Operations and Infrastructure Department

The Operations and Infrastructure Department provides a wide range of Town services that residents receive every day. The department is responsible for the operation and maintenance of the Town's municipal infrastructure including all municipal roads, drinking water distribution systems, wastewater collection and transmission, storm water systems, parks and waterfront beaches, sports fields, sidewalks and trails. The department is also responsible for managing the solid waste collection and recycling programs.

2019 Success Story

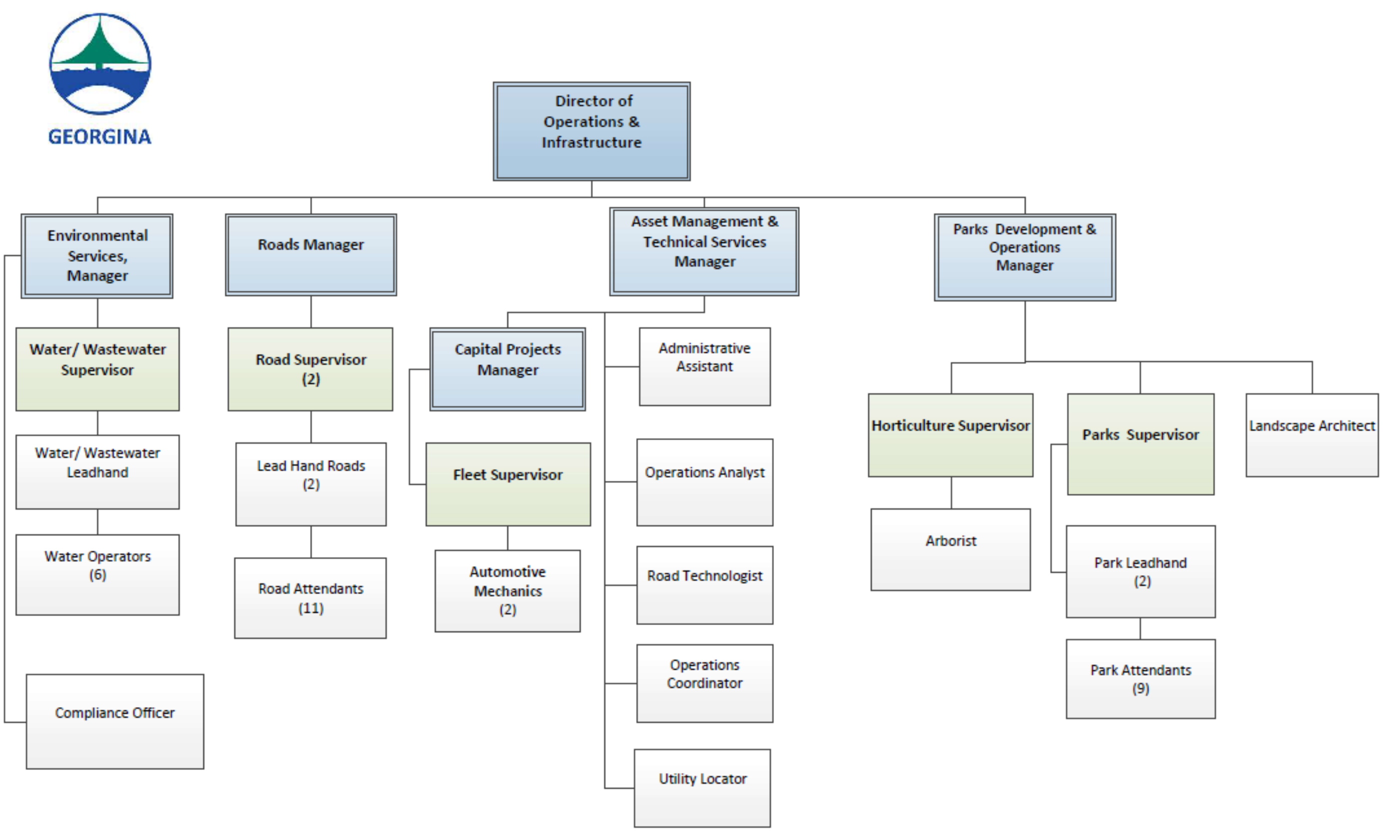
Road Resurfacing and Sidewalk Replacement

The Town was awarded a multi-year contract for road resurfacing in numerous locations in the municipality. The Town is recycling the ground-up asphalt from the paved roads to be used as additional gravel base on other roads that require resurfacing. This cost saving and environmentally beneficial project will lead to more being done with less cost. For example, the asphalt resurfacing of the Queensway and Simcoe Street will be completed in early summer of 2020. The recycled asphalt will be placed on Cryderman Side Road and Miles Road.

OPERATIONS AND INFRASTRUCTURE DEPARTMENT

As part of the project for the Queensway and Simcoe Street, the Town will be replacing a portion of the concrete sidewalk and has installed sidewalk ramping at crossings (intersection of Church Street to be completed in 2019) that meets the requirements of the *Accessibility for Ontarians with Disabilities Act* (AODA). This will enhance safety and usability of this commercial area for all residents of Georgina. Sidewalks with interlocking stone have been removed and replaced with reinforced concrete sidewalk and coloured concrete boulevards.

Organizational Chart



Divisions

- Asset Management and Technical Services
- Parks and Forestry/Horticulture
- Road Operations
- Environmental Services

Major Operating Drivers

- Ensuring all regulatory requirements are met in an increasingly complex regulatory environment
- Delivering excellent customer service and maintain service level standards within while being fiscally responsible as the Town grows
- Mitigating effects on the environment in the maintenance of Town assets and the delivery of services

Major Initiatives Planned for 2020

- Completion of Phase 1 of the Waterfront Parks Master Plan to determine the opportunities to better utilize and improve the Town's waterfront parks, beaches and marina.
- Completing the Asset Management Plan and Program for all core municipal infrastructure assets (roads, bridges, water distribution, wastewater collection and storm water) in accordance with the provincial requirements by June 2021.
- Construction of the Sutton Community Park located near Timberbank Square.
- Continue the urban tree canopy maintenance program while managing the removal of Ash trees killed by Emerald Ash Borer infestation.
- Bridge and large culvert rehabilitation projects.
- Implement a multi-year road and drainage rehabilitation program to leverage economies-of-scale pricing.
- Undertake the needs assessment and detailed design for Hedge Road bank stabilization project.
- Implement a staff re-organization strategy to make the Department more efficient and more focused on delivery operational excellence and customer service.

2020 OPERATING BUDGET

Operations and Infrastructure - Department Administration - Budget Details

	2020 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2020 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE	Comments
Administration										
Expenses										
Salaries and Benefits	82,130	0	0	85,590	0	59,040	226,760	176%	144,630	Salary step increases and reorganization
Staffing Other Direct Expenses	4,200	0	0	0	0	0	4,200	0%	0	
Other Direct Costs	700	0	0	0	0	0	700	0%	0	
Expenses Total	87,030	0	0	85,590	0	59,040	231,660	166%	144,630	
Administration Total	**87,030**	**0**	**0**	**85,590**	**0**	**59,040**	**231,660**	**166%**	**144,630**	
Grand Total	**87,030**	**0**	**0**	**85,590**	**0**	**59,040**	**231,660**	**166%**	**144,630**	

Operations and Infrastructure Services – **Road Operations Division**

The Road Operations Division provides maintenance on all roads and associated infrastructure including bridges, storm water, streetlights, sidewalks, traffic control signs, snow removal and disposal operations.

Services provided by the Road Operations Division include:

- Road operations, maintenance and repairs – street sweeping, ditches and culverts, pothole repairs, line painting, street and traffic sign installation/maintenance, road side cutting, brush removal
- Winter snow plowing and road sanding.
- Streetlight management

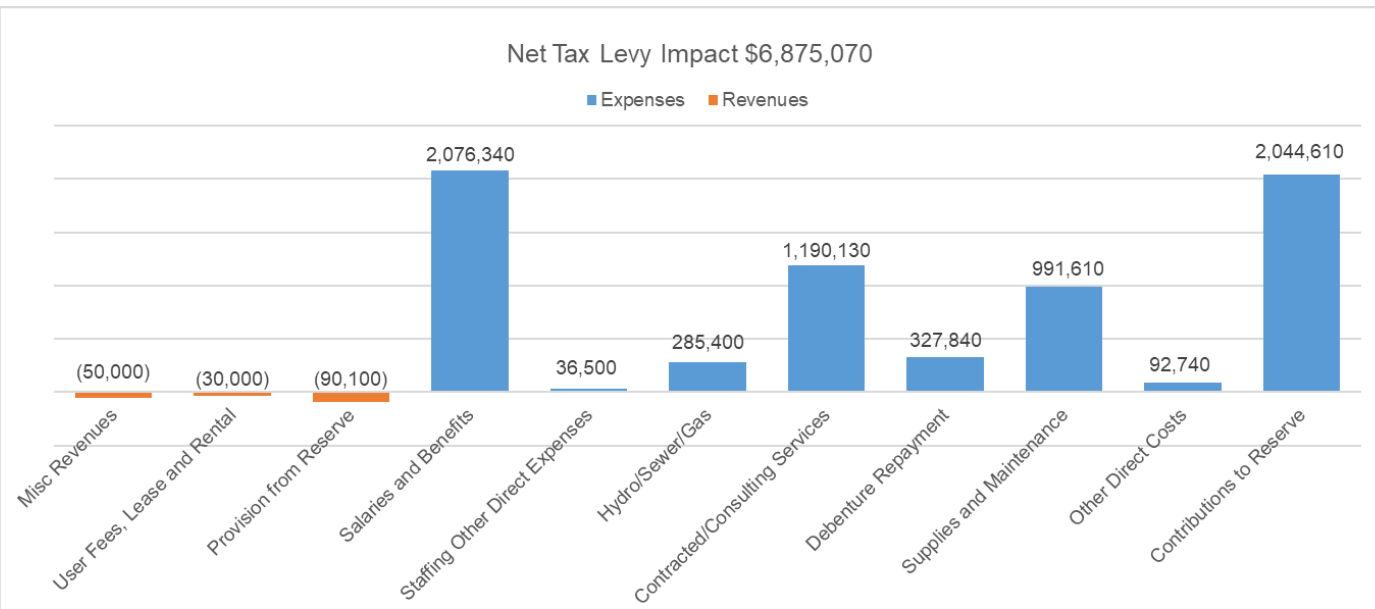
65 – Winter maintenance events

140 – Public Service Requests (PSRs) completed for ditching and culverts

87 – PSRs completed for Potholing

48 – PSRs and work orders completed for Street Light Repairs

2020 Budgeted Expenditures and Revenues



2019 Accomplishments

- Completed an in-house assessment and prioritization of over 200 Service Requests for ditch maintenance, and established a program to reduce the backlog of requests
- Changed the type of sand/salt mixture that is spread on roads during winter maintenance activities. The Town has increased the amount salt in the mixture from 10% to 30%, and the Town is now using a specially treated salt that reduces the need to re-apply salt.

Projects for 2020

- Implement a multi-year program to rehabilitate road side ditches in urban areas to address ongoing complaints and issues related to drainage and ditch maintenance.
- Determine needs for improved roadside safety measures such as guiderails, warning signs, speed limits

GEORGINA

2020 OPERATING BUDGET

Operations and Infrastructure - Roads - Budget Summary

	2020 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2020 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE
Administration	**514,290**	**0**	**0**	**0**	**0**	**(84,220)**	**430,070**	**-16%**	**(84,220)**
Sweeping,Flushing,Cleaning	**291,730**	**0**	**0**	**157,000**	**0**	**(61,700)**	**387,030**	**33%**	**95,300**
Roads Maintenance									
Brush,Tree,Trim	128,180	0	0	0	0	(17,740)	110,440	-14%	(17,740)
Catch Basins, Curbs, Storms	30,740	5,000	0	0	0	1,060	36,800	20%	6,060
Debris, Litter	38,990	0	0	0	0	1,890	40,880	5%	1,890
Ditching	692,710	5,000	0	1,000	0	(156,810)	541,900	-22%	(150,810)
Dust Layer	18,530	0	0	3,500	0	220	22,250	20%	3,720
Grading and Scarifying	30,090	0	0	0	0	(10,950)	19,140	-36%	(10,950)
Grass Mowing	75,450	0	0	0	0	(4,640)	70,810	-6%	(4,640)
Gravel Pit	9,880	0	0	0	0	(7,530)	2,350	-76%	(7,530)
Gravel Resurfacing	29,940	0	0	0	0	(13,600)	16,340	-45%	(13,600)
Labour Allocation	0	0	0	0	0	0	0		0
Misc Maintenance	20,410	0	0	0	0	(4,040)	16,370	-20%	(4,040)
Other Overhead	92,520	0	0	2,000	0	(2,000)	92,520	0%	0
Patching and Washouts	17,200	0	0	0	0	(14,160)	3,040	-82%	(14,160)
Patching, Spraying	194,180	0	0	0	0	(13,240)	180,940	-7%	(13,240)
Resurfacing	14,290	0	0	0	0	(15,250)	(960)	-107%	(15,250)
Shoulder Maintenance	46,870	0	0	0	0	(7,920)	38,950	-17%	(7,920)
Sidewalks	23,000	0	0	0	0	0	23,000	0%	0
Summer Standby	40,920	0	0	0	0	7,660	48,580	19%	7,660
Roadside Safety									
Guiderails	18,700	0	0	0	0	(3,110)	15,590	-17%	(3,110)
Railroad Crossing	15,000	0	0	0	0	0	15,000	0%	0
Routine Patrols	61,830	0	0	0	0	(18,710)	43,120	-30%	(18,710)
Signs and Markings	172,740	5,000	6,700	2,000	0	(11,610)	174,830	1%	2,090
Street Name Signs	16,520	0	0	0	0	(16,150)	370	-98%	(16,150)
Winter Maintenance									
Sanding and Salting	647,790	0	0	61,530	0	(130,040)	579,280	-11%	(68,510)
Snow Fence, Culvert Thawing	80,680	0	0	0	0	(980)	79,700	-1%	(980)
Snow Plowing and Removal	698,900	0	0	73,060	0	(342,890)	429,070	-39%	(269,830)
Winter Patrols	77,200	0	0	0	0	(9,850)	67,350	-13%	(9,850)
Winter Standby	46,080	0	15,750	0	0	0	61,830	34%	15,750
Fleet Maintenance									
Fleet	71,490	0	0	(104,890)	0	795,830	762,430	966%	690,940
Vehicle Maintenance	47,650	0	0	0	0	(13,520)	34,130	-28%	(13,520)
Dams and Bridges									
Bridges	123,060	0	0	0	0	(124,260)	(1,200)	-101%	(124,260)
Dams	2,740	0	0	0	0	(600)	2,140	-22%	(600)
Capital Repairs and Reconstruction	**1,600,000**	**0**	**0**	**0**	**0**	**0**	**1,600,000**	**0%**	**0**
Roads Operations Centre	**197,500**	**0**	**0**	**0**	**0**	**(29,570)**	**167,930**	**-15%**	**(29,570)**
Street Lighting	**645,010**	**0**	**0**	**0**	**8,790**	**(17,600)**	**636,200**	**-1%**	**(8,810)**
Mosquito Control	**126,850**	**0**	**0**	**0**	**0**	**0**	**126,850**	**0%**	**0**
Grand Total	**6,959,660**	**15,000**	**22,450**	**195,200**	**8,790**	**(326,030)**	**6,875,070**	**-1%**	**(84,590)**

	2020 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2020 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE	Comments
Administration										
Revenues										
Misc Revenues	(55,600)	0	0	0	0	5,600	(50,000)	-10%	5,600	
User Fees, Lease and Rental	(40,000)	0	0	0	0	10,000	(30,000)	-25%	10,000	Reduced Revenue estimate for Consent Fees
Revenues Total	(95,600)	0	0	0	0	15,600	(80,000)	-16%	15,600	
Expenses										
Salaries and Benefits	495,270	0	0	0	0	(87,320)	407,950	-18%	(87,320)	Reorganization
Staffing Other Direct Expenses	6,100	0	0	0	0	1,500	7,600	25%	1,500	
Contracted/Consulting Services	12,500	0	0	0	0	(12,700)	(200)	-102%	(12,700)	Reallocation of costs to Fleet Maintenance
Contributions to Reserve	80,000	0	0	0	0	0	80,000	0%	0	
Internal Transfers	0	0	0	0	0	0	0		0	
Supplies and Maintenance	11,700	0	0	0	0	(1,700)	10,000	-15%	(1,700)	
Other Direct Costs	4,320	0	0	0	0	400	4,720	9%	400	
Expenses Total	609,890	0	0	0	0	(99,820)	510,070	-16%	(99,820)	
Administration Total	**514,290**	**0**	**0**	**0**	**0**	**(84,220)**	**430,070**	**-16%**	**(84,220)**	
Sweeping,Flushing,Cleaning										
Revenues										
Provision from Reserve		0	0	0	0	0	0		0	
Revenues Total		0	0	0	0	0	0		0	
Expenses										
Salaries and Benefits	102,100	0	0	0	0	(31,700)	70,400	-31%	(31,700)	Reorganization
Contracted/Consulting Services	159,630	0	0	157,000	0	0	316,630	98%	157,000	NI-OI-1 Catch Basin and Oil/Grit Separator Annual Cleaning Program
Internal Transfers	30,000	0	0	0	0	(30,000)	0	-100%	(30,000)	Removed machine time budget (offset)
Expenses Total	291,730	0	0	157,000	0	(61,700)	387,030	33%	95,300	
Sweeping,Flushing,Cleaning Total	**291,730**	**0**	**0**	**157,000**	**0**	**(61,700)**	**387,030**	**33%**	**95,300**	
Roads Maintenance										
Revenues										
User Fees, Lease and Rental	(3,000)	0	0	0	0	3,000	0	-100%	3,000	
Revenues Total	(3,000)	0	0	0	0	3,000	0	-100%	3,000	
Expenses										
Salaries and Benefits	733,980	0	0	0	0	74,150	808,130	10%	74,150	NI-OI-3 Summer Road Maintenance Staff Stand-By Schedule. Reorganization
Staffing Other Direct Expenses	17,500	0	0	0	0	(7,000)	10,500	-40%	(7,000)	
Contracted/Consulting Services	198,500	3,000	0	0	0	(3,500)	198,000	0%	(500)	
Internal Transfers	318,700	0	0	0	0	(318,700)	0	-100%	(318,700)	Removed machine time budget (offset)
Supplies and Maintenance	178,200	7,000	0	6,500	0	(5,000)	186,700	5%	8,500	
Other Direct Costs	60,020	0	0	0	0	0	60,020	0%	0	
Expenses Total	1,506,900	10,000	0	6,500	0	(260,050)	1,263,350	-16%	(243,550)	
Roads Maintenance Total	**1,503,900**	**10,000**	**0**	**6,500**	**0**	**(257,050)**	**1,263,350**	**-16%**	**(240,550)**	
Roadside Safety										
Expenses										
Salaries and Benefits	141,130	0	0	0	0	580	141,710	0%	580	
Contracted/Consulting Services	70,000	0	1,700	2,000	0	0	73,700	5%	3,700	
Internal Transfers	44,160	0	0	0	0	(44,160)	0	-100%	(44,160)	Removed machine time budget (offset)
Supplies and Maintenance	29,500	5,000	5,000	0	0	(6,000)	33,500	14%	4,000	
Expenses Total	284,790	5,000	6,700	2,000	0	(49,580)	248,910	-13%	(35,880)	
Roadside Safety Total	**284,790**	**5,000**	**6,700**	**2,000**	**0**	**(49,580)**	**248,910**	**-13%**	**(35,880)**	
Winter Maintenance										
Revenues										
Provision from Reserve	(100)	0	0	0	0	0	(100)	0%	0	
Revenues Total	(100)	0	0	0	0	0	(100)	0%	0	
Expenses										
Salaries and Benefits	655,850	0	15,750	0	0	(128,710)	542,890	-17%	(112,960)	NI-OI-2 Winter Road Maintenance Staff Stand-By Schedule. Reorganization
Contracted/Consulting Services	208,710	0	0	109,590	0	0	318,300	53%	109,590	
Internal Transfers	355,550	0	0	0	0	(355,550)	0	-100%	(355,550)	Removed machine time budget (offset)
Supplies and Maintenance	330,640	0	0	25,000	0	500	356,140	8%	25,500	Increased costs for Sand and Salt

	2020 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2020 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE	Comments
Expenses Total	1,550,750	0	15,750	134,590	0	(483,760)	1,217,330	-22%	(333,420)	
Winter Maintenance Total	**1,550,650**	**0**	**15,750**	**134,590**	**0**	**(483,760)**	**1,217,230**	**-22%**	**(333,420)**	
Fleet Maintenance										
Expenses										
Salaries and Benefits	35,650	0	0	0	0	(1,520)	34,130	-4%	(1,520)	
Contracted/Consulting Services	0	0	0	0	0	12,700	12,700		12,700	Reallocation of costs from Administration
Contributions to Reserve	474,200	0	0	(109,590)	0	0	364,610	-23%	(109,590)	
Internal Transfers	12,000	0	0	0	0	(12,000)	0	-100%	(12,000)	Removed machine time budget (see offsets)
Supplies and Maintenance	(427,710)	0	0	4,200	0	783,130	359,620	-184%	787,330	
Other Direct Costs	25,000	0	0	500	0	0	25,500	2%	500	
Expenses Total	119,140	0	0	(104,890)	0	782,310	796,560	569%	677,420	
Fleet Maintenance Total	**119,140**	**0**	**0**	**(104,890)**	**0**	**782,310**	**796,560**	**569%**	**677,420**	
Dams and Bridges										
Expenses										
Salaries and Benefits	74,820	0	0	0	0	(75,880)	(1,060)	-101%	(75,880)	Reorganization
Contracted/Consulting Services	1,000	0	0	0	0	(1,000)	0	-100%	(1,000)	
Internal Transfers	25,720	0	0	0	0	(25,720)	0	-100%	(25,720)	Removed machine time budget (offset)
Supplies and Maintenance	23,260	0	0	0	0	(22,260)	1,000	-96%	(22,260)	Reallocation of costs
Other Direct Costs	1,000	0	0	0	0	0	1,000	0%	0	
Expenses Total	125,800	0	0	0	0	(124,860)	940	-99%	(124,860)	
Dams and Bridges Total	**125,800**	**0**	**0**	**0**	**0**	**(124,860)**	**940**	**-99%**	**(124,860)**	
Capital Repairs and Reconstruction										
Revenues										
Provision from Reserve		0	0	0	0	(90,000)	(90,000)		(90,000)	NI-OI-5 Pavement Management System
Revenues Total		0	0	0	0	(90,000)	(90,000)		(90,000)	
Expenses										
Contracted/Consulting Services		0	0	0	0	90,000	90,000		90,000	NI-OI-5 Pavement Management System
Contributions to Reserve	1,600,000	0	0	0	0	0	1,600,000	0%	0	
Expenses Total	1,600,000	0	0	0	0	90,000	1,690,000	6%	90,000	
Capital Repairs and Reconstruction Total	**1,600,000**	**0**	**0**	**0**	**0**	**0**	**1,600,000**	**0%**	**0**	
Roads Operations Centre										
Expenses										
Salaries and Benefits	89,900	0	0	0	0	(19,570)	70,330	-22%	(19,570)	Reorganization
Staffing Other Direct Expenses	18,200	0	0	0	0	0	18,200	0%	0	
Hydro/Sewer/Gas	50,400	0	0	0	0	0	50,400	0%	0	
Internal Transfers	10,000	0	0	0	0	(10,000)	0	-100%	(10,000)	Removed machine time budget (offset)
Supplies and Maintenance	29,000	0	0	0	0	0	29,000	0%	0	
Other Direct Costs	0	0	0	0	0	0	0		0	
Expenses Total	197,500	0	0	0	0	(29,570)	167,930	-15%	(29,570)	
Roads Operations Centre Total	**197,500**	**0**	**0**	**0**	**0**	**(29,570)**	**167,930**	**-15%**	**(29,570)**	
Street Lighting										
Expenses										
Salaries and Benefits	4,460	0	0	0	0	(2,600)	1,860	-58%	(2,600)	
Contracted/Consulting Services	70,000	0	0	0	0	(15,000)	55,000	-21%	(15,000)	Reallocated $15K to DS
Debenture Repayment	319,050	0	0	0	8,790	0	327,840	3%	8,790	
Hydro/Sewer/Gas	235,000	0	0	0	0	0	235,000	0%	0	
Supplies and Maintenance	15,000	0	0	0	0	0	15,000	0%	0	
Other Direct Costs	1,500	0	0	0	0	0	1,500	0%	0	
Expenses Total	645,010	0	0	0	8,790	(17,600)	636,200	-1%	(8,810)	
Street Lighting Total	**645,010**	**0**	**0**	**0**	**8,790**	**(17,600)**	**636,200**	**-1%**	**(8,810)**	
Mosquito Control										
Expenses										
Staffing Other Direct Expenses	200	0	0	0	0	0	200	0%	0	
Contracted/Consulting Services	126,000	0	0	0	0	0	126,000	0%	0	
Supplies and Maintenance	650	0	0	0	0	0	650	0%	0	
Expenses Total	126,850	0	0	0	0	0	126,850	0%	0	
Mosquito Control Total	**126,850**	**0**	**0**	**0**	**0**	**0**	**126,850**	**0%**	**0**	
Grand Total	**6,959,660**	**15,000**	**22,450**	**195,200**	**8,790**	**(326,030)**	**6,875,070**	**-1%**	**(84,590)**	

Operations and Infrastructure Services – **Parks and Forestry/Horticulture Division**

46 – Parks maintained including the ROC, waterfront beaches, sports fields, leash free dog parks

700 – Emerald Ash Borer (EAB) infected Ash trees removed

175 – Replacement trees planted

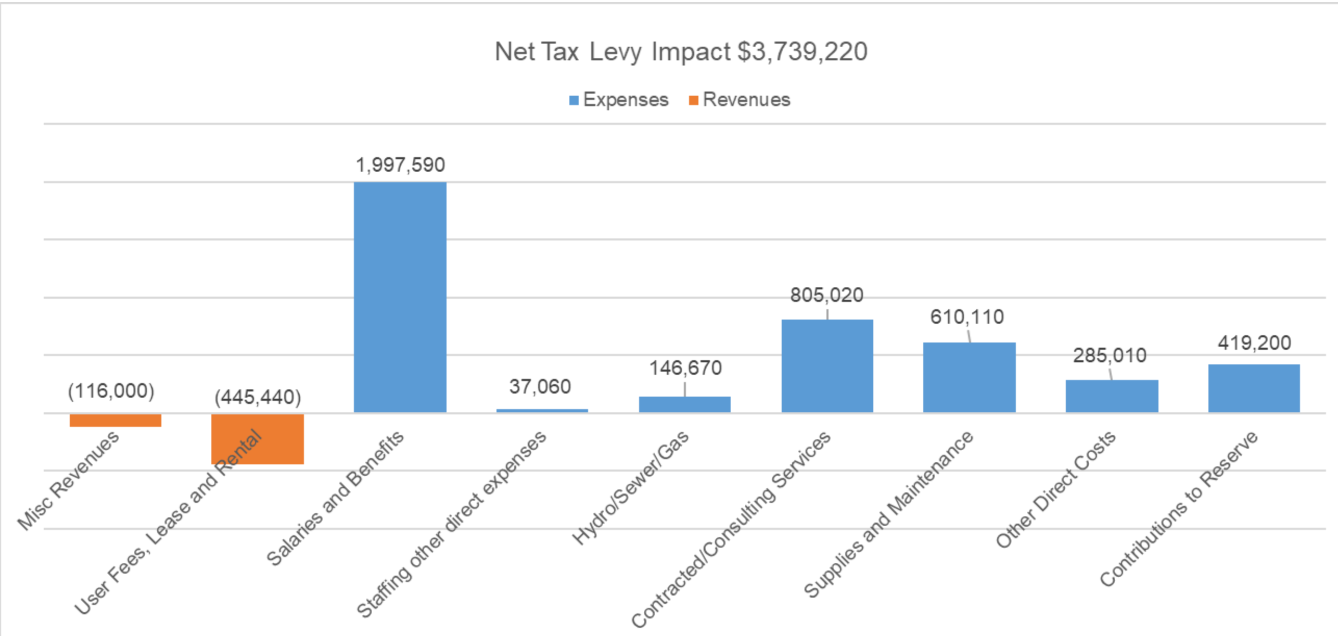
The Town of Georgina Parks and Forestry/Horticulture Division is responsible for the monitoring, planning, design development and implementation of major and minor park/trail design and capital construction projects as well as the day-to-day operation and maintenance of Town assets. The Division oversees the maintenance of ROC sports fields and maintains all parks, trails, park facilities, street trees, forests, sidewalks, facility parking lots, cemeteries and public waterfronts.

Services provided by the Parks and Forestry/Horticulture Division include:

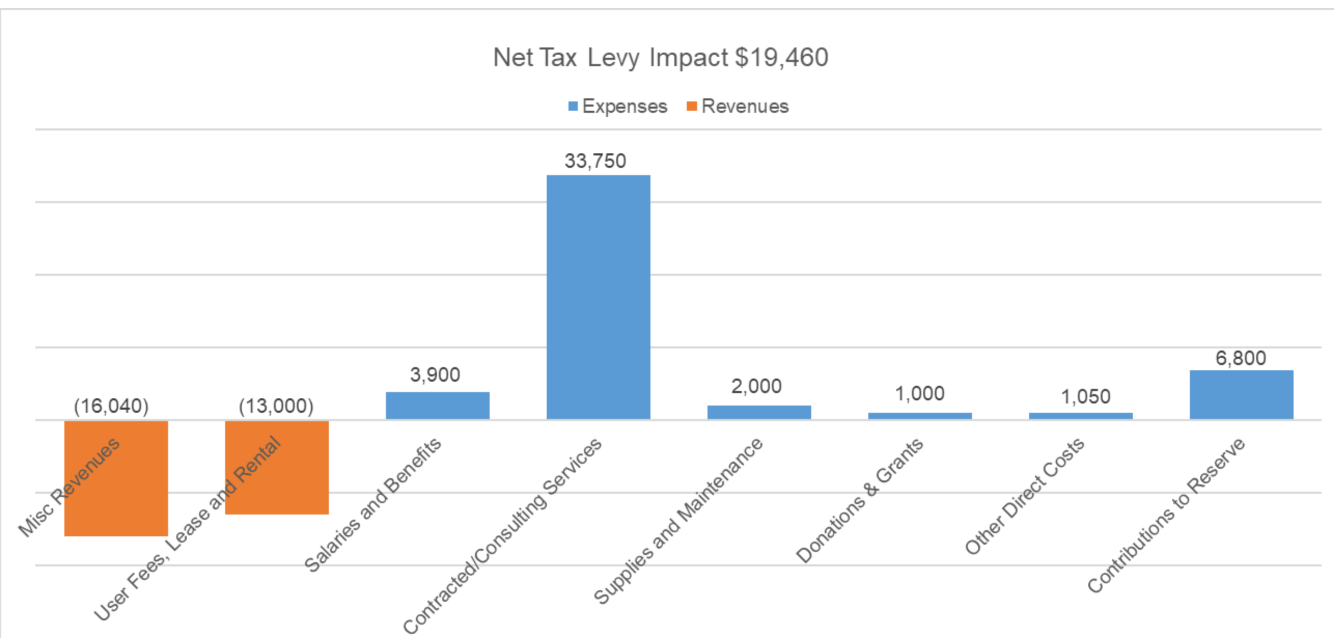
- Maintenance at the ROC fields and landscape areas in parks and along trails
- Tree maintenance including management of the Emerald Ash Borer (EAB) Program
- Horticultural services and flower bead maintenance eat all Town Facilities
- Median planting and maintenance of Woodbine centre medians
- Garbage pick-up, sidewalk/facility snow clearing and landscaping

2020 Budgeted Expenditures and Revenues

Parks



Cemeteries



OPERATIONS AND INFRASTRUCTURE SERVICES – PARKS AND FORESTRY/HORTICULTURE DIVISION

2019 Accomplishments

- Design of the new Sutton Community Park, including obtaining extensive public feedback through open houses (underway)
- Redesign of West Park, including obtaining extensive public feedback through open houses (underway)
- Successful relocation of the Keswick Cenotaph to Stephen Leacock Theater has enabled the Town to redesign the parkette at Church St. and the Queensway (underway)
- Replanted Woodbine Road centre medians

Key Projects for 2020

- Phase 1 of the Waterfront Parks Master Plan project, including inventory and public feedback of key waterfront locations
- Continue implementation of Emerald Ash Borer Management Plan
- Continue implementation of Tree Planting program
- Continue implementation of the Urban Tree Canopy Maintenance program
- Construction of Sutton Community Park
- Refurbishing the Joy Marritt Parkette and the old Keswick Cenotaph Parkette
- Review and update Tree Preservation and Compensation Policy (started in 2019)

GEORGINA

2020 OPERATING BUDGET

Operations and Infrastructure - Parks - Budget Summary

	2020 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2020 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE
Administration	**861,760**	**87,350**	**0**	**(4,750)**	**0**	**99,950**	**1,044,310**	**21%**	**182,550**
Recreational Parks									
Ball Diamonds	88,610	0	0	0	0	2,000	90,610	2%	2,000
Keswick Skate Park	10,670	0	0	0	0	0	10,670	0%	0
North Gwillimbury	(12,100)	(2,800)	6,250	0	0	0	(8,650)	-29%	3,450
Playgrounds	120,270	0	0	0	0	0	120,270	0%	0
Soccer Pitches	64,100	0	0	0	0	3,000	67,100	5%	3,000
De La Salle Park	**18,350**	**(5,000)**	**12,500**	**0**	**0**	**3,100**	**28,950**	**58%**	**10,600**
Holmes Point	**(27,090)**	**0**	**15,630**	**0**	**0**	**0**	**(11,460)**	**-58%**	**15,630**
481 Lake Drive	**0**	**0**	**0**	**0**	**0**	**0**	**0**		**0**
Parks Facilities Maintenance	**555,840**	**0**	**0**	**0**	**0**	**(4,000)**	**551,840**	**-1%**	**(4,000)**
Parks Maintenance									
Garbage Collection	183,890	0	0	0	0	0	183,890	0%	0
Grounds Maintenance	296,510	0	25,000	0	0	0	321,510	8%	25,000
Snow Removal	**323,010**	**0**	**0**	**0**	**0**	**0**	**323,010**	**0%**	**0**
Planting Program									
Planting Program	488,430	0	0	4,660	0	4,000	497,090	2%	8,660
Urban Forestry	632,500	0	0	0	0	0	632,500	0%	0
Willow Beach/Wharf									
Wharves	(9,680)	0	0	0	0	0	(9,680)	0%	0
Willow Beach	(106,240)	0	12,500	0	0	0	(93,740)	-12%	12,500
Willow Wharf	(9,000)	0	0	0	0	0	(9,000)	0%	0
Grand Total	**3,479,830**	**79,550**	**71,880**	**(90)**	**0**	**108,050**	**3,739,220**	**7%**	**259,390**

	2020 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2020 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE	Comments
Administration										
Revenues										
Misc Revenues	(20,000)	0	0	0	0	0	(20,000)	0%	0	
User Fees, Lease and Rental	0	0	0	0	0	0	0		0	
Revenues Total	(20,000)	0	0	0	0	0	(20,000)	0%	0	
Expenses										
Salaries and Benefits	258,200	87,350	0	(4,750)	0	99,950	440,750	71%	182,550	SR-OI-1 Park Lead Hand. Reallocation of Salaries from the Recreation division
Staffing Other Direct Expenses	30,060	0	0	0	0	0	30,060	0%	0	
Contracted/Consulting Services	0	0	0	0	0	0	0		0	
Contributions to Reserve	284,200	0	0	0	0	0	284,200	0%	0	
Hydro/Sewer/Gas	32,600	0	0	0	0	0	32,600	0%	0	
Supplies and Maintenance	132,300	0	0	0	0	0	132,300	0%	0	
Other Direct Costs	144,400	0	0	0	0	0	144,400	0%	0	
Expenses Total	881,760	87,350	0	(4,750)	0	99,950	1,064,310	21%	182,550	
Administration Total	**861,760**	**87,350**	**0**	**(4,750)**	**0**	**99,950**	**1,044,310**	**21%**	**182,550**	
Recreational Parks										
Revenues										
Misc Revenues	(102,500)	0	0	0	0	7,500	(95,000)	-7%	7,500	
User Fees, Lease and Rental	(16,700)	(2,800)	0	0	0	0	(19,500)	17%	(2,800)	
Revenues Total	(119,200)	(2,800)	0	0	0	7,500	(114,500)	-4%	4,700	
Expenses										
Salaries and Benefits	121,650	0	0	0	0	0	121,650	0%	0	
Staffing Other Direct Expenses	1,100	0	0	0	0	0	1,100	0%	0	
Contracted/Consulting Services	44,910	0	0	0	0	0	44,910	0%	0	
Contributions to Reserve	60,000	0	0	0	0	0	60,000	0%	0	
Hydro/Sewer/Gas	42,610	0	0	0	0	0	42,610	0%	0	
Supplies and Maintenance	120,480	0	0	0	0	(2,500)	117,980	-2%	(2,500)	
Other Direct Costs	0	0	6,250	0	0	0	6,250		6,250	NI-OI-4 Waterfront Security
Expenses Total	390,750	0	6,250	0	0	(2,500)	394,500	1%	3,750	
Recreational Parks Total	**271,550**	**(2,800)**	**6,250**	**0**	**0**	**5,000**	**280,000**	**3%**	**8,450**	
De La Salle Park										
Revenues										
User Fees, Lease and Rental	(198,900)	(5,000)	0	0	0	3,100	(200,800)	1%	(1,900)	
Revenues Total	(198,900)	(5,000)	0	0	0	3,100	(200,800)	1%	(1,900)	
Expenses										
Salaries and Benefits	100,930	0	0	0	0	0	100,930	0%	0	
Staffing Other Direct Expenses	1,000	0	0	0	0	0	1,000	0%	0	
Contracted/Consulting Services	19,500	0	0	0	0	0	19,500	0%	0	
Hydro/Sewer/Gas	49,980	0	0	0	0	0	49,980	0%	0	
Supplies and Maintenance	12,800	0	0	0	0	0	12,800	0%	0	
Other Direct Costs	33,040	0	12,500	0	0	0	45,540	38%	12,500	NI-OI-4 Waterfront Security
Expenses Total	217,250	0	12,500	0	0	0	229,750	6%	12,500	
De La Salle Park Total	**18,350**	**(5,000)**	**12,500**	**0**	**0**	**3,100**	**28,950**	**58%**	**10,600**	
Holmes Point										
Revenues										
Misc Revenues	(1,000)	0	0	0	0	0	(1,000)	0%	0	
User Fees, Lease and Rental	(48,000)	0	0	0	0	0	(48,000)	0%	0	
Revenues Total	(49,000)	0	0	0	0	0	(49,000)	0%	0	
Expenses										
Salaries and Benefits	18,000	0	0	0	0	0	18,000	0%	0	
Staffing Other Direct Expenses	900	0	0	0	0	0	900	0%	0	
Hydro/Sewer/Gas	660	0	0	0	0	0	660	0%	0	
Supplies and Maintenance	2,000	0	0	0	0	0	2,000	0%	0	
Other Direct Costs	350	0	15,630	0	0	0	15,980	4466%	15,630	NI-OI-4 Waterfront Security
Expenses Total	21,910	0	15,630	0	0	0	37,540	71%	15,630	
Holmes Point Total	**(27,090)**	**0**	**15,630**	**0**	**0**	**0**	**(11,460)**	**-58%**	**15,630**	
481 Lake Drive										
Revenues										

	2020 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2020 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE	Comments
User Fees, Lease and Rental	(5,040)	0	0	0	0	0	(5,040)	0%	0	
Revenues Total	(5,040)	0	0	0	0	0	(5,040)	0%	0	
Expenses										
Contracted/Consulting Services	2,500	0	0	0	0	0	2,500	0%	0	
Hydro/Sewer/Gas	2,040	0	0	0	0	0	2,040	0%	0	
Supplies and Maintenance	500	0	0	0	0	0	500	0%	0	
Expenses Total	5,040	0	0	0	0	0	5,040	0%	0	
481 Lake Drive Total	**0**	**0**	**0**	**0**	**0**	**0**	**0**		**0**	
Parks Facilities Maintenance										
Expenses										
Salaries and Benefits	284,500	0	0	0	0	0	284,500	0%	0	
Contracted/Consulting Services	58,000	0	0	0	0	0	58,000	0%	0	
Contributions to Reserve	75,000	0	0	0	0	0	75,000	0%	0	
Hydro/Sewer/Gas	5,320	0	0	0	0	0	5,320	0%	0	
Supplies and Maintenance	131,690	0	0	0	0	(4,000)	127,690	-3%	(4,000)	
Other Direct Costs	1,330	0	0	0	0	0	1,330	0%	0	
Expenses Total	555,840	0	0	0	0	(4,000)	551,840	-1%	(4,000)	
Parks Facilities Maintenance Total	**555,840**	**0**	**0**	**0**	**0**	**(4,000)**	**551,840**	**-1%**	**(4,000)**	
Parks Maintenance										
Expenses										
Salaries and Benefits	376,490	0	0	0	0	0	376,490	0%	0	
Contracted/Consulting Services	20,000	0	0	0	0	0	20,000	0%	0	
Hydro/Sewer/Gas	0	0	0	0	0	0	0		0	
Supplies and Maintenance	77,290	0	25,000	0	0	0	102,290	32%	25,000	NI-OI-6 Parks Improvements
Other Direct Costs	6,620	0	0	0	0	0	6,620	0%	0	
Expenses Total	480,400	0	25,000	0	0	0	505,400	5%	25,000	
Parks Maintenance Total	**480,400**	**0**	**25,000**	**0**	**0**	**0**	**505,400**	**5%**	**25,000**	
Snow Removal										
Expenses										
Salaries and Benefits	250,560	0	0	0	0	0	250,560	0%	0	
Contracted/Consulting Services	16,000	0	0	0	0	0	16,000	0%	0	
Supplies and Maintenance	55,960	0	0	0	0	0	55,960	0%	0	
Other Direct Costs	490	0	0	0	0	0	490	0%	0	
Expenses Total	323,010	0	0	0	0	0	323,010	0%	0	
Snow Removal Total	**323,010**	**0**	**0**	**0**	**0**	**0**	**323,010**	**0%**	**0**	
Planting Program										
Expenses										
Salaries and Benefits	374,350	0	0	3,160	0	(1,000)	376,510	1%	2,160	
Contracted/Consulting Services	640,000	0	0	0	0	(5,000)	635,000	-1%	(5,000)	
Hydro/Sewer/Gas	10,290	0	0	0	0	0	10,290	0%	0	
Supplies and Maintenance	46,290	0	0	0	0	10,000	56,290	22%	10,000	Cost increase for forestry materials
Other Direct Costs	50,000	0	0	1,500	0	0	51,500	3%	1,500	
Expenses Total	1,120,930	0	0	4,660	0	4,000	1,129,590	1%	8,660	
Planting Program Total	**1,120,930**	**0**	**0**	**4,660**	**0**	**4,000**	**1,129,590**	**1%**	**8,660**	
Willow Beach/Wharf										
Revenues										
User Fees, Lease and Rental	(172,100)	0	0	0	0	0	(172,100)	0%	0	
Revenues Total	(172,100)	0	0	0	0	0	(172,100)	0%	0	
Expenses										
Salaries and Benefits	28,200	0	0	0	0	0	28,200	0%	0	
Staffing Other Direct Expenses	4,000	0	0	0	0	0	4,000	0%	0	
Contracted/Consulting Services	9,110	0	0	0	0	0	9,110	0%	0	
Hydro/Sewer/Gas	3,170	0	0	0	0	0	3,170	0%	0	
Supplies and Maintenance	2,300	0	0	0	0	0	2,300	0%	0	
Other Direct Costs	400	0	12,500	0	0	0	12,900	3125%	12,500	NI-OI-4 Waterfront Security
Expenses Total	47,180	0	12,500	0	0	0	59,680	26%	12,500	
Willow Beach/Wharf Total	**(124,920)**	**0**	**12,500**	**0**	**0**	**0**	**(112,420)**	**-10%**	**12,500**	
Grand Total	**3,479,830**	**79,550**	**71,880**	**(90)**	**0**	**108,050**	**3,739,220**	**7%**	**259,390**	

GEORGINA

2020 OPERATING BUDGET

Operations and Infrastructure - Cemeteries - Budget Summary

	2020 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2020 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE
Cemeteries									
Cemeteries - Keswick	22,730	(8,000)	0	0	0	(8,000)	6,730	-70%	(16,000)
Cemeteries - Baldwin	4,000	0	0	0	0	0	4,000	0%	0
Cemeteries - Cooke's	6,300	0	0	0	0	0	6,300	0%	0
Cemeteries - Johnson's	1,180	0	0	0	0	0	1,180	0%	0
Cemeteries - Sheppard's	1,250	0	0	0	0	0	1,250	0%	0
Grand Total	**35,460**	**(8,000)**	**0**	**0**	**0**	**(8,000)**	**19,460**	**-45%**	**(16,000)**

2020 OPERATING BUDGET

Operations and Infrastructure - Cemeteries - Budget Details

	2020 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2020 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE	Comments
Cemeteries										
Revenues										
Misc Revenues	(16,040)	0	0	0	0	0	(16,040)	0%	0	
User Fees, Lease and Rental	(5,000)	(8,000)	0	0	0	0	(13,000)	160%	(8,000)	
Revenues Total	(21,040)	(8,000)	0	0	0	0	(29,040)	38%	(8,000)	
Expenses										
Salaries and Benefits	3,900	0	0	0	0	0	3,900	0%	0	
Contracted/Consulting Services	41,750	0	0	0	0	(8,000)	33,750	-19%	(8,000)	
Contributions to Reserve	6,800	0	0	0	0	0	6,800	0%	0	
Donations & Grants	1,000	0	0	0	0	0	1,000	0%	0	
Supplies and Maintenance	2,000	0	0	0	0	0	2,000	0%	0	
Other Direct Costs	1,050	0	0	0	0	0	1,050	0%	0	
Expenses Total	56,500	0	0	0	0	(8,000)	48,500	-14%	(8,000)	
Grand Total	**35,460**	**(8,000)**	**0**	**0**	**0**	**(8,000)**	**19,460**	**-45%**	**(16,000)**	

Operations and Infrastructure – **Asset Management and Technical Services**

329 – Kilometres of road infrastructure

13 years – Average age of road surface

193 – Kilometres of watermains

4,345 – Number of streetlights

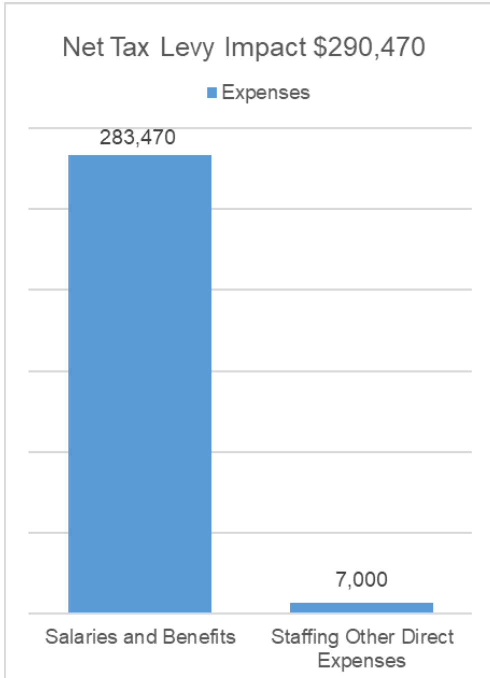
The Asset Management and Techncial Servcies Division provides a range of services to coordinate the planning and delivery of the maintenace, repair, and replacement (Life Cyle Activities) for core municipal infrastructure assets such as roads, bridges, water and sewer mains. The division also oversees Fleet Services which provides a range of services for Town-owned vehicles and equipment.

Services provided by Asset Management and Technical Services Division includes:

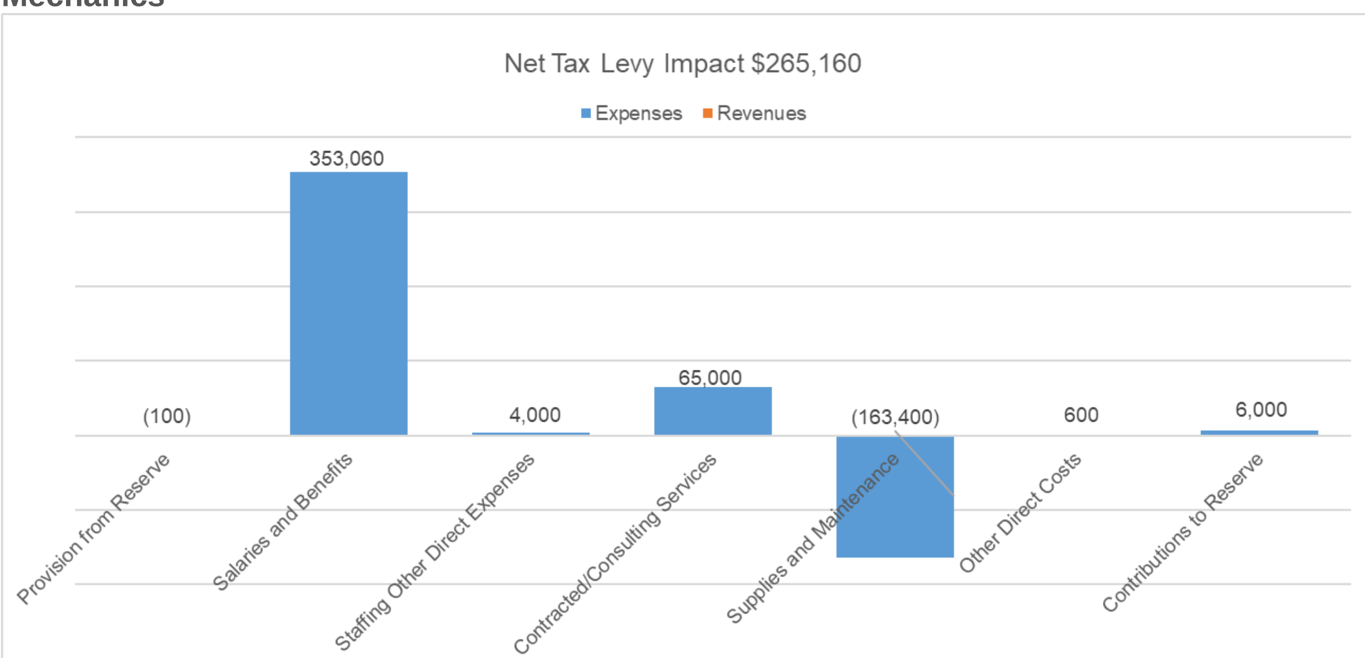
- Implement the Town's Asset Management Plan and Program for core municipal assets.
- Plan and deliver major capital construction projects
- Plan preventative maintenance programs
- Maintain vehicles, trailers and large equipment
- Protect municipal assets through administration of permits and approvals for utilities and contracts working on Town roads and other private infrastructure
- Liaison with Development Services and private land developers for approvals to use or connect to existing municipal services
- Technical and engineering support to the Operations and Infrastructure Department

2020 Budgeted Expenditures and Revenues

Asset Management



Mechanics



2019 Accomplishments

Asset Management and Technical Services

- Prepared the Town's Strategic Asset Management Policy for Council's endorsement

Capital Projects

- Completed the replacement of a large culvert under the Queensway North, and reconstruction of a portion of the Queensway North including provision of water and wastewater servicing.
- Initiated a multi-year contract for resurfacing of various roads.
- Initiated the contract for reconstruction of Church Street from Metro Road to Lake Drive.
- Completed design work for rehabilitation of three bridges.

Fleet Services

- Assisted in a joint multi-vehicle tender to replace pickups, SUV's and trucks
- Assisted in tenders, RFP's and proposals for many Town vehicles and pieces of equipment
- Completed hundreds of service requests on fire trucks, snowplows, a snow groomer, ice resurfacers, and a wide range of Town-owned vehicles and equipment
- Received delivery of vehicles and equipment including assisting in setting up preventative maintenance programs which extend the useful life and ensure maximum return on investment

Key Projects for 2020

- Development of the Towns Asset Management Plan and Program for Core Municipal Assets (roads, bridges, water distribution and wastewater collection).
- Complete capital projects for road resurfacing and reconstruction.
- Complete the water service replacement and reconstruction of Church Street (Metro Road to Shorecrest Road).
- Complete the investigation and design phase for replacement of waste distribution system in Grew Boulevard, Faircrest Avenue, Sunnidale Boulevard and Simcoe Drive.
- Complete the investigation and design phase of the road resurfacing and reconstruction for 2021
- Complete the investigation and design phase of the Hedge Road shoreline protection plan.
- Develop preventative maintenance programs, fleet operational activities and capital acquisitions and disposals.

GEORGINA

2020 OPERATING BUDGET

Operations and Infrastructure - Asset Management - Budget Details

	2020 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2020 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE	Comments
Administration										
Expenses										
Salaries and Benefits	0	0	0	0	0	283,470	283,470		283,470	Reorganization
Staffing Other Direct Expenses						7,000	7,000		7,000	Professional Development
Expenses Total	0	0	0	0	0	290,470	290,470		290,470	
Administration Total	**0**	**0**	**0**	**0**	**0**	**290,470**	**290,470**		**290,470**	
Grand Total	**0**	**0**	**0**	**0**	**0**	**290,470**	**290,470**		**290,470**	

GEORGINA

2020 OPERATING BUDGET

Operations and Infrastructure - Mechanics - Budget Details

	2020 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2020 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE	Comments
Mechanic's Garage										
Revenues										
Provision from Reserve	(100)	0	0	0	0	0	(100)	0%	0	
Revenues Total	(100)	0	0	0	0	0	(100)	0%	0	
Expenses										
Salaries and Benefits	348,880	0	0	3,180	0	1,000	353,060	1%	4,180	
Staffing Other Direct Expenses	4,000	0	0	0	0	0	4,000	0%	0	
Contracted/Consulting Services	80,000	0	0	0	0	(15,000)	65,000	-19%	(15,000)	Reduced based on historical trend
Contributions to Reserve	6,000	0	0	0	0	0	6,000	0%	0	
Supplies and Maintenance	(193,670)	0	0	0	0	30,270	(163,400)	-16%	30,270	Decrease to internal cost recoveries
Other Direct Costs	600	0	0	0	0	0	600	0%	0	
Expenses Total	245,810	0	0	3,180	0	16,270	265,260	8%	19,450	
Mechanic's Garage Total	**245,710**	**0**	**0**	**3,180**	**0**	**16,270**	**265,160**	**8%**	**19,450**	
Grand Total	**245,710**	**0**	**0**	**3,180**	**0**	**16,270**	**265,160**	**8%**	**19,450**	

Operations and Infrastructure – **Environmental Services Division**

The Environmental Services Division is responsible for maintaining the Towns water and wastewater systems, stormwater management facilities and sewers, solid waste and recycling programs.

> 7,000 – Water samples analyzed
>
> 9,500 – Tons of solid waste diverted from disposal through recycling

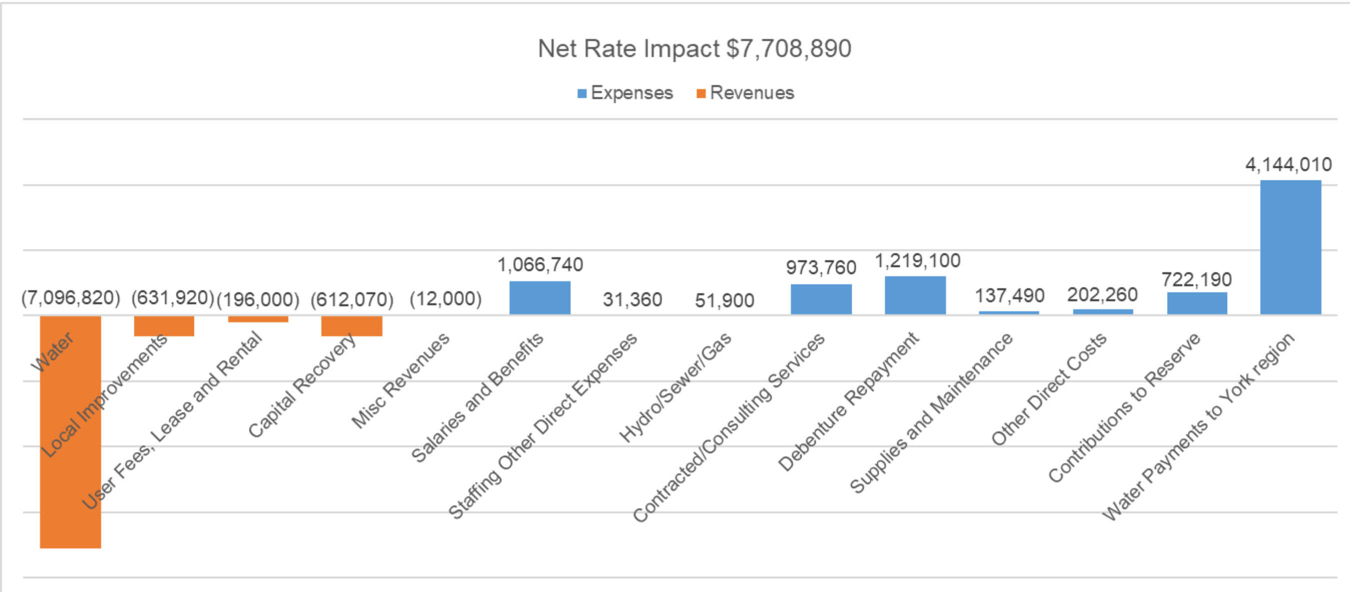
The Water and Wastewater group operates and maintains the Keswick and Sutton Water Distribution System and Wastewater Collection System. This includes distributing treated water purchased from York Region and conveying wastewater to Region facilities for treatment. Town-owned infrastructure includes water mains, valves, hydrants, booster pumping stations, public water stations, and service connections. Wastewater infrastructure includes wastewater sewers, pumping stations, residential grinder/ejector pumps and lateral connections.

Services provided by the Environmental Services Division include:

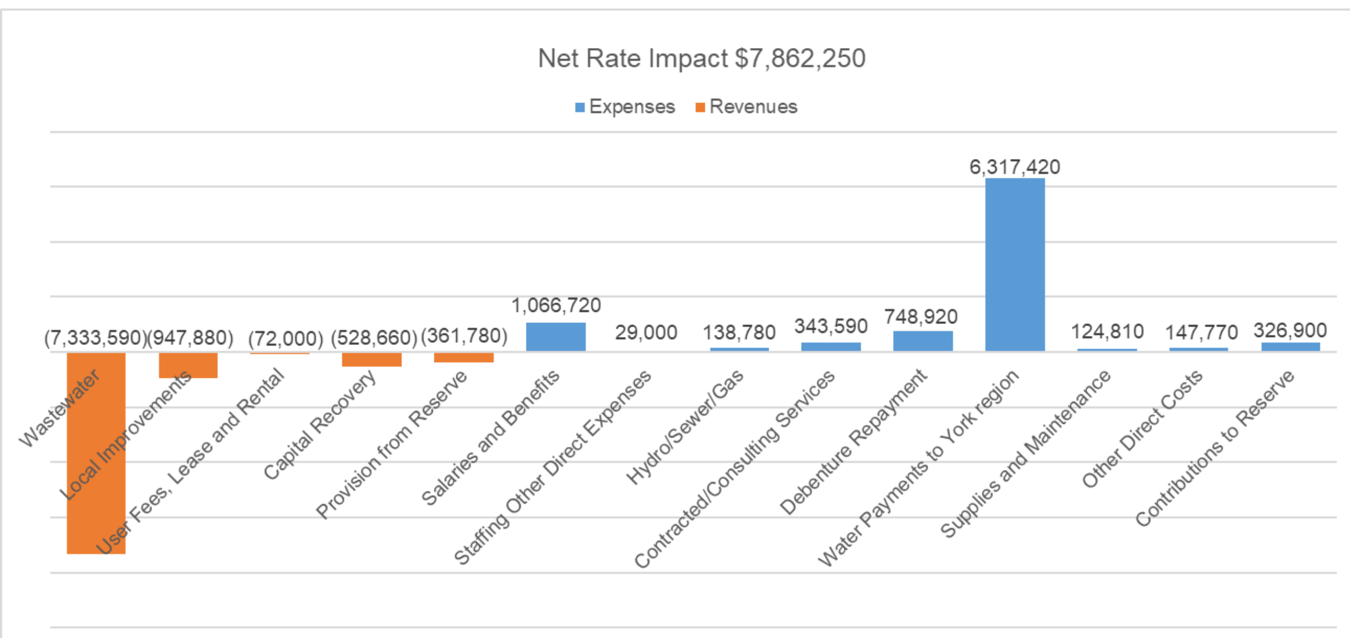
- Waste management – Provide weekly pick up of residential recycling and compost, and bi-weekly residual waste
- Water quality, sampling, monitoring and reporting
- Water system operations, maintenance and repairs – breaks and leaks, hydrant painting, frozen services, water turn off/on, flushing and swabbing, and water leakage studies
- Wastewater system operations, maintenance and repairs – breaks, Closed Circuit Television inspection, sewer backups, pump station repairs and cleaning, sewer flushing and odour management

2020 Budgeted Expenditures and Revenues

Water

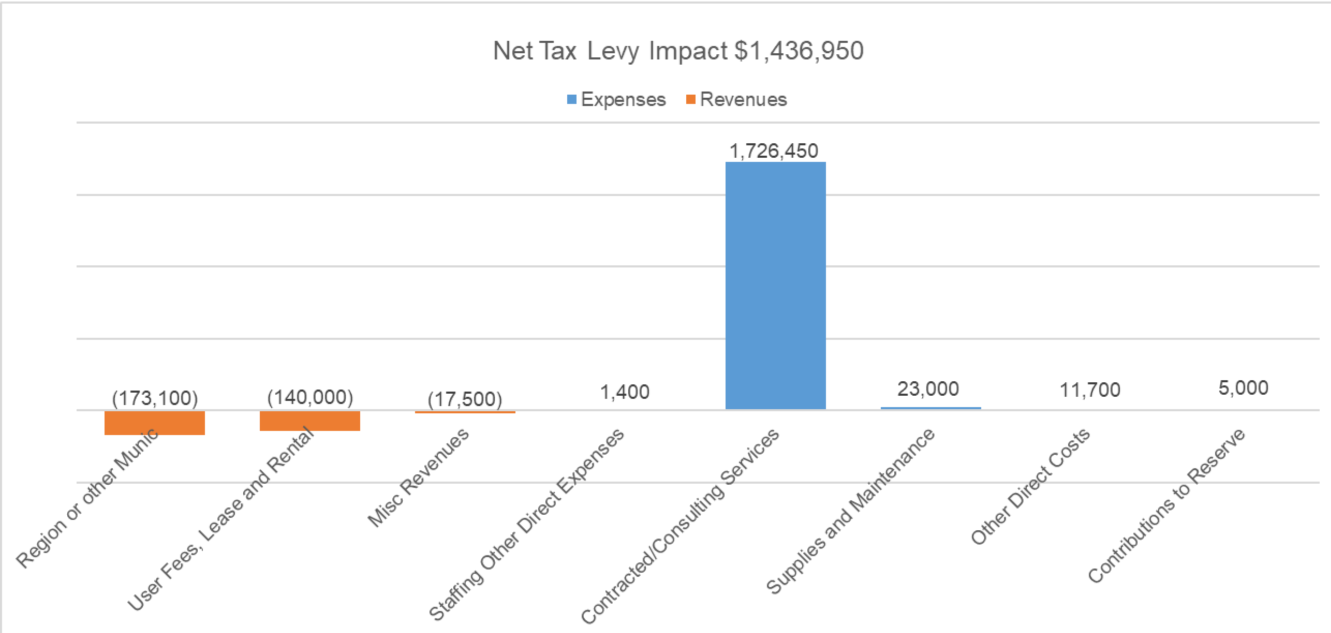


Wastewater



GEORGINA

Refuse and Recycle



2019 Accomplishments

- Updated the Town's Quality Management System and Operations Plan to comply with the new Drinking Water Quality Management Standard Version 2.0

Key Projects for 2020

- First year of four-year program for hydrant painting to comply with the National Fire Protection Association guideline linking available pressure with colour coding
- Phase 1 wastewater pump station upgrades such as electrical and mechanical systems (built in the 1980s, they are nearing the end of life cycle)
- Implement a multi-year program to replace older polybutylene (plastic) water services that were installed in the mid 1980's and have reached the end of their useful life
- Continue the water meter replacement and modernization program.
- Storm sewer inventory and inspection program

GEORGINA

2020 OPERATING BUDGET

Operations and Infrastructure - Water - Budget Summary

	2020 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2020 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE
Administration	**(1,204,000)**	**0**	**0**	**(317,160)**	**12,610**	**291,270**	**(1,217,280)**	**1%**	**(13,280)**
Water System maintenance									
Distribution System	650,540	0	0	0	0	(10,000)	640,540	-2%	(10,000)
Hydrants	200,000	0	0	0	0	(70,320)	129,680	-35%	(70,320)
SCADA & Network	112,360	0	0	0	0	0	112,360	0%	0
Water Booster Stations	96,620	0	0	0	0	0	96,620	0%	0
Water Meters	**32,950**	**0**	**0**	**0**	**0**	**98,600**	**131,550**	**299%**	**98,600**
Water Quality & Monitoring	**29,630**	**0**	**0**	**0**	**0**	**(5,000)**	**24,630**	**-17%**	**(5,000)**
Water Operations Centre	**48,900**	**0**	**0**	**0**	**0**	**(2,000)**	**46,900**	**-4%**	**(2,000)**
Water Fleet	**33,000**	**0**	**0**	**0**	**0**	**2,000**	**35,000**	**6%**	**2,000**
Grand Total	**0**	**0**	**0**	**(317,160)**	**12,610**	**304,550**	**0**		**0**

	2020 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2020 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE	Comments
Administration										
Revenues										
Water	(6,440,940)	0	0	(655,880)	0	0	(7,096,820)	10%	(655,880)	Reflects increase in the Water Financial Plan and consumption trends
Local Improvements	(644,260)	0	0	0	0	12,340	(631,920)	-2%	12,340	Reduction based historical trend
User Fees, Lease and Rental	(196,000)	0	0	0	0	0	(196,000)	0%	0	
Capital Recovery	(564,640)	0	0	(47,430)	0	0	(612,070)	8%	(47,430)	Reflects increase in the Water Financial Plan
Misc Revenues	(12,000)	0	0	0	0	0	(12,000)	0%	0	
Revenues Total	(7,857,840)	0	0	(703,310)	0	12,340	(8,548,810)	9%	(690,970)	
Expenses										
Salaries and Benefits	1,019,140	0	0	(44,090)	0	91,690	1,066,740	5%	47,600	Staffing reallocation and corporate costs (HR and Finance)
Staffing Other Direct Expenses	22,000	0	0	0	0	(6,640)	15,360	-30%	(6,640)	
Contracted/Consulting Services	5,000	0	0	1,570	0	0	6,570	31%	1,570	
Contributions to Reserve	524,960	0	0	0	0	197,230	722,190	38%	197,230	Excess funds transferred to reserves
Debenture Repayment	1,206,490	0	0	0	12,610	0	1,219,100	1%	12,610	
Hydro/Sewer/Gas	0	0	0	0	0	0	0		0	
Water Payments to York region	3,715,340	0	0	428,670	0	0	4,144,010	12%	428,670	9% increase in York Region's rate, adjusted for estimated consumption
Supplies and Maintenance	28,000	0	0	0	0	(2,000)	26,000	-7%	(2,000)	
Other Direct Costs	132,910	0	0	0	0	(1,350)	131,560	-1%	(1,350)	
Expenses Total	6,653,840	0	0	386,150	12,610	278,930	7,331,530	10%	677,690	
Administration Total	**(1,204,000)**	**0**	**0**	**(317,160)**	**12,610**	**291,270**	**(1,217,280)**	**1%**	**(13,280)**	
Water System maintenance										
Expenses										
Contracted/Consulting Services	885,510	0	0	0	0	(70,320)	815,190	-8%	(70,320)	Reallocation of expenses (offset) based on historical trends
Hydro/Sewer/Gas	26,790	0	0	0	0	0	26,790	0%	0	
Supplies and Maintenance	80,020	0	0	0	0	(10,000)	70,020	-12%	(10,000)	Reallocation of expenses (offset) based on historical trends
Other Direct Costs	67,200	0	0	0	0	0	67,200	0%	0	
Expenses Total	1,059,520	0	0	0	0	(80,320)	979,200	-8%	(80,320)	
Water System maintenance Total	**1,059,520**	**0**	**0**	**0**	**0**	**(80,320)**	**979,200**	**-8%**	**(80,320)**	
Water Meters										
Expenses										
Contracted/Consulting Services	31,400	0	0	0	0	98,600	130,000	314%	98,600	Reallocation of expenses
Supplies and Maintenance	1,550	0	0	0	0	0	1,550	0%	0	
Expenses Total	32,950	0	0	0	0	98,600	131,550	299%	98,600	
Water Meters Total	**32,950**	**0**	**0**	**0**	**0**	**98,600**	**131,550**	**299%**	**98,600**	
Water Quality & Monitoring										
Expenses										
Contracted/Consulting Services	27,000	0	0	0	0	(5,000)	22,000	-19%	(5,000)	
Supplies and Maintenance	2,630	0	0	0	0	0	2,630	0%	0	
Expenses Total	29,630	0	0	0	0	(5,000)	24,630	-17%	(5,000)	
Water Quality & Monitoring Total	**29,630**	**0**	**0**	**0**	**0**	**(5,000)**	**24,630**	**-17%**	**(5,000)**	
Water Operations Centre										
Expenses										
Staffing Other Direct Expenses	16,000	0	0	0	0	0	16,000	0%	0	
Hydro/Sewer/Gas	25,110	0	0	0	0	0	25,110	0%	0	
Supplies and Maintenance	7,790	0	0	0	0	(2,000)	5,790	-26%	(2,000)	
Expenses Total	48,900	0	0	0	0	(2,000)	46,900	-4%	(2,000)	
Water Operations Centre Total	**48,900**	**0**	**0**	**0**	**0**	**(2,000)**	**46,900**	**-4%**	**(2,000)**	
Water Fleet										
Expenses										

GEORGINA

	2020 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2020 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE	Comments
Supplies and Maintenance	31,500	0	0	0	0	0	31,500	0%	0	
Other Direct Costs	1,500	0	0	0	0	2,000	3,500	133%	2,000	
Expenses Total	33,000	0	0	0	0	2,000	35,000	6%	2,000	
Water Fleet Total	**33,000**	**0**	**0**	**0**	**0**	**2,000**	**35,000**	**6%**	**2,000**	
Grand Total	**0**	**0**	**0**	**(317,160)**	**12,610**	**304,550**	**0**		**0**	

GEORGINA

2020 OPERATING BUDGET

Operations and Infrastructure - Wastewater - Budget Summary

	2020 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2020 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE
Administration	**(966,120)**	**0**	**5,000**	**302,840**	**0**	**(287,650)**	**(945,930)**	**-2%**	**20,190**
WW Maintenance									
Residential Grinder Pumps	4,690	0	0	0	0	0	4,690	0%	0
WW Collection System	310,330	0	0	0	0	0	310,330	0%	0
WW Pumping Stations	198,800	0	0	0	0	0	198,800	0%	0
Water System maintenance	**73,850**	**0**	**0**	**0**	**0**	**0**	**73,850**	**0%**	**0**
WW Operations Centre	**38,310**	**0**	**0**	**0**	**0**	**(2,000)**	**36,310**	**-5%**	**(2,000)**
WW Fleet	**26,500**	**0**	**0**	**0**	**0**	**0**	**26,500**	**0%**	**0**
Grand Total	**(313,640)**	**0**	**5,000**	**302,840**	**0**	**(289,650)**	**(295,450)**	**-6%**	**18,190**

	2020 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2020 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE	Comments
Administration										
Revenues										
Wastewater	(6,883,390)	0	0	(450,200)	0	0	(7,333,590)	7%	(450,200)	Reflects increase in the Water Financial Plan and consumption trends
Local Improvements	(966,380)	0	0	0	0	18,500	(947,880)	-2%	18,500	
User Fees, Lease and Rental	(72,000)	0	0	0	0	0	(72,000)	0%	0	
Capital Recovery	(503,380)	0	0	(25,280)	0	0	(528,660)	5%	(25,280)	Reflects increase in the Water Financial Plan
Provision from Reserve		0	0	0	0	(361,780)	(361,780)		(361,780)	Draw from reserve to cover shortfalls
Revenues Total	(8,425,150)	0	0	(475,480)	0	(343,280)	(9,243,910)	10%	(818,760)	
Expenses										
Salaries and Benefits	1,019,130	0	0	0	0	47,590	1,066,720	5%	47,590	Corporate costs (HR and Finance)
Staffing Other Direct Expenses	0	0	0	0	0	9,000	9,000		9,000	
Contracted/Consulting Services	0	0	5,000	0	0	0	5,000		5,000	
Contributions to Reserve	31,450	0	0	0	0	0	31,450	0%	0	Reduction in Willow Beach Debenture Contribution
Debenture Repayment	749,230	0	0	0	0	(310)	748,920	0%	(310)	
Hydro/Sewer/Gas	0	0	0	0	0	0	0		0	
Water Payments to York region	5,539,100	0	0	778,320	0	0	6,317,420	14%	778,320	9% increase in York Region's rate, adjusted for estimated consumption
Supplies and Maintenance	20,500	0	0	0	0	0	20,500	0%	0	
Other Direct Costs	99,620	0	0	0	0	(650)	98,970	-1%	(650)	
Expenses Total	7,459,030	0	5,000	778,320	0	55,630	8,297,980	11%	838,950	
Administration Total	**(966,120)**	**0**	**5,000**	**302,840**	**0**	**(287,650)**	**(945,930)**	**-2%**	**20,190**	
WW Maintenance										
Expenses										
Contracted/Consulting Services	306,480	0	0	0	0	0	306,480	0%	0	
Hydro/Sewer/Gas	122,470	0	0	0	0	0	122,470	0%	0	
Supplies and Maintenance	75,870	0	0	0	0	0	75,870	0%	0	
Other Direct Costs	9,000	0	0	0	0	0	9,000	0%	0	
Expenses Total	513,820	0	0	0	0	0	513,820	0%	0	
WW Maintenance Total	**513,820**	**0**	**0**	**0**	**0**	**0**	**513,820**	**0%**	**0**	
Water System maintenance										
Expenses										
Contracted/Consulting Services	32,110	0	0	0	0	0	32,110	0%	0	
Supplies and Maintenance	1,940	0	0	0	0	0	1,940	0%	0	
Other Direct Costs	39,800	0	0	0	0	0	39,800	0%	0	
Expenses Total	73,850	0	0	0	0	0	73,850	0%	0	
Water System maintenance Total	**73,850**	**0**	**0**	**0**	**0**	**0**	**73,850**	**0%**	**0**	
WW Operations Centre										
Expenses										
Staffing Other Direct Expenses	20,000	0	0	0	0	0	20,000	0%	0	
Hydro/Sewer/Gas	16,310	0	0	0	0	0	16,310	0%	0	
Supplies and Maintenance	2,000	0	0	0	0	(2,000)	0	-100%	(2,000)	
Expenses Total	38,310	0	0	0	0	(2,000)	36,310	-5%	(2,000)	
WW Operations Centre Total	**38,310**	**0**	**0**	**0**	**0**	**(2,000)**	**36,310**	**-5%**	**(2,000)**	
WW Fleet										
Expenses										
Supplies and Maintenance	26,500	0	0	0	0	0	26,500	0%	0	
Expenses Total	26,500	0	0	0	0	0	26,500	0%	0	
WW Fleet Total	**26,500**	**0**	**0**	**0**	**0**	**0**	**26,500**	**0%**	**0**	
Grand Total	**(313,640)**	**0**	**5,000**	**302,840**	**0**	**(289,650)**	**(295,450)**	**-6%**	**18,190**	

GEORGINA

	2020 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2020 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE	Comments
Collection										
Revenues										
User Fees, Lease and Rental	(160,000)	0	0	0	0	20,000	(140,000)	-13%	20,000	Revenue decrease from tag sales
Revenues Total	(160,000)	0	0	0	0	20,000	(140,000)	-13%	20,000	
Expenses										
Salaries and Benefits	0	0	0	0	0	0	0		0	
Staffing Other Direct Expenses	0	0	0	0	0	0	0		0	
Contracted/Consulting Services	399,750	1,000	0	3,120	0	0	403,870	1%	4,120	
Supplies and Maintenance	900	0	0	0	0	(900)	0	-100%	(900)	
Other Direct Costs	11,500	0	0	0	0	0	11,500	0%	0	
Expenses Total	412,150	1,000	0	3,120	0	(900)	415,370	1%	3,220	
Collection Total	**252,150**	**1,000**	**0**	**3,120**	**0**	**19,100**	**275,370**	**9%**	**23,220**	
Blue Boxes										
Revenues										
Misc Revenues	(10,000)	0	0	0	0	0	(10,000)	0%	0	
Region or other Munic	(183,100)	0	0	0	0	10,000	(173,100)	-5%	10,000	Revenue decrease from Region of York
Revenues Total	(193,100)	0	0	0	0	10,000	(183,100)	-5%	10,000	
Expenses										
Staffing Other Direct Expenses	1,400	0	0	0	0	0	1,400	0%	0	
Contracted/Consulting Services	537,480	1,200	0	4,190	0	0	542,870	1%	5,390	
Contributions to Reserve	5,000	0	0	0	0	0	5,000	0%	0	
Supplies and Maintenance	12,500	0	0	0	0	0	12,500	0%	0	
Other Direct Costs	200	0	0	0	0	0	200	0%	0	
Expenses Total	556,580	1,200	0	4,190	0	0	561,970	1%	5,390	
Blue Boxes Total	**363,480**	**1,200**	**0**	**4,190**	**0**	**10,000**	**378,870**	**4%**	**15,390**	
Green Bins										
Revenues										
Misc Revenues	(7,000)	0	0	0	0	0	(7,000)	0%	0	
Revenues Total	(7,000)	0	0	0	0	0	(7,000)	0%	0	
Expenses										
Contracted/Consulting Services	482,000	1,000	0	3,760	0	0	486,760	1%	4,760	
Supplies and Maintenance	10,000	0	0	0	0	0	10,000	0%	0	
Expenses Total	492,000	1,000	0	3,760	0	0	496,760	1%	4,760	
Green Bins Total	**485,000**	**1,000**	**0**	**3,760**	**0**	**0**	**489,760**	**1%**	**4,760**	
CFC Reclamation										
Revenues										
Misc Revenues	0	0	0	0	0	0	0		0	
Revenues Total	0	0	0	0	0	0	0		0	
Expenses										
Contracted/Consulting Services	3,500	0	0	0	0	0	3,500	0%	0	
Expenses Total	3,500	0	0	0	0	0	3,500	0%	0	
CFC Reclamation Total	**3,500**	**0**	**0**	**0**	**0**	**0**	**3,500**	**0%**	**0**	
Leaf Collection										
Expenses										
Contracted/Consulting Services	121,500	500	0	950	0	0	122,950	1%	1,450	
Expenses Total	121,500	500	0	950	0	0	122,950	1%	1,450	
Leaf Collection Total	**121,500**	**500**	**0**	**950**	**0**	**0**	**122,950**	**1%**	**1,450**	
Weed Collection										
Expenses										
Contracted/Consulting Services	163,000	0	0	3,500	0	0	166,500	2%	3,500	
Expenses Total	163,000	0	0	3,500	0	0	166,500	2%	3,500	
Weed Collection Total	**163,000**	**0**	**0**	**3,500**	**0**	**0**	**166,500**	**2%**	**3,500**	
Grand Total	**1,388,630**	**3,700**	**0**	**15,520**	**0**	**29,100**	**1,436,950**	**3%**	**48,320**	