water health hazard or to reduce it to an acceptable level.	
Document	Writing (physical or digital) conveying information that can be changed, altered, or updated.	
DWQMS	Drinking Water Quality Management Standard (DWQMS) is a ministry standard introduced after the Walkerton inquiry to ensure compliance of all water systems in Ontario. This standard is approved by the Ministry of Environment, Conservation and Parks (MECP) in accordance with s.21 of the Safe Drinking Water Act (SDWA).	
Emergency A situation that poses an immediate risk to health, life property, or environm Potential situations have been identified from the annual Risk Assessment the considered emergencies, ie. service interruption that may result in the loss of to maintain a supply of safe drinking water to consumers.		
ERP	Emergency Response Plan (ERP) is a department internal document that provides clear and concise guidance for staff when dealing with an emergency incidents/event.	
Hazard A source of danger that may cause drinking water to be unsafe for consump may be biological, chemical, physical, or radiological in nature.		
Infrastructure	The set of interconnected structural elements that provide the framework for supporting the operation of the Drinking Water System, including buildings, workspaces, process equipment, water mains, valves, hydrants, hardware, software, and support services.	
MECP	Ministry of the Environmental, Conservation and Parks (MECP) enforces compliance with environmental laws and responsible for protecting and improving the quality of the environment.	
Monitoring	Includes any checks or systems that are available to detect the potential for hazards to occur.	
Non-Compliance	A failure to meet requirement under that Safe Drinking Water Act (SDWA), Ontario Water Resources Act (OWRA), or any regulation or legislation under these Acts that are associated with drinking water.	
Non-Conformance	A failure to fulfill a requirement of the Drinking Water Quality Management Standard.	
Operating Authority The person or entity that is given responsibility by the Owner for the operation of the subject system		
Operators Water/Wastewater Operators are licenced and certified under the Ministry of Environment, Conservation and Parks (MECP) and oversee all aspects of the system through operation, maintenance, and monitoring.		
ORO	Overall Responsible Operator are licenced and certified under the Ministry of the Environment, Conservation and Parks (MECP) and direct operators on operating decision beyond the knowledge, skills, and experience of the operators.	

Owner	Owners of drinking water systems that supply water to the public have the responsibilities to ensure the water is safe to drink. The Mayor and Council are designated Owners of the Town of Georgina's drinking water system.
QMS	Quality Management System is a system designed to establish a policy/objective and methods of how to achieve these, and to direct and control the organization with regard to quality.
QMS Representative	DWQMS Compliance Officer is responsible for the management, coordination and administration of the QMS.
Record	A document stating results achieved or providing proof of activities performed. Written (physical or digital) conveying information that cannot be changed, altered, or updated.
SCADA	Supervisory Control and Data Acquisition (SCADA) is a computer based system for gathering and analyzing real-time date to monitor and control equipment that deals with critical and time sensitive materials or events.
SOP	Standard Operating Procedure (SOP) – developed to standardize certain policies, processes, procedures, and work instructions such that greater efficiency, greater safety, higher level of understanding, and an increased level of service is achieved
Top Management	A person, persons, or group or people at the highest management level within the operating authority that makes decisions about the QMS and makes recommendations to the Owner about the Drinking Water System. At the Town of Georgina, this includes the Director of Operations & Infrastructure, and Chief Administrative Officer (CAO).

Table 1: List of Definitions and Acronyms used in this document

1. Element- QUALITY MANAGEMENT SYSTEM

1.1 Purpose

The Town of Georgina, as the Owner and Operating Authority of its drinking water system, the Keswick-Sutton Water Distribution Subsystem, is required to conform to the Drinking Water Quality Management Standard (DWQMS version 2.0) developed by the Ministry of the Environment, Conservation and Parks (MECP) through the Municipal Drinking Water Licensing Program.

The QMS is applied to the distribution of potable drinking water to consumers within the distribution system boundaries. The Operational Plan is comprised of documents that outline the processes and procedures for the overall quality management of the Towns' Drinking Water System. The Operational Plan has been developed to represent the Operating Authority's QMS that conforms to the Standard and satisfies the requirements for the Town's drinking water license.

1.2 Description

The Town of Georgina's water distribution system receives treated water from the Regional Municipality of York and the Operational Plan covers the water distribution system owned by the Town of Georgina (Owner) and operated by the Department of Operations and Infrastructure (Operating Authority).

The Operational Plan was developed to ensure that safe and reliable drinking water is provided to all the citizens, businesses and visitors of the Town of Georgina. The Operational Plan also enables the Town of Georgina to continue planning, implementing, checking and continually improving the drinking water system to ensure the higher quality of the drinking water.

1.3 Associated Documents and References

DWQMS Element 1 - Quality Management System

SOP-1 Quality Management System

DWQMS 1 QMS Schedule

2. Element- QUALITY MANAGEMENT SYSTEM POLICY

2.1 Purpose

It is the requirement of the Drinking Water Quality Standard (DWQMS) to create a policy that demonstrates the Town's commitment to the delivery of safe drinking water and enhance consumer confidence in the quality of the drinking water.

2.2 Description

The Town of Georgina and its water distribution system shall comply with all relevant legislation and regulations for the consistent delivery of safe drinking water to its residential and commercial/industrial customers.

The Town of Georgina shall also, commit to the continuous improvement of and maintenance of the Quality Management System, and communicate openly and effectively with the public concerning relevant aspects of drinking water quality.

The Quality Management System Policy is endorsed by the Owner (Mayor/Council) and Top Management (CAO/Director of Operations and Infrastructure). The adopted policy can be found in the following locations:

- The Town of Georgina's website https://www.georgina.ca/sites/default/files/page assets/www_qualitymanagementpolicy.pdf
- The Civic Centre Water/Wastewater Operations Facility

2.3 Associate Documents and References

DWQMS Element 2 – Quality Management System Policy

SOP-2 Quality Management System Policy

Town of Georgina Quality Management System Policy

3. Element- COMMITMENT AND ENDORSEMENT

3.1 Purpose

To communicate the Owners' (Mayor/Council), and Top Management's (CAO/Director of Operations and Infrastructure) commitment and endorsement of the QMS described in this Operational Plan.

3.2 Description

The Owner and Top Management of the Operating Authority are committed to the implementation, maintenance, and continual improvement of the QMS that meets the requirements of the DWQMS. The Owner and Top Management acknowledges the need for and supports the provision of sufficient resources to maintain and continually improve the QMS and the Drinking Water System.

The Operational Plan for the QMS has been reviewed and approved for the Town of Georgina by Top Management and endorsed by Council as Owner's of the drinking water system. Top Management shall ensure that all staff of the Operating Authority are aware of all applicable legislation and regulatory requirements and that the QMS is effectively communicated to the Owner through the Annual Summary Report and QMS Management Reviews.

3.2 Associated Documents and References

DWQMS Element 3 – Commitment and Endorsement

SOP-3 Commitment and Endorsement

FORM -3 Commitment and Endorsement

4. Element- QUALITY MANAGEMENT SYSTEM REPRESENTATIVE

4.1 Purpose

To identify the QMS Representative for the Town of Georgina and outline the associated responsibilities and authorities as set in the DWQMS.

4.2 Description

The Town of Georgina has appointed and authorized the DWQMS Compliance Officer as the QMS Representative, who is irrespective of other duties, has the following responsibilities;

- Ensure the processes and procedures needed for the QMS are established and maintained,
- Reporting to Top Management on the performance of the QMS and any needed improvement,
- With the cooperation of all Operating Authority staff, ensuring that current versions of the document required by the QMS are easily identified, retrievable and being used at all times.
- With cooperation of all Operating Authority staff, ensuring that personnel are aware of all applicable legislative and regulatory requirements that pertain to their duties for the operation of the Town of Georgina distribution system,
- Promoting awareness of the QMS throughout the Operating Authority

A Notice of Appointment document shall be signed/authorized by the Chief Administrator Chief (CAO), Director of Operations and Infrastructure, and Operations Manager Water/Wastewater/Waste, representing the Town of Georgina's QMS Representative.

4.3 Associated Documents and References

DWQMS Element 4 – Quality Management System Representative

SOP-4 Quality Management System Representative

FORM -4 Quality Management System Representative – Notice of Appointment

5. Element- DOCUMENTS AND RECORDS CONTROL

5.1 Purpose

To describe the procedure for ensuring the Town of Georgina's documents and records associated with the QMS and Drinking Water System are kept current, legible, readily available, retrievable, stored, protected, retained and disposed of in an appropriate manner.

5.2 Description

The QMS documents outline and define the process for managing, maintaining and protecting all documents and records required for the conformance of the QMS. All documents, records and forms are properly identified, stored, protected, retained and disposed/discarded.

5.3 Associated Documents and References

DWQMS Element 5 - Documents and Records Control

SOP-5 Documents & Records Control

Master List of Documents

6. Element- DRINKING WATER SYSTEM

6.1 Purpose

To provide and overview of the Town of Georgina's drinking water system.

6.2 Description

The Town of Georgina owns and operates the Keswick-Sutton Distribution System and is responsible for the operation of the Class 2 Water Distribution System. The Town serves a population of approximately 39,527 and operates and maintains the distribution system, which is comprised of watermains, valves, two (2) booster-pumping stations, hydrants, meters and 13,500 service connections.

Municipal drinking water is being supplied to the communities of Keswick and Sutton, located on the south shore of Lake Simcoe. Surface water from Lake Simcoe is treated by the Regional Municipality of York, while the Town of Georgina distributes treated water to end users.

The performance of the Keswick-Sutton Water Distribution System is outlined in the Keswick-Sutton Water Distribution System Annual Report. A copy of the Annual Water Quality Report is available for public viewing prior to the end of February each year in accordance with O. Reg. 170/03. In addition, a summary report is communicated to the Owner in the form of a council report prior to the end of March each year. The Water Quality Report is available for Public viewing on the Town of Georgina website and at the Municipal Office (Civic Centre) in the Office of the Clerk.

6.3 Associated Documents and References

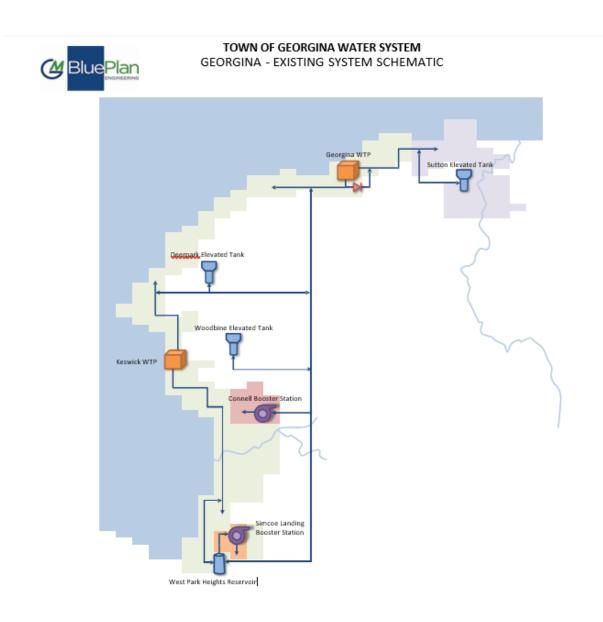
DWQMS Element 6 – Drinking Water System

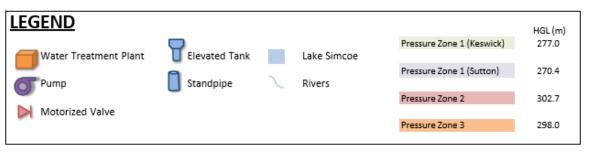
SOP-6 Drinking Water System

Town of Georgina Water System Schematic

Annual Water Quality Report

WATER DISTRIBUTION SYSTEM OVERVIEW MAP/SCHEMATIC





7. Element-RISK ASSESSMENT

7.1 Purpose

To describe the method and approach taken by the Town of Georgina to identify, assess and where possible, mitigate and/or eliminate potential risks within the drinking water system. The focus of the assessment is on risks affecting the water quality and water quantity.

7.2 Description

A risk assessment process has been established to collectively identify, assess, rank and prioritize potential drinking water related hazards and associated risks. This risk assessment is conducted at least once every 36 months, and a review of the validity of the risk assessment information is conducted annually. The methodology and approach taken to conduct the risk assessment is described in QMS Risk Assessment documentation.

7.3 Associated Documents and References

DWQMS Element 7 – Risk Assessment

SOP-7 Risk Assessment

8. Element- RISK ASSESSMENT OUTCOME

8.1 Purpose

To establish an effective and organized approach to conducting, assessing and improving hazard risks associated with the drinking water system.

8.2 Description

The risk assessment must be conducted in accordance with the Town of Georgina's QMS Risk Assessments documents. The results of the risk assessment are to be recorded in a table displayed as Risk Assessment Outcomes, using Hazard Analysis and Critical Control Point Assessment (HACCP) process of risk assessment definitions, risk rank table, and control measures.

8.3 Associated Documents and References

DWQMS Element 8 – Risk Assessment Outcome

SOP-7 Risk Assessment

Risk Assessment Outcome Table

9. Element- ORGANIZATIONAL STRUCTURE, ROLES, RESPONSIBILITIES AND AUTHORITIES

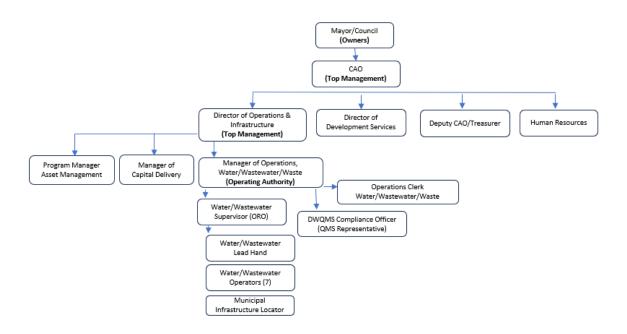
9.1 Purpose

The outline the organizational structure, as well as the roles, responsibilities, and authorities of personnel as it relates to the operation and performance of the Town of Georgina's QMS and drinking water system.

9.2 Description

The Town of Georgina is defined as the Owner of Georgina's drinking water system as represented by the Mayor/Council and the Operating Authority as represented by Operations and Infrastructure, Water/Wastewater division. Top Management is the management level in the Operating Authority and is responsible for ensuring Management Reviews are conducted annually as outlined in the Organizational Structure, Roles, Responsibilities and Authorities QMS documentation.

The structure of the organization is depicted in the Town of Georgina's organizational chart.



9.3 Associated Documents and References

DWQMS Element 9 – Organizational Structure, Roles, Responsibilities and Authorities

SOP-9 Organizational Structure, Roles, Responsibilities and Authorities

Town of Georgina Organizational Structure Chart

10. Element-COMPETENCIES

10.1 Purpose

To determine the competency requirements for personnel performing duties directly affecting drinking water quality and to identify the means needed to meet those competencies.

10.2 Description

QMS Competencies documentation describe the process for identifying, developing and maintaining required competencies for personnel performing duties directly affecting drinking water quality. Staff certification, licensing and training records show evidence of activities to meet and maintain the competencies described in the procedures and to ensure personnel awareness.

10.3 Associated Documents and References

DWQMS Element 10 – Competencies

SOP-10 Competencies

Training & Certification Records

Operator Certificate/Licence Records

11. Element – PERSONNEL COVERAGE

11.1 Purpose

To ensure continuous coverage and availability of certified and competent personnel for the drinking water distribution system to address all issues relating to and carry out necessary duties that directly affect the drinking water quality.

11.2 Description

The Town of Georgina will ensure that competent personnel are available to at all times to fulfill duties that affect drinking water quality. Competent personnel are available during normal hours of operation to perform work and on Stand-by after hours to perform work and respond to emergencies. The Town of Georgina shall ensure that all personnel included in the coverage schedules have the necessary skills and know to perform the required responsibilities.

11.3 Associated Documents and References

DWQMS Element 11 – Personnel Coverage

SOP-11 Personnel Coverage

Standby Schedule

12. Element – COMMUNICATIONS

12.1 Purpose

To identify the process for communicating information related to the QMS Operational Plan to appropriate internal and external parties and outline the method for receiving and processing related communication.

12.2 Description

QMS Communications documentation describes the process for ensuring relevant aspects of the QMS are communicated between Top Management, and the Owner, water distribution system personnel, suppliers and the public.

12.3 Associated Documents and References

DWQMS Element 12 – Communications

SOP-12 Communications

Management Reviews

Reports to Council

13. Element – ESSENTIAL SUPPLIES AND SERVICES

13.1 Purpose

To describe the process for ensuring that all supplies and services deemed essential for the delivery of safe drinking water are available and provided when and where required.

13.2 Description

QMS Essential Supplies and Services documentation describes the process for identifying essential supplies and services and ensuring requirements and procurement methods are established and communicated.

13.3 Associated Documents and References

DWQMS Element 13 – Essential Supplies and Services

SOP-13 Essential Supplies and Services

Essential Suppliers & Services Responsibilities Package - Town of Georgina

QMS Essential Supplies List

14. Element – REVIEW AND PROVISION OF INFRASTRUCTURE

14.1 Purpose

To identify the process to review the adequacy of the infrastructure needed for the efficient operation and maintenance of the Town of Georgina's Drinking Water Distribution System and ensure the provision of this infrastructure.

14.2 Description

QMS Infrastructure Review and Provision documentation describes the process and procedures for the review of the infrastructure adequacy, provision of infrastructure and the communication of review findings to the Owner. On an annual basis the Town of Georgina shall review the adequacy of the water distribution system infrastructure and relevant information will be captured in the report to Top Management. Designated personnel will monitor trends in the performance of the drinking water system infrastructure.

14.3 Associated Documents and References

DWQMS Element 14 – Review and Provision of Infrastructure

SOP-14 Review and Provision of Infrastructure

Annual Operating and Capital project budgets

15. Element – INFRASTRUCTURE MAINTENANCE, REHABILITATION AND RENEWAL

15.1 Purpose

To identify the maintenance, rehabilitation and renewal programs that the Town of Georgina has in place for the drinking water system infrastructure.

15.2 Description

The Town of Georgina's infrastructure maintenance includes both preventative and corrective maintenance, inspections and record keeping in accordance with regulatory requirements and best practices. Top Management shall ensure a long-term forecast of major maintenance including large scale rehabilitation/replacement programs and capital projects are reviewed at a minimum annually and a summary of these programs are communicated to the Owner.

15.3 Associated Documents and References

DWQMS Element 15 – Infrastructure Maintenance, Rehabilitation and Renewal

SOP-15 Infrastructure Maintenance, Rehabilitation and Renewal

Water Rate Study

16. Element – SAMPLING, TESTING AND MONITORING

16.1 Purpose

To ensure sampling, testing, and monitoring is conducted to provide safe drinking water for the Town of Georgina's drinking water distribution system.

16.2 Description

The Town of Georgina is responsible for establishing and maintaining the sampling, testing, and monitoring program that, at a minimum, meets regulatory requirements. Regulatory sampling, testing and reporting at designated stations throughout the distribution system, system chlorine residual testing at designated locations throughout the town, and regulatory sampling, testing and reporting system interruption for emergency repairs and scheduled repairs.

16.3 Associated Documents and References

DWQMS Element 16 – Sampling, Testing and Monitoring

SOP-16 Sampling, Testing and Monitoring

Safe Drinking Water Act, 2002 (Ontario)

Ontario Regulation 169/03 – Ontario Drinking Water Quality Standards

Ontario Regulation 170/03 – Drinking Water Systems

SOP-16 Sampling, Testing and Monitoring

WWW1 – Drinking Water Sampling and Testing – Microbiology

WWW2 - Drinking Water Sampling and Testing – Chemical

WWW3 - Drinking Water Sampling and Testing – Lead

WWW4 – Water Quality Monitoring

WWW5 – Adverse Water Quality Monitoring

17. Element – MEASUREMENT AND RECORDING EQUIPMENT CALIBRATION AND MAINTENANCE

17.1 Purpose

To describe the calibration program for all water sampling, monitoring and/or testing equipment and devices used by the Town of Georgina Water/Wastewater division.

17.2 Description

Calibration and maintenance can be performed either in-house or by the manufacturer in accordance with relevant legislative requirements and/or manufacturer's specifications. Equipment inspected by Water/Wastewater Operators for performance verification and portable chlorine analyzers are calibrated according to the manufacturer's procedure. Calibration of the water quality field testing equipment is contracted to qualified suppliers/service providers.

17.3 Associated Documents and References

DWQMS Element 17 – Measurement and Recording Equipment Calibration and Maintenance

SOP-17 Measurement and Recording Equipment Calibration and Maintenance

WWW7 - Field Test Kit Calibration and Standards Check

18. Element – EMERGENCY MANAGEMENT

18.1 Purpose

To describe the process used by the Town of Georgina Water/Wastewater division to identify emergency situations and to manage its response to these events.

18.2 Description

QMS Emergency Management documentation describes the process of maintaining a state of emergency preparedness for the drinking water distribution system. The Town of Georgina will use the risk assessment process to identify potential emergencies specific emergency preparedness activities and ensure staff are trained and aware of:

- Individual roles and responsibilities
- o Emergency response and recovery procedures
- o Existing threats and hazards and associated protective actions, and
- Details and location of emergency equipment

18.3 Associated Documents and References

DWQMS Element 18 – Emergency Management

Emergency Response Plan (ERP)

SOP-18 Emergency Management

SOP 18a – Emergency Management – Contact List

SOP 18b – Emergency Management – Essential Supplies and Services Contacts

SOP 18c – Emergency Management – Equipment List

19. Element – INTERNAL AUDITS

19.1 Purpose

To ensure that the QMS meets or exceeds the requirements of DWQMS and to confirm it is operating effectively.

19.2 Description

Internal audits shall be conducted annually to ensure the QMS conforms to the requirements of the DWQMS and ensures the QMS has been effectively implemented, properly maintained and is described in the procedure of internal audits, including audit criteria, frequency, scope, records, methodology and schedule.

19.3 Associated Documents and References

DWQMS Element 19 - Internal Audits

SOP-19 Internal Audits

Audit Reports

20. Element – MANAGEMENT REVIEW

20.1 Purpose

To identify the process the Town of Georgina continually reviews the performance of the Quality Management System (QMS).

20.2 Description

Management reviews provide a systematic assessment that evaluates the continuing suitability, adequacy and effectiveness of the QMS. A Management Review shall be conducted at least once every calendar year, and outcomes from the annual Management Review are communicated to Council through the QMS Annual Report.

20.3 Associated Documents and References

DWQMS Element 20 – Management Review

SOP-20 Management Review

Management Review Agenda and Minutes

Annual Water Quality Summary Report

21. Element – CONTINUAL IMPROVEMENT

21.1 Purpose

To outline the processes by which the Town of Georgina identifies, develops and implements improvements to the Quality Management System

21.2 Description

The town strives to continually improve the effectiveness of its drinking water Quality Management System through the implementation of best practices, corrective and preventative actions.

Best management practices for drinking water will be assessed for feasibility of implementation as continual improvement for the Town of Georgina's Quality Management System. Corrective actions that are generated through internal and external audits, management reviews, document reviews and on an ongoing basis through non-conformities and opportunities for improvement submissions will be addressed and evaluated to ensure its application improves the QMS. Preventative actions will be undertaken to address potential problems that may arise.

21.3 Associated Documents and References

DWQMS Element 21 – Continual Improvement

SOP-21 Continual Improvement

After Action Review report

Staff Suggestion report

Continual Improvement report

History of Changes

Revisions of documents are identified at the end of each document. Revision number, date, description of revision, and individual completing the revision are included for each controlled document.

Version No.	Date	Description	Ву
010	2023	Complete re-edit of Operational Plan document and	
010	2023	supporting Associated Documents – Elements 1 through 21,	AA MP
		with appendices	
009	2023	E4 – update QMS Representative appointment information	AA
009	2022	E4 – update QMS Representative appointment information	SN
		E8 – review and re-evaluate potential risks and hazards	
		E1 – created QMS annual schedule document	
		E21 – developed Action Items tracking sheet, Form,	
		Document Control Master List	
800	2019	E9 – update to Roles and Responsibilities for HR department	TL
		and Customers Services department.	
		E9 – add Roles and Responsibilities for Development	
		Engineering group	
		E5 – update location for storing digital records	
		E18 – ERP008 Rev 7, update emergency contacts list	
		E21 – update associated documents related to Continual	
		Improvement Tracking	TL
800	2018		
	E13 – update Essential Supplies and Services contact list		
DWQMS 2.0 version update			
E9 - new table for Role, Responsibilities and Authorities and			
add W/WW Supervisor		•	
E4 – update QMS Representative and update staffing			
positions with responsibilities		·	
E7&8 – update ERP with Risk Assessment and contact lis		•	
E12 & E20– update Communications of QMS to Top			
	Management and Owners at Management Review		
007	2040	Operational Plan OP007 updated and renamed OP008	
007	2018	Definitions/Acronyms update	TL
		E3 – Commitment and Endorsement revision/update	
		E7 – Risk Assessment contact position and update	

		-	
		E15 – Infrastructure Maintenance, Rehabilitation and	
		Renewal update of Top Management responsibilities for	
		communicating to council (during budget review process)	
		E19 – amend to 'at least once every Calendar year'	
007	2017	E3 – OP3 Commitment and Endorsement add, signing	MT
		members aware of requirements in case of departure of staff	
		or Mayor	
006	2015	E9 – add CAO to Top Management as a result of	HY
		Management Review	
		E6 – revise Water System description as a result of OFI from	GS
		external audit	
		Revise Operational Plan to include Risk Assessment,	
		Commitment and Endorsement for new Mayor, Clerk, By-Law	
		2015-0040 (PW 0-3) and revision of ERP and Continual	
		Improvement	
005	2014	Revision(s) to Operational Plan, procedures, ERP and	GS
		Commitment and Endorsement	
005	2013	Revision(s) to Operational Plan, procedures, ERP from	HY
		Internal Audit	
		E3 – Commitment and Endorsement signed new Town Clerk	BF
		(By-Law 2013 – 0137) pwo-3	
004	2012 E7 – Risk Assessment update contact information, ne		BF
		Director and department of Engineering Public Works, and	
department of Operations and Engineering			
003	2012	E1 – create QMS activity schedule	BF
	E3 – amend procedure OP3		
		E18 – ERP update	
		E21 – amend Appendix B to show Continual Improvement	
		Changes to OP – replace Director of Engineering and Public	
		Works to Director of Operations and Engineering	
002	2011	Amend Operational Plan, ERP, After Hours Contact	BF
		Information	
		E7&8 - amend Table 3 & 4 as a result of the Risk Assessment	BF
		conducted Jan 2011	
		Update Operational Plan with population and contact	
		information	
001	2010	E13 – Essential Supplies and Services update and emergency	BF
		contacts list of Northern Six	
		ERP update the communications checklist and procedure OP1	
Water Distribution System drawings update		·	
		Profile update for MOE – population served	
001	2009	Operational Plan (procedure OP5.1) review and update	BF
		Emergency Response Plan (ERP) review and update	

Appendices

Town of Georgina

QMS Operational Plan



Quality Management Policy

The Town of Georgina and its water distribution system shall comply with all relevant legislation and regulations for the consistent delivery of safe drinking water to its residential and commercial/industrial customers.

The Town of Georgina shall also:

Commit to the continuous improvement and maintenance of the Quality Management System.

Communicate openly and effectively with the public concerning relevant aspects of drinking water quality.

Quality Management System FORM-3

Town of Georgina Keswick-Sutton Water Distribution System



Attachment B - Operational Plan

Commitment and Endorsement

The Owner and Top Management of the Operating Authority are committed to the implementation, maintenance, and continual improvement of the Quality Management System that meets the requirements of the Drinking Water Quality Management Standard (DWQMS).

Top Management shall ensure that all staff of the Operating Authority are aware of all applicable legislative and regulatory requirements and that the QMS is effectively communicated to the Owner through the Annual Summary Report and Top Management Review meetings.

Owner, and Top Management: Mayor, CAO and Director of Operations and Infrastructure appoint;

Mayaut Quich	
Margaret Quirk, Mayor	Date: (
(Owner)	Jan 30, 2024
Dail St	
Rachel Dillabough, Town Clerk	Date: /
(Owner)	philary 30, 2024
_	
ta mondon	
Ryan Cronsberry, Chief Administrative Officer	Date:
(Top Management)	January 30/24
MVcs	1/80/24.
Michael Vos, Director of Operations and Infrastructure	Date:
(Top Management)	
722	
Mario Puopolo, Operations Manager of Water/Wastewater/Waste	Date: 30-JAN-2024
(Operating Authority)	30 3/1/2 200



Attachment C - Operational Plan

Quality Management System Representative letter of appointment:

The Town of Georgian has appointed and authorized the <u>DWQMS Compliance Officer</u> as the Quality Management System Representative, who irrespective of other duties, has the following responsibilities;

- Ensure the processes and procedures needed for the QMS are established and maintained,
- Reporting to Top Management on the performance of the QMS and any needed improvement,
- With the cooperation of all Operating Authority staff, ensuring that current versions of the document required by the QMS are easily identified, retrievable and being used at all times,
- With cooperation of all Operating Authority staff, ensuring that personnel are aware of all applicable legislative and regulatory requirements that pertain to their duties for the operation of the Town of Georgina distribution system,
- Promoting awareness of the QMS throughout the Operating Authority

Top Management/Operating authority appoint;

Anna Antoniadis		
Atta Sphradi	30-JAN-2024	
Anna Antoniadis, DWQMS Compliance Officer	Date:	
Ryan Cronsberry, Chief Administrative Officer	January 30/24.	
Ryan Crønsberry, Chief Administrative Officer	Date: // /	
Myks Myks	1/30/24	
Michael Vos, Director of Operations and Infrastructure	Date:	
	30-JAN-2024	
Mario Puopolo, Operations Manager of Water/Wastewater/Waste	Date:	

Attachment D – QMS Operational Plan

Schedule C - Subject System Description Form - Municipal Residential Drinking Water System

Drinking Water System Details		
Drinking Water System Name:	Keswick-Sutton Distribution System	
Drinking Water System Number:	260062686 – DWS Keswick	
	260026156 – DWS Georgina	
Drinking Water System Category:	Large Municipal Residential System (LMRS)	
Municipality:	Georgina	
Owner Information		
The Corporation of the Town of	26557 Civic Centre Road, Keswick, Ontario, L4P 3G1, Canada	
Georgina		
Operating Authority Information		
24/7 Contact Name:	Mario Puopolo,	
Job Title:	Operations Manager, Water/Wastewater/Waste	
Contact Phone:	(905) 476-4301 Ext. 2159	
Contact Email:	mpuopolo@georgina.ca	
Contact Mobile:	(905) 955-2552	
24/7 Contact Name:	Radu Apavaloae	
Job Title:	Supervisor, Water/Wastewater	
Contact Phone:	(905) 476-3457 ext. 3923	
Contact Email:	rapavaloae@georgina.ca	
Contact Mobile:	(905) 716-4539	



Attachment E – Operational Plan

Roles, Responsibilities and Authorities

Position	Roles/Responsibilities	Authorities
	-Demonstrates commitment to the QMS	-Financial and administrative authority
l <u></u>	-Endorses the contents of the Operational Plan	related to the provision and allocation of
ם ב	-Ultimate responsibility for the provision of safe	necessary resources for the safe operation,
Sou	drinking water to the Town of Georgina	maintenance and upkeep of the Drinking
Mayor/Council (Owner)	-Ensure resources needed to support the QMS	Water System based on Town staff and
& 0	are met	management recommendations.
Ĕ	-Mayor is responsible for declaring a "State of	-Authority and ultimate decision with respect
	Emergency"	to hiring the Chief Administrative Officer
		(CAO)
	-Complete oversight of the entire distribution	-Financial, administrative and technical
	system	authority related to the distribution of safe
	-Endorse the development, implementation and	drinking water within the Town of Georgina
	maintenance of the QMS	-Act as signing authority (Owner
4)		Representative) for DWWP alteration forms
CAO/Director of Operations and Infrastructure (Top Management)	maintain the QMS	(Form 1/2/3), and Director Notification forms
uct	-Obtain the necessary infrastructure and	-Procurement and signing authority as per
CAO/Director of ations and Infrastru (Top Management)	resources to operate and maintain the	town Procurement By-law
CAO/Director of ions and Infrastrop Managemen	drinking water system safely and effectively	-Makes recommendations to the Owner
rec d Ir	-Ensure the system is operating in accordance	regarding improvements to the Drinking
/Di an /lar	with all applicable legislation and regulations	Water System and Quality Management
AO, ons on p	-Communicate with the Mayor and Council	System
일달이	about the QMS and the water distribution	-Ultimate corporate decision-making
era (system	authority with respect to hiring staff, budget
ဝိ	-Recommends to the Owner resources required	preparation and approval of purchases in
	to maintain and continually improve	accordance with the Procurement By-Law
	the QMS and Drinking Water System (DWS)	
	-Ensure that the Management Review, as	
	described in Element 20; Management	
	Review, is conducted once every Calendar Year	



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		-Oversight of the Operations and Infrastructure Department	-Financial, administrative and technical authority related to the Operations,
		-Support the development and implementation	Maintenance and Management of the
		and maintenance of the QMS	Drinking Water System at the Town of
		-Monitors expenditures and financial	Georgina
	ste	performance	-Supervises budget preparation
	ion ∕Va ity)	-Provide and/or obtain resources for the QMS	-Manages Operating Authority Staff
	rat er/ nor	and necessary infrastructure and resources to	-review and approve the design of water
	pe vate uth	operate and maintain the drinking water system	system additions, modifications or extensions
	ew g A	safely and effectively.	as they relate to Capital Projects
	er c ast itin	-Ensure the system is operating in accordance	-Financial, administrative and technical
	age /W era	with all applicable legislation and regulations.	authority related to the Operations,
	Manager of Operations /ater/Wastewater/Wasi (Operating Authority)	-Communicate with Top Management about the	Maintenance and Management of the
	Manager of Operations Water/Wastewater/Waste (Operating Authority)	QMS and about the overall performance of the	Drinking Water System at the Town of
		Water Distribution System.	Georgina
		-Ensure that the Management Review, as	
		described in Element 20; Management Review,	
		has been delegated to the appropriate staff and	
		is conducted once every Calendar Year	
		-Carry out the activities and manage programs	-Maintain and update the QMS in
		related to the Quality Management System as	conformance with the Drinking Water Quality
		directed by the Director of Operations and	Management Standard (DWQMS)
	e	Infrastructure	-Communicate QMS to Top Management
	ffic /e)	-QMS Representative and Implementation Lead	-Leads annual MECP Inspections
	DWQM Compliance Officer (QMS Representative)	-Preparation of budget and planning materials	-Liaison for internal and external auditing
	ent	-Recommendation of system improvements	process
	olia ese	-Develop procedures and processes for assuring	
	e bil	water quality	
	S R	-Coordinate emergency response planning,	
	Z Z	training	
	<u>چ</u> ڪ	-Lead annual Management Review	
		-Ensures personnel are aware of all applicable	
		legislative and regulatory requirements that	
		pertain to their duties for the operation and	

maintenance of the Drinking Water System



Water/Wastewater Supervisor (ORO) (Operating Authority)	-Plan, schedule and supervise all operational activities related to the DWSCoordinate and supervise all Maintenance and repair tasks as related to the Town's DWS including, though not limited to Facilities, booster stations, pump stations, valves, and all instrumentation -Managing and maintaining the SCADA system -Communication/liaison with Operations/ Maintenance staff, contractors, developers, engineers, and service/material suppliers -Communicate with the Public to prevent, resolve or minimize the impact of utility related issuesCoordinates Training Programs for all Operations StaffAssessment of operators/personnel performance (annual) -System Overall Responsible Operator (ORO) -Ensure the system, and all Staff within the system are operating in accordance with all applicable legislation and regulations	-Direct operators in day-to-day operation and maintenance of the water distribution system -Oversee adverse water quality incidences and responses -Reports AWQIs to MECP Spills Action Centre and to the York Region Public Health -Identify and oversee staff training needs -Recommends Operational non-capital purchases -Purchasing authority of <\$5000 -Recommend changes to the QMS -Review designs and layouts of new developments as they relate to the DWWP and Form 1/2/3
Water/Wastewater Lead Hand	-Supervise the monitoring, maintenance and operate the distribution system in accordance with the established SOPReport and act on incidents of non-compliance -Report any abnormal conditions to the Water/ Wastewater Supervisor or Environmental Services Manager -Carry-out duties and tasks as assigned by the Water/Wastewater Superintendent or Environmental Services Manager and as per established water distribution policies and procedures	-Monitor process and recommend corrective actions -Recommend changes to the QMS -Respond to and document public complaints -Attend site visits -Respond to public inquiries



Quality Management System Roles, Responsibilities, and Authorities

Water/Wastewater Operator	-Monitor, maintain and operate the distribution	-Monitor process and recommend corrective
	system in accordance with established standard	actions
	operating procedures -Document all operating activities in the facility	-Recommend changes to the QMS -Respond to and document public complaints
		- Respond to and document public complaints
	log in accordance with provincial legislation and	
	established operating procedures	
	-Report and act on incidents of non-compliance -Report any abnormal conditions to the Water/	
ter,	Wastewater Supervisor or Lead Hand	
V at	-Carry out duties and tasks as assigned by the	
	Water/Wastewater Superintendent and as per	
	established water distribution policies and	
	procedures	
Operations Clerk, Water/Wastewater/Waste	-Responsible for clerical support, customer	- Respond to public inquiries, and generate
	service and administration within the division	work orders where necessary
	-Financial administration related to the	-maintain and track training records and
	operation and maintenance of the Drinking	Operator licencing/certification
ns (wat	Water System at the Town of Georgina	3,
tio	-Assure departmental compliance of	
era Va	procedures, records and date management	
o o	-Ensure compliance and conformance with all	
/ate	applicable legislation and Drinking Water	
>	Quality Management Standard requirements	
	-Prepare and recommend financial plans for the	-Corporate signing authority regarding long-
	Drinking Water System that satisfy the	term financial plans as described in O.Reg
	requirements prescribed in the Safe Drinking	453/07 – Financial Plan
	Water Act (SDWA) and the associated regulation	-Provides recommendations for the approval
<u>-</u>	O.Reg. 453/07 – Financial Plan	of Corporate spending and procurement in
, and	-Prepare, or assist in the preparation of the	accordance with the Procurement By-law,
eas	annual budget based on business cases and	and the requirements of O.Reg 453/07
Ę	detailed information provided by staff and	– Financial Plan
Deputy CAO/Treasure	management	
	-Monitors expenditures and financial	
	performance, and provides recommendations	
	to Top Management regarding budget and	
	finances	
	-Establish appropriate water rates based on the	
	long-term requirements identified in the	
	Financial Plan required under O.Reg. 453/07	
	-Provide financial reporting to Top Management	



Quality Management System Roles, Responsibilities, and Authorities

Human Resources	-Facilitate new employee orientation and corporate policy training -Promote Town values, the Code of Conduct and HR policies with all staff -Assist in developing job descriptions and career postings -Schedule interviews with candidate applicants, and contribute to the hiring process by providing valued input to the hiring manager regarding the competencies and qualifications of potential hires -Support Department Managers throughout the hiring process	-Assist Department Managers with Job/ Employee evaluations -Respond to employee inquiries regarding HR policies, procedures, labour relations and programs -review and approve the design of water system additions, modifications or extensions as they relate to Capital Projects
Development Services	-Meet annually with the Operations and Infrastructure group to discuss and implement any updates to the ToG "Development Design Criteria", as required -Ensure all new developments requiring Watermain additions, modifications or replacements satisfy pre-approvals of the Drinking Water Works Permit under ToG DWWP #119-201 -Ensure all new developments requiring Watermain additions, modifications or replacements meet MECP guideline "Watermain Design Criteria for Future Alterations Authorized under a DWWP" -Review and compare water model results for each assignment of Water/Wastewater servicing allocationEnsure allocations for water quantity, quality and pressure meets the Towns Design Criteria and MECP Design Guidelines -Provide construction oversight -Provide as-built drawings to the Operations and Infrastructure department -Responsible for ensuring the Water Model is updated upon approval of works -Participate in the Annual Operations and Infrastructure meeting for the provision of infrastructure and exchange of information sessions	-Review and approve designs of new developments -Act as signing authority (Owner Representative) for DWWP alteration forms (Form 1/2/3). Provide Operations & Infrastructure group with the same for record keeping



Quality Management System Roles, Responsibilities, and Authorities

	T	
	-Oversight of the Town's water-related	-Provides input in budget preparation
	infrastructure and assets	-Review design of water system additions,
	-Support the development and implementation	modifications or extensions as they relate to
<u>ب</u> ر	of an Asset Management Plan	Capital Projects, and/or asset management
Asset Management Program Manager	-Monitors expenditures and financial	projects
	performance as related to W/WW linear and	
	vertical assets	
la √a	-Provide and/or obtain resources for the QMS	
gra gra	and necessary infrastructure and resources to	
Asse Pro	operate and maintain the drinking water system	
	safely and effectively	
	-Communicate with Top Management about the	
	W/WW infrastructure and about the overall	
	performance of the Water Distribution System	
જ	-Field and direct customer (resident, public	-Provide Water/Wastewater Operations and
Taxation, Revenue & Customer Service	inquiries) calls relating to Water/Wastewater	Maintenance staff with details regarding
l erv	concerns	customer inquiries
Rev ir S	-Generate and escalate work orders as they	-Schedule Water Service "On/Off" requests
n, l me	relate to Water/Wastewater operation and	
tio	maintenance	
x n	-Billing and collection	
ř	-Reporting	
	-Prepare tender documents and administer	-Financial authority for design of capital
>	all contracts for municipal watermain capital	projects -Act as the signing authority (Owner
Ver	projects	representative) for DWWP alteration forms
Capital Delivery	-Liaise with consultants and contractors for	(Form 1/2/3) as they relate to Capital Projects
	municipal watermain capital projects design	
	-Provide technical expertise to staff, and Capital	
	Project Managers	
	-Provide yearly capital budget estimates (related	
	to new watermains)	



Quality Management System Roles, Responsibilities, Authorities and Competencies

Attachment F - Operational Plan

Personnel Coverage Table

Role or Work Situation	Stand- by	Coverage	Delegated by:
Operations Manager, Water/Wastewater/Waste	YES	Manager of Water/Wastewater/Waste	Director of Operations and Infrastructure
Supervisor, Water/ Wastewater	YES	Supervisor Water and Wastewater Operations	Operations Manager, Water/Wastewater/Waste
DWQMS Compliance Officer	NO	Manages the QMS for Water and Wastewater Operations	Operations Manager, Water/Wastewater/Waste
Lead Hand, Water/Wastewater	YES	A certified Operator is available 24 hours/day 7 days/week (OIC) through Water/Wastewater personnel or backup service	Supervisor, Water/ Wastewater Operations Manager, Water/Wastewater/Waste
Certified Operator (OIC)	YES	A certified Operator is available 24 hours/day 7 days/week (OIC) through Water/Wastewater personnel or backup service	Supervisor, Water/ Wastewater Operations Manager, Water/Wastewater/Waste
Overall-Responsible- Operator (ORO)	YES	Supervisor and/or Manager acts as ORO unless otherwise delegated to Certified Operator holding Class 2 Water Distribution (facility-level certification) ORO role rotates between Supervisor and Manager	Supervisor, Water/ Wastewater Operations Manager, Water/Wastewater/Waste
Stand-by Schedule	-	An up-to-date Stand-by schedule is determined by assessing staff availability and levels of competency	Supervisor, Water/ Wastewater Operations Manager, Water/Wastewater/Waste