

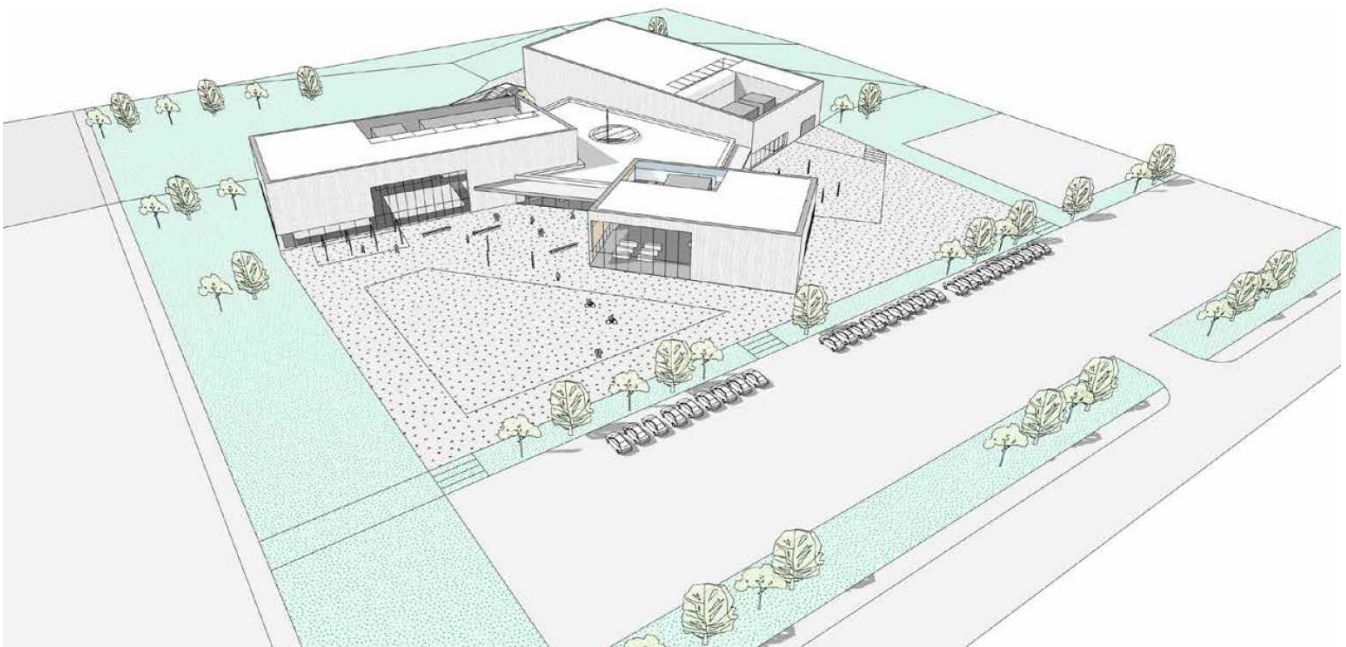
Recreation and Culture Department

The Recreation and Culture Department is committed to building a healthy community and promoting active lifestyles. Its goal is to provide affordable and accessible recreation and cultural opportunities and experiences for all Georgina residents, ensuring that all recreation, parks and facilities are multi-use, multi-generational, accessible and responsive to the community's needs.

As the Town of Georgina continues to grow, staff are committed to updating existing municipal facilities and building new ones with residents needs in mind.

In 2019, the Recreation and Culture Department welcomed back the Facilities Division through a corporate realignment of services to improve synergies and efficiencies of operation and service delivery.

Building for the future



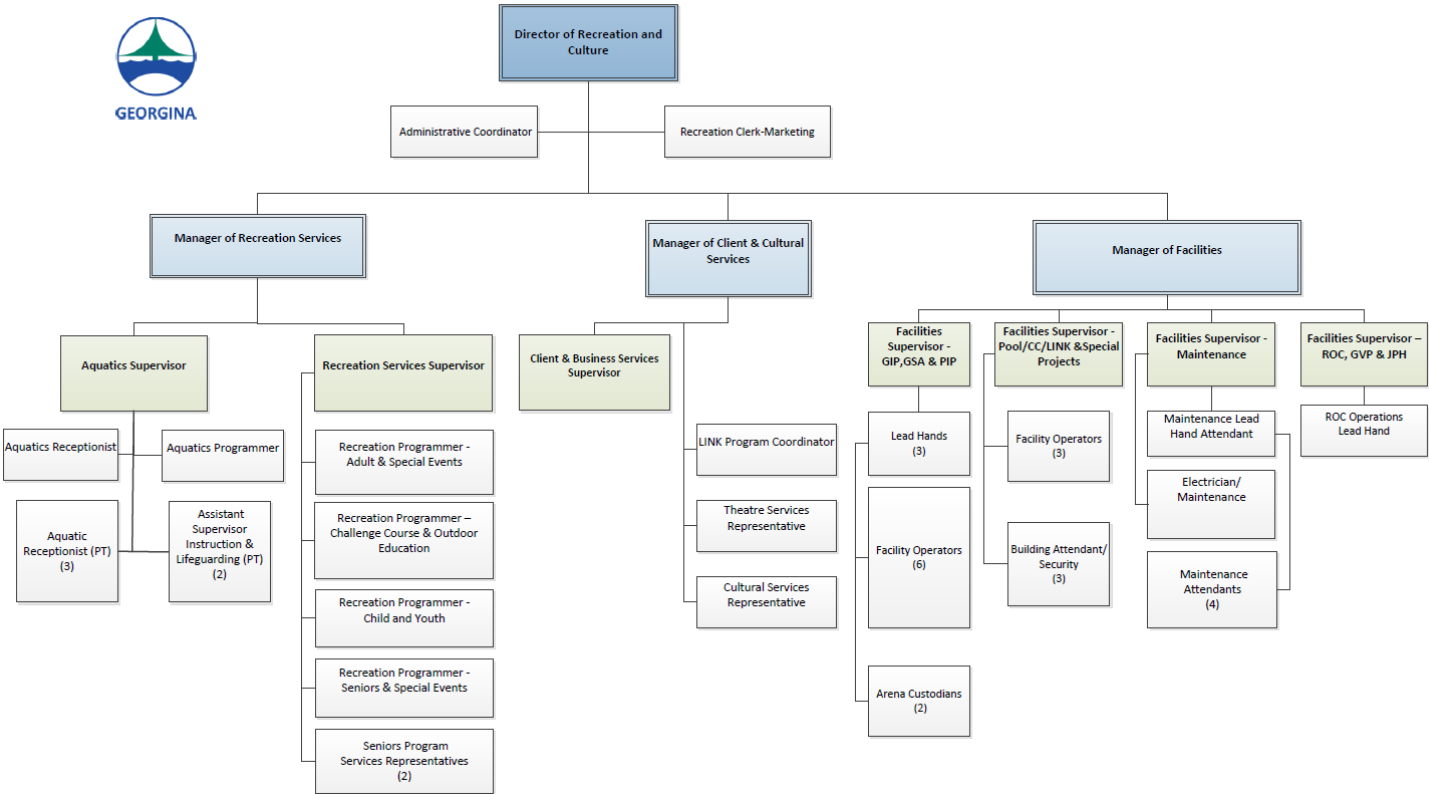
A Multi-use Recreation Complex (MURC) was approved in principle following a Recreation Facility Needs Study in 2014 that involved much research and public consultation. The MURC is anticipated to include such amenities as a lap, therapy and leisure pool, double gymnasium, walking track, activity studio, programming/multi use rooms and a library branch.

RECREATION AND CULTURE DEPARTMENT

The planned location is on the west side of Woodbine Avenue between Glenwoods Avenue and Ravenshoe Road. The concept design is inspired by the idea of camping – grouping of programs around a social heart.

Construction is anticipated to be tendered in 2020 with substantial completion 2021/22.

Organizational Chart



Divisions

- Cultural Services Division
- Facilities Division
- Recreation Services Division

Major Operating Drivers

- Departmental data collection and analysis
- Increased participation in programs and activities
- Promotion of community health, wellness and active lifestyles

Major Initiatives Planned for 2020

- Implementation of the Corporate Sponsorship Strategy
- Multi-use Recreation Complex (MURC) design and commencement of construction
- Phase 2 and 3 construction of the Link to accommodate new tenants
- Contributing partner to Waterfront Master Plan led by Operations and Infrastructure
- Completion of several Building Condition Assessment (BCA) Capital Project Initiatives
- Facilities Invest/Divest Analysis
- Review and update of the Link Business Plan



GEORGIA

2020 OPERATING BUDGET

Recreation and Culture - Department Administration - Budget Details

	2020 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2020 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	Comments
Administration Expenses										
Salaries and Benefits	269,200	0	0	100,920	0	0	370,120	37%	100,920	Reallocation of salaries from Recreation division and salary step increases.
Staffing Other Direct Expenses	4,700	0	0	0	0	500	5,200	11%	500	
Other Direct Costs	200	0	0	0	0	0	200	0%	0	
Expenses Total	274,100	0	0	100,920	0	500	375,520	37%	101,420	
Administration Total	274,100	0	0	100,920	0	500	375,520	37%	101,420	
Grand Total	274,100	0	0	100,920	0	500	375,520	37%	101,420	

Recreation and Culture Department Recreation Services Division

The Recreation Services Division plays an important role in providing quality recreational and active living programs, services and events in an accessible, equitable and efficient manner to enhance the quality of life of the Town's growing and diverse community.

Staff strive to ensure recreation activities, programs and special events are inclusive, affordable and accessible. The aim is to encourage and promote healthy, active lifestyles.

Community special events are a great way for people to connect with one another while celebrating local culture, talent, heritage and achievements. Two of our largest events is SnoFest and Canada Day Celebrations which are held at the ROC.

Services provided by the Recreation Services Division includes:

- Afterschool programs (Drop Zone in partnership with York Region, YRDSB and YCDSB and 3 ASP in partnership with Jericho Youth Services)
- Camps (PA Day, holidays, March Break, summer)
- Challenge course activities
- Drop-in programs (aquatics, skating, gymnasium)
- Leadership programs
- Lessons (swimming, ski, snowboard)
- Memberships
- Registered recreation programs and activities
- Outdoor programs and school group activities
- Town-wide special events
- Theme-based workshops

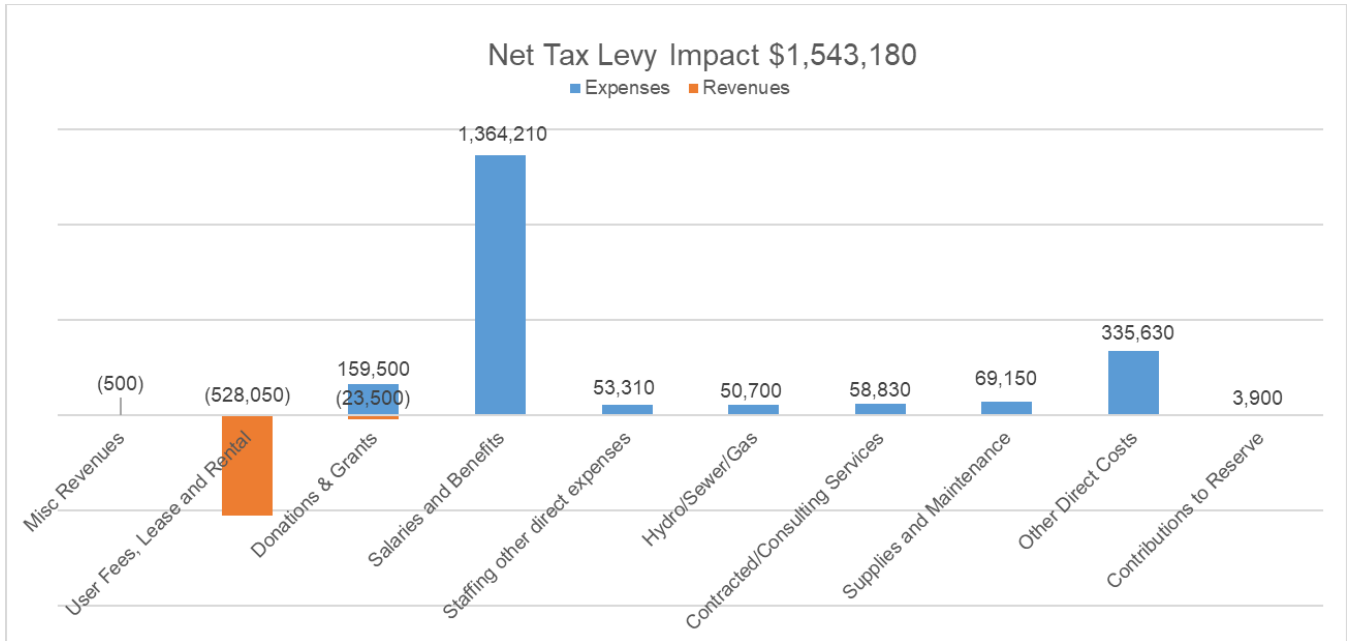
28,000+ – Number of drop-in participants

10,000+ – Number of people registered in programs

20,000+ – People who attended special events

29,000+ – Winter visitors to the ROC

2020 Budgeted Expenditures and Revenues



2019 Accomplishments

- Development of the Corporate Sponsorship Strategy
- New partnership with Jericho Youth Services on the delivery of three afterschool programs (Keswick, Sutton and Pepperlaw)

Key Projects for 2020

- Providing significant input and support to the MURC project
- Implementation of the Corporate Sponsorship Strategy
- Update ROC Business Plan in partnership with Facilities Division and Parks Division
- Explore models for individual subsidies
- Recreation Senior Strategy
- Recreation Services policies and procedures review



GEORGINA

2020 OPERATING BUDGET

Recreation and Culture - Recreation - Budget Summary

	2020 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2020 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE
Administration	1,127,630	10,000	0	(174,910)	0	11,000	973,720	-14%	(153,910)
General Programs									
After School Program	127,850	0	0	2,000	0	(4,000)	125,850	-2%	(2,000)
Day Camps	780	(1,280)	0	0	0	0	(500)	-164%	(1,280)
General Programs	(14,120)	(4,500)	0	0	0	15,000	(3,620)	-74%	10,500
Sutton Grant (G18)	2,500	0	0	0	0	0	2,500	0%	0
Senior Programs									
Club 55 Administration	(5,130)	0	0	0	0	0	(5,130)	0%	0
Seniors Programs - Club 55	227,700	0	0	4,780	0	530	233,010	2%	5,310
Sutton Seniors Program	7,450	0	0	0	0	0	7,450	0%	0
Special Events									
Canada Day Festival	30,500	0	0	2,000	0	0	32,500	7%	2,000
Healthy Kids Community Challenge	0	0	0	0	0	0	0	0%	0
Seniors Games	500	0	0	0	0	0	500	0%	0
SnoFest	23,000	0	0	0	0	0	23,000	0%	0
Special Events - Administration	24,600	0	0	0	0	0	24,600	0%	0
Volunteer Appreciation	10,500	0	0	0	0	0	10,500	0%	0
Georgina Gym	125,240	(3,000)	0	0	0	(9,300)	112,940	-10%	(12,300)
Fleet	7,030	0	0	0	0	(1,170)	5,860	-17%	(1,170)
Grand Total	1,696,030	1,220	0	(166,130)	0	12,060	1,543,180	-9%	(152,850)



GEORGINA

2020 OPERATING BUDGET

Recreation and Culture - Recreation - Budget Details

	2020 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2020 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	Comments
Administration										
Revenues										
Donations & Grants	0	0	0	0	0	0	0	0	0	
Misc Revenues	(5,000)	0	0	0	0	5,000	0	-100%	5,000	
User Fees, Lease and Rental	(1,500)	(5,000)	0	0	0	0	(6,500)	333%	(5,000)	
Revenues Total	(6,500)	(5,000)	0	0	0	5,000	(6,500)	0%	0	
Expenses										
Salaries and Benefits	936,300	0	0	(174,910)	0	0	761,390	-19%	(174,910)	Reallocation of Salaries to department administration and Parks division
Staffing Other Direct Expenses	13,750	0	0	0	0	4,000	17,750	29%	4,000	
Contracted/Consulting Services	3,000	0	0	0	0	0	3,000	0%	0	
Donations & Grants	55,000	0	0	0	0	0	55,000	0%	0	
Supplies and Maintenance	7,500	0	0	0	0	0	7,500	0%	0	
Other Direct Costs	118,580	15,000	0	0	0	2,000	135,580	14%	17,000	Increase in bank charges due to volumes
Expenses Total	1,134,130	15,000	0	(174,910)	0	6,000	980,220	-14%	(153,910)	
Administration Total	1,127,630	10,000	0	(174,910)	0	11,000	973,720	-14%	(153,910)	
General Programs										
Revenues										
Donations & Grants	(10,000)	(4,500)	0	0	0	0	(14,500)	45%	(4,500)	
User Fees, Lease and Rental	(442,720)	(20,000)	0	0	0	12,000	(450,720)	2%	(8,000)	Increase in revenues
Revenues Total	(452,720)	(24,500)	0	0	0	12,000	(465,220)	3%	(12,500)	
Expenses										
Salaries and Benefits	337,880	23,720	0	(14,000)	0	0	347,600	3%	9,720	Increased staffing in summer camps
Staffing Other Direct Expenses	20,800	5,000	0	0	0	0	25,800	24%	5,000	(Seasonal) offset by increase in revenues
Contracted/Consulting Services	35,500	0	0	0	0	0	35,500	0%	0	
Donations & Grants	84,000	0	0	16,000	0	0	100,000	19%	16,000	Annualize contract for Jericho Youth Services approved in 2019
Supplies and Maintenance	42,850	(10,000)	0	0	0	(2,000)	30,850	-28%	(12,000)	Reduction based on historical trend
Other Direct Costs	48,700	0	0	0	0	1,000	49,700	2%	1,000	
Expenses Total	589,730	18,720	0	2,000	0	(1,000)	589,450	3%	19,720	
General Programs Total	117,010	(5,780)	0	2,000	0	11,000	124,230	6%	7,220	
Senior Programs										
Revenues										
User Fees, Lease and Rental	(48,830)	0	0	0	0	0	(48,830)	0%	0	
Revenues Total	(48,830)	0	0	0	0	0	(48,830)	0%	0	
Expenses										
Salaries and Benefits	154,140	0	0	4,780	0	0	158,920	3%	4,780	
Staffing Other Direct Expenses	5,760	0	0	0	0	(1,000)	4,760	-17%	(1,000)	
Contracted/Consulting Services	18,300	0	0	0	0	(470)	17,830	-3%	(470)	
Hydro/Sewer/Gas	38,400	0	0	0	0	0	38,400	0%	0	
Supplies and Maintenance	9,050	0	0	0	0	2,000	11,050	22%	2,000	
Other Direct Costs	53,200	0	0	0	0	0	53,200	0%	0	
Expenses Total	278,850	0	0	4,780	0	530	284,160	2%	5,310	
Senior Programs Total	230,020	0	0	4,780	0	530	235,330	2%	5,310	
Special Events										
Revenues										
Donations & Grants	(8,500)	0	0	0	0	(500)	(9,000)	6%	(500)	
Misc Revenues	(1,000)	0	0	0	0	500	(500)	-50%	500	
User Fees, Lease and Rental	(4,000)	0	0	0	0	0	(4,000)	0%	0	
Revenues Total	(13,500)	0	0	0	0	0	(13,500)	0%	0	
Expenses										
Salaries and Benefits	12,100	0	0	0	0	0	12,100	0%	0	
Donations & Grants	4,500	0	0	0	0	0	4,500	0%	0	



GEORGINA

2020 OPERATING BUDGET

Recreation and Culture - Recreation - Budget Details

	2020 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2020 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	Comments
Supplies and Maintenance	2,000	0	0	2,000	0	0	4,000	100%	2,000	
Other Direct Costs	84,000	0	0	0	0	0	84,000	0%	0	
Expenses Total	102,600	0	0	2,000	0	0	104,600	2%	2,000	
Special Events Total	89,100	0	0	2,000	0	0	91,100	2%	2,000	
Georgina Gym										
Revenues										
User Fees, Lease and Rental	(15,000)	(3,000)	0	0	0	0	(18,000)	20%	(3,000)	
Revenues Total	(15,000)	(3,000)	0	0	0	0	(18,000)	20%	(3,000)	
Expenses										
Salaries and Benefits	88,200	0	0	0	0	(4,000)	84,200	-5%	(4,000)	
Staffing Other Direct Expenses	5,000	0	0	0	0	0	5,000	0%	0	
Contracted/Consulting Services	4,800	0	0	0	0	(2,300)	2,500	-48%	(2,300)	
Hydro/Sewer/Gas	12,300	0	0	0	0	0	12,300	0%	0	
Supplies and Maintenance	15,200	0	0	0	0	0	15,200	0%	0	
Other Direct Costs	14,740	0	0	0	0	(3,000)	11,740	-20%	(3,000)	
Expenses Total	140,240	0	0	0	0	(9,300)	130,940	-7%	(9,300)	
Georgina Gym Total	125,240	(3,000)	0	0	0	(9,300)	112,940	-10%	(12,300)	
Fleet										
Expenses										
Contributions to Reserve	3,900	0	0	0	0	0	3,900	0%	0	
Supplies and Maintenance	1,720	0	0	0	0	(1,170)	550	-68%	(1,170)	
Other Direct Costs	1,410	0	0	0	0	0	1,410	0%	0	
Expenses Total	7,030	0	0	0	0	(1,170)	5,860	-17%	(1,170)	
Fleet Total	7,030	0	0	0	0	(1,170)	5,860	-17%	(1,170)	
Grand Total	1,696,030	1,220	0	(166,130)	0	12,060	1,543,180	-9%	(152,850)	

Recreation and Culture Department Cultural Services Division

The United Nations Educational, Scientific and Cultural Organization (UNESCO) defines culture as “the spiritual, material, intellectual and emotional features that characterize a society...not only the arts and letters, but also the modes of life...value systems and traditions.”

The Cultural Services Division is committed to delivering arts and cultural services through the Georgina Pioneer Village and Archives, the Link and Stephen Leacock Theatre, and supports arts programming offered by the Georgina Arts Centre and Gallery. Staff also work with the Equity and Diversity Advisory Committee and the Accessibility Advisory Committee to ensure Town programs and services are meeting the highest standards. Finally, the department supports the work of the four community halls and their respective operating boards.

2,750 – Program participants at the Link

45,000 – Visitors to the Link

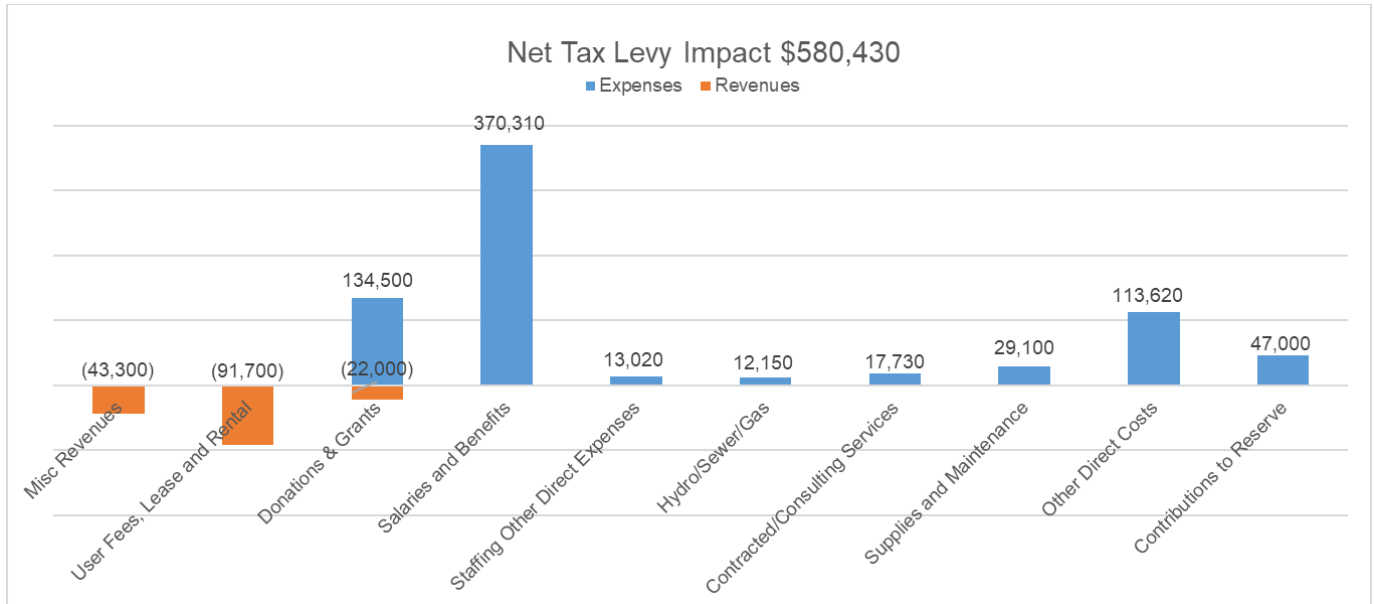
10,240 – Visitors to Georgina Pioneer Village

12,000 – Visitors to Stephen Leacock Theatre

Services provided by the Cultural Services Division include:

- Accessibility, equity, diversity and inclusion initiatives
- Archival and collections management
- Arts programming
- Heritage preservation and interpretation
- Programs and services that support health and wellness, food and nutrition, youth engagement, skills training, public health, small business, and the non-profit community
- Special events, camps, and education programs
- Theatre and film programming

2020 Budgeted Expenditures and Revenues



2019 Accomplishments

- Grant funding of \$489,000 from the Ministry of Transportation’s Community Transportation Program – the Town partnered with Routes Connecting Communities, Georgina Trades Training Inc., and other local partner agencies, to collaborate on improvements to local transportation services for the residents of Georgina. Quest Bus launched in October 2019.
- Introduction of three new tenants at the Link, including York Region Community and Health Services Department, Sutton Seniors and Community Living.
- The new build of the Jackson’s Point Lighthouse.
- Increase of concerts at the Stephen Leacock Theatre.

Key Projects for 2020

- Review and update of Municipal Cultural Plan
- Support the Facilities Division with re-construction of Schoolhouse at Georgina Pioneer Village
- Continue to increase and promote usage and capacity at the Stephen Leacock Theatre



GEORGINA

2020 OPERATING BUDGET

Recreation and Culture - Culture - Budget Summary

	2020 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2020 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE
Committees									
Accessibility Committee	17,710	0	0	0	0	(3,850)	13,860	-22%	(3,850)
Equity and Diversity Committee	10,050	0	0	0	0	(2,400)	7,650	-24%	(2,400)
Georgina Arts Council	110,000	0	0	0	0	500	110,500	0%	500
Georgina Military Museum	24,000	0	0	0	0	0	24,000	0%	0
Pioneer Village	313,110	0	0	2,830	0	3,000	318,940	2%	5,830
Stephen Leacock Theatre	105,130	0	0	820	0	(470)	105,480	0%	350
Grand Total	580,000	0	0	3,650	0	(3,220)	580,430	0%	430



GEORGIA

2020 OPERATING BUDGET

Recreation and Culture - Culture - Budget Details

	2020 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2020 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	Comments
Committees										
Expenses										
Salaries and Benefits	6,560		0	0	0	(2,900)	3,660	-44%	(2,900)	
Staffing Other Direct Expenses	5,450		0	0	0	(3,350)	2,100	-61%	(3,350)	
Contracted/Consulting Services	10,000		0	0	0	0	10,000	0%	0	
Other Direct Costs	5,750		0	0	0	0	5,750	0%	0	
Expenses Total	27,760		0	0	0	(6,250)	21,510	-23%	(6,250)	
Committees Total	27,760		0	0	0	(6,250)	21,510	-23%	(6,250)	
Georgia Arts Council										
Expenses										
Donations & Grants	110,000		0	0	0	500	110,500	0%	500	Increase to grant
Expenses Total	110,000		0	0	0	500	110,500	0%	500	
Georgia Arts Council Total	110,000		0	0	0	500	110,500	0%	500	
Georgia Military Museum										
Expenses										
Donations & Grants	24,000		0	0	0	0	24,000	0%	0	
Expenses Total	24,000		0	0	0	0	24,000	0%	0	
Georgia Military Museum Total	24,000		0	0	0	0	24,000	0%	0	
Pioneer Village										
Revenues										
Donations & Grants	(22,000)		0	0	0	0	(22,000)	0%	0	
User Fees, Lease and Rental	(28,700)		0	0	0	0	(28,700)	0%	0	
Revenues Total	(50,700)		0	0	0	0	(50,700)	0%	0	
Expenses										
Salaries and Benefits	270,090		0	2,830	0	0	272,920	1%	2,830	
Staffing Other Direct Expenses	4,920		0	0	0	0	4,920	0%	0	
Contracted/Consulting Services	5,000		0	0	0	0	5,000	0%	0	
Contributions to Reserve	20,000		0	0	0	0	20,000	0%	0	
Hydro/Sewer/Gas	9,000		0	0	0	0	9,000	0%	0	
Supplies and Maintenance	12,300		0	0	0	3,000	15,300	24%	3,000	
Other Direct Costs	42,500		0	0	0	0	42,500	0%	0	
Expenses Total	363,810		0	2,830	0	3,000	369,640	2%	5,830	
Pioneer Village Total	313,110		0	2,830	0	3,000	318,940	2%	5,830	
Stephen Leacock Theatre										
Revenues										
Misc Revenues	(43,300)		0	0	0	0	(43,300)	0%	0	
User Fees, Lease and Rental	(63,000)		0	0	0	0	(63,000)	0%	0	
Revenues Total	(106,300)		0	0	0	0	(106,300)	0%	0	
Expenses										
Salaries and Benefits	92,910		0	820	0	0	93,730	1%	820	
Staffing Other Direct Expenses	6,000		0	0	0	0	6,000	0%	0	
Contracted/Consulting Services	3,200		0	0	0	(470)	2,730	-15%	(470)	
Contributions to Reserve	27,000		0	0	0	0	27,000	0%	0	
Hydro/Sewer/Gas	3,150		0	0	0	0	3,150	0%	0	
Supplies and Maintenance	13,800		0	0	0	0	13,800	0%	0	
Other Direct Costs	65,370		0	0	0	0	65,370	0%	0	
Expenses Total	211,430		0	820	0	(470)	211,780	0%	350	
Stephen Leacock Theatre Total	105,130		0	820	0	(470)	105,480	0%	350	
Grand Total	580,000		0	3,650	0	(3,220)	580,430	0%	430	

Recreation and Culture Department – Facilities Division

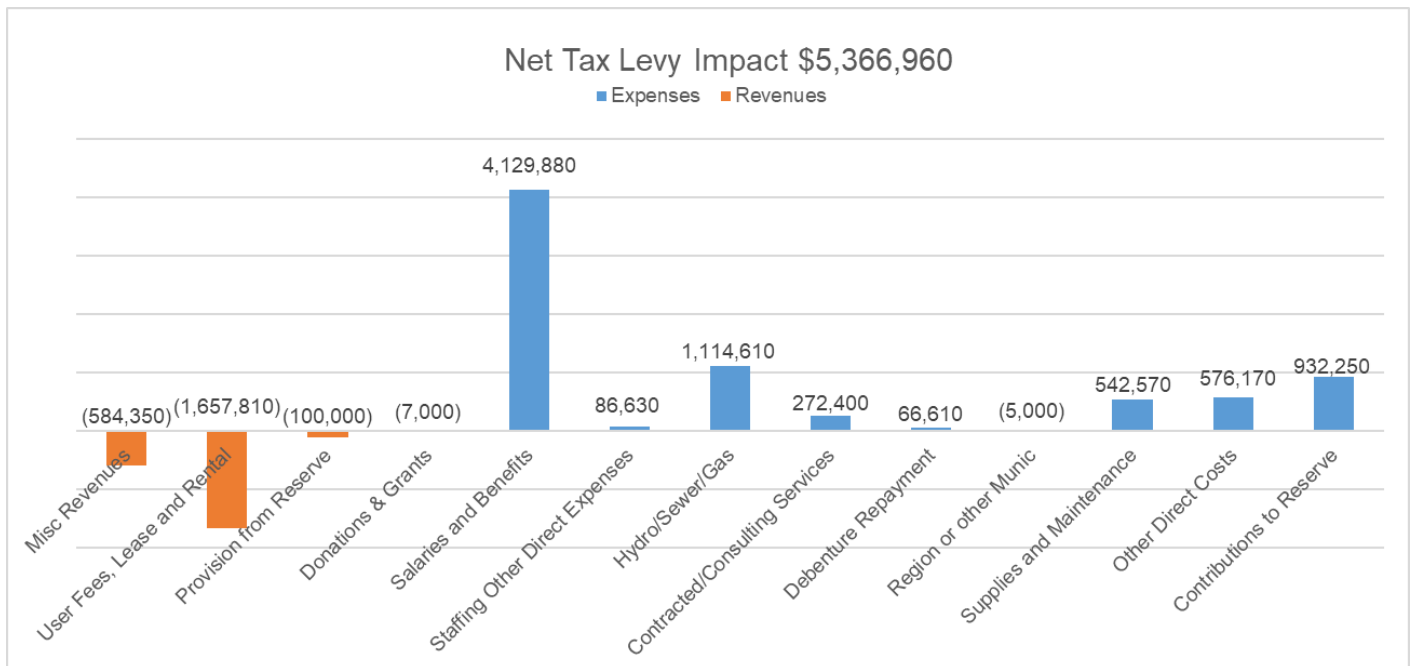
The Town of Georgina Facilities Division is responsible for the monitoring, planning, development and implementation of major and minor capital construction projects (\$1.5M) as well as the day-to-day operation and maintenance of Town assets (\$8.2M). The division oversees the ROC, Jackson’s Point Harbour and maintains all Recreation and Corporate owned facilities.

40 – Number of facilities maintained

Services provided by the Facilities Division include:

- Cash handling
- Arena and Pool Operations
- Maintenance of all Community Halls
- Operations and Maintenance of the Jackson’s Point Harbour
- Seasonal staffing and maintenance at the ROC
- Operations and Security support at the Civic Centre

2020 Budgeted Expenditures and Revenues



2019 Accomplishments

- Developed and piloted an innovative asset prioritization system, resulting in a more accurate facilities capital project delivery program
- Continuation of Building Condition Assessment (BCA) Program
- Facilities Division transferred from Operations and Infrastructure to Recreation and Culture Department to provide a more focused delivery of services
- Replacement of electrical cable and dock repairs at Jackson's Point Harbour

Key Projects for 2020

- Continue implementation of Building Condition Assessment (BCA) Program
- Re-construction of Cedarbrae Schoolhouse at Georgina Pioneer Village
- Complete Phase 2 and 3 base building construction at the Link
- Facilities Invest/Divest Analysis
- Providing significant input and support to the MURC project
- Providing significant input and support to the Civic Centre project



GEORGINA

2020 OPERATING BUDGET

Recreation and Culture - Facilities - Budget Summary

	2020 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2020 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE
Facilities Maintenance									
165 The Queensway	0	0	0	0	0	0	0	0	0
Arts Centre & Gallery	12,500	0	0	0	0	(2,500)	10,000	-20%	(2,500)
Electrical Maintenance	703,040	3,000	0	10,600	0	(15,560)	701,080	0%	(1,960)
Family Life Centre	5,160	0	0	0	0	(200)	4,960	-4%	(200)
Lawn Bowling	4,000	0	0	0	0	0	4,000	0%	0
Operations Centre	43,380	0	0	0	0	(4,070)	39,310	-9%	(4,070)
Pefferlaw Church	0	0	0	0	0	0	0	0	0
General	392,560	0	(125,000)	0	0	(13,510)	254,050	-35%	(138,510)
Halls									
Belhaven Hall	14,250	0	0	0	0	1,000	15,250	7%	1,000
Egypt Hall	27,090	2,000	0	0	0	(3,490)	25,600	-6%	(1,490)
Elmgrove Hall	3,510	0	0	0	0	0	3,510	0%	0
Kinsmen Hall	10,870	9,280	0	0	0	(200)	19,950	84%	9,080
Pefferlaw Lions Hall	65,010	0	0	0	0	500	65,510	1%	500
Port Bolster Hall	17,280	0	0	0	0	1,000	18,280	6%	1,000
Roches Point Hall	770	0	0	0	0	500	1,270	65%	500
Udora Hall	30,590	0	0	0	0	(5,000)	25,590	-16%	(5,000)
Virginia Hall	3,980	0	0	0	0	(100)	3,880	-3%	(100)
Jackson's Point Harbour									
Jackson's Point Harbour	(25,060)	(1,500)	1,500	0	0	5,760	(19,300)	-23%	5,760
Jackson's Point Washrooms	3,340	0	0	0	0	0	3,340	0%	0
Civic Centre	487,030	0	0	133,160	0	12,500	632,690	30%	145,660
Georgina Ice Palace	883,490	12,000	0	17,660	0	(5,000)	908,150	3%	24,660
Georgina Leisure Pool	1,025,260	2,000	0	18,130	0	(6,500)	1,038,890	1%	13,630
Pefferlaw Ice Pad	44,850	0	0	0	0	6,500	51,350	14%	6,500
Sutton Arena	539,790	(900)	2,200	(121,440)	0	(6,950)	412,700	-24%	(127,090)
The Link	222,580	0	107,000	5,190	66,610	(31,260)	370,120	66%	147,540
The ROC	831,880	(25,950)	3,000	(36,700)	0	4,550	776,780	-7%	(55,100)
Grand Total	5,347,150	(70)	(11,300)	26,600	66,610	(62,030)	5,366,960	0%	19,810



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	2020 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2020 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	Comments
Facilities Maintenance										
Revenues										
User Fees, Lease and Rental	(9,920)	0	0	0	0	0	(9,920)	0%	0	
Revenues Total	(9,920)	0	0	0	0	0	(9,920)	0%	0	
Expenses										
Salaries and Benefits	692,800	0	0	10,100	0	0	702,900	1%	10,100	Salary step increases
Staffing Other Direct Expenses	14,300	0	0	0	0	2,500	16,800	17%	2,500	
Contracted/Consulting Services	24,580	0	0	0	0	(2,870)	21,710	-12%	(2,870)	
Contributions to Reserve	394,700	0	(125,000)	0	0	0	269,700	-32%	(125,000)	Reallocation of contributions to reserves.
Hydro/Sewer/Gas	19,850	0	0	0	0	(200)	19,650	-1%	(200)	
Supplies and Maintenance	4,520	3,000	0	500	0	(32,270)	(24,250)	-637%	(28,770)	Increase in internal maintenance recoveries
Other Direct Costs	19,810	0	0	0	0	(3,000)	16,810	-15%	(3,000)	
Expenses Total	1,170,560	3,000	(125,000)	10,600	0	(35,840)	1,023,320	-13%	(147,240)	
Facilities Maintenance Total	1,160,640	3,000	(125,000)	10,600	0	(35,840)	1,013,400	-13%	(147,240)	
Halls										
Revenues										
Region or other Munic	(5,000)	0	0	0	0	0	(5,000)	0%	0	
User Fees, Lease and Rental	(46,080)	7,280	0	0	0	500	(38,300)	-17%	7,780	
Revenues Total	(51,080)	7,280	0	0	0	500	(43,300)	-15%	7,780	
Expenses										
Salaries and Benefits	0	0	0	0	0	0	0	0%	0	
Staffing Other Direct Expenses	900	0	0	0	0	0	900	0%	0	
Contracted/Consulting Services	53,500	0	0	0	0	0	53,500	0%	0	
Hydro/Sewer/Gas	68,710	4,000	0	0	0	(3,550)	69,160	1%	450	
Supplies and Maintenance	63,240	0	0	0	0	(2,740)	60,500	-4%	(2,740)	
Other Direct Costs	38,080	0	0	0	0	0	38,080	0%	0	
Expenses Total	224,430	4,000	0	0	0	(6,290)	222,140	-1%	(2,290)	
Halls Total	173,350	11,280	0	0	0	(5,790)	178,840	3%	5,490	
Jackson's Point Harbour										
Revenues										
User Fees, Lease and Rental	(67,600)	(2,500)	0	0	0	700	(69,400)	3%	(1,800)	
Revenues Total	(67,600)	(2,500)	0	0	0	700	(69,400)	3%	(1,800)	
Expenses										
Salaries and Benefits	25,900	1,000	1,500	0	0	0	28,400	10%	2,500	
Staffing Other Direct Expenses	1,850	0	0	0	0	0	1,850	0%	0	
Contracted/Consulting Services	0	0	0	0	0	3,000	3,000	0%	3,000	
Hydro/Sewer/Gas	7,340	0	0	0	0	0	7,340	0%	0	
Supplies and Maintenance	4,140	0	0	0	0	2,060	6,200	50%	2,060	
Other Direct Costs	6,650	0	0	0	0	0	6,650	0%	0	
Expenses Total	45,880	1,000	1,500	0	0	5,060	53,440	16%	7,560	
Jackson's Point Harbour Total	(21,720)	(1,500)	1,500	0	0	5,760	(15,960)	-27%	5,760	
Civic Centre										
Revenues										
Misc Revenues	(650)	0	0	0	0	0	(650)	0%	0	
Revenues Total	(650)	0	0	0	0	0	(650)	0%	0	
Expenses										
Salaries and Benefits	158,360	0	0	133,160	0	0	291,520	84%	133,160	Salary reallocation from Sutton Arena
Contracted/Consulting Services	50,000	0	0	0	0	0	50,000	0%	0	
Contributions to Reserve	137,500	0	0	0	0	0	137,500	0%	0	
Hydro/Sewer/Gas	70,320	0	0	0	0	0	70,320	0%	0	
Supplies and Maintenance	66,000	0	0	0	0	12,500	78,500	19%	12,500	Increase in internal facilities maintenance
Other Direct Costs	5,500	0	0	0	0	0	5,500	0%	0	
Expenses Total	487,680	0	0	133,160	0	12,500	633,340	30%	145,660	



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Civic Centre Total	487,030	0	0	133,160	0	12,500	632,690	30%	145,660	
Georgina Ice Palace Revenues										
Misc Revenues	0	0	0	0	0	(2,500)	(2,500)		(2,500)	
User Fees, Lease and Rental	(745,630)	12,000	0	0	0	(2,000)	(735,630)	-1%	10,000	Lost regular customer (GFMA)
Revenues Total	(745,630)	12,000	0	0	0	(4,500)	(738,130)	-1%	7,500	
Expenses										
Salaries and Benefits	861,540	0	0	17,660	0	0	879,200	2%	17,660	Salary step increases
Staffing Other Direct Expenses	17,500	0	0	0	0	(500)	17,000	-3%	(500)	
Contracted/Consulting Services	24,000	0	0	0	0	0	24,000	0%	0	
Contributions to Reserve	150,200	0	0	0	0	0	150,200	0%	0	
Hydro/Sewer/Gas	362,300	0	0	0	0	0	362,300	0%	0	
Supplies and Maintenance	147,600	0	0	0	0	0	147,600	0%	0	
Other Direct Costs	65,980	0	0	0	0	0	65,980	0%	0	
Expenses Total	1,629,120	0	0	17,660	0	(500)	1,646,280	1%	17,160	
Georgina Ice Palace Total	883,490	12,000	0	17,660	0	(5,000)	908,150	3%	24,660	
Georgina Leisure Pool Revenues										
Misc Revenues	(88,000)	0	0	0	0	0	(88,000)	0%	0	
User Fees, Lease and Rental	(333,500)	0	0	0	0	0	(333,500)	0%	0	
Revenues Total	(421,500)	0	0	0	0	0	(421,500)	0%	0	
Expenses										
Salaries and Benefits	1,051,300	0	0	18,130	0	1,200	1,070,630	2%	19,330	Salary step increases
Staffing Other Direct Expenses	16,600	0	0	0	0	(600)	16,000	-4%	(600)	
Contracted/Consulting Services	22,400	0	0	0	0	(950)	21,450	-4%	(950)	
Contributions to Reserve	60,000	0	0	0	0	0	60,000	0%	0	
Hydro/Sewer/Gas	182,480	0	0	0	0	0	182,480	0%	0	
Supplies and Maintenance	65,150	2,000	0	0	0	(5,500)	61,650	-5%	(3,500)	
Other Direct Costs	48,830	0	0	0	0	(650)	48,180	-1%	(650)	
Expenses Total	1,446,760	2,000	0	18,130	0	(6,500)	1,460,390	1%	13,630	
Georgina Leisure Pool Total	1,025,260	2,000	0	18,130	0	(6,500)	1,038,890	1%	13,630	
Pefferlaw Ice Pad Revenues										
Salaries and Benefits	1,600	0	0	0	0	14,150	15,750	884%	14,150	Seasonal staff per historical trend
Staffing Other Direct Expenses	250	0	0	0	0	(250)	0	-100%	(250)	
Contracted/Consulting Services	2,150	0	0	0	0	(1,000)	1,150	-47%	(1,000)	
Hydro/Sewer/Gas	20,000	0	0	0	0	0	20,000	0%	0	
Supplies and Maintenance	17,800	0	0	0	0	(6,400)	11,400	-36%	(6,400)	
Other Direct Costs	3,050	0	0	0	0	0	3,050	0%	0	
Expenses Total	44,850	0	0	0	0	6,500	51,350	14%	6,500	
Pefferlaw Ice Pad Total	44,850	0	0	0	0	6,500	51,350	14%	6,500	
Sutton Arena Revenues										
Misc Revenues	(4,400)	0	0	0	0	0	(4,400)	0%	0	
User Fees, Lease and Rental	(222,600)	(900)	0	0	0	0	(223,500)	0%	(900)	
Revenues Total	(227,000)	(900)	0	0	0	0	(227,900)	0%	(900)	
Expenses										
Salaries and Benefits	422,980	0	2,200	(121,440)	0	0	303,740	-28%	(119,240)	Salary reallocation to Civic Centre
Staffing Other Direct Expenses	12,600	0	0	0	0	(3,000)	9,600	-24%	(3,000)	
Contracted/Consulting Services	26,000	0	0	0	0	0	26,000	0%	0	
Contributions to Reserve	57,000	0	0	0	0	0	57,000	0%	0	
Hydro/Sewer/Gas	139,000	0	0	0	0	(3,000)	136,000	-2%	(3,000)	
Supplies and Maintenance	71,500	0	0	0	0	0	71,500	0%	0	
Other Direct Costs	37,710	0	0	0	0	(950)	36,760	-3%	(950)	



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Expenses Total	766,790	0	2,200	(121,440)	0	(6,950)	640,600	-16%	(126,190)	
Sutton Arena Total	539,790	(900)	2,200	(121,440)	0	(6,950)	412,700	-24%	(127,090)	
The Link										
Revenues										
Donations & Grants	(7,000)	0	0	0	0	0	(7,000)	0%	0	
User Fees, Lease and Rental	(223,060)	0	0	0	0	(27,000)	(250,060)	12%	(27,000)	Additional revenues from York Region and Community Living
Revenues Total	(230,060)	0	0	0	0	(27,000)	(257,060)	12%	(27,000)	
Expenses										
Salaries and Benefits	187,530	0	0	1,990	0	(15,600)	173,920	-7%	(13,610)	Reduction in non-permanent staff based on historical trend
Staffing Other Direct Expenses	10,630	0	0	0	0	0	10,630	0%	0	
Contracted/Consulting Services	20,000	0	0	0	0	(2,460)	17,540	-12%	(2,460)	
Contributions to Reserve	6,120	0	107,000	0	0	0	113,120	1748%	107,000	Reserve for operating expenditures for phase 2 and 3. Refer to budget report.
Debtenture Repayment	0	0	0	0	66,610	0	66,610		66,610	Six months of debt repayment (principal and interest)
Hydro/Sewer/Gas	85,000	0	0	3,200	0	(6,200)	82,000	-4%	(3,000)	
Supplies and Maintenance	26,700	0	0	0	0	5,000	31,700	19%	5,000	
Other Direct Costs	116,660	0	0	0	0	15,000	131,660	13%	15,000	Increase in cleaning services
Expenses Total	452,640	0	107,000	5,190	66,610	(4,260)	627,180	39%	174,540	
The Link Total	222,580	0	107,000	5,190	66,610	(31,260)	370,120	66%	147,540	
Revenues										
Misc Revenues	(456,300)	(32,500)	0	0	0	0	(488,800)	7%	(32,500)	Increased revenue from Tube and Terrain park
User Fees, Lease and Rental	(11,550)	6,550	0	0	0	7,500	2,500	-122%	14,050	Increase in discounts
Revenues Total	(467,850)	(25,950)	0	0	0	7,500	(486,300)	4%	(18,450)	
Expenses										
Salaries and Benefits	700,520	0	0	(36,700)	0	0	663,820	-5%	(36,700)	Reclassification of ROC Leadhand position
Staffing Other Direct Expenses	15,850	0	0	0	0	(2,000)	13,850	-13%	(2,000)	
Contracted/Consulting Services	55,000	0	0	0	0	(950)	54,050	-2%	(950)	
Contributions to Reserve	144,730	0	0	0	0	0	144,730	0%	0	
Hydro/Sewer/Gas	165,360	0	0	0	0	0	165,360	0%	0	
Supplies and Maintenance	94,770	0	3,000	0	0	0	97,770	3%	3,000	
Other Direct Costs	123,500	0	0	0	0	0	123,500	0%	0	
Expenses Total	1,299,730	0	3,000	(36,700)	0	(2,950)	1,263,080	-3%	(36,650)	
The ROC Total	831,880	(25,950)	3,000	(36,700)	0	4,550	776,780	-7%	(55,100)	
Grand Total	5,347,150	(70)	(11,300)	26,600	66,610	(62,030)	5,366,960	0%	19,810	