



GEORGINA

10 YEAR CAPITAL PLAN

Operations Infrastructure (Department Administration, Asset Management and Technical Services, Parks and Forestry, Roads Operations)

Capital Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Non-Growth Related Expenditures											
Roads											
Roads - Maintenance Program (4 Roads)	1,000,000	2,157,000	2,307,000	2,457,000	2,607,000	2,757,000	2,907,000	3,057,000	3,207,000	3,307,000	25,663,000
Roads Maintenance Program - TBD											
Roads - "Now Needs" Program (4 Roads)	1,000,000	1,000,000	2,000,000	2,620,000	2,770,000	2,920,000	3,070,000	3,220,000	3,370,000	3,370,000	25,340,000
Roads Reconstruction	50,000	500,000									50,000
Pollock Shoulder expansion and stabilization design											
Pollock Shoulder expansion and stabilization construction											500,000
Udora Roads Design and Construction	300,000	1,200,000	1,200,000	1,100,000							3,800,000
Bridges & Culverts											
Bi-annual OSIM Inspection & Bridge Assessment		24,000		24,000		24,000		24,000			96,000
Bridges - Repair & Replacement: Bridge B4 Old Shiloh (east)		1,650,000									1,650,000
Old Shiloh Bridge EA and Heritage Investigation		100,000									100,000
OSIM Culverts - Repair & Replace		300,000		300,000		300,000	100,000	300,000			1,300,000
Messington Bridge Safety Assessment	25,000										25,000
The Queensway Box Culvert Project - Approved 2020	48,520										48,520
Sidewalks											
Sidewalks - Repair & Replacement	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	800,000
Active Transportation Master Plan Outcome (new Sidewalks)			350,000	350,000							1,050,000
Storm Water											
Ditch Reconstruction Program		950,000	1,150,000	1,350,000	1,550,000	1,750,000	1,950,000	2,150,000	2,350,000	2,550,000	15,750,000
Storm Sewer System Maintenance		160,000	180,000	200,000	220,000	240,000	260,000	280,000	300,000	300,000	2,140,000
Retention Ponds - Repair & Replacement		200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,800,000
Storm Water Inventory		135,000									135,000
Parks											
West Park Design	240,000										240,000
West Park Rehabilitation Construction											
West Park Complete Redevelopment								200,000	9,700,000		9,700,000
Old Keswick Cenotaph Construction and Contract Administration											200,000
Zephyr-to-Sutton Rail Trail - Acquisition and Improvements		100,000									100,000
Sutton Multi Use Path Construction		300,000									300,000
Keswick Parkette (Old Cenotaph Site) Improvements	65,000										65,000
Playground Rehabilitation – Wood Fibre Mulch Surface											
Vehicle and Equipment Replacements											
Parks Vehicle Replacement	45,000	581,000	343,000	261,000	1,368,000	548,000	1,239,000	446,000	1,083,000	500,000	6,369,000
Parks Equipment Replacement	256,000										256,000
Other											
Burnie Road Culvert	50,000										50,000
Marker Buoys	12,000										12,000
Operation and Closure Plan for clean Fill Sites											
Fleet program review		75,000									75,000
Fuel Management System Evaluation/ Implementation		50,000									50,000
Main Street Dam, Pefferlaw - Structural Rehabilitation		50,000									50,000
Roads Vehicle Replacement and Rehabilitation	50,000										50,000
Asset Management Plan Needs Assessment and Development	50,000										50,000
Roads Equipment Replacement and Rehabilitation	80,000										80,000
Growth Related Expenditures	3,351,520	9,662,000	7,810,000	8,942,000	9,145,000	8,819,000	9,806,000	9,957,000	20,290,000	10,207,000	97,989,520
Simcoe Landing Phase 9: Village Square			447,000								447,000
Simcoe Landing Phase 9: Neighbourhood Park			1,750,000								1,750,000
Treasure Hill: Village Square/ Trails											801,000
Greystone: Linear Park/ Trail Design/Construction		801,000									801,000
Ainslie (Catering Road): Village Square Design/Construction				259,000	500,000						500,000
Ainslie (Catering Road): Trail Head/Trails Design/Construction				517,000							517,000



GEORGIA

10 YEAR CAPITAL PLAN
 Operations Infrastructure (Department Administration, Asset Management and Technical Services, Parks and Forestry, Roads Operations)

Capital Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Tandem Axle Dump Truck	\$ -	\$ -	\$ -	\$ -	\$ 273,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 593,000
Crew Cab	67,000	320,000	-	-	67,000	-	-	-	-	-	134,000
Roads Vehicle Replacement and Rehabilitation Service Truck	100,000	-	100,000	-	-	-	-	-	-	-	100,000
	167,000	1,121,000	2,297,000	776,000	840,000	-	-	-	-	-	5,201,000
Total Annual Capital Expenditures	3,518,520	10,783,000	10,107,000	9,718,000	9,985,000	8,819,000	9,806,000	9,957,000	20,290,000	10,207,000	103,190,520
Non-Growth Related Funding											
Capital Reserve - Tax Funded	1,812,220	4,572,000	6,307,000	7,439,000	7,642,000	7,316,000	8,303,000	8,454,000	9,087,000	8,704,000	69,636,220
Reserve Funds - Federal Gas Tax	1,539,300	1,440,000	1,503,000	1,503,000	1,503,000	1,503,000	1,503,000	1,503,000	1,503,000	1,503,000	15,003,300
Debtenture - Tax Funded Grants	-	3,650,000	-	-	-	-	-	-	9,700,000	-	13,350,000
Other Revenue	3,351,520	9,662,000	7,810,000	8,942,000	9,145,000	8,819,000	9,806,000	9,957,000	20,290,000	10,207,000	97,989,520
Growth Related Funding											
Development Charges	-	-	-	-	-	-	-	-	-	-	-
Capital Reserve - Tax Funded	167,000	320,000	100,000	-	340,000	-	-	-	-	-	927,000
Reserve Funds - Federal Gas Tax	-	-	-	-	-	-	-	-	-	-	-
Debtenture - Development Charges	-	801,000	2,197,000	776,000	500,000	-	-	-	-	-	4,274,000
Grants	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	167,000	1,121,000	2,297,000	776,000	840,000	-	-	-	-	-	5,201,000
Total Annual Capital Funding	3,518,520	10,783,000	10,107,000	9,718,000	9,985,000	8,819,000	9,806,000	9,957,000	20,290,000	10,207,000	103,190,520

* Roads study recommended an annual investment requirement of:
 - \$3.2 million per year for resurfacing and maintenance (2015 cost estimates)
 - \$3.2 million per year for reconstruction (2015 cost estimates)

* Parks - Potential capital improvements to waterfront parks based on the upcoming Waterfront Parks Masterplan have not been included in the ten year forecast at this time.



GEORGINA

10 YEAR CAPITAL PLAN
Operations Infrastructure (Water, Wastewater, Refuse and Recycle)

Capital Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Non-Growth Related Expenditures											
Water											
Watermain Renewal				997,000	997,000	997,000		997,000		997,000	3,988,000
Watermain linear condition assessment			200,000	200,000	200,000	200,000	200,000	200,000			1,200,000
New Initiatives - Water Loss			60,000								60,000
Meter Replacement Program	100,000	150,000	200,000	250,000	300,000	300,000	300,000	300,000	300,000	300,000	2,500,000
Line Valves & Hydrant - Rehabilitation & Replace	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	100,000	75,000	775,000
Service Connections - Replacement		500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	4,500,000
Water Booster Pumping Station - Repair & Replace (BCA)						80,000					80,000
Water Booster Pump Station Condition Assessment		80,000									80,000
Construction of Morton Street Watermain	1,062,000										1,062,000
External Project Management Services	135,000										135,000
Water Yard BCA Rehabilitation			100,000								100,000
Wastewater											
Vertical Wastewater condition assessment		150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,350,000
Wastewater linear condition assessment		200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,800,000
Facility - Repair & Replace		50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	450,000
Waste Water Pumping Stations - Repair & Replace (BCA)		150,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,150,000
Residential Ejector Pumps (sewage sump pumps)		4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	36,000
Sewer Main and Service Connection Rehabilitation		200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,800,000
CCTV Camera	15,000										15,000
Fuel System Upgrades for Standby Generators (TSSA)		100,000									100,000
Sewer Rehabilitation, Repair and Replacements	200,000										200,000
Royal Road Wastewater Forcemain Replacement Engineering Services											
Water Yard BCA Rehabilitation			100,000								100,000
Vehicles & Equipment - Replacement	67,000	65,000	260,000	2,876,000	115,000	139,000	1,929,000	20,000			666,000
	1,654,000	1,724,000	2,349,000	2,876,000	2,044,000	3,145,000	1,929,000	2,946,000	1,834,000	2,726,000	23,227,000
Growth Related Expenditures											
Construction of Morton Street Watermain	118,000										118,000
External Project Management Services	15,000										15,000
Crew Cab											
	133,000										133,000
Total Annual Capital Expenditures	1,787,000	1,724,000	2,349,000	2,876,000	2,044,000	3,145,000	1,929,000	2,946,000	1,834,000	2,726,000	23,360,000
Non-Growth Related Funding											
Capital Reserve - Rate Funded	1,654,000	1,724,000	2,349,000	2,876,000	2,044,000	3,145,000	1,929,000	2,946,000	1,834,000	2,726,000	23,227,000
Reserve Funds - Federal Gas Tax											
Debtenture - Rate Funded											
Grants											
Other Revenue											
	1,654,000	1,724,000	2,349,000	2,876,000	2,044,000	3,145,000	1,929,000	2,946,000	1,834,000	2,726,000	23,227,000
Growth Related Funding											
Development Charges											
Capital Reserve - Tax Funded	133,000										133,000
Reserve Funds - Federal Gas Tax											
Debtenture - Development Charges											
Debtenture - Rate Funded											
Grants											
Other Revenue											
	133,000										133,000
Total Annual Capital Funding	1,787,000	1,724,000	2,349,000	2,876,000	2,044,000	3,145,000	1,929,000	2,946,000	1,834,000	2,726,000	23,360,000



GEORGINA

10 YEAR CAPITAL PLAN

Fire Rescue Services

Capital Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Non-Growth Related Expenditures											
Station 1-6: Replacement (S)								6,074,000			6,560,000
Stn 1-4 Repairs (Bldg Audit)		475,000	9,000	16,400	86,700		486,000				587,100
Stn 1-6 Repairs (Bldg Audit)		10,500	6,000	8,800	2,800					39,000	67,100
Fire Suppression Equipment	75,000	60,000	72,000	93,000	60,000	60,000	60,000	60,000	135,000	135,000	810,000
Bunker Gear	47,900	49,000	51,000	52,000	52,000	52,000	52,200	54,000	55,400	55,400	520,900
Communications Equipment	12,000	15,000	25,000	25,000	25,000	775,000	25,000	25,000	25,000	25,000	977,000
Vehicle Replacement	850,000	882,700	1,321,100	904,700	929,400	65,000			111,000		5,063,900
	984,900	1,492,200	1,484,100	1,099,900	226,500	1,816,400	688,200	6,213,000	326,400	254,400	14,586,000
Growth Related Expenditures											
New Station in S. Keswick (12,500 sq.ft.)			467,000	5,839,000							6,306,000
Training Facility		20,000		500,000							520,000
Pumper - New Station				840,000							840,000
Furniture & Equipment - New Stn.											-
Support Vehicle - New Station				51,000							51,000
Bunker Gear for 20 Additional Firefighters					90,000						90,000
N. Keswick Stn. & Headquarters (20,000 sqft)			75,000			779,000	9,733,000				10,512,000
Fire Master Plan											75,000
Emergency Management Generator		20,000	542,000	7,230,000	140,000	779,000	9,733,000				50,000
	-	20,000	542,000	7,230,000	140,000	779,000	9,733,000				18,444,000
Total Annual Capital Expenditures	984,900	1,512,200	2,026,100	8,329,900	366,500	2,595,400	10,421,200	6,213,000	326,400	254,400	33,030,000
Non-Growth Related Funding											
Capital Reserve - Tax Funded	984,900	1,492,200	1,484,100	1,099,900	226,500	1,816,400	202,200	139,000	326,400	254,400	8,026,000
Reserve Funds - Federal Gas Tax							486,000	6,074,000			6,560,000
Debtenture - Tax Funded											-
Grants											-
Other Revenue											-
Growth Related Funding	984,900	1,492,200	1,484,100	1,099,900	226,500	1,816,400	688,200	6,213,000	326,400	254,400	14,586,000
Development Charges											953,000
Capital Reserve - Tax Funded		20,000	12,000	891,000	50,000						173,000
Reserve Funds - Federal Gas Tax			63,000		90,000						-
Debtenture - Development Charges			360,000	4,496,000	288,000	288,000	3,601,000				8,745,000
Debtenture - Tax Funded			107,000	1,843,000	491,000	491,000	6,132,000				8,573,000
Grants											-
Other Revenue		20,000	542,000	7,230,000	140,000	779,000	9,733,000				18,444,000
Total Annual Capital Funding	984,900	1,512,200	2,026,100	8,329,900	366,500	2,595,400	10,421,200	6,213,000	326,400	254,400	33,030,000



GEORGIA

10 YEAR CAPITAL PLAN

Corporate Services (Department Administration, Finance, Tax, Revenue and Customer Service, Procurement, Information Technology)

Capital Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Non-Growth Related Expenditures											
Corporate IT Strategic Plan			62,000						62,000		124,000
Security Systems and Other Equipment					40,000	31,000				40,000	111,000
Water Financial Plan and Rate Study	120,000	9,000					10,000	10,000			180,000
Telephone Systems		250,000									250,000
CRM	365,000	375,000	445,000	423,000	328,000	383,000	328,000	328,000	357,000	350,000	3,681,000
ICT Cycling	485,000	634,000	445,000	389,000	463,000	445,000	338,000	338,000	419,000	390,000	4,346,000
Growth Related Expenditures											
Comprehensive User Fee Study		50,000			100,000		50,000				200,000
CBC and DC Studies		50,000			100,000		50,000			100,000	300,000
Total Annual Capital Expenditures	485,000	684,000	445,000	389,000	563,000	445,000	388,000	338,000	419,000	490,000	4,646,000
Non-Growth Related Funding											
Capital Reserve - Tax Funded	485,000	634,000	445,000	389,000	463,000	445,000	338,000	338,000	419,000	390,000	4,346,000
Reserve Funds - Federal Gas Tax											
Debtenture - Tax Funded											
Grants											
Other Revenue											
Growth Related Funding											
Development Charges		45,000			100,000		45,000			100,000	290,000
Capital Reserve - Tax Funded		5,000					5,000				10,000
Reserve Funds - Federal Gas Tax											
Debtenture - Development Charges											
Debtenture - Tax Funded											
Grants											
Other Revenue		50,000			100,000		50,000			100,000	300,000
Total Annual Capital Funding	485,000	684,000	445,000	389,000	563,000	445,000	388,000	338,000	419,000	490,000	4,646,000



GEORGINA

10 YEAR CAPITAL PLAN
 Deputy CAO (Department Administration, Clerks, Municipal Law Enforcement)

Capital Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Non-Growth Related Expenditures											
Vehicle & Equipment - Replacement											
Animal Shelter: Guillotine Cage	11,500			108,000		108,000					216,000
MLE: Mobile Ticketing Licences and Devices	10,100										11,500
Other	21,600			108,000		108,000					237,600
Growth Related Expenditures											
	-										
	-										
	-										
Total Annual Capital Expenditures	21,600			108,000		108,000					237,600
Non-Growth Related Funding											
Capital Reserve - Tax Funded	21,600			108,000		108,000					237,600
Reserve Funds - Federal Gas Tax											
Debtenture - Tax Funded											
Grants											
Other Revenue											
Growth Related Funding											
Development Charges											
Capital Reserve - Tax Funded											
Reserve Funds - Federal Gas Tax											
Debtenture - Development Charges											
Debtenture - Tax Funded											
Grants											
Other Revenue											
Total Annual Capital Funding	21,600			108,000		108,000					237,600



GEORGINA

10 YEAR CAPITAL PLAN
 Recreation Culture (Department Administration, Recreation, Culture, Facilities)

Capital Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Non-Growth Related Expenditures											
Vehicles & Equipment Replacements		460,000	11,000	67,000	84,000	55,000	5,000	1,000	400,000	114,000	1,197,000
SLT-Interior Design Consultants (seating)		25,000									25,000
SLT-AODA & Seating Replacement			450,000								450,000
GPV-AODA Accessibility (Train Station/Post Office)		50,000									50,000
Facilities											
Building Condition Assessment Program		1,063,000	1,220,000	1,700,000	1,800,000	1,900,000	2,000,000	2,100,000	2,200,000	2,000,000	15,983,000
SLT/Club 55 Marquee – Replace existing Marquee p	50,000										50,000
Annex Furnance	40,000										40,000
Carpet Lift Belt replacement	62,000	63,000									125,000
Building Condition Assessments	138,000										138,000
Egypt Yard Furnance		35,000									35,000
Georgina Ice Palace Chiller Replacement		206,000									206,000
Chiller Gasket Replacement – Georgina Sutton Aren	17,000										17,000
Melting Pit – Georgina Ice Palace			355,000								355,000
Sutton Multi Use Project	642,000										642,000
Replacement of HVAC at Noble House		11,000									11,000
GIP Hall Kitchen Replacement		22,000	25,000								25,000
Oil Separator Replacement GSA		45,000									22,000
Pool Lobby Flooring											45,000
Sump Pump Rebuilds Georgina Leisure Pool	18,000										18,000
Roads Yards Security Improvements	55,000										110,000
Georgina Pioneer Village (GPV) Heritage Project	89,090										89,090
Civic Centre			11,945,400								11,945,400
	1,111,090	2,035,000	14,006,400	1,767,000	1,884,000	1,955,000	2,005,000	2,101,000	2,600,000	2,114,000	31,578,490
Growth Related Expenditures											
MURC		21,163,000	100,000								21,263,000
		21,163,000	100,000								21,263,000
Total Annual Capital Expenditures	1,111,090	23,198,000	14,106,400	1,767,000	1,884,000	1,955,000	2,005,000	2,101,000	2,600,000	2,114,000	52,841,490
Non-Growth Related Funding											
Capital Reserve - Tax Funded	1,111,090	1,138,000	14,006,400	1,767,000	1,884,000	1,955,000	2,005,000	2,101,000	2,600,000	2,114,000	30,681,490
Reserve Funds - Federal Gas Tax											-
Debenture - Tax Funded		897,000									897,000
Grants											-
Other Revenue											-
Growth Related Funding											
Development Charges											-
Capital Reserve - Tax Funded											-
Reserve Funds - Federal Gas Tax											-
Debenture - Development Charges		21,163,000	100,000								21,263,000
Debenture - Tax Funded											-
Grants											-
Other Revenue			100,000								100,000
		21,163,000	100,000								21,263,000
	1,111,090	23,198,000	14,106,400	1,767,000	1,884,000	1,955,000	2,005,000	2,101,000	2,600,000	2,114,000	52,841,490

Total Annual Capital Funding 1,111,090 23,198,000 14,106,400 1,767,000 1,884,000 1,955,000 2,005,000 2,101,000 2,600,000 2,114,000 21,263,000

* There is approximately a \$25 million back log in facility repairs and rehabilitations as identified in the building condition assessments that is not identified in the 10 year capital plan due to funding constraints. (2015 cost estimates)



GEORGIA

10 YEAR CAPITAL PLAN
 Development Services (Department Administration, Building, Planning, Economic Development, Development Engineering)

Capital Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Non-Growth Related Expenditures											
Vehicle Replacements					60,000		60,000				60,000
Economic Strategy			20,000					60,000			80,000
Black River Rd Sidewalk / Multi-Use Path (Town Share)			162,000								162,000
Queensway N. Urbanization (Town Share)				1,500,000							1,500,000
			182,000	1,500,000			60,000	60,000			1,802,000
Growth Related Expenditures											
Keswick Business Park Secondary Plan								60,000			60,000
Sutton/Jackson's Point Secondary Plan			60,000								60,000
Pefferlaw Secondary Plan		50,000									50,000
Official Plan Conformity Review		50,000									50,000
Planning Applications Fee Review				30,000					30,000		60,000
Miscellaneous Planning Studies					30,000		30,000				90,000
Ten Year OP Update and Review						100,000					100,000
Building By-law Update					20,000						20,000
Zoning By-law Update		60,000									60,000
Black River Rd Sidewalk/Multi-use Path (DC)			648,000								648,000
Queensway N. Urbanization (DC Funded)				250,000							250,000
High Street Sanitary Sewer	60,000	2,205,000									2,205,000
	60,000	2,405,000	708,000	280,000	50,000	100,000	30,000	60,000	60,000		3,753,000
Total Annual Capital Expenditures	60,000	2,405,000	890,000	1,780,000	50,000	100,000	90,000	120,000	60,000		5,555,000
Non-Growth Related Funding											
Capital Reserve - Tax Funded			182,000	1,500,000			60,000	60,000			1,802,000
Reserve Funds - Federal Gas Tax											
Debtenture - Tax Funded											
Grants											
Other Revenue											
			182,000	1,500,000			60,000	60,000			1,802,000
Growth Related Funding											
Development Charges	27,000	2,295,000	702,000	277,000	27,000	54,000	27,000	54,000	54,000		3,517,000
Capital Reserve - Tax Funded	33,000	110,000	6,000	3,000	3,000	46,000	3,000	6,000	6,000		216,000
Reserve Funds - Federal Gas Tax											
Debtenture - Development Charges											
Debtenture - Tax Funded											
Grants											
Other Revenue	60,000	2,405,000	708,000	280,000	20,000	100,000	30,000	60,000	60,000		20,000
	60,000	2,405,000	890,000	1,780,000	50,000	100,000	90,000	120,000	60,000		3,753,000
Total Annual Capital Funding	60,000	2,405,000	890,000	1,780,000	50,000	100,000	90,000	120,000	60,000	0	5,555,000



GEORGINA

10 YEAR CAPITAL PLAN

Georgina Public Libraries

Capital Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Non-Growth Related Expenditures											
Minor Capital	17,100	10,000	42,000	17,000	10,000	10,000	10,000	10,000	10,000	10,000	146,100
Library Plans (Master Plan/Strategic Plan)		40,000				50,000					90,000
	17,100	50,000	42,000	17,000	10,000	60,000	10,000	10,000	10,000	10,000	236,100
Growth Related Expenditures											
MURC Makerspace equipment		200,000									200,000
	-	200,000	-	-	-	-	-	-	-	-	200,000
Total Annual Capital Expenditures	17,100	250,000	42,000	17,000	10,000	60,000	10,000	10,000	10,000	10,000	436,100
Non-Growth Related Funding											
Capital Reserve - Tax Funded	17,100	50,000	42,000	17,000	10,000	60,000	10,000	10,000	10,000	10,000	236,100
Reserve Funds - Federal Gas Tax											
Debenture - Tax Funded											
Grants											
Other Revenue											
Growth Related Funding											
Development Charges	17,100	50,000	42,000	17,000	10,000	60,000	10,000	10,000	10,000	10,000	236,100
Capital Reserve - Tax Funded		200,000									200,000
Reserve Funds - Federal Gas Tax											
Debenture - Development Charges											
Debenture - Tax Funded											
Grants											
Other Revenue		200,000									200,000
Total Annual Capital Funding	17,100	250,000	42,000	17,000	10,000	60,000	10,000	10,000	10,000	10,000	436,100



GEORGINA

10 YEAR CAPITAL PLAN
 Chief Administrative Officer (Office of the CAO, Communications)

Capital Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Non-Growth Related Expenditures											
Expedite Technology to facilitate Online Self Serve and Telework	275,000										275,000
Minor Capital		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	90,000
	275,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	365,000
Growth Related Expenditures											
	-	-	-	-	-	-	-	-	-	-	-
Total Annual Capital Expenditures	275,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	365,000
Non-Growth Related Funding											
Capital Reserve - Tax Funded		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
Reserve Funds - Federal Gas Tax		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
Debtenture - Tax Funded											
Grants											
Other Revenue											
	275,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	365,000
Growth Related Funding											
Development Charges											
Capital Reserve - Tax Funded											
Reserve Funds - Federal Gas Tax											
Debtenture - Development Charges											
Debtenture - Tax Funded											
Grants											
Other Revenue											
Total Annual Capital Funding	275,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	365,000



GEORGINA

10 YEAR CAPITAL PLAN
Human Resources

Capital Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Non-Growth Related Expenditures											
Minor Capital	-	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	90,000
Growth Related Expenditures											
	-	-	-	-	-	-	-	-	-	-	-
Total Annual Capital Expenditures	-	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	90,000
Non-Growth Related Funding											
Capital Reserve - Tax Funded		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	90,000
Reserve Funds - Federal Gas Tax											
Deberiture - Tax Funded											
Grants											
Other Revenue											
Growth Related Funding											
Development Charges											
Capital Reserve - Tax Funded											
Reserve Funds - Federal Gas Tax											
Deberiture - Development Charges											
Deberiture - Tax Funded											
Grants											
Other Revenue											
Total Annual Capital Funding	0	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	90,000



Estimated Discretionary Reserves
Summary for 2021

Consolidated Discretionary Reserves	\$	\$
Projected Opening Balance		44,186,140
Contributions:		9,153,260
Draws:		
Carry Forward Capital Projects	(7,210,810)	
Current Capital Projects	(5,263,210)	
Current Operating Draws	(2,962,100)	
Total Draws:	(15,436,120)	(15,436,120)
Transfer:		
Transfer to Operating Growth Stabilization Reserve	2,424,610	
Transfer from Tax rate stabilization reserve	(2,424,610)	
Total Transfers:	-	-
Projected Closing Balance		37,903,280
Less Internal Borrowing Balances		
(2021 Repayment is \$664,340)		
2014 The Link-Sutton Community Hall		(864,330)
Projected Closing Balance After Internal Borrowings		37,038,950

Individual Discretionary Reserves

1 Corporate Capital/ New Infrastructure Reserve

Projected Opening Balance		6,134,570
Contributions:		
Entrance Features	50,000	
Pefferlaw Recreation Capital	50,000	
Dam's - Repair and Replacement	75,000	
South Keswick Fire Hall - Non DC Portion	125,000	
Corporate Information Technology	200,000	
Accessibility Projects	65,000	
Green Initiatives	60,000	
Alternate Energy Initiatives	5,000	
New Capital Contribution	535,530	
Total Contributions:		1,165,530
Draws:		
19-PRK-4: Holmes Point Washrooms	(200,000)	
19-PWK-3: Roads Equipment	(30,000)	
19-PWK-5: Stormwater System Inventory	(135,000)	
19-PWK-15: Bicycle & Pedestrian Active Transportation Master Plan	(42,500)	
19-ECD-1: Wayfinding & Community Signage	(27,010)	
20-OI-7: Roads Division New Fleet and Equipment	(145,000)	
20-OI-17: Stormwater Management Facility (Ponds) Maintenance Progra	(25,000)	
20-RC-8: Pefferlaw Recreational Needs Study	(10,000)	
21-OI-8: New Equipment-Roads	(80,000)	
21-OI-17: Marker Buoys	(12,000)	
21-DS-1: Comprehensive Zoning By-law Review	(33,000)	
21-CAO-1: Business continuity and customer convenience	(275,000)	
21-DCAO-1: Purchase and Installation of Guillotine Cage	(11,500)	
21-DCAO-2: Purchase of 2 Mobile Ticketing Licences and Devices	(10,100)	
Total Draws:		(1,036,110)

Projected Closing Balance **6,263,990**

Future Year Commitments:

Pefferlaw Recreational Capital	(396,750)	
Multi-Use Recreation Centre - 10% Non DC Portion	(4,015,000)	
South Keswick Fire Hall - 23% Non DC Portion	(250,000)	
Dam's - Repair and Replacement	(75,000)	
Corporate Information Technology	(275,000)	
Total Future Commitments		(5,011,750)

Unrestricted for the Purpose of New Capital Infrastructure **1,252,240**



2 Facilities - Repair & Replacement

Projected Opening Balance		9,493,190
Contributions:		
General Contribution - Non Program	100,000	
Leisure Facilities	118,100	
Parks Facilities	75,000	
Civic Centre	194,710	
Leisure Pool	60,000	
Arenas	139,300	
Stephen Leacock Theatre	27,000	
The ROC	144,730	
The Link	6,120	
Mechanic Shop	6,000	
Animal Shelter	47,690	
Historical Village	20,000	
Roads Facilities	80,000	
Fire Halls	100,000	
Library Facilities	85,000	
Total Contributions:	1,203,650	1,203,650
Draws:		
20-RC-3: GPV Schoolhouse	(262,700)	
Facility and Equipment Emergency Repairs	(100,000)	
21-RC-1: Building Condition Assessment (BCA) Capital Program	(1,022,000)	
21-RC-2: Georgina Pioneer Village (GPV) Heritage Schoolhouse Restoration	(89,090)	
Total Draws:	(1,473,790)	(1,473,790)
Projected Closing Balance		9,223,050



3 Fleet & Equipment - Repair & Replacement

Projected Opening Balance		6,655,590
Contributions:		
General Contribution - Non Program	50,000	
Recreation Fleet	3,900	
Arenas Equipment	67,900	
Parks Fleet	184,200	
Roads Fleet	364,610	
Recycling Equipment	5,000	
Municipal Law Enforcement Fleet	34,400	
Building Maintenance Fleet	26,600	
Engineering Fleet	6,200	
Fire Equipment	543,700	
Wireless Broadband Infrastructure	20,000	
Library IT Equipment	31,000	
Information Technology - Hardware/Software	219,400	
Information Technology Networks	183,100	
Total Contributions:	1,740,010	1,740,010
Draws:		
20-OI-6: Roads Fleet and Equipment Replacement Program	(320,000)	
20-OI-8: Parks Division Fleet and Equipment Replacement Program	(330,500)	
20-FS-3: Replacement of Rescue/Pumper Apparatus	(820,000)	
20-FS-4: Replacement of Bunker Gear/PPE	(7,660)	
21-OI-5: Fleet Replacement and Rehabilitation	(50,000)	
21-OI-11: Parks Vehicle Replacement	(45,000)	
21-OI-12: Parks Equipment Replacement	(256,000)	
21-FS-1: Replacement of Tanker Apparatus	(850,000)	
21-FS-2: Replacement of Bunker Gear PPE (Approved in 2020)	(47,900)	
21-FS-3: Purchase of Communications Equipment	(12,000)	
21-FS-4: Purchase of Fire Suppression Equipment	(75,000)	
21-CS-1: Telephone systems	(120,000)	
21-CS-2: ICT Cycling	(365,000)	
Total Draws:	(3,299,060)	(3,299,060)
Projected Closing Balance		5,096,540



4 Roads - Repair & Replacement

Projected Opening Balance		1,884,130.00
Contributions:		
Roads	2,029,130	
Total Contributions:		2,029,130
Draws:		
20-OI-2: 2020 Roads Maintenance Plan (Approved in 2019)	(465,950)	
20-OI-4: Bridge OSIM Inspections	(24,000)	
20-OI-9: Major Ditch Reconstruction	(300,000)	
19-PWK-13: 2019 Roads Now Needs Plan (Road Reconstruction Program Pavement Management System)	(717,340)	
21-OI-9: Mossington Bridge Safety Assessment	(25,000)	
21-OI-15: The Queensway Box Culvert Replacement Project	(48,520)	
21-OI-16: Burnie Road Culvert	(50,000)	
Total Draws:		(1,720,810)
Projected Closing Balance		2,192,450

5 Parks - Repair & Replacement

Projected Opening Balance		857,780
Contributions:		
Parks	75,000	
Playground Equipment	30,000	
Total Contributions:		105,000
Draws:		
20-OI-11: Playground Replacement and Enhancements (AODA)	(357,800)	
20-OI-12: Pioneer Cemetery Needs Assessment	(50,000)	
20-OI-20: ROC Wildflower Planting Program	(20,000)	
20-OI-25: Trails Lighting	(30,000)	
21-OI-14: Playground Rehabilitation – Wood Fibre Mulch Surface	(65,000)	
Total Draws:		(522,800)
Projected Closing Balance		439,980

6 Water - Fleet & Equipment - Repair & Replacement

Projected Opening Balance		592,060
Contributions:		
Water Fleet	31,450	
Total Contributions:		31,450
Draws:		
Total Draws:		-
Projected Closing Balance		623,510



7 Wastewater - Fleet & Equipment - Repair & Replacement

Projected Opening Balance		207,740
Contributions:		
Wastewater Fleet	31,450	
Total Contributions:	31,450	31,450
Draws:		
Total Draws:	-	-
Projected Closing Balance		239,190

8 Water - Infrastructure - Repair & Replacement

Projected Opening Balance		3,591,810
Contributions:		
Water Infrastructure	33,330	
Total Contributions:	33,330	33,330
Draws:		
Water Infrastructure / Draw to Balance Rates	(103,000)	
20-WAT-1: Water Meter Change Out (Year 3)	(30,900)	
20-WAT-2: Water Booster Station Valve Replacements	(80,000)	
20-WAT-5: Water Service Replacements	(500,000)	
21-WAT-1: Meter Replacement Program	(100,000)	
21-WAT-2: Line Valve and Hydrant Rehabilitation and Replacement	(75,000)	
21-WAT-3: Morton Street Watermain Construction	(1,062,000)	
21-WAT-4: Vehicle Replacement and Reassignment	(67,000)	
21-WAT-5: External Project Management Services	(135,000)	
Total Draws:	(2,152,900)	(2,152,900)
Projected Closing Balance		1,472,240

9 Wastewater - Infrastructure - Repair & Replacement

Projected Opening Balance		1,431,870
Contributions:		
Wastewater Infrastructure	-	
Total Contributions:	-	-
Draws:		
19-SEW-1: Wastewater Pumping Station Improvements	(260,000)	
20-SEW-1: Wastewater Pumping Auto-Dialer System	(103,200)	
20-SEW-2: Sewer Service Repair and Replacements	(198,210)	
Draw to Balance Rates	(554,960)	
21-SEW-1: Lateral Push CCTV Camera	(15,000)	
21-SEW-2: Sewer Rehabilitation, Repair and Replacements	(200,000)	
Total Draws:	(1,331,370)	(1,331,370)
Projected Closing Balance		100,500



10 Tax Rate Stabilization Reserve

Projected Opening Balance		3,053,710
Contributions:		
Contingencies	529,560	
MURC Operating	883,070	
South Keswick Fire Hall Staffing	436,200	
Total Contributions:	1,848,830	1,848,830
Draws:		
19-PRK-8: Black River Fencing	(20,000)	
19-REC-8: Waterfront Park Strategy Phase 1	(87,950)	
19-REC-9: Tree Preservation & Compensation Policy Update	(30,000)	
19-PLN-1: Keswick Secondary Plan Review	(7,780)	
15-ITS-5: Enterprise Resource Planning Software-Budget Module	(129,680)	
20-OI-1: Asset Management Plan Needs Assessment and Development	(100,000)	
20-OI-15: Roadside Safety Audit and Program Development and Implem	(75,000)	
20-CS-1: CBC & DC Background Study and By-Law	(13,500)	
20-CAO-1: Broadband Strategy	(75,000)	
ECD Grant Incentive Program	(100,000)	
Mechanics Overages	(100)	
Volunteer Firefighters Stabilization Budget	(50,000)	
Corporate Contingencies	(341,000)	
21-OI-6: AMP Additional Funding	(30,000)	
CAO-2020-0021: Insurance Premium Increase	(11,450)	
Georgina Community Health Council	(100,000)	
COVID Contingencies	(1,000,000)	
Total Draws:	(2,171,460)	(2,171,460)
Transfer:		
Transfer to Operating Growth Stabilization Reserve	(2,424,610)	
Total Transfers:	(2,424,610)	(2,424,610)
Projected Closing Balance		306,470
Future Year Commitments:		
Connect to Innovate Funding	(15,000)	
Total Future Commitments	(15,000)	(15,000)
Unrestricted Balance		291,470



11 Water Rate Stabilization Reserve

Projected Opening Balance		90,700
Contributions:		
Contribution to Fund Rate Supported Studies	90,000	
Corporate Contingencies	13,000	
Total Contributions:		103,000
Draws:		
20-OI-1: Asset Management Plan Needs Assessment and Development	(50,000)	
21-OI-6: AMP Additional Funding	(20,000)	
Total Draws:		(70,000)
Projected Closing Balance		123,700

12 Wastewater Rate Stabilization Reserve

Projected Opening Balance		40,630
Contributions:		
Corporate Contingencies	13,000	
Total Contributions:	13,000	13,000
Draws:		
Total Draws:		-
Projected Closing Balance		53,630



13 Working Capital Reserve

Projected Opening Balance		2,200,330
Contributions:		
Total Contributions:	_____	-
Draws:		
Total Draws:	_____	-
Projected Closing Balance		2,200,330

14 Willow Beach Extra Servicing

Projected Opening Balance		172,190
Contributions:		
Total Contributions:	_____	-
Draws:		
Total Draws:	_____	-
Projected Closing Balance		172,190

15 Willow Beach Debentures -Water

Projected Opening Balance		2,536,590
Contributions:		
WB Debenture	_____ 123,700	
Total Contributions:		123,700
Draws:		
Total Draws:	_____	-
Projected Closing Balance		2,660,290

16 Willow Beach Debentures - Wastewater

Projected Opening Balance		2,776,660
Contributions:		
WB Debenture	_____ 185,530	
Total Contributions:		185,530
Draws:		
Total Draws:	_____	-
Projected Closing Balance		2,962,190



17 Election Reserve

Projected Opening Balance		225,000
Contributions:		
Reserve for Election	55,000	
Total Contributions:	<u>55,000</u>	55,000
Draws:		
Election		
Total Draws:	<u> </u>	-
Projected Closing Balance		280,000

18 Animal Shelter Donations

Projected Opening Balance		16,870
Contributions:		
Total Contributions:	<u> </u>	-
Draws:		
Total Draws:	<u> </u>	-
Projected Closing Balance		16,870

19 Landfill Site

Projected Opening Balance		100,000
Contributions:		
Total Contributions:	<u> </u>	-
Draws:		
Total Draws:	<u> </u>	-
Projected Closing Balance		100,000

20 Provincial Grant

Projected Opening Balance		1,005,900
Contributions:		
Total Contributions:	<u> </u>	-
Draws:		
19-PWK-14: 2019 Roads Now Needs Plan (Road Reconstruction Program)	(959,700)	
20-OI-3: 2020 Roads Reconstruction Plan (Approved in 2019)	<u>(46,200)</u>	
Total Draws:		<u>(1,005,900)</u>
Projected Closing Balance		-



21 Keswick Cemetery

Projected Opening Balance		117,300
Contributions:		
Keswick Cemetery	6,800	
Total Contributions:	<u>6,800</u>	6,800
Draws:		
20-OI-13: Keswick Cemetery Master Plan	(80,000)	
Total Draws:	<u>(80,000)</u>	<u>(80,000)</u>
Projected Closing Balance		44,100

22 Land Acquisition

Projected Opening Balance		1,163,000
Contributions:		
Land Acquisition	250,000	
Total Contributions:	<u>250,000</u>	250,000
Draws:		
Total Draws:	<u>-</u>	<u>-</u>
Projected Closing Balance		1,413,000

23 Library Capital Reserve

Projected Opening Balance		438,320
Contributions:		
Library Capital Contribution	54,890	
Total Contributions:	<u>54,890</u>	54,890
Draws:		
20-LIB-1: Capital Requests	(32,830)	
21-LIB-1: Library Capital Requests	(17,100)	
Total Draws:	<u>(49,930)</u>	<u>(49,930)</u>
Projected Closing Balance		443,280

24 Library Staffing Reserve

Projected Opening Balance		25,200
Contributions:		
Staffing Contingency		
Total Contributions:	<u>-</u>	-
Draws:		
Total Draws:	<u>-</u>	<u>-</u>
Projected Closing Balance		25,200



GEORGINA

Estimated Discretionary Reserves
Summary for 2021

28 Operating Growth Stabilization Reserve

Projected Opening Balance		-
Contributions:		
Assessment growth (0.15%)	67,960	
Total Contributions:		67,960
Draws:		
Total Draws:		-
Transfer:		
Transfer from Tax Rate Stabilization Reserve	2,424,610	
Total Transfers:		2,424,610
Projected Closing Balance		2,492,570
Future Year Commitments:		
MURC Operating Exp. (Assessment Growth)	(1,549,210)	
Keswick Fire Hall Operating Exp. (Assessment Growth)	(875,400)	
Total Future Commitments		(2,424,610)
Unrestricted Balance		67,960



GEORGINA

Estimated Obligatory Reserve Funds

Summary for 2021

Federal Gas Tax	\$	\$
Projected Opening Balance		7,171,580
Contributions:		
Federal Gas Tax	1,440,440	
Total Contributions	<u>1,440,440</u>	1,440,440
Draws:		
17-PWK-6 / 19-PWK-10: Bridge & Culvert Rehabilitation	(397,040)	
C-2020-0208: Replacement of storm sewers	(127,500)	
18-PWK-8: East Sidewalk Dalton Road	(85,000)	
19-PWK-4: Major Culvert Replacement	(97,000)	
19-PWK-11: Hedge Road Bank Stabilization	(1,563,340)	
19-PRK-6: Maskinonge Pedestrian Bridge	(250,000)	
20-OI-3: 2020 Roads Reconstruction Plan (Approved in 2019)	(1,214,800)	
20-OI-5: Bridge Rehabilitations and Replacements	(2,331,980)	
21-OI-1 2021 Roads Selective Resurfacing & Maintenance	(609,300)	
21-OI-3 Pollock Road Slope Program	(50,000)	
21-OI-4 Sidewalk Repair Program	(80,000)	
21-OI-7 Udora Gravel Roads Design	(300,000)	
21-OI-10 West Park Baseball Field Rehabilitation	(240,000)	
Total Draws:		<u>(7,345,960)</u>
Projected Closing Balance		1,266,060



GEORGINA

Estimated Obligatory Reserve Funds

Summary for 2021

Development Charges

Projected Opening Balance 11,027,260

Draws:

DC Funded Studies (10,000)

19-PWK-14: Bicycle & Pedestrian Active Transportation (42,500)

Master Plan (50%)

19-PLN-1: Keswick Secondary Plan Review (69,990)

20-CS-1: Community Benefit and Development Charge (121,500)

Background Study and By-Law

21-OI-5 Fleet Replacement and Rehabilitation (100,000)

21-OI-13 New Vehicle Parks (67,000)

21-DS-1 Comprehensive Zoning By-Law Review (27,000)

21-WAT-3: Morton Street Watermain Construction (118,000)

21-WAT-5: External Project Management Services (15,000)

Total Draws: (570,990)

Projected Closing Balance 10,456,270

Less Internal Borrowing Balances @ December 31, 2021

(2021 Repayment was \$52,840)

2014 The Link-Sutton Community Hall (52,860)

Projected Closing Balance After Internal Borrowings 10,403,410



GEORGINA

2021 OPERATING BUDGET

Non-Program - Budget Details

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUDBUD % VARIANCE	BUDBUD \$ VARIANCE	COMMENTS
Administrative Allocations										
Expense										
Salaries and Benefits	(258,110)	0	0	0	0	0	(258,110)	0%	0	
Expense Total	(258,110)	0	0	0	0	0	(258,110)	0%	0	
Administrative Allocations Total	(258,110)	0	0	0	0	0	(258,110)	0%	0	
Corporate Reserve Contributions										
Expense										
Contributions to Reserve	3,196,880	0	0	(800,450)	0	(362,000)	2,034,430	-36%	(1,162,450)	Contingencies offset in Operating budget due to settlement of Fire, union and non-union negotiations / Reallocation of 1% Infrastructure budget in accordance with 2020 budget
Expense Total	3,196,880	0	0	(800,450)	0	(362,000)	2,034,430	-36%	(1,162,450)	
Corporate Reserve Contributions Total	3,196,880	0	0	(800,450)	0	(362,000)	2,034,430	-36%	(1,162,450)	
General Tax Levy										
Revenue										
Tax Levy	(45,305,080)	(521,010)	0	0	0	0	(45,826,090)	1%	(521,010)	Assessment growth
Revenue Total	(45,305,080)	(521,010)	0	0	0	0	(45,826,090)	1%	(521,010)	
Expense										
Contributions to Reserve	0	0	0	0	0	67,960	67,960		67,960	
Expense Total	0	0	0	0	0	67,960	67,960		67,960	
General Tax Levy Total	(45,305,080)	(521,010)	0	0	0	67,960	(45,758,130)	1%	(453,050)	
Grants										
Revenue										
Donations & Grants	(93,800)	0	0	14,070	0	0	(79,730)	-15%	14,070	Reduction to OMPF Grant
Revenue Total	(93,800)	0	0	14,070	0	0	(79,730)	-15%	14,070	
Grants Total	(93,800)	0	0	14,070	0	0	(79,730)	-15%	14,070	
Miscellaneous Income										
Revenue										
Misc Revenues	(575,000)	0	0	0	0	0	(575,000)	0%	0	
Revenue Total	(575,000)	0	0	0	0	0	(575,000)	0%	0	
Miscellaneous Income Total	(575,000)	0	0	0	0	0	(575,000)	0%	0	
Town Library Grant										
Expense										
Library Grant	2,482,220	0	0	47,810	0	0	2,530,030	2%	47,810	1.9% Increase to Library grant
Expense Total	2,482,220	0	0	47,810	0	0	2,530,030	2%	47,810	
Town Library Grant Total	2,482,220	0	0	47,810	0	0	2,530,030	2%	47,810	
COVID-19										
Revenue										
Misc Revenues	0	0	0	0	0	850,000	850,000		850,000	Revenue loss due to Recreation & Culture and Parks
Provision from Reserve	0	0	0	0	0	(1,000,000)	(1,000,000)		(1,000,000)	Reduction in reserves. Refer to CS-2020-0020
Revenue Total	0	0	0	0	0	(150,000)	(150,000)		(150,000)	
Expense										
Salaries and Benefits	0	0	0	0	0	130,000	130,000		130,000	HR & Economic Development
Donations & Grants	0	0	0	0	0	50,000	50,000		50,000	Economic Development
Supplies and Maintenance	0	0	0	0	0	(30,000)	(30,000)		(30,000)	Expenditures due to COVID
Expense Total	0	0	0	0	0	150,000	150,000		150,000	
COVID-19 Total	0	0	0	0	0	0	0	4%	(1,553,620)	
Grand Total	(40,552,890)	(521,010)	0	(738,570)	0	(294,040)	(42,106,510)	4%	(1,553,620)	