

THE CORPORATION OF THE TOWN OF GEORGINA

REPORT NO. CS-2019-0016

**FOR THE CONSIDERATION OF COUNCIL
OCTOBER 23, 2019**

**SUBJECT: RELEASE OF 2020 DRAFT OPERATING AND CAPITAL BUDGET
AND TEN-YEAR CAPITAL FORECAST**

1. RECOMMENDATION:

- 1. That Council receive Report No. CS-2019-0016 prepared by the Corporate Services Department, dated October 23, 2019 respecting Release of the 2020 Draft Operating and Capital Budget and Ten Year Capital Forecast;**
- 2. That the Draft 2020 Operating Budget, Capital Budget, and Ten Year Capital Forecast be received;**
- 3. That Council approve the building fee review as described in capital project 20-DS-1: Building Fee Review for \$20,000 to be funded from the building reserve.**

2. PURPOSE:

The purpose of this report is to release a draft of the 2020 Operating Budget, Capital Budget and the Ten-Year Capital Forecast. This information is being released in draft, to provide Council and the public with an opportunity to review the material prior to deliberation on December 3, 2019 and December 4, 2019, with final approval on December 4, 2019. Copies of the Draft Budget will be available at the Civic Centre, Library Offices and on the Town's website.

3. EXECUTIVE SUMMARY:

The Draft 2020 Budget proposes a 2.9% tax levy increase for the Towns operating budget, plus the option of an additional discretionary contribution of 1% to capital reserves, in-line with the Long Range Financial Plan recommendations, for a total increase of 3.9% (Town portion). The current tax levy is set at \$44.8 million.

The Draft Operating Budget currently includes total expenses of \$77,068,460, which includes contributions to reserves of \$9,982,680. The primary funding source for the operating budget includes a \$44.8 million tax levy and \$15.6 million water and wastewater rates. The Draft Operating Budget includes three proposed new permanent full-time positions. Total budgeted salaries and benefits at the Town of Georgina, including Georgina Public Libraries, is \$34.8 million, which represents 45% of the Town's operating budget. The Town delivers its services using the most efficient use of internal resources, such as salaries, as well as external resources, such as contracted services and consulting.

The 2020 Draft Capital Budget is \$67,993,590, which includes carry forward capital projects of \$24,188,690, and previously approved 2020 cash flows for the MURC of \$18,458,000 and the replacement Civic Centre of \$12,311,000.

The 2020 Draft Budget book has been consolidated from two books down to one book after considering feedback from the public, Councillors, and staff. As part of this consolidation into one book, the general ledger accounts have been assigned to various revenue and expense categories in order to provide a better overview of corporate wide expenditures and impacts.

Through a line by line review of all operating accounts, staff have found net savings of \$160K by reducing 92 operating accounts.

4. BACKGROUND:

Council endorsed a process and timetable for the deliberation of the 2020 Operating and Capital Budgets and the Ten-Year Capital Forecast. This schedule identified December 3, 2019 (9:00 a.m.) and December 4, 2019 (9:00 a.m.), as special council meetings for budget deliberations, with final approval on December 4, 2019. To allow sufficient time to review and provide feedback on the Draft Budget, staff are releasing copies of the 2020 Draft Budget for Council and public review on October 23, 2019 at 7:00 p.m.

Town management have provided input over the past several months in developing the draft budgets as presented at this time. The process has also involved reviews by the Director of Corporate Services / Treasurer, the Chief Administrative Officer, and the Senior Management Team.

5. ANALYSIS:

5.1 General Information

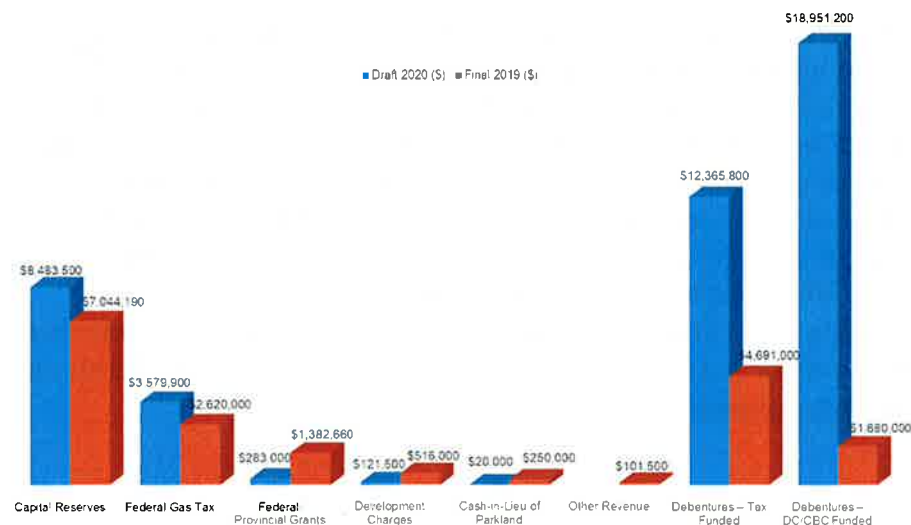
The 2020 Draft Operating Budget currently proposes a 2.9% property tax levy increase, with the option of adding 1% for contribution to capital reserves, for a total proposed increase of 3.9% for the fiscal year 2020. These changes would translate to an average increase of approximately \$58 for a 2.9% increase or \$78 for a 3.9% increase in property taxes (Town portion only) for a house with an assessed value of \$402,995 (new average single-family detached dwelling end phase-in assessment amount for 2020).

The 2020 Operating Budget reflects impacts of growth related pressures from new developments. These operational costs are funded by the new assessment automatically added to the municipal tax roll. In fiscal year 2019, which provides the tax assessment base for 2020 taxation, the Town of Georgina's assessment growth recorded an increase of approximately 1.9%, which is subject to any year-end adjustments from Municipal Property Assessment Corporation (MPAC).

Both the operating and capital budgets reflect the restructuring of Operations and Infrastructure and Recreation and Culture. The Facility Division was transferred from Operations and Infrastructure to Recreation and Culture. A new Asset Management and Technical Services Division was created in the Operations and Infrastructure Department by reorganizing existing positions.

5.2 Draft 2020 Capital Budget and the Ten-Year Capital Forecast

The Draft Capital Budget expenditure for new projects in 2020 is approximately \$43.8 million. The funding sources relating to these expenditures is shown in the chart below with a 2019 comparison. The increase in debentures is related to the 2020 cash flows for the MURC and the replacement Civic Centre.



On March 20, 2019 the Ministry of Municipal Affairs and Housing announced that the Town of Georgina would be receiving a onetime unconditional grant of \$283,088 which is intended to “help modernize service delivery and reduce future costs through investments in projects such as: service delivery reviews, development of shared services agreements, and capital investments.” Further, the Ministry acknowledges “transforming service delivery and identifying more modern, efficient ways of operating is critical and complex work.” The Town has recently completed a comprehensive service delivery review and is continually working with partners, such as York Region and its lower tier municipalities on shared service agreements. As the Town has already invested in the first two options, staff are recommending that the funds be used on a capital investment that will modernize service delivery. In the 2020 Draft Budget, the Town is recommending to use the full grant on an Electronic Content Management (ECM) solution. For more details on the ECM project, please refer to business case 20-CS-4.

5.2.1 Ten-Year Capital Forecast

The Capital Budget this year reflects a revised Ten-Year Capital Forecast. The primary change relates to Recreation and Culture, which now shows how much funding is available for Building Condition Assessment (BCA) related expenditures. It should be noted that the Ten-Year Capital Forecast is a fluid document that will change each year to reflect updated priorities, economic conditions, health and safety issues, and efficiencies. An example of an efficiency might be to either move a planned road forward or push it back depending on funding sources for the necessary underground infrastructure improvements or to align the construction with a new development.

As highlighted in the BCA, the Town currently has a backlog of repairs and maintenance relating to its facilities of \$24 million. This backlog is not currently reflected in the Ten-Year-Capital Forecast as each year a prioritization exercise by Recreation and Culture staff is being conducted to see what repairs are considered the most urgent. Staff will consider the following when assessing:

- **Physical/Structural Condition** – The current structural state of the asset resulting from an interaction of usage, age, maintenance, design and manufacturing quality, initial construction management, and operating environment.
- **Operational/Process Condition** – The current ability of the asset to meet operational requirements now and in the foreseeable future. Process condition is substantially influenced by required levels of service/asset performance, technical obsolescence, operations and maintenance policies and history, and design effectiveness/process efficiency.
- **Reliability** – the ability of an asset to perform its required function(s) under stated conditions for a specified period; reliability is often considered as —how frequently an asset fails.

- Availability – the percentage of time that an asset is capable of functioning relative to the time that the user expects it to function (conversely, unavailability is the percentage of time that an asset is not able to do its job); availability is largely a function of the frequency of breakdowns and their duration.
- Maintainability – those characteristics of design and installation, which determine the probability that a failed asset can be restored to its normal operable state within a given timeframe using prescribed practices and procedures. Its two main components are serviceability (ease of conducting scheduled inspections and servicing) and reparability (ease of restoring service after a failure).

Furthermore, asset (project) prioritization for 2020 was determined by a combination of probability of failure (PoF) and the consequence of the failure (CoF) on the following corporate streams:

- Social/Community/Organizational
- Economical/Financial
- Environmental

The Town's Ten-Year Capital Forecast will continue to evolve and become more comprehensive over the next five years because of the Municipal Asset Management Planning Regulation 588/17. The Town must meet the following deadlines that have been mandated by the Province over the next five years.

- July 1, 2019: Strategic Asset Management Policy - Completed
- July 1, 2021: Asset Management Plan: Phase 1 (Core Assets)
- July 1, 2023: Asset Management Plan: Phase 2 (All Assets)
- July 1, 2024: Asset Management Plan: Phase 3 (Financial Strategy)

A key financial strategy that Council has endorsed as part of the Town's Long Range Financial Plan (LRFP) is to add a 1% infrastructure levy to go towards capital reserves each year. This is on top of the general operating budget increase. Due to the compounding nature of this strategy, choosing not to increase contributions to reserves in 2020 by 1% of the tax levy or \$435,000 will result in a loss of approximately \$11 million in infrastructure investments over a 25-year timespan.

The updated gross Ten-Year Capital Forecast is now set at approximately \$286 million (2019 - \$275 million).

As the backlog on asset management continues to grow, as demonstrated through the BCA's, roads needs studies, and the increasing 10 year capital forecast, senior management is currently reviewing the opportunity to add dedicated project and contract administration to capital projects to ensure the Town has the resources necessary to begin to address the increasing capital program. Project and contract administration is currently being utilized on all roads maintenance and reconstruction

projects as well as large capital projects such as the MURC and Civic Centre. Senior Management will report back during budget deliberations on December 3rd with an additional capital business case, which would be funded by reserves, for contract and project administration to address the increasing backlog on required capital repairs.

5.2.2 Carry Forward Capital Projects

The 2020 Budget includes previously approved capital projects that will not be complete by the end of 2019. As per the capital carry forward policy, adopted by Council in 2018, all projects will have an automatic approval for carryforward to a maximum of two years. Any projects older than two years (2018 and earlier) will need Council's approval to carry the funds forward, unless they have already been committed as part of a contract. Staff are requesting the funding for the following projects that have exceeded the two-year timeframe, to be carried forward to 2020 for the following reasons:

- 18-PRK-6: West Park Design: Remaining design work will be completed in 2020. The construction budget will be reviewed as part of the 2021 Budget.
- 17-PWK-6: Bridge and Culverts Greater than three metres: Unexpected staff turnover during 2018 and 2019 within the Operations and Infrastructure Department has resulted in a delay in delivery of this project.
- 17-LNK-2/18-LNK-1: The Link Phase 2 and 3 options will be discussed with Council on October 23, 2019.
- 18-ROC-1: Relocate ROC Diamond Fence: This project was initially combined with other 2018 capital project initiatives, which ultimately escalated the scope of this project beyond any one firm's expertise and achievability. Staff have reviewed the project scope and requirements of this single project initiative and have redefined the scope and requirements. Staff will re-issue an RFQ through an established preferred vendor list in Q1 2020.
- 18-WAT-1: BCA Improvements, 18-WAT-2 / 18-SEW-3: Vehicle Replacements and 18-WAT-5: Church Street Service Replacements: Unexpected staff turnover during 2019 within the water division has resulted in a delay in delivery of these projects.

5.2.3 Request to Revise Scope of Current Capital Projects

- 18-PWK-8: East Sidewalk on Dalton Road: Pending Council's approval, the \$85,000 budget will be used to prepare a preliminary design, detailed design, and tender ready package in 2020. As the design is occurring, operations staff will make an application to the Region for Streetscape Funding for a

possible 25% to 50% subsidy and then budget and tender the construction in 2021 once we have a Class A estimate.

5.2.4 Request to Cancel Capital Projects

During the preparation of the 2020 Draft Budget, staff spent a considerable amount of time doing a comprehensive review of all outstanding capital projects. The result of this review has led staff to recommend cancelling the capital projects listed below. The recommendation is to cancel the below projects and return the funding to its original source.

- 19-PRK-7: ROC Pond Fountain: The original budget was \$20,000; however, after obtaining a detailed costing estimate, the estimated cost is \$31,000.
- 18-ROC-2: ROC Sports Lighting Field 4: The cost to deliver, supply and install the lighting far exceeds the original budget amount. At this time, staff are requesting to cancel the project.
- 19-FAC-1: Sutton Arena Asphalt Replacement: This was identified as a high priority need as per the 2016 building condition assessment. Staff evaluated the current condition of the parking and determine that minor patch work and repair is sufficient to sustain the current operation of the parking lot. Staff will continue to monitor and maintain the parking lot in good state of repair until a complete replacement is required.
- 19-REC-7: Soofa Benches: The company that provides the benches is based in the United States and has seized international deliveries until they confirm that they are compliant with Canada's privacy laws, and staff have not been able to source a similar product in Canada.

5.3 Debt Financing

The 2020 Capital Budget requires an increase of approximately \$31.3 million in new debentures as a source of financing, which includes the 2020 estimated cash flows for the MURC and replacement Civic Centre. The below terms, interest rates, and payments are estimates based on the updated Long Range Financial Plan, which takes into account interest rates as current as October 1, 2019. It should be noted that interest rate risk does exist, as the Town cannot lock in an interest rate prior to taking out a debenture, which would not occur until substantial completion of the project.

Project	Year of Request	Estimated Year of Debenture	Total Debenture	Term of Debenture (Years)	Interest Rate	Annual Payment
Pefferlaw Fire Station	2017, 2018, 2019	July 2020	\$4.5M	30	2.7%	\$220,000
Civic Centre	2018, 2019,	2022	\$27.0M	30	2.7%	\$1,321,000
Link Phase 2 and 3, Parking	2017, 2018, 2019	July 2020	\$3.7M	30	2.7%	\$181,000
West Park	2018, 2021	2023	\$10.5M	30	2.7%	\$513,000
Wexford Pump Upgrade	2018, 2019	2021	\$2.0M	20	2.6%	\$129,000
Sutton (NWSDA) Community Park Design	2018, 2019, 2020	2021	\$2.1M	10	2.3%	\$238,000
MURC	2017, 2019,	2022	\$37.8M	20	2.6%	\$2,436,000

The Town is required to stay within the provinces annual debt repayment limit (ARL) of 25% of net revenues. The Town has its own internal Corporate Debt Management policy, which has an internal limit of 15% of net revenues (see report CAO-2017-0014). Based on the updated LRFP, which accounts for the current projects listed above, as well as updated interest rates, the Town's ARL would hit a maximum of 12% around the year 2023. This is within the Town's internal maximum threshold of 15% and well within the Provinces maximum of 25% for all municipalities. A sensitivity analysis was completed to see what the Town's ARL limit would be if interest rates were to rise by 1% or 2% between now and the time of completion of the above projects. If rates were to rise by 1%, the Town's ARL would rise to 13%. If rates were to rise by 2%, the Town's ARL would rise to 14%. After 2023, the Town's ARL would continue to drop each year as the Town increases its revenues and reduces its reliance on long-term debt by continuing to implement the infrastructure levy of 1% per year to go towards capital reserves to address future infrastructure needs.

Internal borrowings against the Town reserves as of December 31, 2020 amounts to \$1,634,370. This is not officially classified as debt as per the financial statements, but is more for financial planning as Council has approved the internal borrowings and the repayment of those borrowings. Below is a summary of the Town's internal borrowings:

- The Link: \$1,634,370 – reserves being paid back by tax levy and Development Charges (DC). Final payment will occur in 2023.

5.4 Long Range Financial Planning (LRFP)

Recap of the original LRFP issued in December 2016:

Council adopted the LRFP in principle in December of 2016. The model is used as a tool to bring together all studies such as the Asset Management Plans, Roads Study, BCAs, Strategic Plans, DC Background study, and to provide a sustainable solution to funding the future needs of the Municipality and to identify any funding gaps that exist.

The LRFP does not include the following items:

- Inflation
- Service level changes/emergency mitigation
- Collective agreement settlements
- Provincial labour law legislation

The LRFP is subject to the following risk factors:

- Growth estimates may not occur at the same rate as forecast (timing of DC / CBC receipts)
- Interest rates may rise
- Capital cost estimates are preliminary
- Useful life term of the capital asset is estimated
- Economic downturn or slow down

In most municipalities, a funding gap exists between what needs to be completed and available funds. A strategy that the LRFP uses to help reduce this funding gap is to contribute 1% of the previous year's total tax levy to capital reserves each year. Staff have made this recommendation in the 2020 Draft Budget. Other ways that the funding gap can be reduced are; modify the capital program, increase debt, delay capital works, property tax increases, or realign service levels.

Updates made to the LRFP during the 2020 Draft Budget

Below is a list of significant updates made to the LRFP since the previous year's budget:

- Interest rates on 30-year loans in December 2018 were 3.5%. Currently they are 2.7%.
- Increases in the budget estimates for the Link, West Park, and the Sutton Community Park have been reflected in the future tax levy forecasts.
- The debenture for West Park has been moved from 2022 to 2023.
- Refined operating estimates for the MURC.

What was the impact of these adjustments on the future tax levy?

The 2019 Budget forecasted tax levy increases of 4.0% in 2020, 3.5% in 2021, and 4.5% in 2022. The plan is currently showing 3.8% in 2021, 4.0% in 2022, and 3.5% in 2023. The estimate for 2021 has increased slightly due to an increased cost in the Link project. The estimate for 2022 decreased and 2023 increased due to the anticipated timing of the West Park debenture moving from 2022 to 2023. The above forecast includes the 1% infrastructure levy, but excludes any service level increases, such as new operating initiatives and staffing. After 2023, the annual forecasted tax levy increase drops to around 2.0% for each of the next ten years. The primary driver for the increases over the next three years is due to long-term debt. As forecasted this year, and in the 2018 and 2019 budgets, it will not be possible to deliver a budget in line with inflation over the next 3 years due to long-term debt impacts.

Applying Assessment Growth to Growth Related Expenditures:

Staff are taking a fiscally proactive approach to planning for future growth related operating expenditures. With the approval of the 2016 Development Charge study, two major growth related facilities are planned to be built in the near future that will require significant operating costs as it relates to staffing.

Multi-Use Recreation Centre (MURC)

The estimated opening date for the MURC is late 2021. The net operating expenditures are currently expected to be in the range of \$2 million per year, which includes approximately \$500,000 in operating expenditures related to the Library portion. In 2019, staff allocated \$183,000 to the tax rate stabilization reserve to begin to reserve for the operating costs for the MURC. Continuing with this process in 2020, staff have increased this contribution by \$300,000 by allocating a portion of the 1.9% new assessment growth that occurred during 2019. Staff will continue to allocate a portion of the annual assessment growth each year leading up to the opening of the MURC to ensure the majority of the operating costs related to this growth related facility are funded by the new assessment growth.

South Keswick Fire Station

The South Keswick Fire Station that is planned to be constructed in 2024 will need to be staffed with 20 full-time firefighters at a total cost of \$1.65 million with a four-year phase in to \$2.8 million. As per the 2016 Development Charge study, the capital expenditure of the Fire Station will be funded with 77% coming from development charges and 23% from the tax base. Knowing the Town has plans to open this Fire Station, it would be financially prudent to continue to assign a proportion of the annual assessment growth, in proportion to the growth allocations,

to the Tax Rate Stabilization Reserve. Therefore, building up the tax base and reserve to ensure a smooth tax increase year-over-year rather than a substantial increase at the time the Station opens. In 2019, staff set aside \$150,000 of assessment growth. In 2020, staff are increasing this contribution by \$139,200. This financial plan will result in allocating an even distribution of annual assessment growth to Fire Services to ensure the Town does not experience large tax fluctuations at the time the station opens.

The capital portion of the South Keswick Fire Station will need to be funded with 23% from the tax levy. Staff are recommending as part of the 2020 Budget to allocate \$125,000 to the Corporate Capital Reserve to begin to save for the non-DC portion of the fire hall. Staff are anticipating increasing this contribution to \$250,000 in 2021 and onward.

Investing in Technology – A Financial Plan

Council adopted the Town's first IT Strategic Plan in early 2019. The two areas of focus were to elevate the importance of technology and leverage technology to modernize business practices. The plan calls for the delivery of over 50 projects/actions over the next five years. To achieve this, the plan highlights a number of capital requests and staffing requests. As approved in the 2019 Budget, staff are continuing to allocate \$200,000 to the Corporate Capital reserve to ensure we have the funds necessary to execute the approved strategic plan. On top of this capital investment, the Town's IT Division is significantly understaffed when compared to municipalities of similar size. Our IT division reflects only 1.5% of total Town staffing. This should be more in the range of 3% to 5%. During each year's budget process, staff will allocate a portion of new assessment dollars to IT staffing to ensure we can close the gap. In 2020, there are two new IT positions being requested, which are primarily funded through new assessment growth.

Fire Fleet Revised Replacement Schedule Option:

Council directed staff to report back during the 2020 Budget process on the cost of revising the fire fleet replacement schedule from 20 years to 15 years. Staff have determined that the annual increase to reserve contributions for fire fleet would amount to \$54,800 per year. This is currently not included in the draft budget, however, if Council supports the change, staff could allocate a portion of the 1% infrastructure levy (subject to approval) to be directed towards this reserve in 2020.

5.5 Draft 2020 Operating Budget

5.5.1 Budget Summary:

For the 2020 fiscal year, the Operating Budget stands at \$77.1 million. This will be funded by Property Taxes of \$44.8 million, Water and Wastewater rates of \$15.6 million, User Fees and Other revenues of \$12.7 million, Development Fees of \$2.4 million, and draws from reserves of \$1.6 million.

Existing service levels form the basis for development of the 2020 Operating Budget. Staff have gone through, line-by-line, of every Operating Budget within their departments. The starting budget for 2020 is equal to the final approved budget from 2019. The reason why it is more prudent to start with last year's base budget, rather than last year's actuals, is that historical performance does not necessarily provide a good guideline for future performance/needs. Starting your budget based on actuals can also create a spend it or lose it culture, which has no benefit to the Town or its residents. Therefore, rather than just using a year-to-date for comparison, staff have completed trend analysis by looking at the prior five years of actuals as well as existing service levels and what is required in 2020 to maintain those service levels.

At the start of budget preparation, CPI for Ontario was 2.6% (July 2019). The most current CPI for Ontario is 1.7% (September 2019).

As per budget guidelines, the net base budget increase including inflation, contractual obligations, debt financing, growth, and other adjustments resulted in a 2.4% tax levy increase. When added to the value of service level and new initiative changes of 0.5%, and an increased contribution to Capital Reserve of 1.0%, the total tax levy increase is 3.9%.

Below is an additional breakdown of what is driving the 3.9% increase:

Driver	Percentage Inc./ (Dec.)	Comments
Growth	(0.4%)	Assessment growth is 1.9%. The majority of assessment growth was allocated to current and future growth related operating expenditures. Remaining growth related revenue is due to increased planning fees, which is assisting in bringing down the overall tax levy increase.
Service Level / New Initiatives	0.5%	An increase of 0.5% relates to new operating and staffing initiatives.
Contractual / Inflationary	2.4%	An increase of 0.3% relates to salary annualizations from 2019 approved positions. 1.5% relates to an increase in payroll costs related to union and non-union bargaining contingencies and rising benefit costs. Remaining relates to miscellaneous contractual and inflationary impacts.
Debt Financing	0.4%	Includes 6 months of financing costs for the anticipated Link and Pepperlaw Fire Station debentures.
Capital Contribution (Optional)	1.0%	As outlined in this report, Council have been provided the option to increase the contribution to Capital Reserve by 1% of the tax levy to assist in closing the infrastructure funding gap.
Total:	3.9%	

5.5.2. Discretionary Reserve Contributions:

In 2017, the Town of Georgina consolidated over 100 discretionary reserves into 26 reserves. Below is an explanation of what some of the major reserves are used for.

Tax Rate Stabilization Reserve

The primary purpose of this reserve account is to stabilize the tax increases year-over-year. The 2020 Draft Budget proposes financial strategies to allocate some of the assessment growth to this reserve account to start to plan for future growth related operating expenditures that will not occur for the next three to five years. Without this reserve, the assessment growth that should go towards growth related operating expenditures would end up being absorbed in the current operating expenditures. By setting a portion of it aside each year, we will not need to do a large tax increase when these growth related operating expenditures occur, but

rather the tax increase will remain stable. The Town also contributes to this reserve for estimates relating to expired collective agreements.

A secondary purpose is to provide a reserve to fund unexpected projects that may come up outside of budget. Throughout the year, Council and only Council, has the authority, by Council Resolution, to fund unexpected one time projects that were not identified during the budget. Usually the recommended funding source for these projects would be the Tax Rate Stabilization Reserve, if sufficient funds exist.

Reserve contributions and draws relating to stabilization reserves will vary year-over-year and are dependent on a number of factors, such as, growth, contingencies, and timing of labour negotiations.

The Town has stabilization reserves for Water and Wastewater which serve a similar purpose to the Tax Rate Stabilization Reserve.

Corporate Capital Reserve

As described during the 2018 budget, capital projects are no longer funded directly from the tax levy. Contributions are made from the Operating Budget into the Corporate Capital reserve and then draws are made from the Corporate Capital reserve for new capital requests and/or studies.

Draws relating to the Corporate Capital reserve will vary each year depending on current and future capital needs.

Repair and Replacement Reserves

The Town has nine repair and replacement reserves related to facilities, fleet/equipment, roads, parks, and water/wastewater infrastructure. Any repair or replacement related to these items would be funded from these reserves if they were previously reserved for.

Draws relating to repair and replacement reserves will vary each year depending on replacement schedules and prioritization of asset replacements.

Miscellaneous Reserves

The Town has various other reserves such as:

Working Capital Reserve: Funds are set aside to ensure the Town can meet its day-to-day cash flow requirements.

Willow Beach Reserves: Residents who were part of the Willow Beach local improvement in 2006 have the option to pay out the remaining balance of their local improvement at any time between the 20-year loan period. If a payment is made in advance, it is contributed to these reserves to ensure the Town has funds to continue to pay the debenture in future years.

Election Reserve: Funds are set aside each year to ensure there are funds to run the election every four years.

Animal Shelter Donations: Donations provided to the animal shelter are put into this reserve.

Land Acquisition: The Town currently sets aside \$250,000 per year for potential land acquisitions. Any profits from the sale of land is contributed into this reserve.

Landfill Site: The Town maintains \$100,000 in this reserve due to the ongoing testing and possible remediation of the site.

Professional Development: Any excess professional development funds at yearend are contributed into this reserve and can be used for corporate professional development in future years.

Building Surplus / Deficit Reserve: The Building division is mandated to be self-funded. Any surplus or deficit at yearend from the building division is either contributed or drawn from this reserve.

Breakdown of Reserve Contributions:

Over the next three years, as the Town comes into compliance with Regulation 588/17 for Asset Management, the below reserve contribution allocations will be updated and revised to reflect the most current information based on updated asset management plans.

Discretionary Reserve	2020 Contribution	2019 Contribution
Corporate Capital/ New Infrastructure	\$1,115,530 ¹	\$1,050,530 ¹
Land Acquisition Reserve	\$250,000	\$250,000
Tax Rate Stabilization Reserve	\$2,234,270 ²	\$1,336,070 ²
Facilities – Repair & Replacement	\$1,146,440 ³	\$1,302,940 ³
Fleet & Equipment – Repair & Replacement	\$1,685,210	\$1,732,800
Roads – Repair & Replacement	\$1,600,000	\$1,600,000
Parks – Repair & Replacement	\$160,000	\$160,000
Elections Reserve	\$40,000	\$75,000
Keswick Cemetery Reserve	\$6,800	\$6,800
Water – Fleet & Equipment – Repair & Replacement	\$31,450	\$31,450
Wastewater – Fleet & Equipment – Repair & Replacement	\$31,450	\$31,450
Water – Infrastructure – Repair & Replacement	\$455,320	\$348,740
Wastewater – Infrastructure – Repair & Replacement	\$83,490	\$96,490
Water Rate Stabilization	\$103,000 ⁴	
Wastewater Stabilization	\$13,000 ⁴	
Water – Willow Beach Debenture	\$132,430	\$144,770
Wastewater – Willow Beach Debenture	\$198,960	\$217,150
Library Capital Reserve	\$31,000	
Library Staffing Reserve		\$16,000
Repayment of Internal Borrowings	\$664,330	\$664,330
Total Contributions:	\$9,982,680	\$9,064,520

1. Included in the Corporate Capital contribution is \$125,000 for future recreational options in Pepperlaw and \$125,000 to go towards the non-DC portion of the future South Keswick Fire Hall.
2. The contribution to the Tax Rate Stabilization reserve includes contributions for the following items: Firefighter/CUPE/Non-Union collective bargaining estimates, job evaluations and pay equity adjustments, potential legal claims and insurance deductibles, and the MURC and South Keswick Fire Station future operating contributions. Also included is a contribution of \$107,000 to cover the anticipated increased operating costs associated with phase 2 and 3 of the Link.
3. The contribution from the Library to the Town facility reserve has been reduced by \$86,500. Funds were reallocated to the equipment reserve for IT equipment and to the Library capital reserve. \$65,000 contribution for accessibility was transferred to the Corporate Capital reserve to better reflect where the expenditures will occur in the future.
4. Stabilization contributions were established in the Water and Wastewater budget to ensure sufficient funds for water related studies and salary negotiations.

5.5.3 Water and Wastewater Rates:

The proposed Water and Wastewater consumption (\$/m³) rates for the Town are \$2.83 and \$2.90, respectively. This represents a proposed 8.8% increase for Water and a proposed 5.1% increase for Wastewater.

The proposed Water and Wastewater fixed charge (\$/month) rates for the Town are \$3.55 and \$3.08, respectively. This represents a proposed 9.2% increase for Water and a proposed 4.8% increase for Wastewater.

The above rates encompass the proposed York Region increase of 9% for Water and Wastewater rates. 59% of the Town's Water and Wastewater budget relates to payments made to York Region.

5.5.4 Proposed New Staffing

A summary of new position requests is listed below. All other payroll costs are approximately 30% of the salary. The full-annualized expense is shown below under column 2021 Annualized.

2020 Staffing Summary				
<u>New Positions</u>		Salary	2020 Payroll Costs	2021 Total Annualized
Corporate Services				
SR-CS-1	Data Analyst - GIS	73,000	21,900	94,900
SR-CS-2	Business Applications Analyst	73,000	21,900	94,900
Operations & Infrastructure				
SR-OI-1	Park Lead Hand	67,190	20,160	87,350
Total Salaries and All Other Payroll Costs - Permanent		213,190	63,960	277,150
Georgina Public Library Board				
SR-LIB-1	Library staffing requests	62,000	8,600	70,600
Total Salaries and All Other Payroll Costs		62,000	8,600	70,600
Total Salaries		275,190	72,560	347,750

5.5.5 Georgina Public Library:

The Library Board has requested a grant from the Town for \$2,458,330, which represents an increase of 2.9% compared to 2019, which is equal to the overall Town increase.

5.6 Departmental Highlights

The departmental highlights are included in their respective business plans within the 2020 Draft Budget as supplied by the CAO and Directors.

5.7 Ontario Regulation 284/09 Budget Matters

Effective January 1, 2009, PSAB 3150, full accrual basis of accounting, required municipalities to record the costs of tangible capital assets and related amortization expense on their annual financial statements. It was recognized however, that since Section 209 of the Municipal Act requires preparation of balanced budgets, including

all expenditures and revenue, a requirement to include amortization expense in the municipal budget would directly increase property taxes. As a result, the Province passed Ontario Regulation 284/09, which allows municipalities to exclude annual amortization expense, as well as post-employment liability and landfill closure expenses from their annual budgets.

Similar to all other levels of government, the Town will continue to present the operating and capital budget on a non-PSAB basis as allowed under Provincial regulation. As such, this is to confirm that the above-referenced expenses were excluded from the 2020 Budget.

6. RELATIONSHIP TO STRATEGIC PLAN:

During 2019, the Town approved a new corporate strategic plan. The plan maps out 39 specific actions within four priority areas:

- Grow our economy
- Promote a high quality of life
- Engage our community and build partnerships
- Deliver exceptional service

The Town uses the strategic plan to ensure that departmental business plans and annual budgets are aligned with the priorities identified by Council for the community. Senior Management met collaboratively over several months to ensure that the 2020 Draft Budget reflects the Corporate Strategic Plan approved by Council.

7. FINANCIAL AND BUDGETARY IMPACT:

The 2020 Draft Operating Budget is currently proposing a property tax increase of 2.9% with the option of adding 1% additional contribution to capital reserves which would bring the increase to 3.9% for the fiscal year of 2020. This translates into a Town increase of approximately \$58 per household at a 2.9% increase, or \$78 per household at the optional 3.9% increase on the Town's average house with an assessed value of \$402,995 (average single-family detached dwelling end phase-in assessment amount for 2020).

It is also important to note that province-wide re-assessment completed in 2016 included a provision for phase-in of the assessment increase over four years, starting in 2017 and continuing until 2020 (last year of phase-in), while decreases in

assessment were fully recognized and implemented in 2017. The 2020 taxation year represents the fourth year of new assessment changes/phase-in. It is important to remember the phase-in of assessment in this year and future years may result in different tax increases for different property owners. The Town's taxation is one of three (3) types of property taxes paid by the property owners. In addition to the local municipality, the taxes also consist of Regional and Education tax levies. The Regional and Education tax levies for 2020 are not currently known at this time.

It is important to recognize that overall tax increases for the average household may vary from what is presented here, depending upon changes in individual property assessment for the year 2020. For more information on how assessment works, please visit AboutMyProperty.ca.

Included in the 2020 Budget are the estimated cash flows relating to the MURC, replacement Civic Centre, and the roads maintenance and reconstruction programs. These cash flows have already been approved during the 2019 Budget and are shown for budgeting/forecasting purposes only. In 2019, Council approved the total budgets for the MURC of \$42,141,000, Civic Centre for \$26,966,400, and a 2020 Roads Plan of \$3,117,600.

Staff are recommending that Council approve on October 23, 2019 the Building Fee Study for \$20,000 to be funded by the Building Reserve.

Staff are recommending that Council provide a two-year approval for 20-FS-4: Replacement of Bunker Gear/PPE. The Town has a two-year renewal option with the vendor that could be utilized if a two-year approval is provided.

Staff are recommending that the funding for Volunteer Firefighters be increased by \$50,000 to reflect the true cost of a 60 firefighter volunteer complement. The additional \$50,000 will be funded by the Tax Rate Stabilization Reserve as a full complement is not achieved every year.

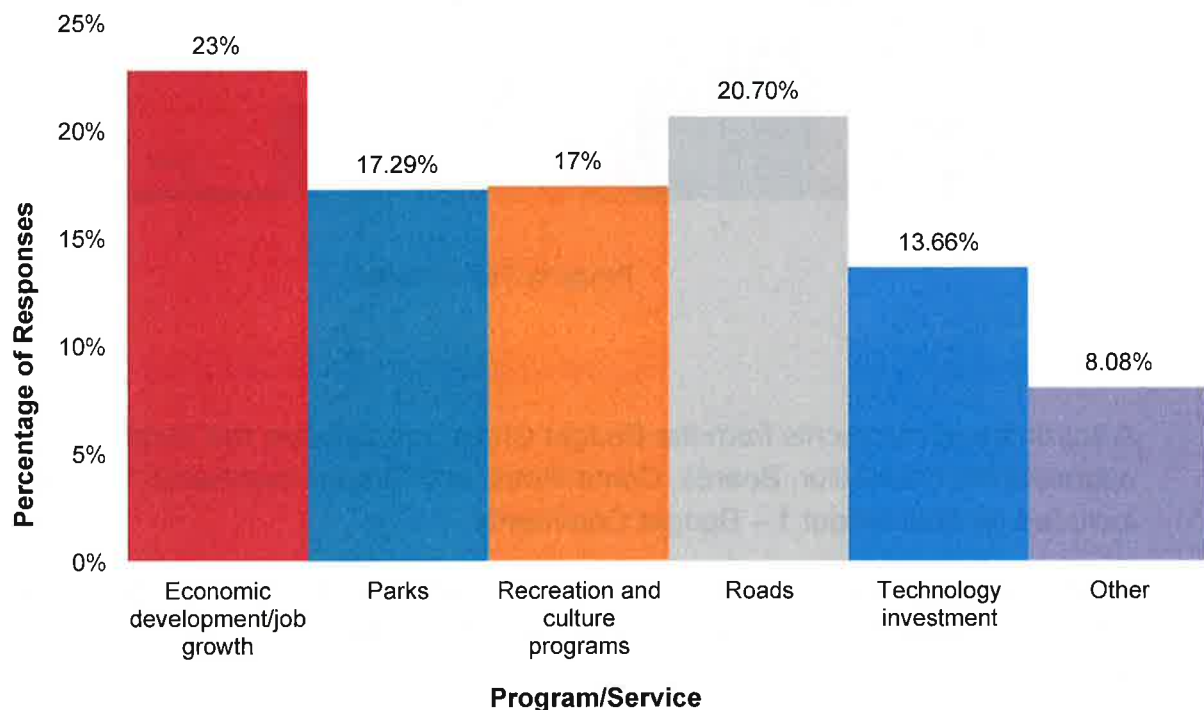
Staff are also recommending that council provide approval for the entire Faircrest-Sunnydale-Grew Watermain Replacement project as described in 20-WAT-6. The initial \$200,000 cash flow is included in the 2020 Budget and an additional \$1,914,000 is required for 2021.

8. PUBLIC CONSULTATION AND NOTICE REQUIREMENTS:

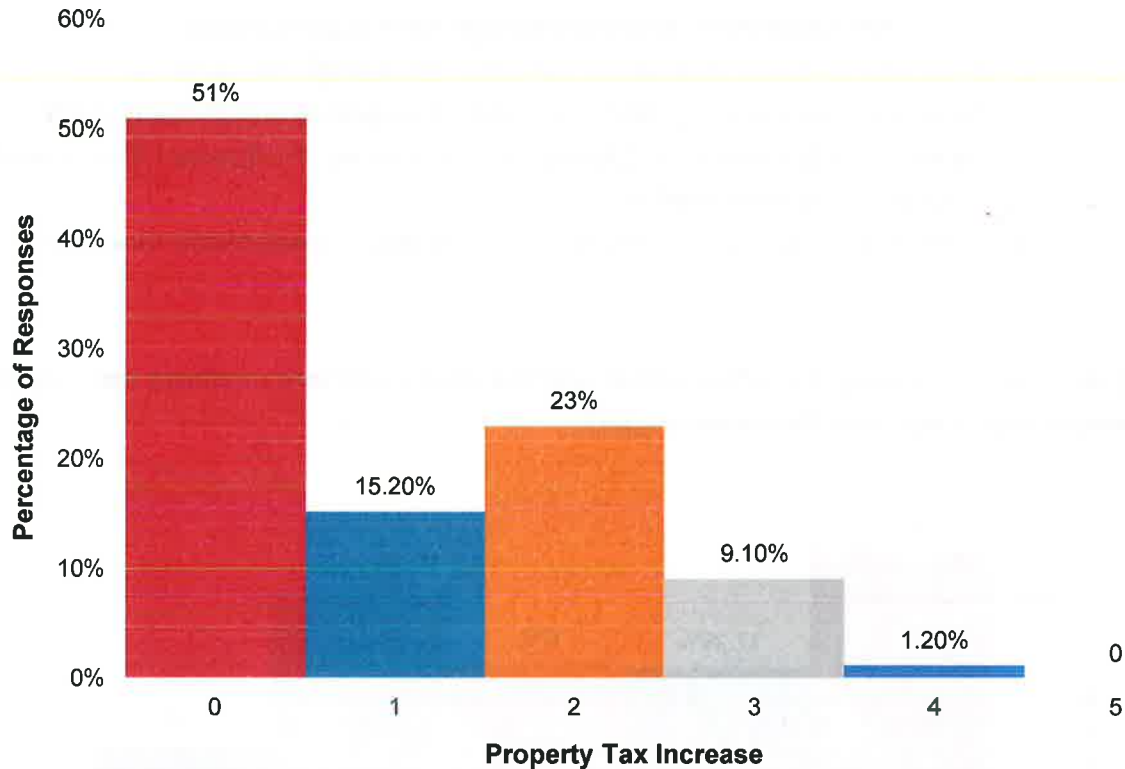
As per Council's direction, staff provided a number of opportunities to promote public engagement and receive taxpayers input into the 2020 budget process. These opportunities included:

1. Budget survey – 216 responses received (200 received in 2019)
 - 110 responses received online
 - 60 responses received through social media
 - 46 responses received through hard copy surveys
2. An email address to email comments: Budget@Georgina.ca
3. Four “Budget Chats” public consultation sessions which were made available at the Keswick Library, Sutton Library, Pefferlaw Library, and the Georgina Farmers Market.
4. One-on-One Budget Chats with the Treasurer were made available.

Based on the survey, the chart below represents a summary of where respondents would like to see their tax dollars spent.



The chart below represents a summary of what respondents feel an acceptable property tax increase would be.



A summary of comments from the Budget Chats, the surveys, the budget email submissions, Councillor, Boards, Committees, and Groups comments have been included as Attachment 1 – Budget Comments.

Council will have the opportunity between the release of the draft budget on October 23rd and Council deliberations on December 3/4th to review and discuss any requests.

9. CONCLUSION:

At the end of last year's budget process, staff made a commitment to continually improve the budget each year. Some of the items improved during 2020 include:

- New operating summaries which provide more meaningful corporate wide information

- Updated business plan format
- Increased financial planning around growth

This report recommends that Council receive the 2020 Draft Operating and Capital Budgets, and the 10 Year Capital Forecast for review.

Prepared by:

Approved by:



Rob Wheeler, CPA, CA
Director of Corporate Services /
Treasurer



Dave Reddon
Chief Administrative Officer

Attachment 1: Public Budget Comments for Council
Attachment 2: Councillor Budget Comments
Attachment 3: 2020 Town of Georgina Draft Budget Book

Budget Comments

Comments provided by Councillors

- See business cases in Attachment 2

Budget Chats (Keswick Library, Sutton Library, Pepperlaw Library, Georgina Farmers Market, One-on-One Chats)

- Several participants were in favour of the MURC
- Participant in favour of West Park
- Participant in favour of the Sutton Community Park
- Several participants expressed concerns about the cost and the need for a MURC.
- Participant expressed concerns about the cost and the need for the replacement Civic Centre
- Bonnie park boat launch ramp idle for two seasons
- Sutton fair grounds, only used four days per year
- Too much spending on consultants
- Prioritize infrastructure maintenance
- Concerns about rising taxes
- Concerns about the timing of the budget chats. They were all offered on the weekends instead of weekday evenings. To accommodate, one-on-one budget chats were offered to anyone who had concerns about the timing
- Concerns about staff salaries
- Would like to see more programming at the Pepperlaw Ice Pad
- Would like to see Pepperlaw fire services to be at the same service level standard as Sutton and Keswick. Run with permanent staff instead of volunteers

Presentations to Council

- Bonnie Park: That Council not just direct staff to initiate discussions of the potential acquisition of the MSR Lalu Jackson's Point Inc. lands on the south side of the channel. But direct them to move to the next stage where a concept and funding could be explored. We have seen a number of concepts for what might happen at the old Bonnie Boats from the current owners – none of which is practical or ever likely to materialize. The land has sat for two years and simply deteriorated – it is not what you want visitors to think of when they think of Jackson's Point. Full presentation can be found at Georgina.ca under the September 25th Council meeting.

Comments provided by Committees, Boards, and Groups

- Georgina Heritage Committee: That the Georgina Heritage Committee recommends an assessment including a cost estimate and life cycle analysis of the separate components of all buildings located in the Pioneer Village be undertaken.

Comments provided in the Budget Survey's sorted into major categories

Beaches/waterfront/tourism

- Focus on Lake Simcoe conservation. Utilize lake frontage as a revenue generator. Promote public sector jobs and increase their efficiencies.
- Where's the focus on the environment- ensuring the health of Lake Simcoe and dealing with the climate emergency and fast dropping biodiversity
- I think the tourist areas needs built up. Better parking maybe shops along beaches. I picture something like wasaga . Right now tourists dont spend money in town. If we provide more shops closer to beaches maybe we could provide jobs and build up the tourism
- We NEED public boat launches/ramps. We have one public ramp with no parking. Every other town/community around the lake has way better boat access. Considering how much Georgina relies on tourism, you really dont seem to want people to come here to enjoy themselves with their boats, snowmobiles, atvs, jetskis, etc
- We have great parks but no investment in Bonnie Park/Lorne Park, only in De La Salle, Willow Beach Park, and of course millions on West Park. Please find a way to encourage/allow vendors at the parks to sell food items, beach supplies, cold beverages, etc. so that there is some economic benefit to our municipality.

Business/economic development/industry

- Help Georgina become / remain a leader: Localization: Encourage home-grown food & chickens, bike lanes, neighborhood watch & community engagement, develop local jobs in community services & supports, and in agriculture and tourism. Proceed slowly / smartly on expansion of roads, infrastructure, new developments.
- I still need to review the budget - but I would strongly suggest the town needs to invest in industry that can create job growth
- Stop spending money on things that are not going to bring more tax dollars into the community. We need a larger population base, more commercial and industrial taxes to alleviate the tax burden on the residents living here now.
- I would like to see more investment and funds spent on commercial business that will create good jobs, not minimum wage jobs. We are building so many houses for people who will have to commute to other communities for work. I feel we are falling way behind in developing the industrial lands.

- Town of Georgina has a terrible anti - business Reputation, change your ways , stop coming to us with tax increases .

Civic Centre

- Increasing taxes is the highest level compared to other municipalities Stop surveying for a new civic center.
- Don't raise the taxes. Reconsider the new city hall.
- Don't build a new Civic Centre - ridiculous when we have better use for that money.
- There is no need for another civic center. The current one is just fine.
- Wasting that amount of our tax dollars on a brand new fancy building that isnt even accessible by public transportation is insulting. Many of our residents are struggling just to get by, living in homes that need renovations they cant afford.

Emergency services

- Need less spent on EMS (Fire especially)
- Yes would love to see the completion of the Pepperlaw fire hall as it is now way overdue and over budget. As well, movement with a new Keswick fire hall and more full time fire positions. The response time everywhere except for in Pepperlaw is severely lacking
- With a new fire hall being built in Pepperlaw, it's time to give the tax payers in Pepperlaw the same service that Keswick and Sutton enjoy. Staff the new hall.
- Fire services must be scaled back. For what 'bang for Buck' they provide it is a more investment. We should see that money reallocated to health services in our community (or something a kin to better health services).

Health services

- We must have a hospital in Keswick the nearest hospital is 45 minutes away.
- We need and want Hospital. Nearest hospital is 35 minutes away

Libraries

- No reason for libraries to receive 6 cents when people barely visit the library. I would decrease to 5 cents. Would also decrease recreation and culture to 5 cents. I would also take a good look at human resources. Eliminate useless entities like the Family Services office on Warden open 2 days a week only serving non-profit rather than actual taxpayers in private business. The 2 cents saved can go back to the residents of Georgina.
- No 2nd library in Keswick. Their shelves are empty + so are their seats.
- Library programs are amazing for our youth.

Multi-use Recreation Complex (MURC)

- MURC is also not supporting a variety of sports. Upgrade existing facilities makes more sense instead of spending money on plans for new builds Let's start thinking about young families in the community and the elderly and not the city families coming to expect city services.
- Better recreation complex with gym etc.
- We desperately need a community centre (MURC) built ASAP!! I have been to much smaller communities that have one.
- I don't think any money should be wasted on west park and the money allotted for that spent on the new murc. More people would get use from the murc then west park.
- Stop the MURC!!! This is not the time!!!
- Do Not Build the MURC. We cannot afford our taxes as it is. There are more important issues to address.
- The MURC is a complete and utter waste of 40+ million dollars. The civic centre rebuild is another waste. You could gut the place and redo it all for substantially less money.
- In my opinion the MURC is a want, not a need. I believe a lot of people feel the same. While many are focusing on the DC covering the cost I don't think that's the issue. I'm expecting a large tax increase, not for the building but for the staffing/maintenance/running. I realize this is a resource for the community and not there to make money, but I can't afford a large tax increase to run it. Imagine the cost of running the ROC, but on steroids.
- We need to have the MURC built as soon as possible to keep up with other growing municipalities and attract businesses
- Stop wasting tax payers money on fluff. A MURC and civic centre should hardly be such a large portion of tax payers hard earned dollars. Fix what is needed to be fixed, build what MUST be built and be conscious of the cost.
- I believe that another 'sober' assessment of the financial implications of the MERC project needs to be considered as part of the 2020 budget. The current proposed inclusions are far too expensive and the burden of overages (that will occur) cannot be put on the backs of the taxpayers of Georgina. With the withdrawal of the YMCA as a possible operator for the MERC new questions need to be answered including, where will the staff operating expertise etc come from? Where are the dollar figures for those projected costs in the current MERC budget document. Who will pay for overages and contractor delays ? In my opinion this project should be scaled back to include only a pool and gymnasium or shelved until such time as it is economically viable. The new fire hall proposed in the complex should be built and given top priority. WE DO NOT NEED another library, fancy dressing rooms or other amenities such as an expensive running track. What ever happened to running outdoors ! THE TAX PAYERS OF GEORGINA CANNOT AFFORD THE MERC.

- Do not spend any monies on a new civic centre or the MURC until the provincial government decides on the possible amalgamation of municipalities.
- MURC is also not supporting a variety of sports. Upgrade existing facilities makes more sense instead of spending money on plans for new builds

Parks/recreation

- I live in a neighbourhood where we need to drive to the closest playground. The neighbourhood has many young families and many children. Children are always playing in the street and on their driveways. I feel that adding a playground to the neighbourhood would be a great asset. Our closest intersection is metro and Boyer's.
- Provide more budget for our parks. I.e. parking, clean our beaches and cleaning the water of dead fish and seaweed.
- Reduce recreation costs as we pay the highest in recreation costs in York Region. Focus on the core services
- We need to improve our parks they need to be updated. The beaches need to be looked at we could bring in a lot of money with cutting red tape to allow food trucks at the parks and need more parking
- Please allocate funds to promoting/preserving our assets, including our parks and
- heritage areas.

Property Taxes

- Do not raise taxes - already thinking of relocating out of Georgina.
- Don't raise the taxes. Reconsider the new city hall.
- We have the highest taxes in York Region but I would argue that there's a good reason for that: our parks, natural areas and the roads to travel there are all vital. And I think we stand out as a Town because our public areas are well kept. It's critical we continue caring for our Town and not let the fear of increased taxes put too much pressure on our coffers.
- Taxes are already too high for 2019 lower taxes in 2020 create more good paying jobs
- Cut the taxes as services are none existent such snow plowing ditch cutting and cleanings very little police patrol.
- Keep increases as small as possible. You can't go on raising taxes every year, there's only so much that we can afford. Ask yourself do we NEED this
- The amount of taxes I pay in Udora is not reflective of the services I receive. Our roads every spring are terrible - I pay more than what I paid when I lived in Keswick. I am not on the water I pay over \$5000/annually some of my neighbor's pay half that even though their property is similar.. in land and dwelling size - their houses have long since been converted from a cottage but they are paying as if they live here seasonally

- I feel I do receive good value. Unfortunately, people would rather complain than be informed. It all costs money, and we are starting to see great things in our community. We also need to be competitive.
- We must take a critical and hard look at all requests for funding. We have many major projects on the go along with normal operating costs. A review of costs is necessary and a very hard look at what is requested. Taxpayers will soon be taxed out of the area as they will not have the ability to pay raising taxes and water bills
- The stress of increased taxes on all families is reaching a breaking point hold the budget at 0 per cent and find the money internally if town wage increases are needed
- Stop raising property taxes. My water bill is also through the roof since the new meters were installed and our usage hasn't changed
- Increasing taxes is the highest level compared to other municipalities

Other comments

- I also would suggest that a moratorium or at least a scaling back of hiring consultants /
- consulting firms should be considered as part of the 2020 budget deliberations. The money spent on consultants in the past year could have been better spent hiring staff to better serve the needs of the community. Current staff levels and services provided are NOT appropriate or proportional to the taxes we pay. I fully support the new Civic Center project. However once again overages due to construction delays, (weather) or unknown factors (very often claimed by construction companies after they break ground) need to be the sole responsibility of the successful proponent NOT another burden to the tax payers.
- Please allocate financial resources to Georgina Pioneer Village, which seems to be facing "demolition by neglect" while the Rec & Culture focuses all their attention on the MURC. We have a gem in the GPV and not only is there a lack of signage, there's a lack of repair, maintenance and promotion of this asset. When looking at the 2019 Budget document, I noted that the GPV had around 10,000 visitors (presumably in 2017?), but visitors are not tracked on Harvest Day, Canada Day, Old Fashioned Christmas or at many other times so I do not know where this number came from and suspect it's much lower than actual attendance, had it actually been taken.



**Town of Georgina
2020 Budget – Councillor Request
CR-DH-1**

Title of Request: Pepperlaw Skate Park

Councillor Name: Dave Harding

Date: July 31, 2019

Cost: \$365,000

\$10,000 in 2020 (Needs assessment and site selection)

\$355,000 in future year 2021-2022 for construction.

1. Description of Request:

Skate park in Pepperlaw.

2. Main/Desired Goal or Outcomes/Benefits:

Provide additional recreation opportunities.

3. Nature of Initiative/Review Factors (check all that apply):

- ☐ Legislative, ☐ Growth, ☐ Risk Management, ☒ Service Level Change, ☐ Strategic Priority, ☐ Efficiency, ☐ Adopted Plan/Study,
☐ Other (please specify)

4. Staff Comments:

A needs assessment should be undertaken to confirm if a skate park in Pepperlaw is justified based on population numbers and demographics.

Cost for a needs assessment is approximately \$10,000, with a construction cost of \$355,000 or more depending on needs.

Skate park maintenance costs can be addressed in the Operating budget in the appropriate year.

Cost Estimate

Square-foot size of skate park X \$55/sq.ft. = Skate park Creation Cost Estimate (+/- 15% Project Cost Factors)

Cost are based on a recent City of Hamilton Study

<https://d3fplf1m7bbt3.cloudfront.net/sites/default/files/media/browser/2017-07-18/skateboard-park-study-implementation-development-and-analysis-report.pdf>

A 5,600 square foot skate park similar in size to the Sutton skate park will be \$355,000

The cost of the Sutton skate park in 2011 was \$245,000 (Design-Build Contract)

<https://publicskateparkguide.org/>



**Town of Georgina
2020 Budget – Councillor Request
CR-FS-1**

Title of Request: Comprehensive Litter Strategy

Councillor Name: Frank Sebo

Date: September 10, 2019

Cost:

Targeted advertising campaign development – \$2,500 from existing budgets.
Multi-stream receptacles \$12,500 for five (5) locations – \$2,400 each, annually
Pitch-in days and events – \$2,500 annually and staff coordination time.

1. Description of Request:

Comprehensive Litter Strategy (across all Georgina), including signs, posters, multi-stream receptacles, additional fixed garbage cans, in-school visits by members of Council and in-house promotions targeting staff.

2. Main/Desired Goal or Outcomes/Benefits:

- Pride of ownership
- Cleaner community
- Increased engagement of the community and staff
- Town leading by example

3. Nature of Initiative/Review Factors (check all that apply):

☐ Legislative, ☒ Growth, ☒ Risk Management, ☒ Service Level Change, ☒ Strategic Priority, ☒ Efficiency, ☐ Adopted Plan/Study,
☒ Other (please specify)

4. Staff Comments:

The Town has an existing media material that can be refreshed and re-used in 2020 to create an effective anti-littering communication and advertising strategy. Staff recommend using existing budget for consulting services to create a targeted campaign.

Staff responsible for clearing waste containers will be trained and expected to ensure that all material is picked up around Town-owned waste receptacles, in addition to just emptying the containers.

New parks include multi-stream waste containers. The Waste Receptacle Standard is a dual unit (garbage and recycling). The Standard dual units are installed at a cost of \$2,400/unit.

Previous purchases of in-ground dual units have been installed in certain parks. These require a specialized truck with crane unit to empty. The cost to supply and install a single in-ground is \$3,600/unit.

Promotional activities in schools are generally not permitted by the school boards.

Staff will explore opportunities for other community events, such as pitch-in days etc. These events are already funded in existing budgets, however, there is no specific program to promote or support the clean-up events.



**Town of Georgina
2020 Budget – Councillor Request
CR-FS-2**

Title of Request: Jacksons Point Boat Launch

Councillor Name: Frank A. Sebo

Date: September 2, 2019

Cost: \$15,000 – \$20,000

1. Description of Request:

Boat launch ramp in Jackson's Point Harbour where the beach is located, as per staff report from Nov. 2017, including parking provisions at road allowance between Lorne Street and Malone Road.

There should be a proper boat launch at our only municipal harbour and future home of the York Regional Police marine unit headquarters.

The beach area is the natural place for a boat launch and it is underutilized as a beach. We have other beaches and may add more.

2. Main/Desired Goal or Outcomes/Benefits:

- Maintain level of service to residents and visitors.
- Added tourism attraction/support of tourism related businesses in Jacksons Point and Sutton.
- Enhanced service at harbour.
- Proper utilization of waterfront asset.
- Recognize and capitalize on economic impact of recreational boating.

3. Nature of Initiative/Review Factors (check all that apply):

☐ Legislative, ☒ Growth, ☒ Risk Management, ☒ Service Level Change, ☒ Strategic Priority, ☒ Efficiency, ☐ Adopted Plan/Study, ☒ Other (please specify)

This aligns with the Town's strategic plan

4. Staff Comments:

A suitable location would have to be defined. The Waterfront Parks Master Plan will identify the needs for this type of activity.

Assuming a suitable location can be determined, a minimal boat ramp constructed from either precast concrete sections, or cast-in-place concrete would cost approximately \$12,000 (\$1,000/ cubic metre of reinforced concrete) plus \$3,000 for site work. This would only be suitable for small boats, and would not provide a deep water launch. A deep water launch would be significantly more expensive and should be factored into any future reconstruction or rehabilitation of the Jackson's Point Harbour marina.



**Town of Georgina
2020 Budget – Councillor Request
CR-FS-3**

Title of Request: Kayak/Canoe Dock

Councillor Name: Frank A. Sebo

Date: September 10, 2019

Cost: Accessible Canoe and Kayak launch – \$40,000

1. Description of Request:

Accessible Kayak/Canoe/Paddle-Board dock above the dam on the Black River in Sutton, behind the Scotia Bank on High Street (Similar to Installation in Beaverton Harbour).

2. Main/Desired Goal or Outcomes/Benefits:

- Encourage active lifestyle.
- Economic benefit to downtown Sutton.
- Capitalize on economic impact of recreational boating.

3. Nature of Initiative/Review Factors (check all that apply):

- ☐ Legislative, ☒ Growth, ☒ Risk Management, ☒ Service Level Change, ☒ Strategic Priority, ☒ Efficiency, ☐ Adopted Plan/Study,
☒ Other (please specify)

4. Staff Comments

To be determined in the larger context of the Black River and Sutton Mill Pond Park, as part of the Waterfront Parks Master Plan.

The cost for a floating dock is approximately \$35.00 per square foot. Therefore, it can be assumed that a small floating dock would cost approximately \$3,500.

The costs for a fully accessible canoe or kayak launch may range from \$25,000 to \$40,000, depending on the site and functionality required.

<http://www.ncaonline.org/products-directory/product-list/kay-akcess.shtml>

<http://www.sanduskyregister.com/story/201806010014>



GEORGINA

**Town of Georgina
2020 Budget – Councillor Request
CR-FS-4**

Title of Request: Removable Finger Docks

Councillor Name: Frank A. Sebo

Date: September 10, 2019

Cost: Mill Pond Park Floating Dock \$3,500.00 – \$5,000.00 plus operating costs (spring install, fall removal)

1. Description of Request:

To purchase and install removable floating finger dock(s) at Mill Pond Park.

2. Main/Desired Goal or Outcomes/Benefits:

- Encourage active lifestyle.
- Enhance safety and accessibility for all modes of watercraft.
- Added tourism attraction and economic benefit to downtown Sutton.
- Capitalize on economic impact of recreational boating.
- Target underserved user groups that use our waterways.

3. Nature of Initiative/Review Factors (check all that apply):

- ☐ Legislative, ☒ Growth, ☒ Risk Management, ☒ Service Level Change, ☒ Strategic Priority, ☒ Efficiency, ☐ Adopted Plan/Study,
☒ Other (please specify)

4. Staff Comments:

To be determined in the larger context of the Black River and Sutton Mill Pond Park as part of the Waterfront Parks Master Plan.
The cost for a floating dock is approximately \$35.00 per square foot. Assume a small floating dock would cost \$3,500.



**Town of Georgina
2020 Budget – Councillor Request
CR-FS-5**

Title of Request: Security Measures at Jackson's Point Harbour

Councillor Name: Frank A. Sebo

Date: September 10, 2019

Cost:

\$5,000 Needs Assessment and design (2020) with capital costs to be determined in future year.

1. Description of Request:

Enhanced security measures at Jackson's Point Harbour to possibly include: Cameras, lights, signs, upgraded gate/fence, increased harbour office staffing.

2. Main/Desired Goal or Outcomes/Benefits:

- Increased security/preventative measures.
- Reduce liability.
- Enhanced quality of service to harbour user groups.
- Pride of ownership.

3. Nature of Initiative/Review Factors (check all that apply):

- ☐ Legislative, ☒ Growth, ☒ Risk Management, ☒ Service Level Change, ☒ Strategic Priority, ☒ Efficiency, ☐ Adopted Plan/Study,
☒ Other (please specify)

4. Staff Comments:

The Waterfront Parks Masterplan will not address facility features such as security, except at a conceptual level. Improvements to the security of the overall facility are required. A Needs Assessment and design will cost approximately \$5,000.

The security gate requires a key-pad or card-lock for transient users. A card lock or unique code-dispenser is required.

The Gate needs to be rebuilt to restrict access.

The Security lighting needs to be reviewed and re-established.



**Town of Georgina
2020 Budget – Councillor Request
CR-FS-6**

Title of Request: Water Park Slide at the ROC

Councillor Name: Frank A. Sebo

Date: September 10, 2019

Cost: Several million dollars

1. Description of Request:

Water Park/Slide at the ROC. Similar to previous budget presentation (detailed presentation was prepared few years ago).

2. Main/Desired Goal or Outcomes/Benefits:

- Increase traffic to the ROC/increase revenue during summer time.
- Relieve pressure from our beaches during summer time.
- Enhance quality of service.
- Added tourism attraction .

3. Nature of Initiative/Review Factors (check all that apply):

- ☐ Legislative, ☒ Growth, ☒ Risk Management, ☒ Service Level Change, ☒ Strategic Priority, ☒ Efficiency, ☐ Adopted Plan/Study,
☒ Other (please specify)

4. Staff Comments:

There is currently no scope for this project. Staff have not had sufficient time or resources to complete the request from Council for a detailed costs analysis.

Current research suggest that the cost would be approximately \$4,000,000 depending on scope.

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Estimates for a Water Slide at The ROC; lowest estimate was \$1,000,000. Requested the water slide be revisited
Moved by Councillor Sebo, Seconded by Regional Councillor Grossi

RESOLUTION NO. C-2019-0141

That staff investigate costs associated with the creation of a waterslide park at The ROC property and report to Council with details.



**Town of Georgina
2020 Budget – Councillor Request
CR-FS-7**

Title of Request: Aquatic Weed Harvesting

Councillor Name: Frank A. Sebo

Date: September 10, 2019

Cost:

Costs for appropriate weed-harvesting equipment is approximately \$50,000 - \$60,000. Trailer to transport and store the equipment is approximately \$40,000. These prices were last updated in 2016.

Operating Costs have not been established at this time but would be approximately \$30,000 per year.

1. Description of Request:

Review the weed harvesting current practices and investigate expansion to other underserved areas.
Consider elimination of outsourcing and reverting to in-house, including staff training and purchase of equipment (Weedoo).

2. Main/Desired Goal or Outcomes/Benefits:

- Enhance quality of service.
- Equitable distribution of tax dollars.
- Pride of ownership.
- Improving quality of life for residents and users of our waterways.

Councillor Request

3. Nature of Initiative/Review Factors (check all that apply):

- ☐ Legislative, ☒ Growth, ☒ Risk Management, ☒ Service Level Change, ☒ Strategic Priority, ☒ Efficiency, ☐ Adopted Plan/Study, ☒ Other (please specify)

4. Staff Comments:

Staff do not recommend the purchase of a "Weedoo" product since it is not suitable for removal of large quantities of submerged aquatic plants. The costs of Weedoo is less than \$10,000.

Council may choose to direct staff to report back with a review of the current weed harvesting program and investigate expansion to other underserved areas. Staff could report back on service levels and options to provide this service. Staff are not able to provide a full analysis prior to budget deliberations as this may result in a service level change.





**Town of Georgina
2020 Budget – Councillor Request
CR-MQ-1**

Title of Request: 3D Sign

Councillor Name: Margaret Quirk

Date: July 27, 2019

Cost: \$300,000

1. Description of Request:

To purchase a “Georgina” 3D sign.

To date, many communities now have a 3D sign where people take pictures and promote visiting that town/city (See example below).



2. Main/Desired Goal or Outcomes/Benefits:

Economic Development by promoting our community, pride in our community. Central location that is highly visible and pedestrian friendly.

3. Nature of Initiative/Review Factors (check all that apply):

☐ Legislative, ☐ Growth, ☐ Risk Management, ☐ Service Level Change, ☐ Strategic Priority, ☐ Efficiency, ☐ Adopted Plan/Study,
☒ Other (please specify)
Economic Development, Marketing

4. Staff Comments:

Minimum cost of \$300,000 (cost based on the original City of Toronto sign below, recent Toronto star news article indicated that the feature now requires \$300,000 to 400,000 to upgrade). Rough estimate indicates that the cost for a similar non-illuminated sign may be \$20,000 to 30,000. (Potential for sponsorship opportunity, partner with service club).



**Town of Georgina
2020 Budget – Councillor Request
CR-MQ-2**

Title of Request: Accessibility Items

Councillor Name: Margaret Quirk

Date: July 27, 2019

Cost:

Supply and installation of a single chair swing = \$25,000; double swing = \$40,000

1. Description of Request:

Wheelchair Swing and Wheelchair beach water chair.

2. Main/Desired Goal or Outcomes/Benefits:

Improve recreation accessibility for residents of all abilities.

3. Nature of Initiative/Review Factors (check all that apply):

- ☐ Legislative, ☐ Growth, ☐ Risk Management, ☒ Service Level Change, ☐ Strategic Priority, ☐ Efficiency, ☐ Adopted Plan/Study,
☒ Other (please specify)
Accessibility improvements

4. Staff Comments:

A beach water chair (Mobi Chair) was purchased for De La Salle Park beach in 2019.

A wheelchair swing requires additional space at existing playgrounds to accommodate it. The existing area in De La Salle Park is not large enough to allow additional features and still meet the CSA standards for safety and buffers. An expansion of the area would be required or a new location considered.

We have older play equipment that is due for replacement at Glenwoods Park, Sutton Multi-Use Park and Young's Harbour, so we could create a capital budget request and business case for a 'general' playground replacement project. This could include accessible components such as swings.

There is also space at the ROC playground zone to accommodate a wheelchair swing.

Supply and installation of a single chair swing = \$25,000; double swing = \$40,000.



**Town of Georgina
2020 Budget – Councillor Request
CR-MQ-3**

Title of Request: Leash-Free Dog Park

Councillor Name: Margaret Quirk

Date: July 27, 2019

Cost: \$60,000 to \$100,000 depending on size and complexity.

1. Description of Request:

Leash-free dog park. Locations have been examined, but at this time a site has not be determined.

2. Main/Desired Goal or Outcomes/Benefits:

Create an additional leash-free dog park.

3. Nature of Initiative/Review Factors (check all that apply):

- ☐ Legislative, ☐ Growth, ☐ Risk Management, ☒ Service Level Change, ☐ Strategic Priority, ☐ Efficiency, ☐ Adopted Plan/Study,
☐ Other (please specify)

4. Staff Comments:

A minimum of one (1) hectare is required along with parking and fenced in area that is dry and accessible. A dog park will sanitize the site to a single use. To date, staff have considered other locations, including Sutton Fair Grounds, Link site, and Civic Centre lands. The Civic Centre lands includes the largest amount of available land and could be considered once the layout of the new Civic Centre is confirmed.

Cost estimates for a leash-free dog park are typically in the range of \$100,000

<https://www.guelphtoday.com/local-news/staff-recommending-two-leash-free-dog-parks-to-be-built-this-year-1481477>

Fencing installation \$100/metre = \$40,000 (1-ha site)

Parking, grading of site and shelter/amenity features = \$20,000 – \$60,000 depending on the site.

Wood-chips = free



GEORGINA

**Town of Georgina
2020 Budget – Councillor Request
CR-MW-1**

Title of Request: Canal Dredging

Councillor Name: Mike Waddington

Date: July 29, 2019

Cost: Construction - \$2,160,000

Town Portion Cost: \$30,000 – \$40,000

1. Description of Request:

Dredging Canals

2. Main/Desired Goal or Outcomes/Benefits:

The privately owned canal system paralleling Bruce/Canal/Lake Drive South (Keswick) has gotten to the point where the depth is beginning to interfere with movement along the waterways. Although this will likely turn into a “Local Improvement” matter, we cannot ignore the fact that Adeline Park is part of this system and we should be covering the costs associated with access via the water system to our public asset. The de-weeding of this area has pushed this off, however the time has likely come for us to press this matter.

- 1) From the resident perspective through local improvement measures, the costs will be split to those in the area but guarantee water access from their properties for years to come.
- 2) From the Town perspective, this will assist in the continued lake access for all residents through Adeline Park.
- 3) This will likely align with our Waterfront Parks Master Plan; however, the canal system should probably be dealt with before work on the park can proceed if deemed necessary.

**3. Nature of Initiative/Review Factors (check all that apply):**

- ☐ Legislative,
 ☐ Growth,
 ☐ Risk Management,
 ☐ Service Level Change,
 ☐ Strategic Priority,
 ☐ Efficiency,
 ☒ Adopted Plan/Study,
 ☐ Other (please specify)

4. Staff Comments:

Proceeding by way of a Local Improvement may not be possible. Dredging a canal, or constructing a canal is not a define “Work” for the purposes of O.Reg.586/06, therefore, the Local Improvement Project/Charge would not be appropriate.

The Municipality could potentially rely on Section 326 of the *Municipal Act 2001 S.O. 2001, c. 25* to impose a Special Local Municipality Levy for this Capital Project.

Note: This same section could be used to impose a levy for the annual aquatic weed removal in the area, mosquito control program or other localized services.

Municipal Act 2001 S.O. 2001, c. 25

By-laws re special services

326 (1) A municipality may by by-law,

- (a) identify a special service;
- (b) determine which of the costs, including capital costs, debenture charges, charges for depreciation or a reserve fund, of the municipality are related to that special service;
- (c) designate the area of the municipality in which the residents and property owners receive or will receive an additional benefit from the special service that is not received or will not be received in other areas of the municipality;
- (d) determine the portion and set out the method of determining the portion of the costs determined in clause (b) which represent the additional costs to the municipality of providing the additional benefit in the area designated in clause (c);
- (e) determine whether all or a specified portion of the additional costs determined in clause (d) shall be raised under subsection (4). 2001, c. 25, s. 326 (1); 2006, c. 32, Sched. A, s. 136 (1).

Definitions

(2) In this section,

“benefit” means a direct or indirect benefit that is currently available or will be available in the future; (“advantage”)

“special service” means a service or activity of a municipality or a local board of the municipality that is,

- (a) not being provided or undertaken generally throughout the municipality, or
- (b) being provided or undertaken at different levels or in a different manner in different parts of the municipality. (“service spécial”) 2001, c. 25, s. 326 (2).

Limitation

(3) An area designated by a municipality for a year under clause (1) (c) cannot include an area in which the residents and property owners do not currently receive an additional benefit but will receive it in the future unless the expenditures necessary to make the additional benefit available appear in the budget of the municipality for the year adopted under section 289 or 290 or the municipality has established a reserve fund to finance the expenditures over a period of years. 2001, c. 25, s. 326 (3).

Levies

(4) For each year a by-law of a municipality under this section remains in force, the municipality shall, except as otherwise authorized by regulation,

- (a) in the case of a local municipality, levy a special local municipality levy under section 312 on the rateable property in the area designated in clause (1) (c) to raise the costs determined in clause (1) (e);

The Town's portion could be minimal, depending on Council direction with respect to the Town's portion of the benefitting owner costs of project and adoption of a Special Local Municipality Levy. A legal opinion should be sought in this regard.

In 1997, the Town did agree to borrow the funds necessary to finance the dredging of the canals on behalf of the Ravenshoe Canals Association and recovered the cost of the project from the residents on a 5-year repayment program.

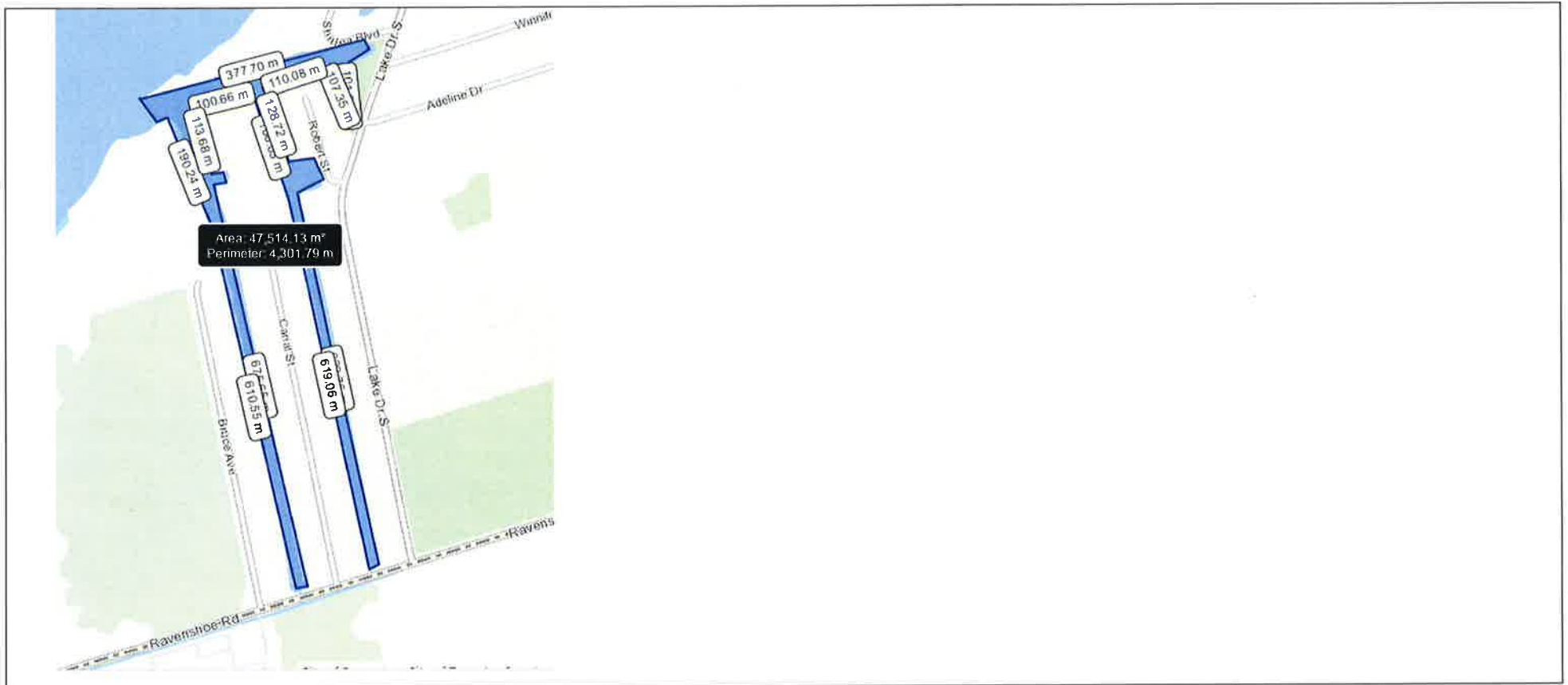
There are a variety of regulatory requirements that would have to be addressed prior to starting any dredging work. These include LSRCA permits, MNRF/DFO Permits and others.

Cost are difficult to calculate without detailed survey of the canals, depth/volume of sediment to be removed, disposal site costs, permitting etc. Assume \$90/cubic metre removed, or higher (canals = 48,000 sq. m area, assume 25000 cubic metres sediment) = \$2,160,000.

Approximately 140 properties with Tax Roll-numbers to be assessed.

Assume \$15,450 per lot.

https://cdn.ymaws.com/www.aspenational.org/resource/resmgr/Techical_Papers/13_June_TP.pdf





**Town of Georgina
2020 Budget – Councillor Request
CR-MW-2**

Title of Request: Dog Park Refurbishment

Councillor Name: Mike Waddington

Date: July 29, 2019

Cost: \$60,000 - \$80,000

1. Description of Request:

Refurbishment of the Georgina leash-free dog park.

2. Main/Desired Goal or Outcomes/Benefits:

The current conditions of the dog park are questionable at best. Due to constant flooding in the Spring/Fall season the park experiences bulging fence poles and gates that need constant maintenance. The renovations taking place at West Park in the near future will likely increase demand for this park as people become more aware of it.

- 1) **Expanded parking** – Will allow for overflow from the nearby beaches during popular fishing seasons (revenue).
- 2) **Regrading Terrain** – The current state of the grounds allows for pooled water and constant mud near the gates, which limits access to the rest of the site. Raising this portion will hopefully allow water to flow to the edges and increase potential usage.



- 3) **Bulging poles** – Due to the high water table and the grading of the park, water pools at the front gates and the constant melting/freezing cycles during the winter months open gaps in the fencing and stop the gates from working correctly. Appropriate regrading will hopefully reduce maintenance demands/requests.

3. Nature of Initiative/Review Factors (check all that apply):

- ☐ Legislative, ☒ Growth, ☐ Risk Management, ☒ Service Level Change, ☐ Strategic Priority, ☐ Efficiency, ☐ Adopted Plan/Study, ☒ Other (please specify) – Maintenance.

4. Staff Comments:

Existing dog park is in a wetland. Relocating further north, and consolidating with a revised parking layout will improve drainage conditions and mitigate heaving posts and Spring/Fall wet areas.

Similar costs will be required to upgrade the existing site, depending on the complexity.

Additional permits will be required from the LSRCA for any significant work on the site such as parking lot expansion or significant re-grading of the site.

Minor Works Cost Estimate:

Minor works might cost approximately \$10,000 (minor-re-grading)

fencing installation \$100/metre = \$30,000 (300m total length of existing fence)

Parking Lot restoration: \$15,000

Wood-chips = free



**Town of Georgina
2020 Budget – Councillor Request
CR-MW-3**

Title of Request: Event Coordinator

Councillor Name: Mike Waddington

Date: July 28, 2019

Cost: \$30,000 annually

1. Description of Request:

Event Coordinator Position – Either create a new position, or allocate staff time/resources of a current staff member to be the single point of contact for anyone looking to organize/run community events within the Town.

2. Main/Desired Goal or Outcomes/Benefits:

This will allow for the following:

- 1) **Scheduling** – Coordinate an effective scheduling calendar of events to minimize competing events taking place on same days/weekends. This would include both Town sponsored events as well as 3rd party events.
- 2) **Promotion** – Collaboration and enhanced liaising with the Economic Development Division and Communications Division.
- 3) **By-law** – Be the definitive source on what by-law requirements, permits, etc. are required for local events. This would remove any confusion on “next step” requirements, since event organizers are currently required to contact multiple people within the Town.

- 4) **Process & Funding** – Development of a process map & application process to refine requests and ensure all information, permits, approvals, insurance and documentation is in place. Coordination and collaboration with all involved departments to ensure all aspects of the events are managed and organized per municipal and other legislative requirements.
- 5) **Single point of contact for internal events and more importantly 3rd Party Organizers** – This will enhance efficiencies of process, eliminate duplication efforts across numerous departments/divisions and proactively mitigate issues/concerns related to each event. As it stands right now, each event organizer needs to learn the process (and be walked through) by a member of staff *IF* they are aware of their options and find the appropriate channels.

Costs associated with this supportive role and responsibilities is currently absorbed within the respective departments/divisions and has not historically been tracked, logged or accounted for. Through this position, staff would have the means of tracking associated municipal in-kind costs related to event support.

This position was proposed in the early stages of budget deliberations at the SMT level for consideration. – It was captured under a proposed enhancement to the current PPT position of Client Services Coordinator (currently a 24 hr. per week PPT position).

- 6) **Tourism** – although variables will always exist, this should greatly increase the likelihood that successful events are run within the community, and help promote Georgina as a place to visit.

3. Nature of Initiative/Review Factors (check all that apply):

- ☐ Legislative, ☒ Growth, ☐ Risk Management, ☒ Service Level Change, ☒ Strategic Priority, ☒ Efficiency, ☐ Adopted Plan/Study,
☐ Other (please specify)

4. Staff Comments:

Estimate \$30,000 annually for a PPT position (Salaries and Benefits)



GEORGINA

**Town of Georgina
2020 Budget – Councillor Request
CR-MW-4**

Title of Request: Glenwood Beach Park

Councillor Name: Mike Waddington

Date: July 29, 2019

Cost: \$120,000

1. Description of Request: Glenwood Beach Park Refurbishment.

2. Main/Desired Goal or Outcomes/Benefits:

The current state of this park could be considered dangerous. Bulging concrete slabs with significant gaps, dated equipment has sharp rusted metal present, the concrete footings for the main sign have split and the “beach” has turned into a literal cesspool. Although likely to be addressed in the Waterfront Parks Master Plan phase 2/3, there are features that need to be addressed immediately due to risk of injury.

- 1) Concrete slabs are a significant trip hazard – Need to be re-dug/leveled.
- 2) A coat of paint on play/swing apparatus will improve look as well as reduce risk of bacterial infection due to cuts (tetanus).
- 3) A “no lake access” or “no swimming” warning sign NEEDS to be installed if nothing can/is going to be done to address the poor water conditions.
- 4) If swimming is not going to be an option at this park then we should likely allow fishing, as there are places to park and ample space.
- 5) A “sea wall” installation could be addressed during the Waterfront Parks Master Plan to allow the shoreline to naturalize beyond it, while improving the usability of the land features.

**3. Nature of Initiative/Review Factors (check all that apply):**

- ☐ Legislative, ☐ Growth, ☒ Risk Management, ☐ Service Level Change, ☒ Strategic Priority, ☐ Efficiency, ☒ Adopted Plan/Study,
☐ Other (please specify)

4. Staff Comments:

- 1) Concrete slabs are a significant trip hazard – Need to be re-dug/leveled.
 - a. A business case has been created to replace the playground at this Park (20-OI011). Additional funds have been included in the Operating budget for park furniture repairs Town-wide.
- 2) A coat of paint on play/swing apparatus will improve look as well as reduce risk of bacterial infection due to cuts (tetanus).
 - a. A business case has been created to replace the playground in Glenwood's Park (20-OI011). Concrete slab adjustment will be included in the capital project (20-OI-11), if approved.
- 3) A "no lake access" or "no swimming" warning sign NEEDS to be installed if nothing can/is going to be done to address the poor water conditions.
 - a. Extensive study has been conducted by Region Public Health staff, and the recommendation is that the beach should be posted as non-swimmable for a variety of reasons, including the presence of e-coli. The Medical Officer of health ordered the beach to be closed and posted in 2011.
 - b. The installation of updated signs can addressed under the 2020 Operating Budget.
- 4) If swimming is not going to be an option at this park then we should likely allow fishing, as there are places to park and ample space.
 - a. Fishing is currently allowed. There are no fishing facilities such as a pier that would allow greater access to deep water. Provision of fishing facilities will require LSRCA and MNR approval and should be explored as part of the Waterfront Parks Master Plan future capital works program.
- 5) A "sea wall" installation could be addressed during the waterfront strategy to allow the shoreline to naturalize beyond it, while improving the usability of the land features.
 - a. Some shoreline protection might be warranted and can be explored as part of the Capital project for the playground equipment replacement, but it would be out of scope and is not recommended. Modifications to the shoreline will require LSRCA and MNR approval and should be explored as part of the Waterfront Parks Master Plan future capital works program.



**Town of Georgina
2020 Budget – Councillor Request
CR-MW-5**

Title of Request: Life Saver installations at Storm Water Management Ponds

Councillor Name: Mike Waddington

Date: July 28, 2010

Cost: Not recommended.

1. Description of Request:

Life Savers/Life Hook installations at storm water management (SWM) ponds.

2. Main/Desired Goal or Outcomes/Benefits:

Safety – This equipment is being installed with new storm water management ponds throughout the Town, however, there are many of these existing ponds which do not have this type of equipment in their vicinity. Although signs do exist to make it known that these ponds should NOT be used for recreational uses, these installations will help mitigate risk of injury/death.

3. Nature of Initiative/Review Factors (check all that apply):

☐ Legislative, ☐ Growth, ☒ Risk Management, ☐ Service Level Change, ☐ Strategic Priority, ☐ Efficiency, ☐ Adopted Plan/Study,
☐ Other (please specify)

4. Staff Comments:

Most storm water management facilities are designed with gradual slopes such that they are “escapable” if a person falls into them by accident. The SWM ponds are not intended for swimming, unlike a public beach, therefore the Town does not provide safety devices at SWM facilities.

Older ponds that have steeper slopes have been fenced off to discourage any trespass into these sites.



GEORGINA

**Town of Georgina
2020 Budget – Councillor Request
CR-MW-6**

Title of Request: Trail Lighting

Councillor Name: Mike Waddington

Date: July 28, 2019

Cost: \$50,000.00

1. Description of Request:

Trail lighting Pilot Project – McMillan/West Park Heights through Vista Park, Simcoe Landing Trail and/or other recommendations by staff.

2. Main/Desired Goal or Outcomes/Benefits:

- 1) **Usability** – From late fall to early spring the available daylight hours' limit movement along our trail systems to effectively "business hours", which means that families are restricted from being able to enjoy/use this existing infrastructure in the evenings. Lighting this system allows for better use of infrastructure that the Town has already invested in, and enhances the connectivity of communities year round.
- 2) **Safety** – Lighting mitigates risk of injuries along Town property. It also reduces the likelihood of crime in public spaces.
- 3) **Green energy** – By utilizing green technology (solar) in these instances, it reinforces our Towns' commitment to energy efficiency and maintaining/lowering our carbon footprint while saving money by not needing to run conduit to each lighting location.
- 4) **Aesthetics** – By selecting lighting sources which are aesthetically pleasing, this will be a fantastic enhancement to the overall look of our trail systems.

(examples on next page)



3. Nature of Initiative/Review Factors (check all that apply):

- ☐ Legislative, ☐ Growth, ☒ Risk Management, ☐ Service Level Change, ☐ Strategic Priority, ☐ Efficiency, ☐ Adopted Plan/Study,
☒ Other (please specify) – Increased usability of existing infrastructure.

4. Staff Comments:

Lighting of trails should meet the Crime Prevention Through Environmental Design (**CPTED**) criteria for safety and security. A false sense of security may result if lighting is installed where no 'natural surveillance' exists. Trails Advisory Committee should look at locations that have 'natural surveillance' and provide recommendations.

Public consultation with the adjacent neighbours is required due to the addition of new lighting (light trespass concerns).

Cost Estimate: McMillan/West Park Heights through Vista Park

Approximate cost for solar path-lighting is approximately \$7,500.00 each. The number of fixtures would be four (4) to cover the 100m stretch of trail (\$30,000.00). Staff recommend that a more formalized trail route also be installed at a cost of \$20,000.00 (minimum).

Simcoe Landing Trail

Lighting of storm water management (SWM) pond and channel trails is not supported by LSRCA since the natural environment and habitat is impacted.

Staff will continue to investigate the opportunities for trail lighting in the Simcoe Landing Development, where feasible.



