

Operations and Infrastructure Department

The Operations and Infrastructure Department provides a wide range of Town services that residents receive every day. The department is responsible for the operation and maintenance of the Town's municipal infrastructure including all municipal roads, drinking water distribution systems, wastewater collection and transmission, storm water systems, parks and waterfront beaches, sports fields, sidewalks and trails. The department is also responsible for managing the solid waste collection and recycling programs.

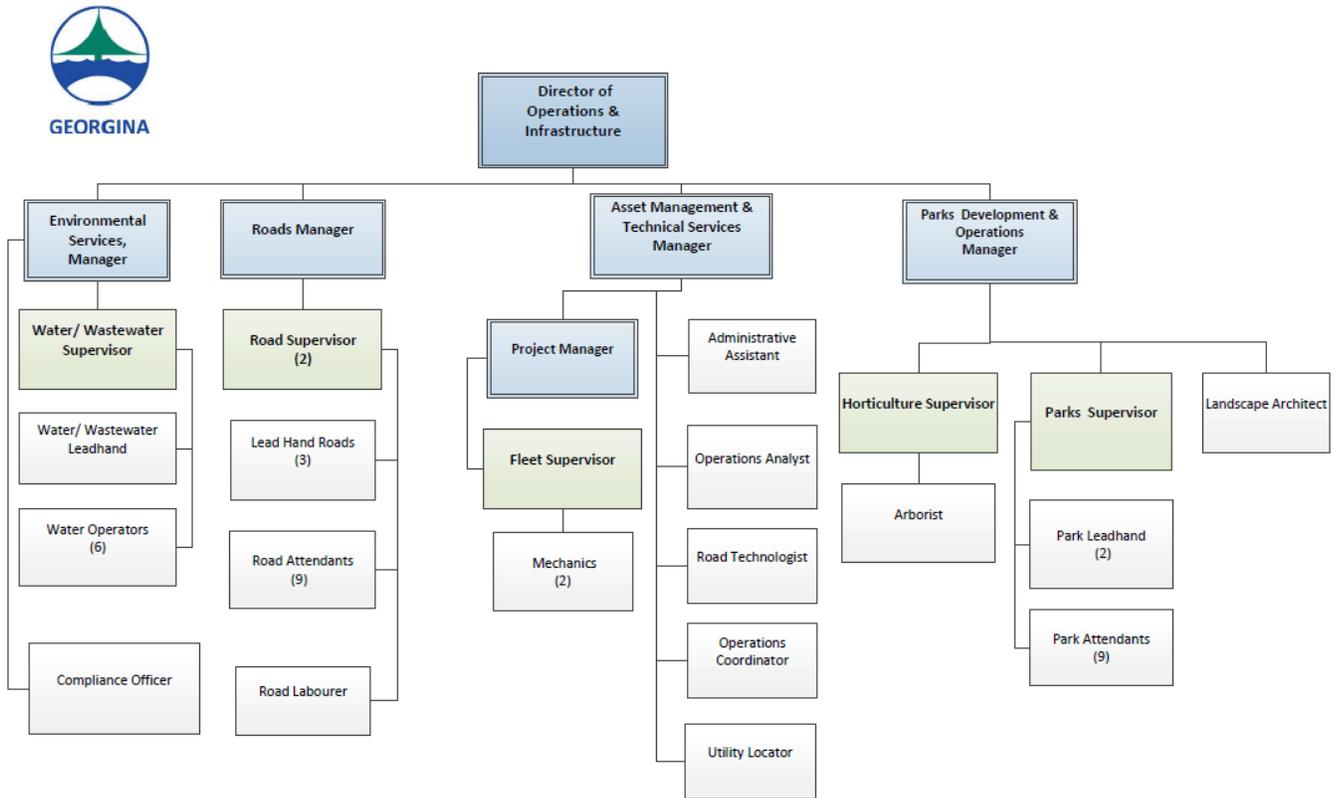
2020 Success Story

Waterfront park operations during COVID-19



The Town of Georgina, along with other municipalities with extensive waterfront park amenities, faced a serious challenge over the summer of 2020 managing visitor access to the parks. The Operations and Infrastructure Department and the Recreation and Culture Department developed an operational plan that allowed visitors to use De La Salle Park and beach with new COVID-19 protocols and controls. All other waterfront parks remained closed during the summer of 2020.

Organizational Chart



Divisions

- Asset Management and Technical Services
- Parks and Forestry/Horticulture
- Road Operations
- Environmental Services

Major Operating Drivers

- Ensuring all regulatory requirements are met in an increasingly complex regulatory environment
- Delivering excellent customer service and maintain service level standards within while being fiscally responsible as the Town grows
- Mitigating effects on the environment in the maintenance of Town assets and the delivery of services

Major Initiatives Planned for 2021

- Completion of Part 1 of the Waterfront Parks Master Plan to determine the opportunities to better utilize and improve the Town's waterfront parks, beaches and marina.
- Completing the Asset Management Plan and Program for all core municipal infrastructure assets (roads, bridges, water distribution, wastewater collection and storm water) in accordance with the provincial requirements by June 2021.
- Construction of the Julia Munro Community Park located near Timberbank Square.
- Continue the urban tree canopy maintenance program while managing the removal of Ash trees killed by Emerald Ash Borer infestation. Total cost spent on Ash trees is \$ 1,244,600.
- Completion of Bridge and large culvert rehabilitation projects, including rehabilitation of the west bridge over the Zephyr Creek on Old Shiloh Road (bridge B3), and commencement of the environmental assessment for the replacement of the east bridge over the Pepperlaw Brook on Old Shiloh Road.
- Implement a multi-year road and drainage rehabilitation program to leverage economies-of-scale pricing.
- Replacement of aging water distribution infrastructure including replacement of plastic (polybutylene) water services installed in the mid 1980 in Keswick, and the replacement of the water mains on Faircrest Avenue, Grew Boulevard, Sunnidale Boulevard and O'Connor Drive in Sutton (installed mid 1950's).



GEORGINA

2021 OPERATING BUDGET

Operations and Infrastructure - Department Administration - Budget Details

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Administration Expense										
Salaries and Benefits	226,760	0	0	23,950	0	(30,720)	219,990	-3%	(6,770)	Salary step increase / Offset by
Staffing Other Direct Expenses	4,200	0	0	0	0	(330)	3,870	-8%	(330)	Water and Wastewater recovery
Other Direct Costs	700	0	0	0	0	(200)	500	-29%	(200)	
Expense Total	231,660	0	0	23,950	0	(31,250)	224,360	-3%	(7,300)	
Administration Total	231,660	0	0	23,950	0	(31,250)	224,360	-3%	(7,300)	
Grand Total	231,660	0	0	23,950	0	(31,250)	224,360	-3%	(7,300)	

Operations and Infrastructure Services – Road Operations Division

The Road Operations Division provides maintenance on all roads and associated infrastructure including bridges, ditches, culverts, streetlights, sidewalks, and traffic control signage.

Services provided by the Road Operations Division include:

- Road operations, maintenance and repairs – street sweeping, ditch maintenance, culvert installation, pothole repairs, catch basin cleaning, line painting, street and traffic sign installation/maintenance, road side grass cutting, brush removal, traffic control
- Winter snow plowing, sanding, salting and Snow removal
- Streetlight management

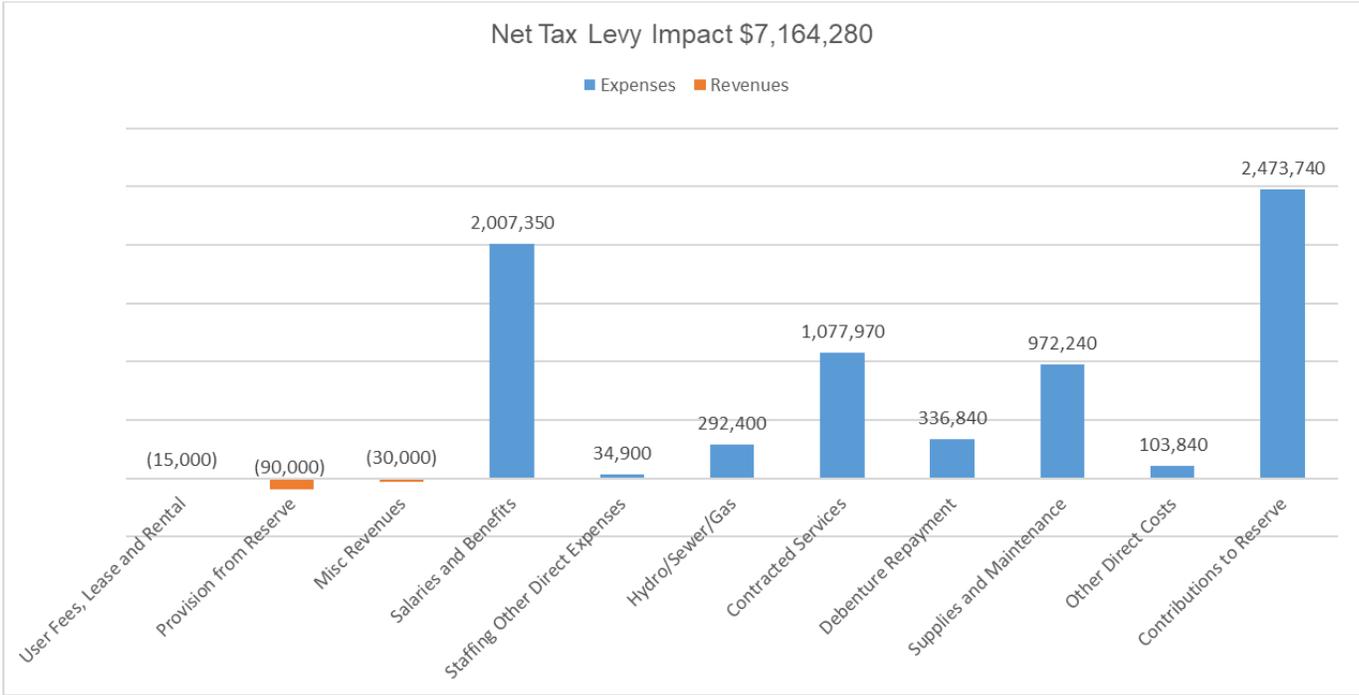
57– Winter maintenance events

1,500 – Public Service Requests (PSRs) completed

50 – Entrance and centre line culverts installed

87 – Kilometres of line paint placed

2021 Budgeted Expenditures and Revenues



2020 Accomplishments

- Implemented a multi-year program to rehabilitate road-side ditches in urban areas to address complaints and issues related to drainage and ditch maintenance
- Used artificial intelligence to identify road surface deficiencies under the ROVER pilot program, creating a more prompt response for repairs
- Leveraged new technology, including automated vehicle locating (AVL) using GPS technology, and geographic information systems (GIS) systems to improve efficiency and governance of deliverables

Projects for 2021

- Determine needs for improved roadside safety measures such as guiderails, warning signs and speed limits throughout the Town
- Formalize level of service documents for all aspects of service delivery within Roads Division and develop associated standard operating procedures
- Audit all roads and related infrastructure inventory and update digital database (GIS)
- Enhance traffic safety by improving the Traffic Calming Program throughout the Town
- Improve online permitting for road occupancy permits, municipal consents, entrance applications and paving permits



GEORGINA

2021 OPERATING BUDGET

Operations and Infrastructure - Roads - Budget Summary

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE
Administration	430,070	0	0	12,340	0	62,000	504,410	17%	74,340
Sweeping, Flushing, Cleaning	387,030	0	0	0	0	(91,280)	295,750	-24%	(91,280)
Roads Maintenance									
Brush, Tree, Trim	110,440	0	0	0	0	(5,110)	105,330	-5%	(5,110)
Catch Basins, Curbs, Storms	36,800	0	0	0	0	(10,530)	26,270	-29%	(10,530)
Debris, Litter	40,880	0	0	0	0	(6,710)	34,170	-16%	(6,710)
Ditching	541,900	0	0	0	0	(116,890)	425,010	-22%	(116,890)
Dust Layer	22,250	0	0	0	0	(2,400)	19,850	-11%	(2,400)
Grading and Scarifying	19,140	0	0	20,000	0	(5,460)	33,680	76%	14,540
Grass Mowing	70,810	0	0	0	0	(13,630)	57,180	-19%	(13,630)
Gravel Pit	2,350	0	0	0	0	2,130	4,480	91%	2,130
Gravel Resurfacing	16,340	0	0	0	0	(5,830)	10,510	-36%	(5,830)
Labour Allocation	0	0	0	0	0	0	0	0	0
Misc Maintenance	16,370	0	0	0	0	(16,370)	0	-100%	(16,370)
Other Overhead	92,520	0	0	13,380	0	(2,900)	103,000	11%	10,480
Patching and Washouts	3,040	0	0	0	0	(3,040)	0	-100%	(3,040)
Patching, Spraying	180,940	0	0	0	0	28,620	209,560	16%	28,620
Resurfacing	(960)	0	0	0	0	960	0	-100%	960
Shoulder Maintenance	38,950	0	0	0	0	18,340	57,290	47%	18,340
Sidewalks	23,000	0	0	0	0	0	23,000	0%	0
Summer Standby	48,580	0	0	0	0	(5,660)	42,920	-12%	(5,660)
Roadside Safety									
Guiderails	15,590	0	0	0	0	(1,570)	14,020	-10%	(1,570)
Railroad Crossing	15,000	0	0	0	0	(2,000)	13,000	-13%	(2,000)
Routine Patrols	43,120	0	0	0	0	14,140	57,260	33%	14,140
Signs and Markings	174,830	0	0	0	0	1,300	176,130	1%	1,300
Street Name Signs	370	0	0	0	0	(370)	0	-100%	(370)
Winter Maintenance									
Sanding and Salting	579,280	0	0	67,680	0	89,530	736,490	27%	157,210
Snow Fence, Culvert Thawing	79,700	0	0	0	0	(2,270)	77,430	-3%	(2,270)
Snow Plowing and Removal	429,070	0	0	0	0	27,070	456,140	6%	27,070
Winter Patrols	67,350	0	0	0	0	(67,350)	0	-100%	(67,350)
Winter Standby	61,830	0	0	0	0	(27,790)	34,040	-45%	(27,790)
Fleet Maintenance									
Fleet	762,430	0	0	0	0	0	762,430	0%	0
Vehicle Maintenance	34,130	0	0	0	0	21,760	55,890	64%	21,760
Dams and Bridges									



GEORGINA

2021 OPERATING BUDGET

Operations and Infrastructure - Roads - Budget Summary

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE
Bridges	(1,200)	0	0	0	0	5,170	3,970	-431%	5,170
Dams	2,140	0	0	0	0	(380)	1,760	-18%	(380)
Capital Repairs and Reconstruction	1,600,000	0	0	0	0	429,130	2,029,130	27%	429,130
Roads Operations Centre	167,930	0	0	0	0	(27,090)	140,840	-16%	(27,090)
Street Lighting	636,200	10,000	0	0	0	7,140	653,340	3%	17,140
Mosquito Control	126,850	0	0	0	0	(126,850)	0	-100%	(126,850)
Grand Total	6,875,070	10,000	0	113,400	0	165,810	7,164,280	4%	289,210



GEORGINA

2021 OPERATING BUDGET

Operations and Infrastructure - Roads - Budget Details

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Administration										
Revenue										
Misc Revenues	(50,000)	0	0	0	0	20,000	(30,000)	-40%	20,000	Decrease based on historical trend
User Fees, Lease and Rental	(30,000)	0	0	0	0	15,000	(15,000)	-50%	15,000	Decrease based on historical trend
Revenue Total	(80,000)	0	0	0	0	35,000	(45,000)	-44%	35,000	
Expense										
Salaries and Benefits	407,950	0	0	11,620	0	33,400	452,970	11%	45,020	Salary step increases / Reallocation
Staffing Other Direct Expenses	7,600	0	0	0	0	400	8,000	5%	400	
Contracted Services	(200)	0	0	0	0	200	0	-100%	200	
Contributions to Reserve	80,000	0	0	0	0	0	80,000	0%	0	
Supplies and Maintenance	10,000	0	0	0	0	(7,000)	3,000	-70%	(7,000)	
Other Direct Costs	4,720	0	0	720	0	0	5,440	15%	720	
Expense Total	510,070	0	0	12,340	0	27,000	549,410	8%	39,340	
Administration Total	430,070	0	0	12,340	0	62,000	504,410	17%	74,340	
Bridges										
Expense										
Salaries and Benefits	(2,200)	0	0	0	0	5,170	2,970	-235%	5,170	
Supplies and Maintenance	1,000	0	0	0	0	0	1,000	0%	0	
Expense Total	(1,200)	0	0	0	0	5,170	3,970	-431%	5,170	
Bridges Total	(1,200)	0	0	0	0	5,170	3,970	-431%	5,170	
Brush, Tree, Trim										
Expense										
Salaries and Benefits	94,440	0	0	0	0	(610)	93,830	-1%	(610)	
Contracted Services	14,000	0	0	0	0	(4,000)	10,000	-29%	(4,000)	
Supplies and Maintenance	2,000	0	0	0	0	(500)	1,500	-25%	(500)	
Expense Total	110,440	0	0	0	0	(5,110)	105,330	-5%	(5,110)	
Brush, Tree, Trim Total	110,440	0	0	0	0	(5,110)	105,330	-5%	(5,110)	
Capital Repairs and Reconstruction										
Revenue										
Provision from Reserve	(90,000)	0	0	0	0	0	(90,000)	0%	0	
Revenue Total	(90,000)	0	0	0	0	0	(90,000)	0%	0	
Expense										
Contracted Services	90,000	0	0	0	0	0	90,000	0%	0	
Contributions to Reserve	1,600,000	0	0	0	0	429,130	2,029,130	27%	429,130	Reallocation from Non-program
Expense Total	1,690,000	0	0	0	0	429,130	2,119,130	25%	429,130	
Capital Repairs and Reconstruction Total	1,600,000	0	0	0	0	429,130	2,029,130	27%	429,130	
Catch Basins, Curbs, Storms										
Expense										
Salaries and Benefits	16,800	0	0	0	0	(8,530)	8,270	-51%	(8,530)	
Contracted Services	15,000	0	0	0	0	0	15,000	0%	0	
Supplies and Maintenance	5,000	0	0	0	0	(2,000)	3,000	-40%	(2,000)	
Expense Total	36,800	0	0	0	0	(10,530)	26,270	-29%	(10,530)	
Catch Basins, Curbs, Storms Total	36,800	0	0	0	0	(10,530)	26,270	-29%	(10,530)	
Dams										
Expense										
Salaries and Benefits	1,140	0	0	0	0	120	1,260	11%	120	
Other Direct Costs	1,000	0	0	0	0	(500)	500	-50%	(500)	
Expense Total	2,140	0	0	0	0	(380)	1,760	-18%	(380)	
Dams Total	2,140	0	0	0	0	(380)	1,760	-18%	(380)	
Debris, Litter										
Expense										
Salaries and Benefits	36,880	0	0	0	0	(5,710)	31,170	-15%	(5,710)	
Other Direct Costs	4,000	0	0	0	0	(1,000)	3,000	-25%	(1,000)	
Expense Total	40,880	0	0	0	0	(6,710)	34,170	-16%	(6,710)	
Debris, Litter Total	40,880	0	0	0	0	(6,710)	34,170	-16%	(6,710)	



GEORGINA

2021 OPERATING BUDGET

Operations and Infrastructure - Roads - Budget Details

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Ditching										
Expense										
Salaries and Benefits	366,900	0	0	0	0	(116,890)	250,010	-32%	(116,890)	Reallocation to Patching, Spraying
Contracted Services	110,000	0	0	0	0	45,000	155,000	41%	45,000	Reallocation from Supplies
Supplies and Maintenance	65,000	0	0	0	0	(45,000)	20,000	-69%	(45,000)	Reallocation to contract services
Expense Total	541,900	0	0	0	0	(116,890)	425,010	-22%	(116,890)	
Ditching Total	541,900	0	0	0	0	(116,890)	425,010	-22%	(116,890)	
Dust Layer										
Expense										
Salaries and Benefits	3,750	0	0	0	0	(2,400)	1,350	-64%	(2,400)	
Supplies and Maintenance	18,500	0	0	0	0	0	18,500	0%	0	
Expense Total	22,250	0	0	0	0	(2,400)	19,850	-11%	(2,400)	
Dust Layer Total	22,250	0	0	0	0	(2,400)	19,850	-11%	(2,400)	
Fleet										
Expense										
Contracted Services	12,700	0	0	0	0	0	12,700	0%	0	
Contributions to Reserve	364,610	0	0	0	0	0	364,610	0%	0	
Supplies and Maintenance	359,620	0	0	0	0	0	359,620	0%	0	
Other Direct Costs	25,500	0	0	0	0	0	25,500	0%	0	
Expense Total	762,430	0	0	0	0	0	762,430	0%	0	
Fleet Total	762,430	0	0	0	0	0	762,430	0%	0	
Grading and Scarifying										
Expense										
Salaries and Benefits	19,140	0	0	0	0	(5,460)	13,680	-29%	(5,460)	
Contracted Services	0	0	0	20,000	0	0	20,000		20,000	Contract services for 21-OI-5
Expense Total	19,140	0	0	20,000	0	(5,460)	33,680	76%	14,540	
Grading and Scarifying Total	19,140	0	0	20,000	0	(5,460)	33,680	76%	14,540	
Grass Mowing										
Expense										
Salaries and Benefits	50,810	0	0	0	0	(5,630)	45,180	-11%	(5,630)	
Contracted Services	20,000	0	0	0	0	(8,000)	12,000	-40%	(8,000)	
Expense Total	70,810	0	0	0	0	(13,630)	57,180	-19%	(13,630)	
Grass Mowing Total	70,810	0	0	0	0	(13,630)	57,180	-19%	(13,630)	
Gravel Pit										
Expense										
Salaries and Benefits	1,350	0	0	0	0	130	1,480	10%	130	
Supplies and Maintenance	1,000	0	0	0	0	2,000	3,000	200%	2,000	
Expense Total	2,350	0	0	0	0	2,130	4,480	91%	2,130	
Gravel Pit Total	2,350	0	0	0	0	2,130	4,480	91%	2,130	
Gravel Resurfacing										
Expense										
Salaries and Benefits	1,140	0	0	0	0	(630)	510	-55%	(630)	
Supplies and Maintenance	15,200	0	0	0	0	(5,200)	10,000	-34%	(5,200)	
Expense Total	16,340	0	0	0	0	(5,830)	10,510	-36%	(5,830)	
Gravel Resurfacing Total	16,340	0	0	0	0	(5,830)	10,510	-36%	(5,830)	
Guiderails										
Expense										
Salaries and Benefits	7,090	0	0	0	0	(1,570)	5,520	-22%	(1,570)	
Contracted Services	6,000	0	0	0	0	0	6,000	0%	0	
Supplies and Maintenance	2,500	0	0	0	0	0	2,500	0%	0	
Expense Total	15,590	0	0	0	0	(1,570)	14,020	-10%	(1,570)	
Guiderails Total	15,590	0	0	0	0	(1,570)	14,020	-10%	(1,570)	
Labour Allocation										
Expense										
Salaries and Benefits	0	0	0	0	0	0	0	0	0	



GEORGINA

2021 OPERATING BUDGET

Operations and Infrastructure - Roads - Budget Details

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Expense Total	0	0	0	0	0	0	0	0	0	
Machine Shed	0	0	0	0	0	0	0	0	0	
Expense										
Salaries and Benefits	70,330	0	0	0	0	(21,290)	49,040	-30%	(21,290)	Reallocation to Vehicle Maintenance
Staffing Other Direct Expenses	18,200	0	0	0	0	(1,800)	16,400	-10%	(1,800)	
Hydro/Sewer/Gas	50,400	0	0	0	0	(3,000)	47,400	-6%	(3,000)	
Supplies and Maintenance	29,000	0	0	0	0	(1,000)	28,000	-3%	(1,000)	
Expense Total	167,930	0	0	0	0	(27,090)	140,840	-16%	(27,090)	
Machine Shed Total	167,930	0	0	0	0	(27,090)	140,840	-16%	(27,090)	
Misc Maintenance										
Expense										
Salaries and Benefits	10,370	0	0	0	0	(10,370)	0	-100%	(10,370)	Reallocation to Roads
Contracted Services	6,000	0	0	0	0	(6,000)	0	-100%	(6,000)	Reallocation to Roads
Expense Total	16,370	0	0	0	0	(16,370)	0	-100%	(16,370)	
Misc Maintenance Total	16,370	0	0	0	0	(16,370)	0	-100%	(16,370)	
Mosquito Control										
Expense										
Staffing Other Direct Expenses	200	0	0	0	0	(200)	0	-100%	(200)	
Contracted Services	126,000	0	0	0	0	(126,000)	0	-100%	(126,000)	Reorganization to Environmental
Supplies and Maintenance	650	0	0	0	0	(650)	0	-100%	(650)	
Expense Total	126,850	0	0	0	0	(126,850)	0	-100%	(126,850)	
Mosquito Control Total	126,850	0	0	0	0	(126,850)	0	-100%	(126,850)	
Other Overhead										
Expense										
Staffing Other Direct Expenses	10,500	0	0	0	0	0	10,500	0%	0	
Supplies and Maintenance	26,000	0	0	0	0	(2,900)	23,100	-11%	(2,900)	
Other Direct Costs	56,020	0	0	13,380	0	0	69,400	24%	13,380	Insurance Premium Increase
Expense Total	92,520	0	0	13,380	0	(2,900)	103,000	11%	10,480	
Other Overhead Total	92,520	0	0	13,380	0	(2,900)	103,000	11%	10,480	
Patching and Washouts										
Expense										
Salaries and Benefits	3,040	0	0	0	0	(3,040)	0	-100%	(3,040)	
Expense Total	3,040	0	0	0	0	(3,040)	0	-100%	(3,040)	
Patching and Washouts Total	3,040	0	0	0	0	(3,040)	0	-100%	(3,040)	
Patching, Spraying										
Expense										
Salaries and Benefits	128,940	0	0	0	0	23,620	152,560	18%	23,620	Reallocation from Ditching
Contracted Services	10,000	0	0	0	0	(10,000)	0	-100%	(10,000)	Reallocation to contract services
Supplies and Maintenance	42,000	0	0	0	0	15,000	57,000	36%	15,000	Increase based on actuals
Expense Total	180,940	0	0	0	0	28,620	209,560	16%	28,620	
Patching, Spraying Total	180,940	0	0	0	0	28,620	209,560	16%	28,620	
Railroad Crossing										
Expense										
Contracted Services	15,000	0	0	0	0	(2,000)	13,000	-13%	(2,000)	
Expense Total	15,000	0	0	0	0	(2,000)	13,000	-13%	(2,000)	
Railroad Crossing Total	15,000	0	0	0	0	(2,000)	13,000	-13%	(2,000)	
Resurfacing										
Expense										
Salaries and Benefits	(960)	0	0	0	0	960	0	-100%	960	
Expense Total	(960)	0	0	0	0	960	0	-100%	960	
Resurfacing Total	(960)	0	0	0	0	960	0	-100%	960	
Routine Patrols										
Expense										
Salaries and Benefits	43,120	0	0	0	0	14,140	57,260	33%	14,140	Reallocation



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2021 OPERATING BUDGET

Operations and Infrastructure - Roads - Budget Details

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Expense Total	43,120	0	0	0	0	14,140	57,260	33%	14,140	
Routine Patrols Total	43,120	0	0	0	0	14,140	57,260	33%	14,140	
Sanding and Salting Expense										
Salaries and Benefits	119,540	0	0	0	0	89,530	209,070	75%	89,530	Reallocation from Winter Patrols & Standby
Contracted Services	106,100	0	0	50,000	0	0	156,100	47%	50,000	Contract services for 21-OI-5
Supplies and Maintenance	353,640	0	0	17,680	0	0	371,320	5%	17,680	Increase based on historical trend
Expense Total	579,280	0	0	67,680	0	89,530	736,490	27%	157,210	
Sanding and Salting Total	579,280	0	0	67,680	0	89,530	736,490	27%	157,210	
Shoulder Maintenance Expense										
Salaries and Benefits	26,950	0	0	0	0	140	27,090	1%	140	
Supplies and Maintenance	12,000	0	0	0	0	18,200	30,200	152%	18,200	Increase based on actuals
Expense Total	38,950	0	0	0	0	18,340	57,290	47%	18,340	
Shoulder Maintenance Total	38,950	0	0	0	0	18,340	57,290	47%	18,340	
Sidewalks Expense										
Contracted Services	23,000	0	0	0	0	0	23,000	0%	0	
Expense Total	23,000	0	0	0	0	0	23,000	0%	0	
Sidewalks Total	23,000	0	0	0	0	0	23,000	0%	0	
Signs and Markings Expense										
Salaries and Benefits	91,130	0	0	0	0	2,300	93,430	3%	2,300	
Contracted Services	52,700	0	0	0	0	0	52,700	0%	0	
Supplies and Maintenance	31,000	0	0	0	0	(1,000)	30,000	-3%	(1,000)	
Expense Total	174,830	0	0	0	0	1,300	176,130	1%	1,300	
Signs and Markings Total	174,830	0	0	0	0	1,300	176,130	1%	1,300	
Snow Fence, Culvert Thawing Expense										
Salaries and Benefits	77,200	0	0	0	0	(2,270)	74,930	-3%	(2,270)	
Supplies and Maintenance	2,500	0	0	0	0	0	2,500	0%	0	
Expense Total	79,700	0	0	0	0	(2,270)	77,430	-3%	(2,270)	
Snow Fence, Culvert Thawing Total	79,700	0	0	0	0	(2,270)	77,430	-3%	(2,270)	
Snow Plowing and Removal Revenue										
Provision from Reserve	(100)	0	0	0	0	100	0	-100%	100	
Revenue Total	(100)	0	0	0	0	100	0	-100%	100	
Expense										
Salaries and Benefits	216,970	0	0	0	0	26,970	243,940	12%	26,970	Reallocation
Contracted Services	212,200	0	0	0	0	0	212,200	0%	0	
Expense Total	429,170	0	0	0	0	26,970	456,140	6%	26,970	
Snow Plowing and Removal Total	429,070	0	0	0	0	27,070	456,140	6%	27,070	
Street Lighting Expense										
Salaries and Benefits	1,860	0	0	0	0	(1,860)	0	-100%	(1,860)	
Contracted Services	55,000	0	0	0	0	8,500	63,500	15%	8,500	
Debtenture Repayment	327,840	0	0	0	0	9,000	336,840	3%	9,000	
Hydro/Sewer/Gas	235,000	10,000	0	0	0	0	245,000	4%	10,000	Growth per number of streetlights
Supplies and Maintenance	15,000	0	0	0	0	(7,000)	8,000	-47%	(7,000)	
Other Direct Costs	1,500	0	0	0	0	(1,500)	0	-100%	(1,500)	
Expense Total	636,200	10,000	0	0	0	7,140	653,340	3%	17,140	
Street Lighting Total	636,200	10,000	0	0	0	7,140	653,340	3%	17,140	
Street Name Signs Expense										



GEORGINA

2021 OPERATING BUDGET

Operations and Infrastructure - Roads - Budget Details

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Salaries and Benefits	370	0	0	0	0	(370)	0	-100%	(370)	
Expense Total	370	0	0	0	0	(370)	0	-100%	(370)	
Street Name Signs Total	370	0	0	0	0	(370)	0	-100%	(370)	
Summer Standby										
Expense										
Salaries and Benefits	48,580	0	0	0	0	(5,660)	42,920	-12%	(5,660)	
Expense Total	48,580	0	0	0	0	(5,660)	42,920	-12%	(5,660)	
Summer Standby Total	48,580	0	0	0	0	(5,660)	42,920	-12%	(5,660)	
Sweeping,Flushing,Cleaning										
Expense										
Salaries and Benefits	70,400	0	0	0	0	(11,420)	58,980	-16%	(11,420)	Reallocation
Contracted Services	316,630	0	0	0	0	(79,860)	236,770	-25%	(79,860)	Reallocation to contract services
Expense Total	387,030	0	0	0	0	(91,280)	295,750	-24%	(91,280)	
Sweeping,Flushing,Cleaning Total	387,030	0	0	0	0	(91,280)	295,750	-24%	(91,280)	
Vehicle Maintenance										
Expense										
Salaries and Benefits	34,130	0	0	0	0	21,760	55,890	64%	21,760	Reallocation from Machine Shed
Expense Total	34,130	0	0	0	0	21,760	55,890	64%	21,760	
Vehicle Maintenance Total	34,130	0	0	0	0	21,760	55,890	64%	21,760	
Winter Patrols										
Expense										
Salaries and Benefits	67,350	0	0	0	0	(67,350)	0	-100%	(67,350)	Reallocation to Sanding and Salting
Expense Total	67,350	0	0	0	0	(67,350)	0	-100%	(67,350)	
Winter Patrols Total	67,350	0	0	0	0	(67,350)	0	-100%	(67,350)	
Winter Standby										
Expense										
Salaries and Benefits	61,830	0	0	0	0	(27,790)	34,040	-45%	(27,790)	Reallocation to Sanding and Salting
Expense Total	61,830	0	0	0	0	(27,790)	34,040	-45%	(27,790)	
Winter Standby Total	61,830	0	0	0	0	(27,790)	34,040	-45%	(27,790)	
Grand Total	6,875,070	10,000	0	113,400	0	165,810	7,164,280	4%	289,210	

Operations and Infrastructure Services – Parks and Forestry/Horticulture Division

The Town of Georgina Parks and Forestry/Horticulture Division is responsible for the day-to-day operation and maintenance of sports fields, parks, beaches, trails, and municipal cemeteries. Division staff all provide maintenance of street trees, urban forests, street furniture, decorative planters, and winter maintenance of sidewalks and facility parking lots. The division is also responsible for planning, design development and implementation of park/trail capital construction projects.

46 – Parks maintained including the ROC, waterfront beaches, sports fields, leash free dog parks

700 – Emerald Ash Borer (EAB) infected Ash trees removed

175 – Replacement trees planted

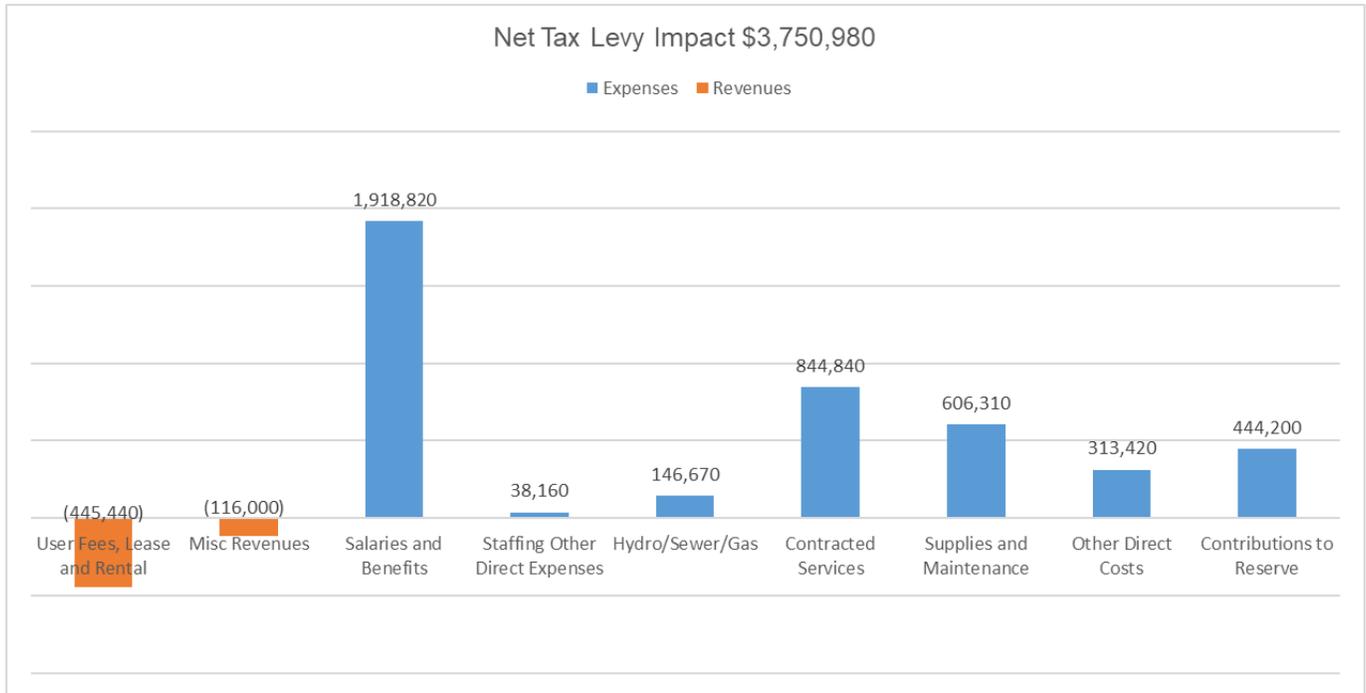
Services provided by the Parks and Forestry/Horticulture Division include:

- Maintenance of sports fields and landscape areas in parks and along trails
- Street tree maintenance including the removal and replacement of trees affected by the Emerald Ash Borer (EAB) infestation
- Horticultural services and flower bed maintenance at all Town facilities
- Maintenance of Woodbine Avenue centre medians entry features
- Winter maintenance of municipal sidewalks and parking lots

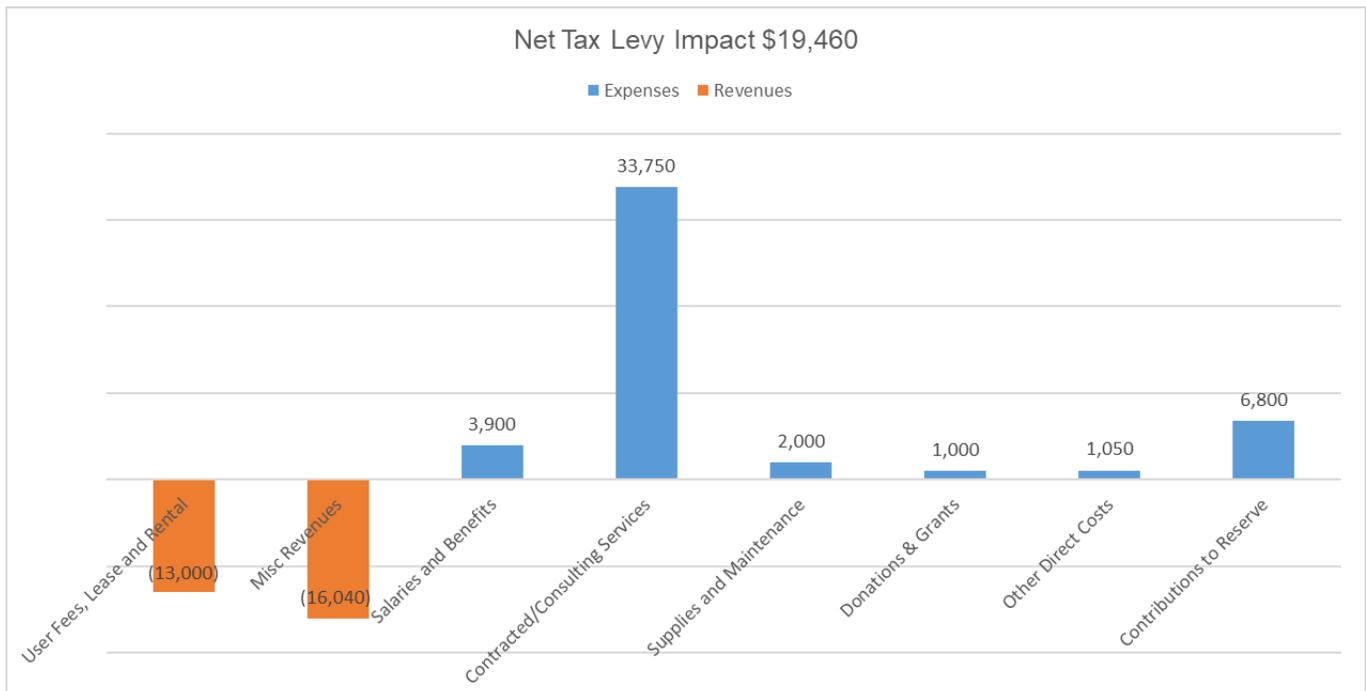
OPERATIONS AND INFRASTRUCTURE SERVICES – PARKS AND FORESTRY/HORTICULTURE DIVISION

2021 Budgeted Expenditures and Revenues

Parks



Cemeteries



2020 Accomplishments

- Managed the parks and park amenities closures due to COVID-19, including support for the operation of De La Salle Park with reduced capacity and controls on visitor attendance in compliance with COVID-19 protocols.
- Commencement of the construction of the Julia Munro Community Park in Sutton with the Award of Tender in the fall of 2020.
- Waterfront Parks Master Plan (Part 1) underway with inventory, analysis, park design concepts and preparation for public feedback sessions.
- Streetscape design standards drafted based on significant public feedback.
- Playground replacement (four locations) underway including surveying and detailed design.
- Initiated the design of the Dalton Road Multi-use path.

Key Projects for 2021

- Support the development and implementation of waterfront park opening and operational plans pending establishment of COVID-19 protocols for large public gatherings in conjunction with public health officials and the Town's Recreation and Culture Department
- Completion of Part 1 of the Waterfront Parks Master Plan to determine the opportunities to better utilize and improve the Town's waterfront parks, beaches
- Complete the construction of Julia Munro Park
- Update the Keswick Cemetery Master Plan
- Upgrades and replacement of facilities and fencing within West Park
- Continue implementation of the Urban Tree Canopy Maintenance program with replacement of trees affected by the Emerald Ash Borer (EAB) infestation



GEORGINA

2021 OPERATING BUDGET

Operations and Infrastructure - Parks - Budget Summary

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE
Administration	1,044,310	13,550	0	1,740	0	0	1,307,180	25%	262,870
Recreational Parks									
Ball Diamonds	90,610	0	0	0	0	(340)	90,270	0%	(340)
Keswick Skate Park	10,670	0	0	(500)	0	(2,280)	7,890	-26%	(2,780)
Labour Allocation	0	0	0	0	0	0	0	0	0
North Gwillimbury	(8,650)	0	0	0	0	(7,350)	(16,000)	85%	(7,350)
Playgrounds	120,270	0	0	0	0	(12,150)	108,120	-10%	(12,150)
Soccer Pitches	67,100	0	0	0	0	(9,970)	57,130	-15%	(9,970)
Fleet	0	0	0	0	0	206,460	206,460		206,460
De La Salle Park	28,950	0	0	6,090	0	54,510	89,550	209%	60,600
Holmes Point	(11,460)	0	0	0	0	(16,830)	(28,290)	147%	(16,830)
481 Lake Drive	0	0	0	3,670	0	0	3,670		3,670
Parks Facilities Maintenance	551,840	0	0	0	0	(61,360)	490,480	-11%	(61,360)
Parks Maintenance									
Garbage Collection	183,890	0	0	0	0	(40,310)	143,580	-22%	(40,310)
Grounds Maintenance	321,510	0	0	0	0	(116,400)	205,110	-36%	(116,400)
Snow Removal	323,010	0	0	0	0	(101,450)	221,560	-31%	(101,450)
Planting Program									
Planting Program	497,090	0	0	0	0	(67,300)	429,790	-14%	(67,300)
Urban Forestry	632,500	0	0	0	0	(90,000)	542,500	-14%	(90,000)
Willow Beach/Wharf									
Wharves	(9,680)	0	0	0	0	0	(9,680)	0%	0
Willow Beach	(93,740)	0	0	0	0	4,400	(89,340)	-5%	4,400
Willow Wharf	(9,000)	0	0	0	0	0	(9,000)	0%	0
Grand Total	3,739,220	13,550	0	11,000	0	(12,790)	3,750,980	0%	11,760



GEORGINA

2021 OPERATING BUDGET

Operations and Infrastructure - Parks - Budget Details

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
481 Lake Drive										
Revenue										
User Fees, Lease and Rental	(5,040)	0	0	0	0	0	(5,040)	0%	0	
Revenue Total	(5,040)	0	0	0	0	0	(5,040)	0%	0	
Expense										
Contracted Services	2,500	0	0	3,670	0	0	6,170	147%	3,670	
Hydro/Sewer/Gas	2,040	0	0	0	0	0	2,040	0%	0	
Supplies and Maintenance	500	0	0	0	0	0	500	0%	0	
Expense Total	5,040	0	0	3,670	0	0	8,710	73%	3,670	
481 Lake Drive Total	0	0	0	3,670	0	0	3,670		3,670	
Administration										
Revenue										
Misc Revenues	(20,000)	0	0	0	0	0	(20,000)	0%	0	
Revenue Total	(20,000)	0	0	0	0	0	(20,000)	0%	0	
Expense										
Salaries and Benefits	440,750	0	0	0	0	222,130	662,880	50%	222,130	Reallocation to Labour Allocation
Staffing Other Direct Expenses	30,060	0	0	0	0	2,200	32,260	7%	2,200	
Contributions to Reserve	284,200	0	0	0	0	0	284,200	0%	0	Reallocation from Non-program
Hydro/Sewer/Gas	32,600	0	0	0	0	0	32,600	0%	0	
Supplies and Maintenance	132,300	0	0	0	0	17,750	150,050	13%	17,750	Increase based on historical trend
Other Direct Costs	144,400	13,550	0	1,740	0	5,500	165,190	14%	20,790	Increase based on actuals
Expense Total	1,064,310	13,550	0	1,740	0	247,580	1,327,180	25%	262,870	
Administration Total	1,044,310	13,550	0	1,740	0	247,580	1,307,180	25%	262,870	
Ball Diamonds										
Revenue										
Misc Revenues	(53,000)	0	0	0	0	0	(53,000)	0%	0	
Revenue Total	(53,000)	0	0	0	0	0	(53,000)	0%	0	
Expense										
Salaries and Benefits	71,020	0	0	0	0	4,640	75,660	7%	4,640	Reallocation to Labour Allocation
Contracted Services	21,110	0	0	0	0	8,200	29,310	39%	8,200	
Hydro/Sewer/Gas	12,210	0	0	0	0	0	12,210	0%	0	
Supplies and Maintenance	39,270	0	0	0	0	(13,180)	26,090	-34%	(13,180)	Reallocation to Fleet
Expense Total	143,610	0	0	0	0	(340)	143,270	0%	(340)	
Ball Diamonds Total	90,610	0	0	0	0	(340)	90,270	0%	(340)	
De La Salle Park										
Revenue										
User Fees, Lease and Rental	(200,800)	0	0	0	0	0	(200,800)	0%	0	
Revenue Total	(200,800)	0	0	0	0	0	(200,800)	0%	0	
Expense										
Salaries and Benefits	100,930	0	0	0	0	(50,590)	50,340	-50%	(50,590)	Reallocation to Labour Allocation
Staffing Other Direct Expenses	1,000	0	0	0	0	0	1,000	0%	0	
Contracted Services	19,500	0	0	0	0	60,000	79,500	308%	60,000	Reallocation from contracted services
Contributions to Reserve	0	0	0	0	0	8,500	8,500	0%	8,500	
Hydro/Sewer/Gas	49,980	0	0	0	0	0	49,980	0%	0	
Supplies and Maintenance	12,800	0	0	0	0	(1,200)	11,600	-9%	(1,200)	
Other Direct Costs	45,540	0	0	6,090	0	37,800	89,430	96%	43,890	Reallocation from Park Security
Expense Total	229,750	0	0	6,090	0	54,510	290,350	26%	60,600	
De La Salle Park Total	28,950	0	0	6,090	0	54,510	89,550	209%	60,600	
Facilities										
Expense										
Salaries and Benefits	284,500	0	0	0	0	(41,470)	243,030	-15%	(41,470)	Reallocation to Labour Allocation
Contracted Services	58,000	0	0	0	0	25,000	83,000	43%	25,000	
Contributions to Reserve	75,000	0	0	0	0	0	75,000	0%	0	
Hydro/Sewer/Gas	5,320	0	0	0	0	5,320	5,320	0%	0	



GEORGINA

2021 OPERATING BUDGET

Operations and Infrastructure - Parks - Budget Details

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Supplies and Maintenance	127,690	0	0	0	0	(44,310)	83,380	-35%	(44,310)	Decrease based on historical trend / Reallocation
Other Direct Costs	1,330	0	0	0	0	(580)	750	-44%	(580)	
Expense Total	551,840	0	0	0	0	(61,360)	490,480	-11%	(61,360)	
Facilities Total	551,840	0	0	0	0	(61,360)	490,480	-11%	(61,360)	
Fleet										
Expense										
Supplies and Maintenance	0	0	0	0	0	206,460	206,460		206,460	Reallocation from other areas
Expense Total	0	0	0	0	0	206,460	206,460		206,460	
Fleet Total	0	0	0	0	0	206,460	206,460		206,460	
Garbage Collection										
Expense										
Salaries and Benefits	141,250	0	0	0	0	(20,170)	121,080	-14%	(20,170)	Reallocation to Labour Allocation
Supplies and Maintenance	36,020	0	0	0	0	(19,520)	16,500	-54%	(19,520)	Reallocation to Fleet
Other Direct Costs	6,620	0	0	0	0	(620)	6,000	-9%	(620)	
Expense Total	183,890	0	0	0	0	(40,310)	143,580	-22%	(40,310)	
Garbage Collection Total	183,890	0	0	0	0	(40,310)	143,580	-22%	(40,310)	
Grounds Maintenance										
Expense										
Salaries and Benefits	235,240	0	0	0	0	(71,060)	164,180	-30%	(71,060)	Reallocation to Labour Allocation
Contracted Services	20,000	0	0	0	0	0	20,000	0%	0	
Supplies and Maintenance	66,270	0	0	0	0	(45,340)	20,930	-68%	(45,340)	Reallocation to Fleet
Expense Total	321,510	0	0	0	0	(116,400)	205,110	-36%	(116,400)	
Grounds Maintenance Total	321,510	0	0	0	0	(116,400)	205,110	-36%	(116,400)	
Holmes Point										
Revenue										
Misc Revenues	(1,000)	0	0	0	0	0	(1,000)	0%	0	
User Fees, Lease and Rental	(48,000)	0	0	0	0	0	(48,000)	0%	0	
Revenue Total	(49,000)	0	0	0	0	0	(49,000)	0%	0	
Expense										
Salaries and Benefits	18,000	0	0	0	0	(9,000)	9,000	-50%	(9,000)	Reallocation to Labour Allocation
Staffing Other Direct Expenses	900	0	0	0	0	0	900	0%	0	
Contributions to Reserve	0	0	0	0	0	8,500	8,500	0%	8,500	
Hydro/Sewer/Gas	660	0	0	0	0	0	660	0%	0	
Supplies and Maintenance	2,000	0	0	0	0	(500)	1,500	-25%	(500)	
Other Direct Costs	15,980	0	0	0	0	(15,830)	150	-99%	(15,830)	Reallocation to Park Security
Expense Total	37,540	0	0	0	0	(16,830)	20,710	-45%	(16,830)	
Holmes Point Total	(11,460)	0	0	0	0	(16,830)	(28,290)	147%	(16,830)	
Keswick Skate Park										
Expense										
Salaries and Benefits	7,670	0	0	(500)	0	(280)	6,890	-10%	(780)	
Supplies and Maintenance	3,000	0	0	0	0	(2,000)	1,000	-67%	(2,000)	
Expense Total	10,670	0	0	(500)	0	(2,280)	7,890	-26%	(2,780)	
Keswick Skate Park Total	10,670	0	0	(500)	0	(2,280)	7,890	-26%	(2,780)	
Labour Allocation										
Expense										
Salaries and Benefits	0	0	0	0	0	0	0	0%	0	Labour Allocation
Expense Total	0	0	0	0	0	0	0	0%	0	
Labour Allocation Total	0	0	0	0	0	0	0	0%	0	
North Gwillimbury										
Revenue										
User Fees, Lease and Rental	(19,500)	0	0	0	0	0	(19,500)	0%	0	
Revenue Total	(19,500)	0	0	0	0	0	(19,500)	0%	0	
Expense										
Salaries and Benefits	3,500	0	0	0	0	0	3,500	0%	0	



GEORGINA

2021 OPERATING BUDGET

Operations and Infrastructure - Parks - Budget Details

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Staffing Other Direct Expenses	1,100	0	0	0	0	(1,100)	0	-100%	(1,100)	
Other Direct Costs	6,250	0	0	0	0	(6,250)	0	-100%	(6,250)	
Expense Total	10,850	0	0	0	0	(7,350)	3,500	-68%	(7,350)	
North Gwillimbury Total	(8,650)	0	0	0	0	(7,350)	(16,000)	85%	(7,350)	
Planting Program										
Expense										
Salaries and Benefits	376,510	0	0	0	0	(44,810)	331,700	-12%	(44,810)	Reallocation to Labour Allocation
Contracted Services	15,000	0	0	0	0	(5,000)	10,000	-33%	(5,000)	
Hydro/Sewer/Gas	10,290	0	0	0	0	0	10,290	0%	0	
Supplies and Maintenance	43,790	0	0	0	0	(17,490)	26,300	-40%	(17,490)	Decrease based on historical trend / Reallocation to Fleet
Other Direct Costs	51,500	0	0	0	0	0	51,500	0%	0	
Expense Total	497,090	0	0	0	0	(67,300)	429,790	-14%	(67,300)	
Planting Program Total	497,090	0	0	0	0	(67,300)	429,790	-14%	(67,300)	
Playgrounds										
Expense										
Salaries and Benefits	15,000	0	0	0	0	(740)	14,260	-5%	(740)	Reallocation to Labour Allocation
Contracted Services	12,000	0	0	0	0	(7,000)	5,000	-58%	(7,000)	
Contributions to Reserve	60,000	0	0	0	0	0	60,000	0%	0	
Hydro/Sewer/Gas	14,860	0	0	0	0	0	14,860	0%	0	
Supplies and Maintenance	18,410	0	0	0	0	(4,410)	14,000	-24%	(4,410)	
Expense Total	120,270	0	0	0	0	(12,150)	108,120	-10%	(12,150)	
Playgrounds Total	120,270	0	0	0	0	(12,150)	108,120	-10%	(12,150)	
Snow Removal										
Expense										
Salaries and Benefits	250,560	0	0	0	0	(48,000)	202,560	-19%	(48,000)	Reallocation to Labour Allocation
Contracted Services	16,000	0	0	0	0	0	16,000	0%	0	
Supplies and Maintenance	55,960	0	0	0	0	(52,960)	3,000	-95%	(52,960)	Reallocation to Fleet
Other Direct Costs	490	0	0	0	0	(490)	0	-100%	(490)	
Expense Total	323,010	0	0	0	0	(101,450)	221,560	-31%	(101,450)	
Snow Removal Total	323,010	0	0	0	0	(101,450)	221,560	-31%	(101,450)	
Soccer Pitches										
Revenue										
Misc Revenues	(42,000)	0	0	0	0	0	(42,000)	0%	0	
Revenue Total	(42,000)	0	0	0	0	0	(42,000)	0%	0	
Expense										
Salaries and Benefits	24,460	0	0	0	0	(5,370)	19,090	-22%	(5,370)	Reallocation to Labour Allocation
Contracted Services	11,800	0	0	0	0	12,000	23,800	102%	12,000	Increase based on actuals
Hydro/Sewer/Gas	15,540	0	0	0	0	0	15,540	0%	0	
Supplies and Maintenance	57,300	0	0	0	0	(16,600)	40,700	-29%	(16,600)	Reallocation to Fleet
Expense Total	109,100	0	0	0	0	(9,970)	99,130	-9%	(9,970)	
Soccer Pitches Total	67,100	0	0	0	0	(9,970)	57,130	-15%	(9,970)	
Urban Forestry										
Expense										
Contracted Services	620,000	0	0	0	0	(80,000)	540,000	-13%	(80,000)	Decrease based on historical trend
Supplies and Maintenance	12,500	0	0	0	0	(10,000)	2,500	-80%	(10,000)	Reallocation to Fleet
Expense Total	632,500	0	0	0	0	(90,000)	542,500	-14%	(90,000)	
Urban Forestry Total	632,500	0	0	0	0	(90,000)	542,500	-14%	(90,000)	
Wharves										
Revenue										
User Fees, Lease and Rental	(13,100)	0	0	0	0	0	(13,100)	0%	0	
Revenue Total	(13,100)	0	0	0	0	0	(13,100)	0%	0	
Expense										
Salaries and Benefits	2,500	0	0	0	0	0	2,500	0%	0	
Hydro/Sewer/Gas	770	0	0	0	0	0	770	0%	0	



GEORGINA

2021 OPERATING BUDGET

Operations and Infrastructure - Parks - Budget Details

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Other Direct Costs	150	0	0	0	0	0	150	0%	0	
Expense Total	3,420	0	0	0	0	0	3,420	0%	0	
Wharves Total	(9,680)	0	0	0	0	0	(9,680)	0%	0	
Willow Beach										
Revenue										
User Fees, Lease and Rental	(150,000)	0	0	0	0	0	(150,000)	0%	0	
Revenue Total	(150,000)	0	0	0	0	0	(150,000)	0%	0	
Expense										
Salaries and Benefits	25,700	0	0	0	0	(13,550)	12,150	-53%	(13,550)	Reallocation to Labour Allocation
Staffing Other Direct Expenses	4,000	0	0	0	0	0	4,000	0%	0	
Contracted Services	9,110	0	0	0	0	22,950	32,060	252%	22,950	Reallocation from contracted services
Contributions to Reserve	0	0	0	0	0	8,000	8,000		8,000	
Hydro/Sewer/Gas	2,400	0	0	0	0	0	2,400	0%	0	
Supplies and Maintenance	2,300	0	0	0	0	(500)	1,800	-22%	(500)	
Other Direct Costs	12,750	0	0	0	0	(12,500)	250	-98%	(12,500)	Reallocation to Park Security
Expense Total	56,260	0	0	0	0	4,400	60,660	8%	4,400	
Willow Beach Total	(93,740)	0	0	0	0	4,400	(89,340)	-5%	4,400	
Willow Wharf										
Revenue										
User Fees, Lease and Rental	(9,000)	0	0	0	0	0	(9,000)	0%	0	
Revenue Total	(9,000)	0	0	0	0	0	(9,000)	0%	0	
Willow Wharf Total	(9,000)	0	0	0	0	0	(9,000)	0%	0	
Grand Total	3,739,220	13,550	0	11,000	0	(12,790)	3,750,980	0%	11,760	



GEORGINA

2021 OPERATING BUDGET

Operations and Infrastructure - Cemeteries - Budget Summary

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE
Cemeteries - Baldwin	4,000	0	0	0	0	0	4,000	0%	0
Cemeteries - Cooke's	6,300	0	0	0	0	0	6,300	0%	0
Cemeteries - Johnson's	1,180	0	0	0	0	0	1,180	0%	0
Cemeteries - Keswick	6,730	0	0	0	0	0	6,730	0%	0
Cemeteries - Sheppard's	1,250	0	0	0	0	0	1,250	0%	0
Grand Total	19,460	0	0	0	0	0	19,460	0%	0



GEORGINA

2021 OPERATING BUDGET

Operations and Infrastructure - Cemeteries - Budget Details

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Cemeteries - Baldwin										
Expense										
Contracted/Consulting Services	4,000	0	0	0	0	0	4,000	0%	0	
Expense Total	4,000	0	0	0	0	0	4,000	0%	0	
Cemeteries - Baldwin Total	4,000	0	0	0	0	0	4,000	0%	0	
Cemeteries - Cooke's										
Expense										
Salaries and Benefits	1,000	0	0	0	0	0	1,000	0%	0	
Contracted/Consulting Services	4,300	0	0	0	0	0	4,300	0%	0	
Donations & Grants	1,000	0	0	0	0	0	1,000	0%	0	
Expense Total	6,300	0	0	0	0	0	6,300	0%	0	
Cemeteries - Cooke's Total	6,300	0	0	0	0	0	6,300	0%	0	
Cemeteries - Johnson's										
Revenue										
Misc Revenues	(20)	0	0	0	0	0	(20)	0%	0	
Revenue Total	(20)	0	0	0	0	0	(20)	0%	0	
Expense										
Contracted/Consulting Services	1,200	0	0	0	0	0	1,200	0%	0	
Expense Total	1,200	0	0	0	0	0	1,200	0%	0	
Cemeteries - Johnson's Total	1,180	0	0	0	0	0	1,180	0%	0	
Cemeteries - Keswick										
Revenue										
Misc Revenues	(16,020)	0	0	0	0	0	(16,020)	0%	0	
User Fees, Lease and Rental	(13,000)	0	0	0	0	0	(13,000)	0%	0	
Revenue Total	(29,020)	0	0	0	0	0	(29,020)	0%	0	
Expense										
Salaries and Benefits	2,900	0	0	0	0	0	2,900	0%	0	
Contracted/Consulting Services	23,000	0	0	0	0	0	23,000	0%	0	
Contributions to Reserve	6,800	0	0	0	0	0	6,800	0%	0	
Supplies and Maintenance	2,000	0	0	0	0	0	2,000	0%	0	
Other Direct Costs	1,050	0	0	0	0	0	1,050	0%	0	
Expense Total	35,750	0	0	0	0	0	35,750	0%	0	
Cemeteries - Keswick Total	6,730	0	0	0	0	0	6,730	0%	0	
Cemeteries - Sheppard's										
Expense										
Contracted/Consulting Services	1,250	0	0	0	0	0	1,250	0%	0	
Expense Total	1,250	0	0	0	0	0	1,250	0%	0	
Cemeteries - Sheppard's Total	1,250	0	0	0	0	0	1,250	0%	0	
Grand Total	19,460	0	0	0	0	0	19,460	0%	0	

Operations and Infrastructure – Asset Management and Technical Services

The Asset Management and Technical Services Division provides a range of services to coordinate the planning and delivery of the rehabilitation and replacement of core municipal infrastructure assets such as roads, bridges, water and sewer mains. The Division also manages Fleet Services which provides a range of services for Town-owned vehicles and equipment.

Services provided by the Asset Management and Technical Services Division includes:

- Preparing, maintaining and implementing the Town's Asset Management Plan and Program for core municipal assets
- Planning and delivering major capital construction projects and studies
- Maintaining Town vehicles and large equipment
- Protecting municipal assets through administration of permits and approvals for utility installations and external contractors working on Town roads and other private infrastructure
- Providing administrative, technical and engineering support to the Operations and Infrastructure Department

329 – Kilometres of road infrastructure

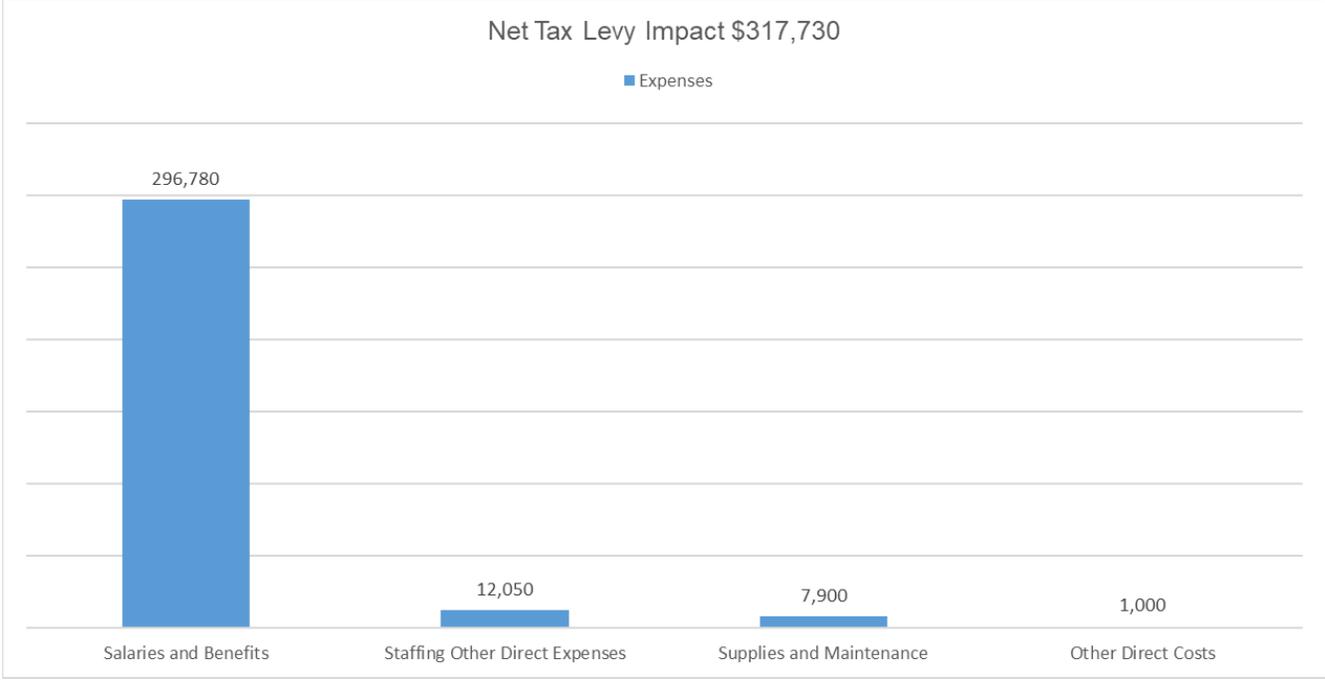
13 years – Average age of road surface

193 – Kilometres of watermains

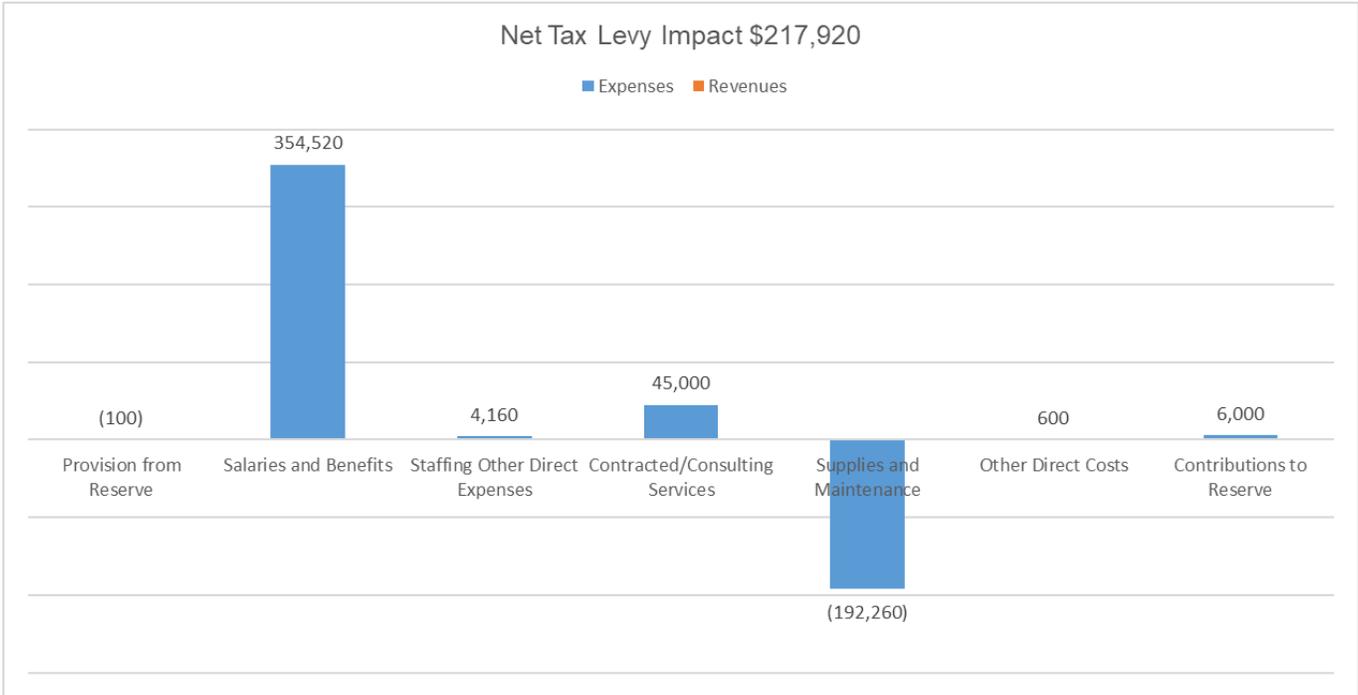
4,345 – Number of streetlights

2020 Budgeted Expenditures and Revenues

Asset Management



Mechanics



2020 Accomplishments

Asset Management and Technical Services

- Commenced the preparation of an Asset Management Plan for the Town's core assets.
- Commenced the condition assessment of sewage pump stations #1, 2, 7 and 8.

Capital Projects

- Completed the road rehabilitation of Queensway South, Old Shiloh, Cryderman, Miles, Sibbald, Simcoe and Forestry subdivision
- Completed the rehabilitation of Church Street from Shorecrest Road to Metro Road
- Awarded the tender to start rehabilitation of Old Shiloh East, Baldwin and Frog Street bridges
- Commenced the Hedge Road stabilization design and public consultation project
- Commenced the design and geotechnical investigation of the road rehabilitation of Irving Drive

Fleet Services

- Assisted in a joint multi-vehicle tender to replace vehicles and equipment across multiple Town departments
- Completed hundreds of service requests on Town-owned vehicles and equipment
- Received delivery of vehicles and equipment including assisting in setting up preventative maintenance programs which extend the useful life and ensure maximum return on investment

Key Projects for 2021

- Completion of the Town's Asset Management Plan for Core Municipal Assets (roads, bridges, water distribution and wastewater collection).
- Continued the Pavement Management Program in partnership with York Region.
- Assumption, design and geotechnical investigation of Estonian camp roads in Udora.
- Completion of design and start of construction for the rehabilitation of the water distribution system on Grew Boulevard, Faircrest Avenue, Sunnidale Boulevard and Simcoe Drive.
- Construction phase of the rehabilitation of Irving Drive.
- Construction of the Hedge Road stabilization project.



GEORGINA

2021 OPERATING BUDGET

Operations and Infrastructure - Asset Management - Budget Detail

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Administration										
Expense										
Salaries and Benefits	283,470	0	0	11,820	0	1,490	296,780	5%	13,310	Salary step increases
Staffing Other Direct Expenses	7,000	0	0	0	0	5,050	12,050	72%	5,050	
Supplies and Maintenance	0	0	0	0	0	7,900	7,900		7,900	
Other Direct Costs	0	0	0	0	0	1,000	1,000		1,000	
Expense Total	290,470	0	0	11,820	0	15,440	317,730	9%	27,260	
Administration Total	290,470	0	0	11,820	0	15,440	317,730	9%	27,260	
Grand Total	290,470	0	0	11,820	0	15,440	317,730	9%	27,260	



GEORGIA

2021 OPERATING BUDGET

Operations and Infrastructure - Mechanics - Budget Details

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Mechanic's Garage										
Revenue										
Provision from Reserve	(100)	0	0	0	0	0	(100)	0%	0	
Revenue Total	(100)	0	0	0	0	0	(100)	0%	0	
Expense										
Salaries and Benefits	353,060	0	0	1,460	0	0	354,520	0%	1,460	
Staffing Other Direct Expenses	4,000	1,160	0	0	0	(1,000)	4,160	4%	160	
Contracted/Consulting Services	65,000	0	0	0	0	(20,000)	45,000	-31%	(20,000)	Reallocation from Roads
Contributions to Reserve	6,000	0	0	0	0	0	6,000	0%	0	
Supplies and Maintenance	(163,400)	0	0	0	0	(28,860)	(192,260)	18%	(28,860)	Increase in recovery from Garage
Other Direct Costs	600	0	0	0	0	0	600	0%	0	
Expense Total	265,260	1,160	0	1,460	0	(49,860)	218,020	-18%	(47,240)	
Mechanic's Garage Total	265,160	1,160	0	1,460	0	(49,860)	217,920	-18%	(47,240)	
Grand Total	265,160	1,160	0	1,460	0	(49,860)	217,920	-18%	(47,240)	

Operations and Infrastructure – Environmental Services Division

The Environmental Services Division is responsible for maintaining the Town's water and wastewater systems, stormwater management facilities, and administering solid waste management and recycling programs, aquatic weed and mosquito control, and groundwater monitoring programs.

The Water and Wastewater group operates and maintains the Keswick and Sutton water distribution and wastewater collection systems. This includes distributing treated water purchased from York Region and conveying wastewater to Region facilities for treatment. Town-owned infrastructure includes water mains, valves, hydrants, booster stations, public water stations, and service connections. It also includes wastewater sewers, pumping stations, residential grinder/ejector pumps and lateral connections. The division is also responsible for managing conveyance, storage, treatment and discharge of stormwater runoff to the environment.

5,000 – Water samples analyzed

10,500 – Tons of solid waste diverted from disposal through recycling

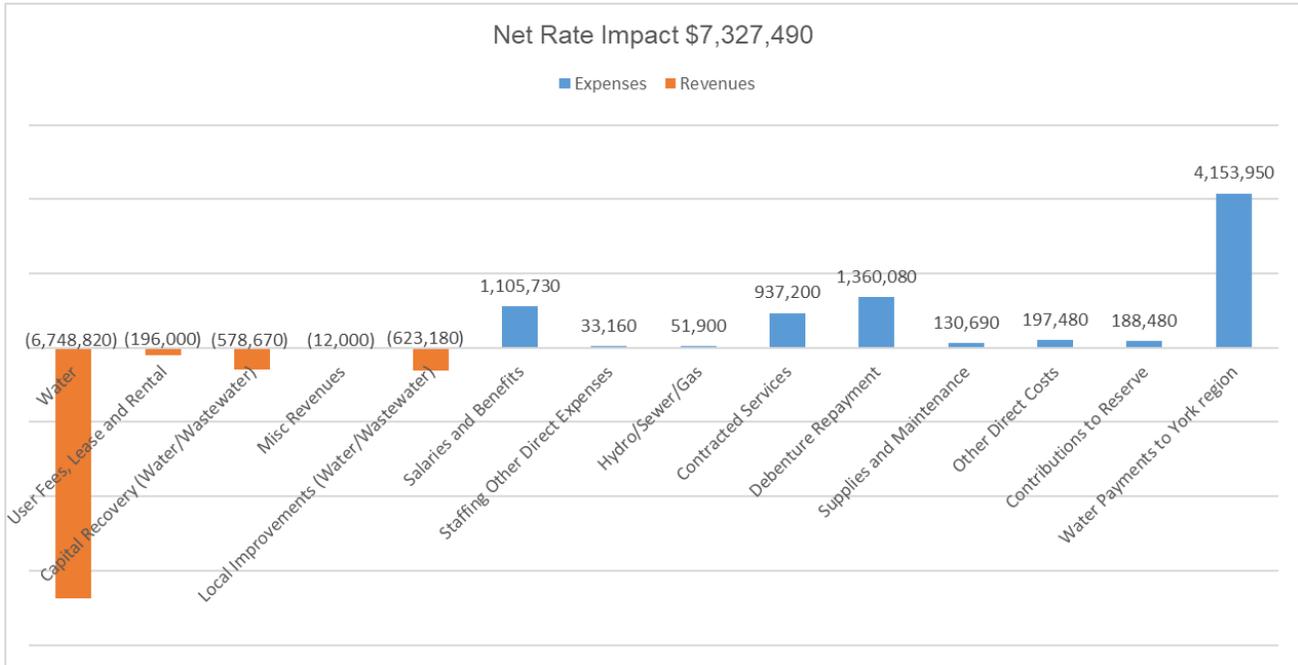
Services provided by the Environmental Services Division include:

- Solid Waste management – Weekly pick up of residential recycling and compost, and bi-weekly residual waste through a contracted service
- Municipal drinking water quality, sampling, monitoring and reporting
- Water system operations, maintenance including and repairs of watermain breaks and service leaks watermain flushing and swabbing
- Customer Service including water turn off/on
- Wastewater system operations, maintenance and repairs including sewer break repairs, sewer flushing closed circuit television (CCTV) inspection of sewers, clearing sewer backups, pump station repairs and cleaning, and odour management
- Stormwater management system operations, maintenance and repairs

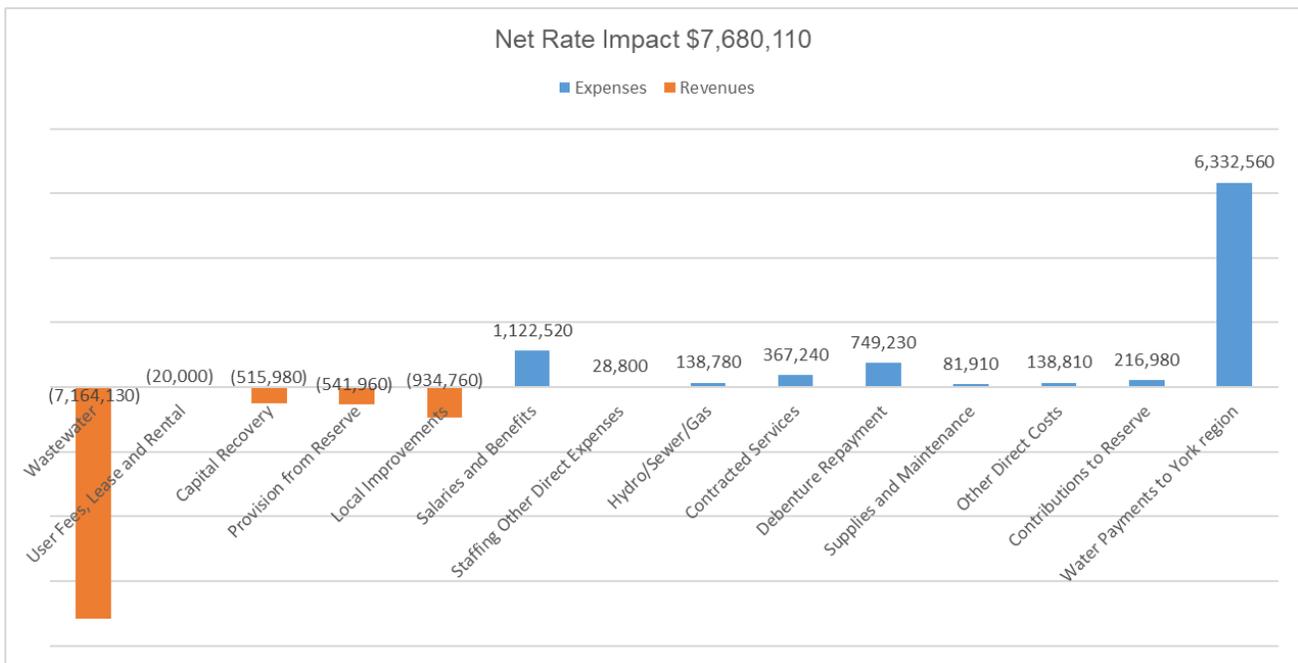
OPERATIONS AND INFRASTRUCTURE SERVICES – ENVIRONMENTAL SERVICES DIVISION

2021 Budgeted Expenditures and Revenues

Water

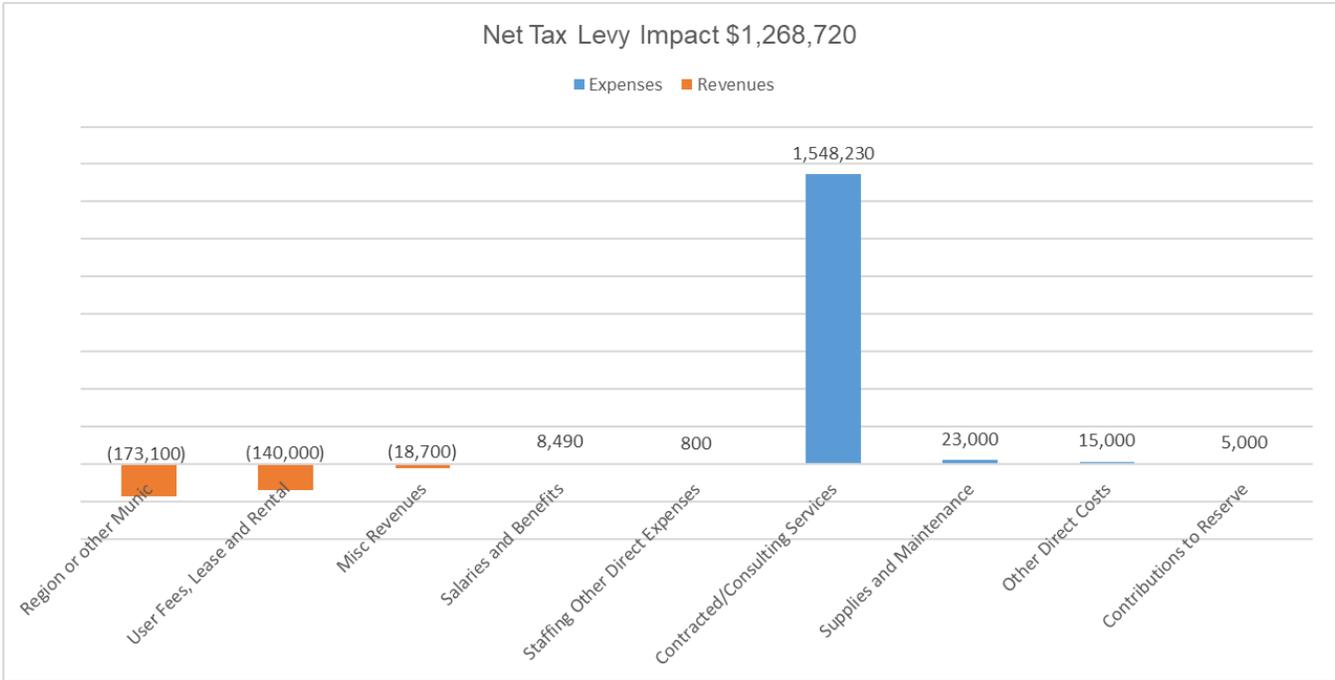


Wastewater

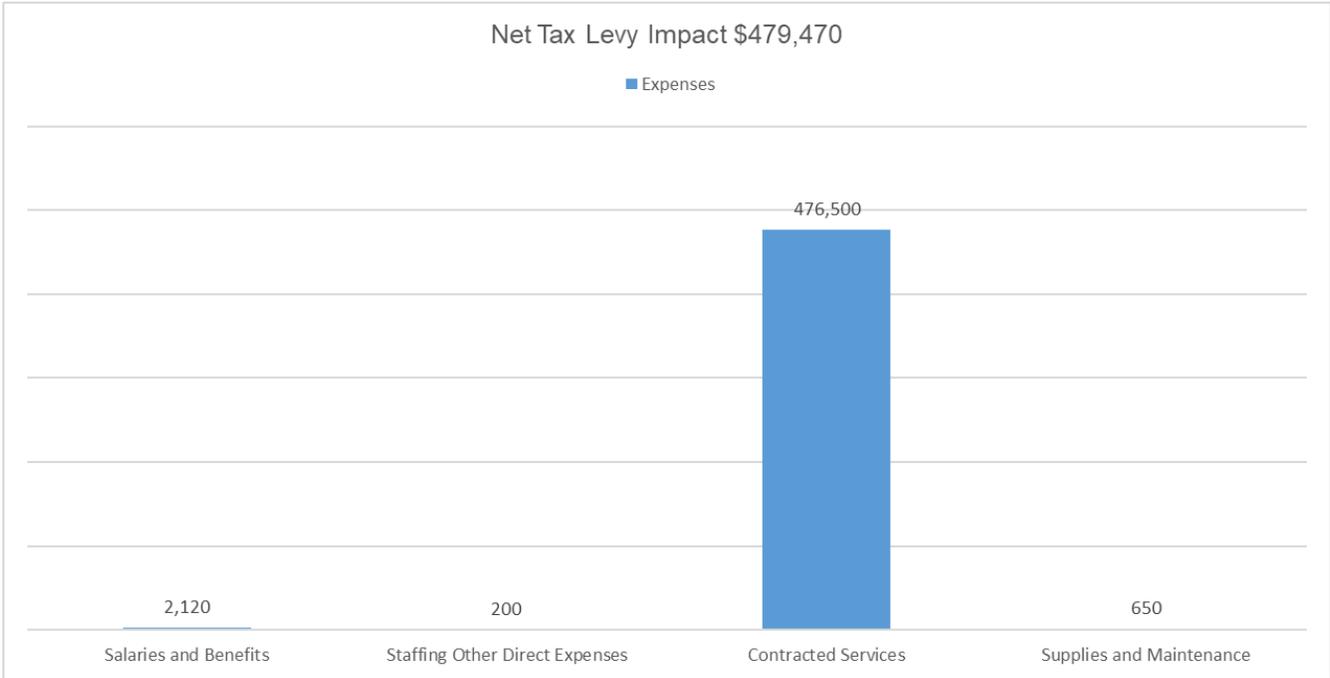


OPERATIONS AND INFRASTRUCTURE SERVICES – ENVIRONMENTAL SERVICES DIVISION

Refuse and Recycle



Environmental



2020 Accomplishments

- COVID-19 business continuity for all staff in Environmental Services. No public services interrupted since the start of the pandemic closures.
- Provincial inspection of the drinking water system. 100 per cent score consistent with 2019.
- External audit of the Drinking Water Quality Management System (DWQMS). 100 per cent score consistent with 2019.
- Stormwater management facility inventory and Operations and Maintenance Plan.

Key Projects for 2021

- Obtaining a consolidated Environmental Compliance Approval (Permit) from the Ministry of the Environment, Conservation and Parks for the Town's wastewater collection system, including approval for pre-authorization of future system expansions subject to engineering review.
- Establish a fire hydrant painting program to comply with the National Fire Protection Association guideline linking available system flow for firefighting with standard colour coding.
- Implement a multi-year program to replace older polybutylene (plastic) water services that were installed in the mid 1980's and have reached the end of their useful life.
- Continue the water meter replacement and modernization program including remote reading of water meters with radio-transmission technology
- Implementing formalized stormwater management facility operations and maintenance plan and inspection protocols.
- Development of wastewater collection operations and maintenance manual consistent with the operational plan for the drinking water system.
- Implementation of the Cockburn subdivision watermain replacement project – Faircrest Avenue, Grew Boulevard, Sunnidale Boulevard and O'Connor Drive drinking water watermains.

- Completion of the Wexford Pumping Station replacement and expansion of the boosted pressure zone in central Keswick including construction of the Morton Avenue watermain.
- Pilot projects for drinking water system valve inspection and exercising and maintenance hole (MH) inspections within the sanitary sewer and stormwater collection systems.





GEORGINA

2021 OPERATING BUDGET

Operations and Infrastructure - Water - Budget Summary

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE
Administration									
Administration	(2,284,020)	0	0	(143,880)	3,200	241,220	(2,183,480)	-4%	100,540
Labour Allocation	1,066,740	0	36,000	48,210	0	(1,167,750)	(16,800)	-102%	(1,083,540)
Water System maintenance									
Distribution System	640,540	0	0	0	0	260,960	901,500	41%	260,960
Hydrants	129,680	0	0	0	0	130,490	260,170	101%	130,490
SCADA & Network	112,360	0	0	0	0	54,450	166,810	48%	54,450
Water Booster Stations	96,620	0	0	0	141,000	76,240	313,860	225%	217,240
Water Meters	131,550	0	0	20,000	0	54,450	206,000	57%	74,450
Water Quality & Monitoring	24,630	0	0	0	0	174,260	198,890	708%	174,260
Water Operations Centre	46,900	0	0	0	0	71,150	118,050	152%	71,150
Water Fleet	35,000	0	0	0	0	0	35,000	0%	0
Grand Total	0	0	36,000	(75,670)	144,200	(104,530)	0	0%	0



GEORGINA

2021 OPERATING BUDGET

Operations and Infrastructure - Water - Budget Details

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Administration										
Revenue										
Water	(7,096,820)	0	0	348,000	0	0	(6,748,820)	-5%	348,000	Decrease in revenue due to deferral and reduction of Water rate increase from 2019
Capital Recovery (Water/Waste)	(612,070)	0	0	33,400	0	0	(578,670)	-5%	33,400	Decrease in revenue due to deferral and reduction of Water rate increase from 2019
Local Improvements (Water/Waste)	(631,920)	0	0	0	0	8,740	(623,180)	-1%	8,740	
Misc Revenues	(12,000)	0	0	0	0	0	(12,000)	0%	0	
User Fees, Lease and Rental	(196,000)	0	0	0	0	0	(196,000)	0%	0	
Revenue Total	(8,548,810)	0	0	381,400	0	8,740	(8,158,670)	-5%	390,140	
Expense										
Salaries and Benefits	0	0	0	0	0	234,540	234,540	Reallocation from Labour Allocation		
Staffing Other Direct Expenses	15,360	0	0	0	0	1,800	17,160	12%	1,800	
Contributions to Reserve	722,190	0	0	(524,980)	0	(8,730)	188,480	-74%	(533,710)	Decrease/offset based on Water rates
Debtenture Repayment	1,219,100	0	0	0	(20)	0	1,219,080	0%	(20)	
Contracted Services	6,570	0	0	0	0	3,430	10,000	52%	3,430	
Supplies and Maintenance	26,000	0	0	(300)	0	(6,500)	19,200	-26%	(6,800)	
Other Direct Costs	131,560	0	0	0	3,220	0	132,780	1%	1,220	
Water Payments to York region	4,144,010	0	0	0	0	9,940	4,153,950	0%	9,940	
Expense Total	6,264,790	0	0	(525,280)	3,200	232,480	5,975,190	-5%	(289,600)	
Administration Total	(2,284,020)	0	0	(143,880)	3,200	241,220	(2,183,480)	-4%	100,540	
Distribution System										
Expense										
Salaries and Benefits	0	0	0	0	0	326,740	326,740	Reallocation from Labour Allocation		
Contracted Services	584,230	0	0	0	0	(59,990)	524,240	-10%	(59,990)	Decrease based on historical trend
Supplies and Maintenance	49,520	0	0	0	0	0	49,520	0%	0	
Other Direct Costs	6,790	0	0	0	0	(5,790)	1,000	-85%	(5,790)	
Expense Total	640,540	0	0	0	0	260,960	901,500	41%	260,960	
Distribution System Total	640,540	0	0	0	0	260,960	901,500	41%	260,960	
Hydrants										
Expense										
Salaries and Benefits	0	0	0	0	0	130,700	130,700	Reallocation from Labour Allocation		
Contracted Services	120,980	0	0	0	0	0	120,980	0%	0	
Supplies and Maintenance	8,490	0	0	0	0	0	8,490	0%	0	
Other Direct Costs	210	0	0	0	0	(210)	0	-100%	(210)	
Expense Total	129,680	0	0	0	0	130,490	260,170	101%	130,490	
Hydrants Total	129,680	0	0	0	0	130,490	260,170	101%	130,490	
Labour Allocation										
Expense										
Salaries and Benefits	1,066,740	0	36,000	48,210	0	(1,167,750)	(16,800)	-102%	(1,083,540)	SR-OI-1 Clerk Assistant (1 year contract) and Reallocation
Expense Total	1,066,740	0	36,000	48,210	0	(1,167,750)	(16,800)	-102%	(1,083,540)	
Labour Allocation Total	1,066,740	0	36,000	48,210	0	(1,167,750)	(16,800)	-102%	(1,083,540)	
SCADA & Network										
Expense										
Salaries and Benefits	0	0	0	0	0	54,450	54,450	Reallocation from Labour Allocation		
Contracted Services	49,620	0	0	0	0	0	49,620	0%	0	
Supplies and Maintenance	2,540	0	0	0	0	0	2,540	0%	0	
Other Direct Costs	60,200	0	0	0	0	0	60,200	0%	0	
Expense Total	112,360	0	0	0	0	54,450	166,810	48%	54,450	
SCADA & Network Total	112,360	0	0	0	0	54,450	166,810	48%	54,450	
Water Booster Stations										
Expense										
Salaries and Benefits	0	0	0	0	0	76,240	76,240	Reallocation from Labour Allocation		
Debtenture Repayment	0	0	0	0	141,000	0	141,000	0%	141,000	Long term debt for Connel Booster Station
Hydro/Sewer/Gas	26,790	0	0	0	0	0	26,790	0%	0	
Contracted Services	60,360	0	0	0	0	0	60,360	0%	0	
Supplies and Maintenance	9,470	0	0	0	0	0	9,470	0%	0	



GEORGINA

2021 OPERATING BUDGET

Operations and Infrastructure - Water - Budget Details

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Expense Total	96,620	0	0	0	141,000	76,240	313,860	225%	217,240	
Water Booster Stations Total	96,620	0	0	0	141,000	76,240	313,860	225%	217,240	
Water Fleet										
Expense										
Supplies and Maintenance	31,500	0	0	0	0	0	31,500	0%	0	
Other Direct Costs	3,500	0	0	0	0	0	3,500	0%	0	
Expense Total	35,000	0	0	0	0	0	35,000	0%	0	
Water Fleet Total	35,000	0	0	0	0	0	35,000	0%	0	
Water Meters										
Expense										
Salaries and Benefits	0	0	0	0	0	54,450	54,450	15%	54,450	Reallocation from Labour Allocation
Contracted Services	130,000	0	0	20,000	0	0	150,000	15%	20,000	Increase based on actuals
Supplies and Maintenance	1,550	0	0	0	0	0	1,550	0%	0	
Expense Total	131,550	0	0	20,000	0	54,450	206,000	57%	74,450	
Water Meters Total	131,550	0	0	20,000	0	54,450	206,000	57%	74,450	
Water Operations Centre										
Expense										
Salaries and Benefits	0	0	0	0	0	71,150	71,150	0%	71,150	Reallocation from Labour Allocation
Staffing Other Direct Expenses	16,000	0	0	0	0	0	16,000	0%	0	
Hydro/Sewer/Gas	25,110	0	0	0	0	0	25,110	0%	0	
Supplies and Maintenance	5,790	0	0	0	0	0	5,790	0%	0	
Expense Total	46,900	0	0	0	0	71,150	118,050	152%	71,150	
Water Operations Centre Total	46,900	0	0	0	0	71,150	118,050	152%	71,150	
Water Quality & Monitoring										
Expense										
Salaries and Benefits	0	0	0	0	0	174,260	174,260	0%	174,260	Reallocation from Labour Allocation
Contracted Services	22,000	0	0	0	0	0	22,000	0%	0	
Supplies and Maintenance	2,630	0	0	0	0	0	2,630	0%	0	
Expense Total	24,630	0	0	0	0	174,260	198,890	708%	174,260	
Water Quality & Monitoring Total	24,630	0	0	0	0	174,260	198,890	708%	174,260	
Grand Total	0	0	36,000	(75,670)	144,200	(104,530)	0	0	0	



GEORGINA

2021 OPERATING BUDGET

Operations and Infrastructure - Wastewater - Budget Summary

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE
Administration									
Administration	(1,717,200)	0	0	(76,200)	310	39,840	(1,753,250)	2%	(36,050)
Labour Allocation	1,066,720	0	0	0	0	(1,066,730)	(10)	-100%	(1,066,730)
WW Maintenance									
Residential Grinder Pumps	4,690	0	0	0	0	33,980	38,670	725%	33,980
WW Collection System	295,330	0	0	0	0	286,030	581,360	97%	286,030
WW Pumping Stations	213,800	0	0	0	0	351,740	565,540	165%	351,740
Water System maintenance	73,850	0	0	0	0	126,850	200,700	172%	126,850
WW Operations Centre	36,310	0	0	0	0	305,180	341,490	840%	305,180
WW Fleet	26,500	0	0	0	0	(1,000)	25,500	-4%	(1,000)
Grand Total	0	0	0	(76,200)	310	75,890	0	0	0



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2021 OPERATING BUDGET

Operations and Infrastructure - Wastewater - Budget Details

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Administration										
Revenue										
Wastewater	(7,333,590)	0	0	169,460	0	0	(7,164,130)	-2%	169,460	Decrease in revenue due to deferral and reduction of Wastewater rate increase from 2019
Capital Recovery (Water/Wastew	(528,660)	0	0	12,680	0	0	(515,980)	-2%	12,680	Decrease in revenue due to deferral and reduction of Wastewater rate increase from 2019
Local Improvements (Water/Waste	(947,880)	0	0	0	0	13,120	(934,760)	-1%	13,120	Decrease based on historical trend
Provision from Reserve	(361,780)	0	0	(180,180)	0	0	(541,960)	50%	(180,180)	Increase/offset based on Wastewater rates
User Fees, Lease and Rental	(72,000)	0	0	0	0	52,000	(20,000)	-72%	52,000	Decrease based on actuals
Revenue Total	(9,243,910)	0	0	1,960	0	65,120	(9,176,830)	-1%	67,080	
Expense										
Staffing Other Direct Expenses	9,000	0	0	0	0	300	9,300	3%	300	
Contracted Services	5,000	0	0	0	0	(5,000)	0	-100%	(5,000)	
Contributions to Reserve	326,900	0	0	(96,490)	0	(13,430)	216,980	-34%	(109,920)	Reallocation with Provision from Reserve
Debtenture Repayment	748,920	0	0	0	310	0	749,230	0%	310	
Supplies and Maintenance	20,500	0	0	0	0	(2,800)	17,700	-14%	(2,800)	
Other Direct Costs	98,970	0	0	3,190	0	(4,350)	97,810	-1%	(1,160)	
Water Payments to York region	6,317,420	0	0	15,140	0	0	6,332,560	0%	15,140	York region increase
Expense Total	7,526,710	0	0	(78,160)	310	(25,280)	7,423,580	-1%	(103,130)	
Administration Total	(1,717,200)	0	0	(76,200)	310	39,840	(1,753,250)	2%	(36,050)	
Labour Allocation										
Expense										
Salaries and Benefits	1,066,720	0	0	0	0	(1,066,730)	(10)	-100%	(1,066,730)	Reallocation
Expense Total	1,066,720	0	0	0	0	(1,066,730)	(10)	-100%	(1,066,730)	
Labour Allocation Total	1,066,720	0	0	0	0	0	(10)	-100%	(1,066,730)	
Residential Grinder Pumps										
Expense										
Salaries and Benefits	0	0	0	0	0	0	32,670	79%	32,670	Reallocation from Labour Allocation
Contracted Services	2,240	0	0	0	0	1,760	4,000	176%	1,760	
Supplies and Maintenance	2,450	0	0	0	0	(450)	2,000	-18%	(450)	
Expense Total	4,690	0	0	0	0	33,980	38,670	725%	33,980	
Residential Grinder Pumps Total	4,690	0	0	0	0	33,980	38,670	725%	33,980	
SCADA & Network										
Expense										
Salaries and Benefits	0	0	0	0	0	0	130,700	130%	130,700	Reallocation from Labour Allocation
Contracted Services	32,110	0	0	0	0	890	33,000	3%	890	
Supplies and Maintenance	1,940	0	0	0	0	60	2,000	3%	60	
Other Direct Costs	39,800	0	0	0	0	(4,800)	35,000	-12%	(4,800)	
Expense Total	73,850	0	0	0	0	126,850	200,700	172%	126,850	
SCADA & Network Total	73,850	0	0	0	0	126,850	200,700	172%	126,850	
WW Collection System										
Expense										
Salaries and Benefits	0	0	0	0	0	0	326,740	326%	326,740	Reallocation from Labour Allocation
Contracted Services	246,620	0	0	0	0	(4,000)	242,620	-2%	(4,000)	
Supplies and Maintenance	39,710	0	0	0	0	(33,710)	6,000	-85%	(33,710)	Reallocation to contract services
Other Direct Costs	9,000	0	0	0	0	(3,000)	6,000	-33%	(3,000)	
Expense Total	295,330	0	0	0	0	286,030	581,360	97%	286,030	
WW Collection System Total	295,330	0	0	0	0	286,030	581,360	97%	286,030	
WW Fleet										
Expense										
Supplies and Maintenance	26,500	0	0	0	0	(1,000)	25,500	-4%	(1,000)	
Expense Total	26,500	0	0	0	0	(1,000)	25,500	-4%	(1,000)	
WW Fleet Total	26,500	0	0	0	0	(1,000)	25,500	-4%	(1,000)	
WW Operations Centre										
Expense										
Salaries and Benefits	0	0	0	0	0	0	305,680	305%	305,680	Reallocation from Labour Allocation



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2021 OPERATING BUDGET

Operations and Infrastructure - Wastewater - Budget Details

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Staffing Other Direct Expenses	20,000	0	0	0	0	(500)	19,500	-3%	(500)	
Hydro/Sewer/Gas	16,310	0	0	0	0	0	16,310	0%	0	
Expense Total	36,310	0	0	0	0	305,180	341,490	840%	305,180	
WW Operations Centre Total	36,310	0	0	0	0	305,180	341,490	840%	305,180	
WW Pumping Stations										
Expense	0	0	0	0	0	326,740	326,740		326,740	Reallocation from Labour Allocation
Salaries and Benefits	57,620	0	0	0	0	30,000	87,620	52%	30,000	Reallocation from contract services
Contracted Services	122,470	0	0	0	0	0	122,470	0%	0	
Hydro/Sewer/Gas	33,710	0	0	0	0	(5,000)	28,710	-15%	(5,000)	
Supplies and Maintenance	213,800	0	0	0	0	351,740	565,540	165%	351,740	
Expense Total	213,800	0	0	0	0	351,740	565,540	165%	351,740	
WW Pumping Stations Total	213,800	0	0	0	0	351,740	565,540	165%	351,740	
Grand Total	0	0	0	(76,200)	310	75,890	0	0	0	



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2021 OPERATING BUDGET

Operations and Infrastructure - Refuse and Recycling - Budget Details

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Blue Boxes										
Revenue										
Misc Revenues	(10,000)	0	0	0	0	0	(6,000)	-40%	4,000	
Region or other Munic	(173,100)	0	0	0	0	0	(173,100)	0%	0	
Revenue Total	(183,100)	0	0	0	0	4,000	(179,100)	-2%	4,000	
Expense										
Salaries and Benefits	0	0	0	0	0	2,800	2,800		2,800	
Staffing Other Direct Expenses	1,400	0	0	0	0	(600)	800	-43%	(600)	
Contributions to Reserve	5,000	0	0	0	0	0	5,000	0%	0	
Supplies and Maintenance	12,500	0	0	0	0	(4,500)	8,000	-36%	(4,500)	
Contracted Services	542,870	0	0	0	0	0	542,870	0%	0	
Other Direct Costs	200	0	0	0	0	(200)	0	-100%	(200)	
Expense Total	561,970	0	0	0	0	(2,500)	559,470	0%	(2,500)	
Blue Boxes Total	378,870	0	0	0	0	1,500	380,370	0%	1,500	
Collection										
Revenue										
User Fees, Lease and Rental	(140,000)	0	0	0	0	0	(140,000)	0%	0	
Revenue Total	(140,000)	0	0	0	0	0	(140,000)	0%	0	
Expense										
Salaries and Benefits	0	0	0	0	0	2,890	2,890		2,890	
Contracted Services	403,870	0	0	10,100	0	101,130	515,100	28%	111,230	Increase per contract
Other Direct Costs	11,500	0	0	0	0	3,500	15,000	30%	3,500	
Expense Total	415,370	0	0	10,100	0	107,520	532,990	28%	117,620	
Collection Total	275,370	0	0	10,100	0	107,520	392,990	43%	117,620	
Composting										
Revenue										
Misc Revenues	(500)	0	0	0	0	500	0	-100%	500	
Revenue Total	(500)	0	0	0	0	500	0	-100%	500	
Expense										
Supplies and Maintenance	500	0	0	0	0	(500)	0	-100%	(500)	
Expense Total	500	0	0	0	0	(500)	0	-100%	(500)	
Composting Total	0	0	0	0	0	0	0		0	
Electronic Waste Collection and Disposal										
Revenue										
Misc Revenues	0	0	0	0	0	(2,700)	(2,700)		(2,700)	
Revenue Total	0	0	0	0	0	(2,700)	(2,700)		(2,700)	
Expense										
Contracted Services	3,500	0	0	0	0	0	3,500	0%	0	
Expense Total	3,500	0	0	0	0	0	3,500	0%	0	
Electronic Waste Collection and Disposal	3,500	0	0	0	0	(2,700)	800	-77%	(2,700)	
Green Bins										
Revenue										
Misc Revenues	(7,000)	0	0	0	0	(3,000)	(10,000)	43%	(3,000)	
Revenue Total	(7,000)	0	0	0	0	(3,000)	(10,000)	43%	(3,000)	
Expense										
Salaries and Benefits	0	0	0	0	0	2,800	2,800		2,800	
Supplies and Maintenance	10,000	0	0	0	0	5,000	15,000	50%	5,000	
Contracted Services	486,760	0	0	0	0	0	486,760	0%	0	
Expense Total	496,760	0	0	0	0	7,800	504,560	2%	7,800	
Green Bins Total	489,760	0	0	0	0	4,800	494,560	1%	4,800	
Labour Allocation										



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2021 OPERATING BUDGET

Operations and Infrastructure - Refuse and Recycling - Budget Details

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Expense										
Salaries and Benefits	0	0	0	0	0	0	0	0	0	
Expense Total	0	0	0	0	0	0	0	0	0	
Labour Allocation Total	0	0	0	0	0	0	0	0	0	
Leaf Collection										
Expense										
Contracted Services	122,950	0	0	0	0	(122,950)	0	-100%	(122,950)	Reallocated to Environmental
Expense Total	122,950	0	0	0	0	(122,950)	0	-100%	(122,950)	
Leaf Collection Total	122,950	0	0	0	0	(122,950)	0	-100%	(122,950)	
Weed Collection										
Expense										
Contracted Services	166,500	0	0	0	0	(166,500)	0	-100%	(166,500)	Reallocated to Environmental
Expense Total	166,500	0	0	0	0	(166,500)	0	-100%	(166,500)	
Weed Collection Total	166,500	0	0	0	0	(166,500)	0	-100%	(166,500)	
Grand Total	1,436,950	0	0	10,100	0	(178,330)	1,268,720	-12%	(168,230)	



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2021 OPERATING BUDGET

Operations and Infrastructure - Environmental - Budget Details

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD \$ VARIANCE	COMMENTS
Administration										
Expense										
Salaries and Benefits	0	0	0	0	0	0	0	0	0	
Contracted Services	0	0	0	0	0	0	0	0	0	
Supplies and Maintenance	0	0	0	0	0	0	0	0	0	
Expense Total	0	0	0	0	0	0	0	0	0	
Administration Total	0	0	0	0	0	0	0	0	0	
Leaf Collection										
Expense										
Contracted Services	0	0	0	0	0	180,000	180,000	180,000	180,000	Reorganization from Refuse and Recycling
Expense Total	0	0	0	0	0	180,000	180,000	180,000	180,000	
Leaf Collection Total	0	0	0	0	0	180,000	180,000	180,000	180,000	
MOSQUITO										
Expense										
Staffing Other Direct Expenses	0	0	0	0	0	200	200	200	200	
Contracted Services	0	0	0	0	0	126,000	126,000	126,000	126,000	Reorganization from Roads
Supplies and Maintenance	0	0	0	0	0	650	650	650	650	
Expense Total	0	0	0	0	0	126,850	126,850	126,850	126,850	
MOSQUITO Total	0	0	0	0	0	126,850	126,850	126,850	126,850	
PIT & Quarries										
Expense										
Contracted Services	0	0	0	0	0	0	0	0	0	
Expense Total	0	0	0	0	0	0	0	0	0	
PIT & Quarries Total	0	0	0	0	0	0	0	0	0	
Weed Collection										
Expense										
Contracted Services	0	0	0	0	0	170,500	170,500	170,500	170,500	Reorganization from Refuse and Recycling
Expense Total	0	0	0	0	0	170,500	170,500	170,500	170,500	
Weed Collection Total	0	0	0	0	0	170,500	170,500	170,500	170,500	
Wells										
Expense										
Contracted Services	0	0	0	0	0	0	0	0	0	
Expense Total	0	0	0	0	0	0	0	0	0	
Wells Total	0	0	0	0	0	0	0	0	0	
Stormwater Administration										
Expense										
Salaries and Benefits	0	0	0	0	0	2,120	2,120	2,120	2,120	
Supplies and Maintenance	0	0	0	0	0	0	0	0	0	
Expense Total	0	0	0	0	0	2,120	2,120	2,120	2,120	
Stormwater Administration Total	0	0	0	0	0	2,120	2,120	2,120	2,120	
Stormwater Ponds										
Expense										
Contracted Services	0	0	0	0	0	0	0	0	0	
Supplies and Maintenance	0	0	0	0	0	0	0	0	0	
Expense Total	0	0	0	0	0	0	0	0	0	
Stormwater Ponds Total	0	0	0	0	0	0	0	0	0	
Grand Total	0	0	0	0	0	479,470	479,470	479,470	479,470	