Recreation and Culture Department

The Recreation and Culture Department is committed to building a healthy community and promoting active lifestyles. Our goal is to provide affordable and accessible recreation and cultural opportunities and experiences for all Georgina residents, ensuring that all recreation, parks and facilities are multi-use, multi-generational, accessible and responsive to the community's needs.

As the Town of Georgina continues to grow, staff are committed to updating existing municipal facilities and building new ones with residents needs in mind.

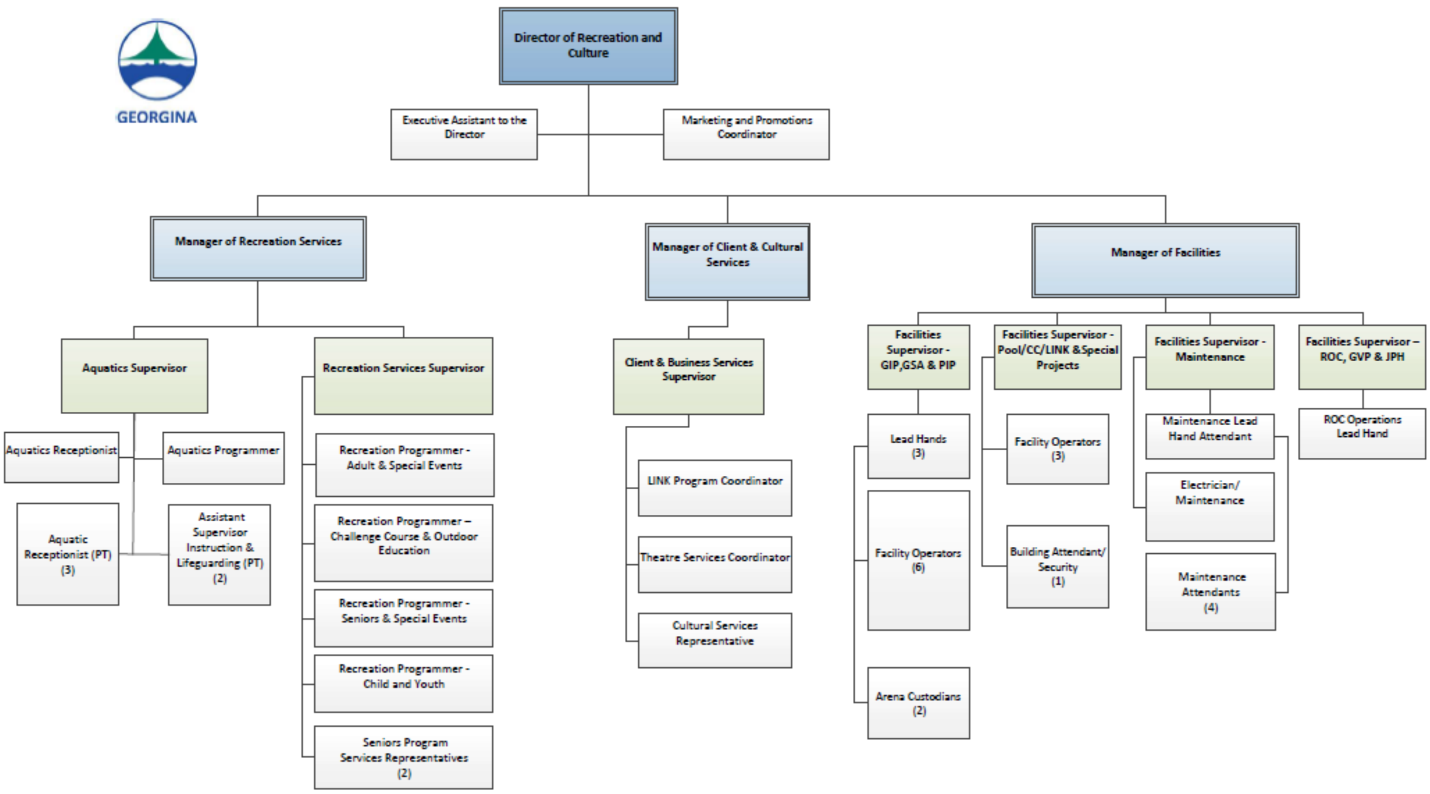
2020 has proven to be a challenging year for the Recreation and Culture Department. The COVID-19 pandemic has impacted all of us. Staff continue to realign and redefine our operations, programs and service delivery strategies to ensure our residents will continue to have ample recreation and cultural opportunities to enjoy.

Building for the future

We continue to move forward plans for a Multi-use Recreation Complex (MURC), inclusive of a lane pool, therapy and leisure pool, double gymnasium, walking track, activity studio, programming/multi use rooms and a discovery library branch.

The concept design was inspired by the idea of camping – grouping of programs around a social heart and is reflective of an active and caring community. Construction is anticipated to start in 2021 with an expected official opening date in mid-2022.

Organizational Chart



Divisions

- Cultural Services Division
- Facilities Division
- Recreation Services Division

Major Operating Drivers

- Departmental data collection and analysis
- Increased participation in programs and activities
- Promotion of community health, wellness and active lifestyles

Major Initiatives Planned for 2021

- Multi-use Recreation Complex (MURC) design and start of construction
- Complete Operational Policies and Procedures Refresh
- Review and update of the Link Business Plan, Cultural Plan and ROC Business Plan
- Completion of Building Condition Assessment (BCA) Capital Project Initiatives
- Facilities Investure/Divesture Analysis and Recommendations

2021 OPERATING BUDGET

Recreation and Culture - Department Administration - Budget Details

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE	COMMENTS
Administration										
Expense										
Salaries and Benefits	370,120	0	0	14,840	0	0	384,960	4%	14,840	Salary step increase
Staffing Other Direct Expenses	5,200	0	0	0	0	0	5,200	0%	0	
Other Direct Costs	200	0	0	0	0	0	200	0%	0	
Expense Total	375,520	0	0	14,840	0	0	390,360	4%	14,840	
Administration Total	**375,520**	**0**	**0**	**14,840**	**0**	**0**	**390,360**	**4%**	**14,840**	
Grand Total	**375,520**	**0**	**0**	**14,840**	**0**	**0**	**390,360**	**4%**	**14,840**	

Recreation and Culture Department
Recreation Services Division

The Recreation Services Division plays an important role in providing quality recreational and active living programs, services and events in an accessible, equitable and efficient manner to enhance the quality of life of the Town's growing and diverse community.

5,000+ – Visitors attended SnoFest

42,500+ – Visitors attended De La Salle Park

Staff strive to ensure recreation activities, programs and special events are inclusive, affordable and accessible. The aim is to encourage and promote healthy, active lifestyles.

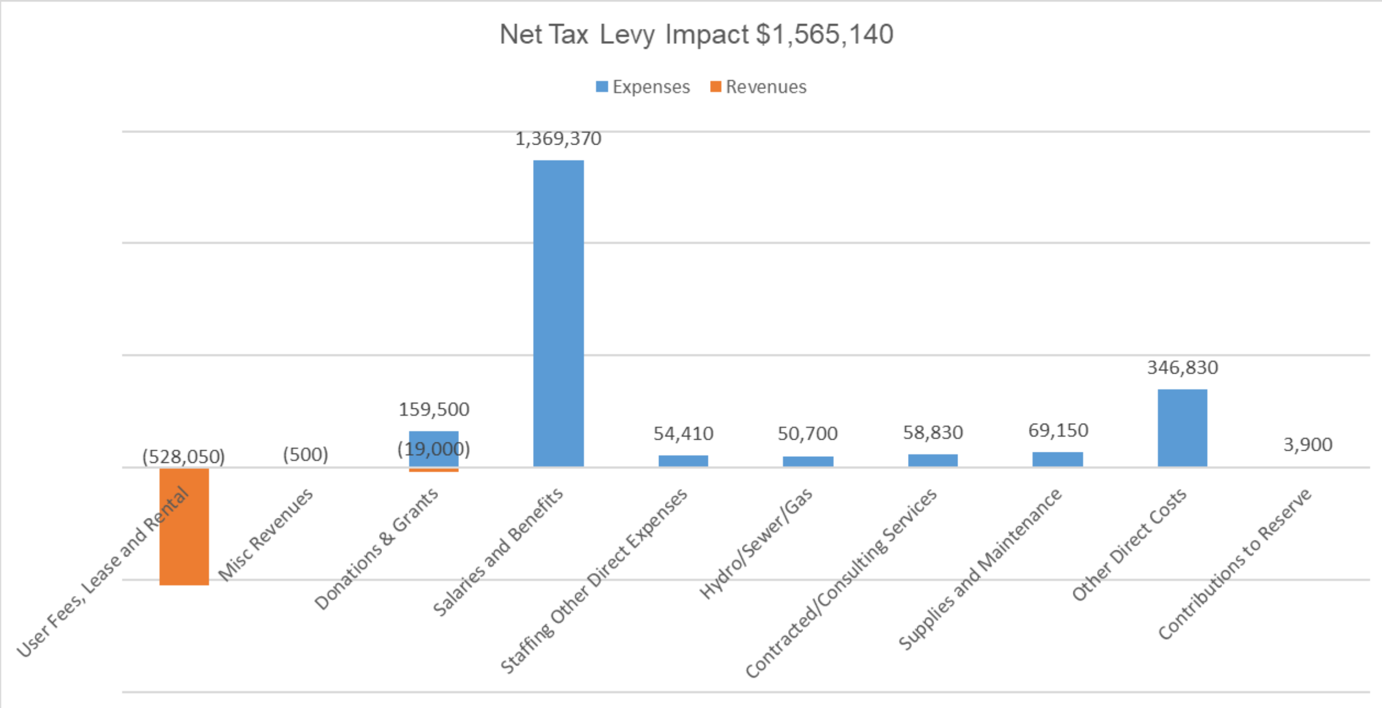
Community special events are a great way for people to connect with one another while celebrating local culture, talent, heritage and achievements.

While we celebrated our SnoFest event in the traditional way, our Canada Day Celebrations were impacted by the COVID-19 Pandemic and took on a new virtual format celebrating Canada's 153rd birthday.

Services provided by the Recreation Services Division includes:

- Afterschool programs (Drop Zone in partnership with York Region, YRDSB and YCDSB and 3 ASP in partnership with Jericho Youth Services)
- Camps (PA Day, holidays, March Break, summer)
- ROC Challenge course activities
- Drop-in programs (aquatics, skating, gymnasium)
- Leadership programs
- Lessons (swimming, ski, snowboard)
- Memberships
- Registered recreation programs and activities
- Outdoor programs and school group activities
- Town-wide special events
- Theme-based workshops

2021 Budgeted Expenditures and Revenues



2020 Accomplishments

- Continued the successful partnership with Jericho Youth Services on the delivery of three afterschool programs (Keswick, Sutton and Pefferlaw)
- Delivered a successful virtual Canada Day celebration through Facebook Live/Zoom platform in partnership with the Communication Division
- Development of an emergency operating and safety plan for the reopening of the De La Salle Park during the COVID-19 pandemic
- Development of camp in a box and pop-up programs in neighbourhood parks in place of summer in-person camps due to COVID-19 impacts.
- Developed a plan to gather public input to analysis for the Pefferlaw Recreation Needs Study

Key Projects for 2021

- Continue to provide significant input and support to the MURC project
- Implementation of the Corporate Sponsorship Strategy
- Update ROC Business Plan in partnership with Facilities Division and Parks Division
- Recreation Senior Strategy
- Completion of the Pefferlaw Recreational Needs Study
- Recreation Services policies and procedures review

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2021 OPERATING BUDGET

Recreation and Culture - Recreation - Budget Summary

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE
Administration	**973,720**	**0**	**0**	**6,620**	**0**	**(30,000)**	**950,340**	**-2%**	**(23,380)**
General Programs									
After School Program	125,850	0	0	0	0	0	125,850	0%	0
Day Camps	(500)	0	0	0	0	0	(500)	0%	0
General Programs	(3,620)	0	0	0	0	4,500	880	-124%	4,500
Sutton Grant (G18)	2,500	0	0	750	0	0	3,250	30%	750
Senior Programs									
Club 55 Administration	(5,130)	0	0	0	0	0	(5,130)	0%	0
Seniors Programs - Club 55	233,010	0	0	1,310	0	0	234,320	1%	1,310
Sutton Seniors Program	7,450	0	0	0	0	0	7,450	0%	0
Special Events									
Canada Day Festival	32,500	0	0	0	0	0	32,500	0%	0
Seniors Games	500	0	0	0	0	0	500	0%	0
SnoFest	23,000	0	0	0	0	0	23,000	0%	0
Special Events - Administration	24,600	0	0	0	0	0	24,600	0%	0
Volunteer Appreciation	10,500	0	0	0	0	0	10,500	0%	0
Georgina Gym	**112,940**	**0**	**0**	**810**	**0**	**0**	**113,750**	**1%**	**810**
Fleet	**5,860**	**0**	**0**	**320**	**0**	**0**	**6,180**	**5%**	**320**
Equity and Diversity Committee	**7,650**	**0**	**0**	**0**	**0**	**0**	**7,650**	**0%**	**0**
Grand Total	1,550,830	0	0	9,810	0	(25,500)	1,535,140	-1%	(15,690)

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE	COMMENTS
Administration										
Revenue										
User Fees, Lease and Rental	(6,500)	0	0	0	0	0	(6,500)	0%	0	
Revenue Total	(6,500)	0	0	0	0	0	(6,500)	0%	0	
Expense										
Salaries and Benefits	761,390	0	0	3,900	0	0	765,290	1%	3,900	
Staffing Other Direct Expenses	17,750	0	0	0	0	0	17,750	0%	0	
Contracted/Consulting Services	3,000	0	0	0	0	0	3,000	0%	0	
Donations & Grants	55,000	0	0	0	0	0	55,000	0%	0	
Supplies and Maintenance	7,500	0	0	0	0	0	7,500	0%	0	
Other Direct Costs	135,580	0	0	2,720	0	0	138,300	2%	2,720	
Expense Total	980,220	0	0	6,620	0	0	986,840	1%	6,620	
Administration Total	**973,720**	**0**	**0**	**6,620**	**0**	**0**	**980,340**	**1%**	**6,620**	
After School Program										
Expense										
Salaries and Benefits	23,000	0	0	0	0	0	23,000	0%	0	
Donations & Grants	100,000	0	0	0	0	0	100,000	0%	0	
Supplies and Maintenance	2,850	0	0	0	0	0	2,850	0%	0	
Expense Total	125,850	0	0	0	0	0	125,850	0%	0	
After School Program Total	**125,850**	**0**	**0**	**0**	**0**	**0**	**125,850**	**0%**	**0**	
Canada Day Festival										
Revenue										
Donations & Grants	(5,000)	0	0	0	0	0	(5,000)	0%	0	
Misc Revenues	(500)	0	0	0	0	0	(500)	0%	0	
Revenue Total	(5,500)	0	0	0	0	0	(5,500)	0%	0	
Expense										
Supplies and Maintenance	4,000	0	0	0	0	0	4,000	0%	0	
Other Direct Costs	34,000	0	0	0	0	0	34,000	0%	0	
Expense Total	38,000	0	0	0	0	0	38,000	0%	0	
Canada Day Festival Total	**32,500**	**0**	**0**	**0**	**0**	**0**	**32,500**	**0%**	**0**	
Club 55 Administration										
Revenue										
User Fees, Lease and Rental	(38,380)	0	0	0	0	0	(38,380)	0%	0	
Revenue Total	(38,380)	0	0	0	0	0	(38,380)	0%	0	
Expense										
Salaries and Benefits	7,250	0	0	0	0	0	7,250	0%	0	
Other Direct Costs	26,000	0	0	0	0	0	26,000	0%	0	
Expense Total	33,250	0	0	0	0	0	33,250	0%	0	
Club 55 Administration Total	**(5,130)**	**0**	**0**	**0**	**0**	**0**	**(5,130)**	**0%**	**0**	
Day Camps										
Revenue										
User Fees, Lease and Rental	(300,000)	0	0	0	0	0	(300,000)	0%	0	
Revenue Total	(300,000)	0	0	0	0	0	(300,000)	0%	0	
Expense										
Salaries and Benefits	246,500	0	0	0	0	0	246,500	0%	0	
Staffing Other Direct Expenses	25,000	0	0	0	0	0	25,000	0%	0	
Supplies and Maintenance	28,000	0	0	0	0	0	28,000	0%	0	
Expense Total	299,500	0	0	0	0	0	299,500	0%	0	
Day Camps Total	**(500)**	**0**	**0**	**0**	**0**	**0**	**(500)**	**0%**	**0**	
Equity and Diversity Committee										
Expense										
Salaries and Benefits	1,000	0	0	0	0	0	1,000	0%	0	
Staffing Other Direct Expenses	1,100	0	0	0	0	0	1,100	0%	0	
Other Direct Costs	5,550	0	0	0	0	0	5,550	0%	0	
Expense Total	7,650	0	0	0	0	0	7,650	0%	0	

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE	COMMENTS
Equity and Diversity Committee Total	**7,650**	**0**	**0**	**0**	**0**	**0**	**7,650**	**0%**	**0**	
Fleet										
Expense										
Contributions to Reserve	3,900	0	0	0	0	0	3,900	0%	0	
Supplies and Maintenance	550	0	0	0	0	0	550	0%	0	
Other Direct Costs	1,410	0	0	320	0	0	1,730	23%	320	
Expense Total	5,860	0	0	320	0	0	6,180	5%	320	
Fleet Total	**5,860**	**0**	**0**	**320**	**0**	**0**	**6,180**	**5%**	**320**	
General Programs										
Revenue										
Donations & Grants	(4,500)	0	0	0	0	4,500	0	-100%	4,500	
User Fees, Lease and Rental	(150,720)	0	0	0	0	0	(150,720)	0%	0	
Revenue Total	(155,220)	0	0	0	0	4,500	(150,720)	-3%	4,500	
Expense										
Salaries and Benefits	76,600	0	0	0	0	0	76,600	0%	0	
Contracted/Consulting Services	35,500	0	0	0	0	0	35,500	0%	0	
Other Direct Costs	39,500	0	0	0	0	0	39,500	0%	0	
Expense Total	151,600	0	0	0	0	0	151,600	0%	0	
General Programs Total	**(3,620)**	**0**	**0**	**0**	**0**	**4,500**	**880**	**-124%**	**4,500**	
Georgina Gym										
Revenue										
User Fees, Lease and Rental	(18,000)	0	0	0	0	0	(18,000)	0%	0	
Revenue Total	(18,000)	0	0	0	0	0	(18,000)	0%	0	
Expense										
Salaries and Benefits	84,200	0	0	0	0	0	84,200	0%	0	
Staffing Other Direct Expenses	5,000	0	0	0	0	0	5,000	0%	0	
Contracted/Consulting Services	2,500	0	0	0	0	0	2,500	0%	0	
Hydro/Sewer/Gas	12,300	0	0	0	0	0	12,300	0%	0	
Supplies and Maintenance	15,200	0	0	0	0	0	15,200	0%	0	
Other Direct Costs	11,740	0	0	810	0	0	12,550	7%	810	
Expense Total	130,940	0	0	810	0	0	131,750	1%	810	
Georgina Gym Total	**112,940**	**0**	**0**	**810**	**0**	**0**	**113,750**	**1%**	**810**	
Seniors Games										
Revenue										
User Fees, Lease and Rental	(4,000)	0	0	0	0	0	(4,000)	0%	0	
Revenue Total	(4,000)	0	0	0	0	0	(4,000)	0%	0	
Expense										
Other Direct Costs	4,500	0	0	0	0	0	4,500	0%	0	
Expense Total	4,500	0	0	0	0	0	4,500	0%	0	
Seniors Games Total	**500**	**0**	**0**	**0**	**0**	**0**	**500**	**0%**	**0**	
Seniors Programs - Club 55										
Revenue										
User Fees, Lease and Rental	(1,950)	0	0	0	0	0	(1,950)	0%	0	
Revenue Total	(1,950)	0	0	0	0	0	(1,950)	0%	0	
Expense										
Salaries and Benefits	151,670	0	0	260	0	0	151,930	0%	260	
Staffing Other Direct Expenses	3,860	0	0	0	0	0	3,860	0%	0	
Contracted/Consulting Services	8,830	0	0	0	0	0	8,830	0%	0	
Hydro/Sewer/Gas	33,400	0	0	0	0	0	33,400	0%	0	
Supplies and Maintenance	10,000	0	0	0	0	0	10,000	0%	0	
Other Direct Costs	27,200	0	0	1,050	0	0	28,250	4%	1,050	
Expense Total	234,960	0	0	1,310	0	0	236,270	1%	1,310	
Seniors Programs - Club 55 Total	**233,010**	**0**	**0**	**1,310**	**0**	**0**	**234,320**	**1%**	**1,310**	
SnoFest										
Revenue										

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE	COMMENTS
Donations & Grants	(3,000)	0	0	0	0	0	(3,000)	0%	0	
Revenue Total	(3,000)	0	0	0	0	0	(3,000)	0%	0	
Expense										
Other Direct Costs	26,000	0	0	0	0	0	26,000	0%	0	
Expense Total	26,000	0	0	0	0	0	26,000	0%	0	
SnoFest Total	**23,000**	**0**	**0**	**0**	**0**	**0**	**23,000**	**0%**	**0**	
Special Events - Administration										
Revenue										
Donations & Grants	(1,000)	0	0	0	0	0	(1,000)	0%	0	
Revenue Total	(1,000)	0	0	0	0	0	(1,000)	0%	0	
Expense										
Salaries and Benefits	12,100	0	0	0	0	0	12,100	0%	0	
Donations & Grants	4,500	0	0	0	0	0	4,500	0%	0	
Other Direct Costs	9,000	0	0	0	0	0	9,000	0%	0	
Expense Total	25,600	0	0	0	0	0	25,600	0%	0	
Special Events - Administration Total	**24,600**	**0**	**0**	**0**	**0**	**0**	**24,600**	**0%**	**0**	
Sutton Grant (G18)										
Revenue										
Donations & Grants	(10,000)	0	0	0	0	0	(10,000)	0%	0	
Revenue Total	(10,000)	0	0	0	0	0	(10,000)	0%	0	
Expense										
Salaries and Benefits	1,500	0	0	0	0	0	1,500	0%	0	
Staffing Other Direct Expenses	800	0	0	0	0	0	800	0%	0	
Other Direct Costs	10,200	0	0	750	0	0	10,950	7%	750	
Expense Total	12,500	0	0	750	0	0	13,250	6%	750	
Sutton Grant (G18) Total	**2,500**	**0**	**0**	**750**	**0**	**0**	**3,250**	**30%**	**750**	
Sutton Seniors Program										
Revenue										
User Fees, Lease and Rental	(8,500)	0	0	0	0	0	(8,500)	0%	0	
Revenue Total	(8,500)	0	0	0	0	0	(8,500)	0%	0	
Expense										
Staffing Other Direct Expenses	900	0	0	0	0	0	900	0%	0	
Contracted/Consulting Services	9,000	0	0	0	0	0	9,000	0%	0	
Hydro/Sewer/Gas	5,000	0	0	0	0	0	5,000	0%	0	
Supplies and Maintenance	1,050	0	0	0	0	0	1,050	0%	0	
Expense Total	15,950	0	0	0	0	0	15,950	0%	0	
Sutton Seniors Program Total	**7,450**	**0**	**0**	**0**	**0**	**0**	**7,450**	**0%**	**0**	
Volunteer Appreciation										
Expense										
Other Direct Costs	10,500	0	0	0	0	0	10,500	0%	0	
Expense Total	10,500	0	0	0	0	0	10,500	0%	0	
Volunteer Appreciation Total	**10,500**	**0**	**0**	**0**	**0**	**0**	**10,500**	**0%**	**0**	
Grand Total	**1,550,830**	**0**	**0**	**9,810**	**0**	**4,500**	**1,565,140**	**1%**	**14,310**	

Recreation and Culture Department
Client and Cultural Services Division

The United Nations Educational, Scientific and Cultural Organization (UNESCO) defines culture as “the spiritual, material, intellectual and emotional features that characterize a society…not only the arts and letters, but also the modes of life…value systems and traditions.”

The NEW Client & Cultural Services Division is committed to delivering arts and cultural services through the Georgina Pioneer Village and Archives, the Link and Stephen Leacock Theatre, and supports arts programming offered by the Georgina Arts Centre and Gallery. Staff also administer the registration and facility booking software to ensure that all staff are supported and trained in order to achieve a superior customer experience. We are also committed to fostering excellent relationships with our community sport and cultural organizations and committees.

43 Sports Organizations

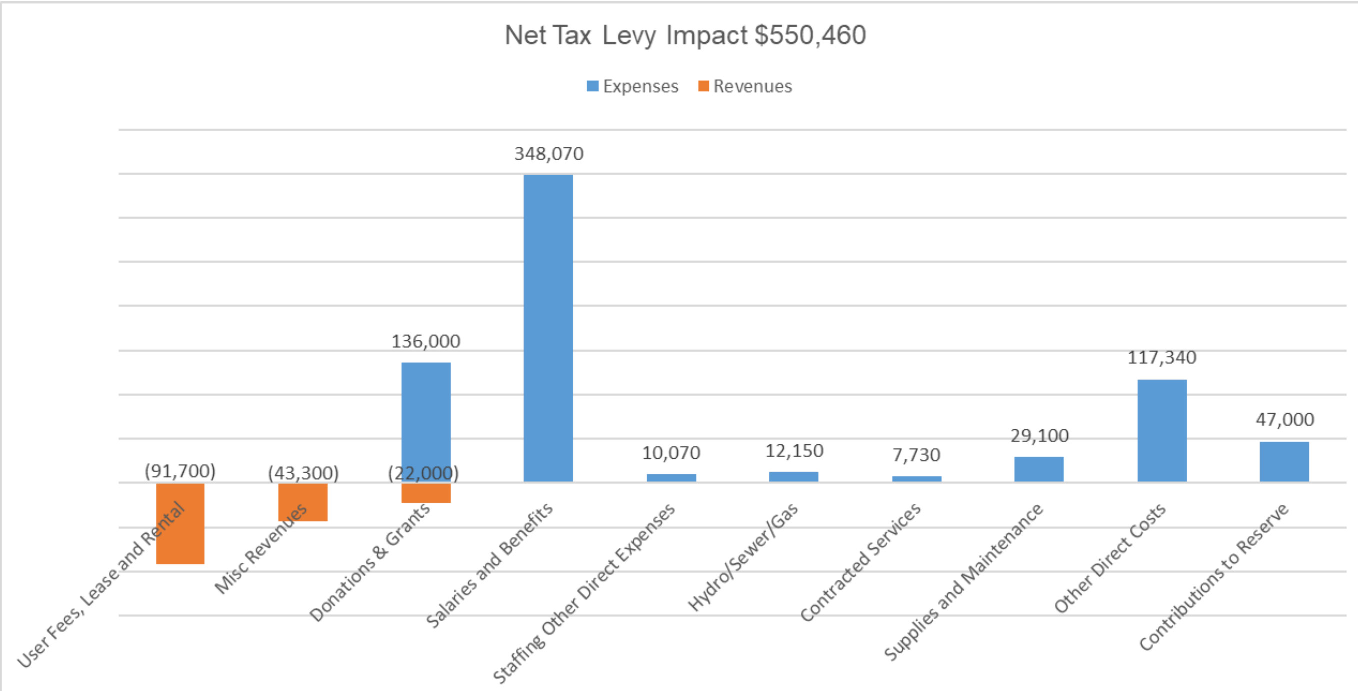
31,000 Ice Visits

6,125 Field Visits

Services provided by the Client and Cultural Services Division include:

- Archival and collections management
- Arts programming
- Heritage preservation and interpretation
- Programs and services that support health and wellness, food and nutrition, youth engagement, skills training, public health, small business, and the non-profit community
- Special events, camps, and education programs
- Theatre and film programming
- Theatre and Concert Experiences
- Recreation and Culture Client Services

2021 Budgeted Expenditures and Revenues



2020 Accomplishments

- Phase 2 and 3 construction of the Link to be completed by October
- Trained staff and upgraded to New Facility Booking Module
- Accessible railings installed in the Stephen Leacock Theatre

Key Projects for 2021

- Review and update of Municipal Cultural Plan
- Support the Facilities Division with re-construction of Schoolhouse at Georgina Pioneer Village
- Continue to increase and promote usage and camp at the Stephen Leacock Theatre
- Special Events
- Support the Georgina Arts and Cultural Centre to expand its cultural program and impact

2021 OPERATING BUDGET

Recreation and Culture - Culture - Budget Summary

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE
Georgina Arts Council	110,500	0	0	0	0	(500)	110,000	0%	(500)
Georgina Military Museum	24,000	0	0	0	0	2,000	26,000	8%	2,000
Pioneer Village	318,940	0	0	(11,170)	0	150	307,920	-3%	(11,020)
Stephen Leacock Theatre	105,480	0	0	2,060	0	(1,000)	106,540	1%	1,060
Grand Total	**558,920**	**0**	**0**	**(9,110)**	**0**	**650**	**550,460**	**-2%**	**(8,460)**

	2021 BASE BIDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE	COMMENTS
Georgina Arts Council										
Expense										
Donations & Grants	110,500	0	0	0	0	(500)	110,000	0%	(500)	
Expense Total	110,500	0	0	0	0	(500)	110,000	0%	(500)	
Georgina Arts Council Total	**110,500**	**0**	**0**	**0**	**0**	**(500)**	**110,000**	**0%**	**(500)**	
Georgina Military Museum										
Expense										
Donations & Grants	24,000	0	0	0	0	2,000	26,000	8%	2,000	
Expense Total	24,000	0	0	0	0	2,000	26,000	8%	2,000	
Georgina Military Museum Total	**24,000**	**0**	**0**	**0**	**0**	**2,000**	**26,000**	**8%**	**2,000**	
Pioneer Village										
Revenue										
Donations & Grants	(22,000)	0	0	0	0	0	(22,000)	0%	0	
User Fees, Lease and Rental	(28,700)	0	0	0	0	0	(28,700)	0%	0	
Revenue Total	(50,700)	0	0	0	0	0	(50,700)	0%	0	
Expense										
Salaries and Benefits	272,920	0	0	(18,420)	0	0	254,500	-7%	(18,420)	Salary step decrease
Staffing Other Direct Expenses	4,920	0	0	0	0	150	5,070	3%	150	
Contributions to Reserve	20,000	0	0	0	0	0	20,000	0%	0	
Hydro/Sewer/Gas	9,000	0	0	0	0	0	9,000	0%	0	
Supplies and Maintenance	15,300	0	0	0	0	0	15,300	0%	0	
Other Direct Costs	42,500	0	0	7,250	0	0	49,750	17%	7,250	
Contracted Services	5,000	0	0	0	0	0	5,000	0%	0	
Expense Total	369,640	0	0	(11,170)	0	150	358,620	-3%	(11,020)	
Pioneer Village Total	**318,940**	**0**	**0**	**(11,170)**	**0**	**150**	**307,920**	**-3%**	**(11,020)**	
Stephen Leacock Theatre										
Revenue										
Misc Revenues	(43,300)	0	0	0	0	0	(43,300)	0%	0	
User Fees, Lease and Rental	(63,000)	0	0	0	0	0	(63,000)	0%	0	
Revenue Total	(106,300)	0	0	0	0	0	(106,300)	0%	0	
Expense										
Salaries and Benefits	93,730	0	0	(160)	0	0	93,570	0%	(160)	
Staffing Other Direct Expenses	6,000	0	0	0	0	(1,000)	5,000	-17%	(1,000)	
Contributions to Reserve	27,000	0	0	0	0	0	27,000	0%	0	
Hydro/Sewer/Gas	3,150	0	0	0	0	0	3,150	0%	0	
Supplies and Maintenance	13,800	0	0	0	0	0	13,800	0%	0	
Other Direct Costs	65,370	0	0	2,220	0	0	67,590	3%	2,220	
Contracted Services	2,730	0	0	0	0	0	2,730	0%	0	
Expense Total	211,780	0	0	2,060	0	(1,000)	212,840	1%	1,060	
Stephen Leacock Theatre Total	**105,480**	**0**	**0**	**2,060**	**0**	**(1,000)**	**106,540**	**1%**	**1,060**	
Grand Total	558,920	0	0	(9,110)	0	650	550,460	-2%	(8,460)	

Recreation and Culture Department
Facilities Division

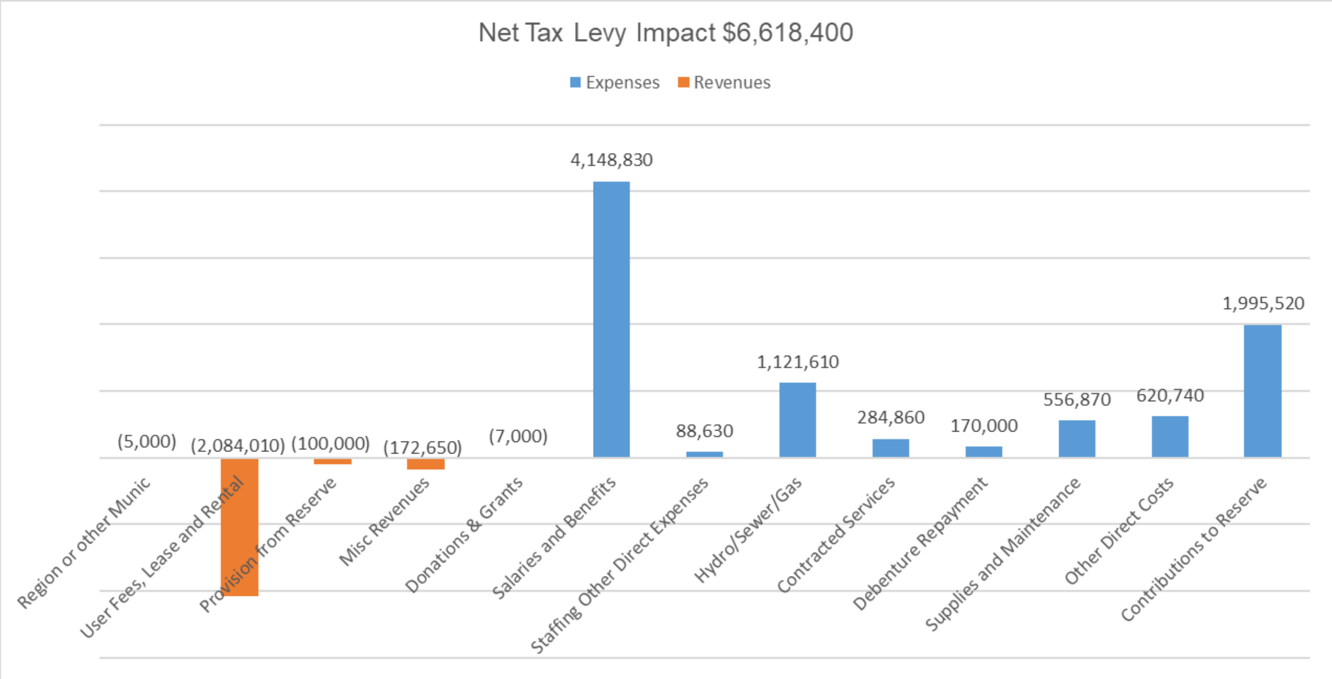
The Facilities Division is committed to the efficient operations, maintenance and upkeep of all recreation and cultural facilities, including the Georgina Ice Palace, Leisure Pool, Sutton Arena, Pefferlaw Ice Pad, Pioneer Village, the Link, Stephen Leacock Theatre, Library branches and numerous community halls. The division also oversees the operations and maintenance of corporate facilities, including the fire stations, Georgina Civic Centre, water/waste water facilities, yards facilities (roads and parks), Jackson's Point Harbour, and various parks structures (washrooms, pavilions and others).

In addition to the general day-to-day operations and maintenance requirements, the division also oversees an aggressive capital improvements program addressing building condition assessment deficiencies in a cost-effective and timely manner. Staff work diligently to ensure all facilities are operating efficiently, safely and in good repair.

Among the 40+ facilities in Georgina, some of the most successful in 2020 were the Pefferlaw Ice Pad and the ROC.

Nine significant Building Condition Assessment projects are continuing, worth over $1.4 million despite the COVID-19 pandemic in 2020.

2021 Budgeted Expenditures and Revenues



2020 Accomplishments

- Building Condition Assessment (BCA) projects:
  - Georgina Ice Palace partial roof replacement
  - Georgina Ice Palace drain repairs
  - Georgina Ice Palace condenser replacement
  - Georgina Ice Palace rooftop unit replacement
  - Belhaven Roads Yard concrete repairs
  - Kin Hall fixed-ladder replacement
  - Parks Washroom Buildings roof replacement
  - Sutton Library carpet replacement
  - Pefferlaw Lions Hall washroom counters
  - Keswick Fire Station floor repairs
  - Georgina Pioneer Village schoolhouse reconstruction
  - Georgina Pioneer Village roofing projects (Mann House and Noble House)
- Georgina Pioneer Village drainage improvements
- Stephen Leacock Theatre railing installation

- Jackson's Point Harbour security measures and improvements
- ROC Pond Fountain
- ROC 4X4 UTV (Utility Terrain Vehicle) to replace aging snowmobile

Key Projects for 2021

- Furnace replacements – Operations Annex, Egypt Roads Yard and Noble House (Georgina Pioneer Village)
- Revised facilities building condition assessments
- Arena refrigeration upgrades including chiller replacement GIP and oil separator replacement GSA
- Security Improvements at Udora Hall and libraries – installation of more cameras
- Flooring replacement at Georgina Leisure Pool
- Kitchen cupboard and countertop replacement at GIP
- Ice Resurfacer Replacement – arenas
- New tables and chairs for De La Salle Chapel
- Roof Replacement – Sutton Multi-use, in conjunction with YRCSB and YRSB

In addition, the Facilities Division has undertaken enhanced cleaning measures and protocols, and the provision for additional staff amid the COVID-19 pandemic. Our goal is to ensure all of our facilities are clean, safe and operating efficiently.

GEORGINA

2021 OPERATING BUDGET

Recreation and Culture - Facilities - Budget Summary

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE
Facilities Maintenance									
Arts Centre & Gallery	10,000	0	0	0	0	0	10,000	0%	0
Electrical Maintenance	701,080	0	0	10,490	0	14,500	726,070	4%	24,990
Family Life Centre	4,960	0	0	130	0	0	5,090	3%	130
General	967,120	400,000	0	0	0	0	1,367,120	41%	400,000
Lawn Bowling	4,000	0	0	0	0	0	4,000	0%	0
Operations Centre	39,310	0	0	850	0	0	40,160	2%	850
Halls									
Belhaven Hall	15,250	0	0	620	0	0	15,870	4%	620
Egypt Hall	25,600	0	0	1,030	0	0	26,630	4%	1,030
Elmgrove Hall	3,510	0	0	570	0	0	4,080	16%	570
Kinsmen Hall	19,950	0	0	1,460	0	0	21,410	7%	1,460
Pefferlaw Lions Hall	65,510	0	0	2,600	0	0	68,110	4%	2,600
Port Bolster Hall	18,280	0	0	520	0	0	18,800	3%	520
Roches Point Hall	1,270	0	0	610	0	0	1,880	48%	610
Udora Hall	25,590	0	0	1,650	0	0	27,240	6%	1,650
Virginia Hall	3,880	0	0	470	0	0	4,350	12%	470
Jackson's Point Harbour									
Jackson's Point Harbour	(19,300)	0	0	660	0	0	(18,640)	-3%	660
Jackson's Point Washrooms	3,340	0	0	0	0	0	3,340	0%	0
Accessibility Committee	**13,860**	**0**	**0**	**0**	**0**	**0**	**13,860**	**0%**	**0**
Civic Centre	**632,690**	**0**	**0**	**(4,720)**	**0**	**52,200**	**680,170**	**8%**	**47,480**
Georgina Ice Palace	**908,150**	**0**	**0**	**(810)**	**0**	**12,800**	**920,140**	**1%**	**11,990**
Georgina Leisure Pool	**1,038,890**	**0**	**0**	**(8,980)**	**0**	**2,500**	**1,032,410**	**-1%**	**(6,480)**
Pefferlaw Ice Pad	**51,350**	**0**	**0**	**1,470**	**0**	**0**	**52,820**	**3%**	**1,470**
Sutton Arena	**412,700**	**0**	**0**	**38,950**	**0**	**0**	**451,650**	**9%**	**38,950**
The Link	**370,120**	**(14,500)**	**0**	**3,000**	**103,390**	**(92,540)**	**369,470**	**0%**	**(650)**
The ROC	**776,780**	**0**	**0**	**(910)**	**0**	**(3,500)**	**772,370**	**-1%**	**(4,410)**
Grand Total	**6,093,890**	**385,500**	**0**	**49,660**	**103,390**	**(14,040)**	**6,618,400**	**9%**	**524,510**

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE	COMMENTS
Accessibility Committee										
Expense										
Salaries and Benefits	2,660	0	0	0	0	0	2,660	0%	0	
Staffing Other Direct Expenses	1,000	0	0	0	0	0	1,000	0%	0	
Contracted Services	10,000	0	0	0	0	0	10,000	0%	0	
Other Direct Costs	200	0	0	0	0	0	200	0%	0	
Expense Total	13,860	0	0	0	0	0	13,860	0%	0	
Accessibility Committee Total	**13,860**	**0**	**0**	**0**	**0**	**0**	**13,860**	**0%**	**0**	
Arts Centre & Gallery										
Expense										
Supplies and Maintenance	10,000	0	0	0	0	0	10,000	0%	0	
Expense Total	10,000	0	0	0	0	0	10,000	0%	0	
Arts Centre & Gallery Total	**10,000**	**0**	**0**	**0**	**0**	**0**	**10,000**	**0%**	**0**	
Belhaven Hall										
Expense										
Hydro/Sewer/Gas	4,760	0	0	0	0	0	4,760	0%	0	
Supplies and Maintenance	8,000	0	0	0	0	0	8,000	0%	0	
Other Direct Costs	2,490	0	0	620	0	0	3,110	25%	620	
Expense Total	15,250	0	0	620	0	0	15,870	4%	620	
Belhaven Hall Total	**15,250**	**0**	**0**	**620**	**0**	**0**	**15,870**	**4%**	**620**	
Civic Centre										
Revenue										
Misc Revenues	(650)	0	0	0	0	0	(650)	0%	0	
Revenue Total	(650)	0	0	0	0	0	(650)	0%	0	
Expense										
Salaries and Benefits	291,520	0	0	(4,720)	0	0	286,800	-2%	(4,720)	
Contracted Services	50,000	0	0	0	0	0	50,000	0%	0	
Contributions to Reserve	137,500	0	0	0	0	57,200	194,700	42%	57,200	Reallocation from Non-program budget
Hydro/Sewer/Gas	70,320	0	0	0	0	0	70,320	0%	0	
Supplies and Maintenance	78,500	0	0	0	0	(5,000)	73,500	-6%	(5,000)	
Other Direct Costs	5,500	0	0	0	0	0	5,500	0%	0	
Expense Total	633,340	0	0	(4,720)	0	52,200	680,820	7%	47,480	
Civic Centre Total	**632,690**	**0**	**0**	**(4,720)**	**0**	**52,200**	**680,170**	**8%**	**47,480**	
Egypt Hall										
Expense										
Contracted Services	5,500	0	0	0	0	0	5,500	0%	0	
Hydro/Sewer/Gas	10,000	0	0	0	0	0	10,000	0%	0	
Supplies and Maintenance	6,000	0	0	0	0	0	6,000	0%	0	
Other Direct Costs	4,100	0	0	1,030	0	0	5,130	25%	1,030	
Expense Total	25,600	0	0	1,030	0	0	26,630	4%	1,030	
Egypt Hall Total	**25,600**	**0**	**0**	**1,030**	**0**	**0**	**26,630**	**4%**	**1,030**	
Electrical Maintenance										
Expense										
Salaries and Benefits	702,900	0	0	10,130	0	15,000	728,030	4%	25,130	Salary step increases
Staffing Other Direct Expenses	12,800	0	0	0	0	0	12,800	0%	0	
Contributions to Reserve	26,600	0	0	0	0	0	26,600	0%	0	
Supplies and Maintenance	(49,150)	0	0	0	0	(500)	(49,650)	1%	(500)	
Other Direct Costs	7,930	0	0	360	0	0	8,290	5%	360	
Expense Total	701,080	0	0	10,490	0	14,500	726,070	4%	24,990	
Electrical Maintenance Total	**701,080**	**0**	**0**	**10,490**	**0**	**14,500**	**726,070**	**4%**	**24,990**	
Elmgrove Hall										
Expense										
Hydro/Sewer/Gas	1,000	0	0	0	0	0	1,000	0%	0	
Supplies and Maintenance	250	0	0	0	0	0	250	0%	0	
Other Direct Costs	2,260	0	0	570	0	0	2,830	25%	570	
Expense Total	3,510	0	0	570	0	0	4,080	16%	570	
Elmgrove Hall Total	**3,510**	**0**	**0**	**570**	**0**	**0**	**4,080**	**16%**	**570**	

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE	COMMENTS
Family Life Centre										
Revenue										
User Fees, Lease and Rental	(9,920)	0	0	0	0	0	(9,920)	0%	0	
Revenue Total	(9,920)	0	0	0	0	0	(9,920)	0%	0	
Expense										
Contracted Services	8,580	0	0	0	0	0	8,580	0%	0	
Supplies and Maintenance	800	0	0	0	0	0	800	0%	0	
Other Direct Costs	5,500	0	0	130	0	0	5,630	2%	130	
Expense Total	14,880	0	0	130	0	0	15,010	1%	130	
Family Life Centre Total	**4,960**	**0**	**0**	**130**	**0**	**0**	**5,090**	**3%**	**130**	
General										
Revenue										
Provision from Reserve	(100,000)	0	0	0	0	0	(100,000)	0%	0	
Revenue Total	(100,000)	0	0	0	0	0	(100,000)	0%	0	
Expense										
Contributions to Reserve	956,170	400,000	0	0	0	0	1,356,170	42%	400,000	Increase in contribution to the MURC
Hydro/Sewer/Gas	4,850	0	0	0	0	0	4,850	0%	0	
Supplies and Maintenance	6,100	0	0	0	0	0	6,100	0%	0	
Other Direct Costs	100,000	0	0	0	0	0	100,000	0%	0	
Expense Total	1,067,120	400,000	0	0	0	0	1,467,120	37%	400,000	
General Total	**967,120**	**400,000**	**0**	**0**	**0**	**0**	**1,367,120**	**41%**	**400,000**	
Georgina Ice Palace										
Revenue										
Misc Revenues	(2,500)	0	0	0	0	0	(2,500)	0%	0	
User Fees, Lease and Rental	(735,630)	0	0	0	0	0	(735,630)	0%	0	
Revenue Total	(738,130)	0	0	0	0	0	(738,130)	0%	0	
Expense										
Salaries and Benefits	879,200	0	0	(12,210)	0	0	866,990	-1%	(12,210)	Benefit provider change reduction for the Town
Staffing Other Direct Expenses	17,000	0	0	0	0	0	17,000	0%	0	
Contracted Services	24,000	0	0	0	0	0	24,000	0%	0	
Contributions to Reserve	150,200	0	0	0	0	0	150,200	0%	0	
Hydro/Sewer/Gas	362,300	0	0	0	0	0	362,300	0%	0	
Supplies and Maintenance	147,600	0	0	0	0	12,800	160,400	9%	12,800	Increase based on actuals
Other Direct Costs	65,980	0	0	11,400	0	0	77,380	17%	11,400	Insurance Premium increase
Expense Total	1,646,280	0	0	(810)	0	12,800	1,658,270	1%	11,990	
Georgina Ice Palace Total	**908,150**	**0**	**0**	**(810)**	**0**	**12,800**	**920,140**	**1%**	**11,990**	
Georgina Leisure Pool										
Revenue										
Misc Revenues	(88,000)	0	0	0	0	0	(88,000)	0%	0	
User Fees, Lease and Rental	(333,500)	0	0	0	0	0	(333,500)	0%	0	
Revenue Total	(421,500)	0	0	0	0	0	(421,500)	0%	0	
Expense										
Salaries and Benefits	1,070,630	0	0	(11,490)	0	(2,500)	1,056,640	-1%	(13,990)	Benefit provider change reduction for the Town
Staffing Other Direct Expenses	16,000	0	0	0	0	0	16,000	0%	0	
Contracted Services	21,450	0	0	0	0	0	21,450	0%	0	
Contributions to Reserve	60,000	0	0	0	0	0	60,000	0%	0	
Hydro/Sewer/Gas	182,480	0	0	0	0	0	182,480	0%	0	
Supplies and Maintenance	61,650	0	0	0	0	5,000	66,650	8%	5,000	
Other Direct Costs	48,180	0	0	2,510	0	0	50,690	5%	2,510	
Expense Total	1,460,390	0	0	(8,980)	0	2,500	1,453,910	0%	(6,480)	
Georgina Leisure Pool Total	**1,038,890**	**0**	**0**	**(8,980)**	**0**	**2,500**	**1,032,410**	**-1%**	**(6,480)**	
Jackson's Point Harbour										
Revenue										
User Fees, Lease and Rental	(69,400)	0	0	0	0	0	(69,400)	0%	0	
Revenue Total	(69,400)	0	0	0	0	0	(69,400)	0%	0	
Expense										
Salaries and Benefits	27,280	0	0	0	0	0	27,280	0%	0	

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE	COMMENTS
Staffing Other Direct Expenses	1,850	0	0	0	0	0	1,850	0%	0	
Contracted Services	3,000	0	0	0	0	0	3,000	0%	0	
Hydro/Sewer/Gas	5,620	0	0	0	0	0	5,620	0%	0	
Supplies and Maintenance	5,700	0	0	0	0	0	5,700	0%	0	
Other Direct Costs	6,650	0	0	660	0	0	7,310	10%	660	
Expense Total	50,100	0	0	660	0	0	50,760	1%	660	
Jackson's Point Harbour Total	**(19,300)**	**0**	**0**	**660**	**0**	**0**	**(18,640)**	**-3%**	**660**	
Jackson's Point Washrooms										
Expense										
Salaries and Benefits	1,120	0	0	0	0	0	1,120	0%	0	
Hydro/Sewer/Gas	1,720	0	0	0	0	0	1,720	0%	0	
Supplies and Maintenance	500	0	0	0	0	0	500	0%	0	
Expense Total	3,340	0	0	0	0	0	3,340	0%	0	
Jackson's Point Washrooms Total	**3,340**	**0**	**0**	**0**	**0**	**0**	**3,340**	**0%**	**0**	
Kinsmen Hall										
Revenue										
User Fees, Lease and Rental	(19,500)	0	0	0	0	0	(19,500)	0%	0	
Revenue Total	(19,500)	0	0	0	0	0	(19,500)	0%	0	
Expense										
Contracted Services	10,000	0	0	0	0	0	10,000	0%	0	
Hydro/Sewer/Gas	13,600	0	0	0	0	0	13,600	0%	0	
Supplies and Maintenance	10,000	0	0	0	0	0	10,000	0%	0	
Other Direct Costs	5,850	0	0	1,460	0	0	7,310	25%	1,460	
Expense Total	39,450	0	0	1,460	0	0	40,910	4%	1,460	
Kinsmen Hall Total	**19,950**	**0**	**0**	**1,460**	**0**	**0**	**21,410**	**7%**	**1,460**	
Lawn Bowling										
Expense										
Supplies and Maintenance	4,000	0	0	0	0	0	4,000	0%	0	
Expense Total	4,000	0	0	0	0	0	4,000	0%	0	
Lawn Bowling Total	**4,000**	**0**	**0**	**0**	**0**	**0**	**4,000**	**0%**	**0**	
Operations Centre										
Expense										
Staffing Other Direct Expenses	4,000	0	0	0	0	0	4,000	0%	0	
Contracted Services	13,130	0	0	0	0	0	13,130	0%	0	
Hydro/Sewer/Gas	14,800	0	0	0	0	0	14,800	0%	0	
Supplies and Maintenance	4,000	0	0	0	0	0	4,000	0%	0	
Other Direct Costs	3,380	0	0	850	0	0	4,230	25%	850	
Expense Total	39,310	0	0	850	0	0	40,160	2%	850	
Operations Centre Total	**39,310**	**0**	**0**	**850**	**0**	**0**	**40,160**	**2%**	**850**	
Pefferlaw Ice Pad										
Expense										
Salaries and Benefits	15,750	0	0	710	0	0	16,460	5%	710	
Contracted Services	1,150	0	0	0	0	0	1,150	0%	0	
Hydro/Sewer/Gas	20,000	0	0	0	0	0	20,000	0%	0	
Supplies and Maintenance	11,400	0	0	0	0	0	11,400	0%	0	
Other Direct Costs	3,050	0	0	760	0	0	3,810	25%	760	
Expense Total	51,350	0	0	1,470	0	0	52,820	3%	1,470	
Pefferlaw Ice Pad Total	**51,350**	**0**	**0**	**1,470**	**0**	**0**	**52,820**	**3%**	**1,470**	
Pefferlaw Lions Hall										
Revenue										
User Fees, Lease and Rental	(16,400)	0	0	0	0	0	(16,400)	0%	0	
Revenue Total	(16,400)	0	0	0	0	0	(16,400)	0%	0	
Expense										
Staffing Other Direct Expenses	900	0	0	0	0	0	900	0%	0	
Contracted Services	38,000	0	0	0	0	0	38,000	0%	0	
Hydro/Sewer/Gas	20,100	0	0	0	0	0	20,100	0%	0	
Supplies and Maintenance	12,500	0	0	0	0	0	12,500	0%	0	

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE	COMMENTS
Other Direct Costs	10,410	0	0	2,600	0	0	13,010	25%	2,600	
Expense Total	81,910	0	0	2,600	0	0	84,510	3%	2,600	
Pefferlaw Lions Hall Total	**65,510**	**0**	**0**	**2,600**	**0**	**0**	**68,110**	**4%**	**2,600**	
Port Bolster Hall										
Expense										
Hydro/Sewer/Gas	6,200	0	0	0	0	0	6,200	0%	0	
Supplies and Maintenance	10,000	0	0	0	0	0	10,000	0%	0	
Other Direct Costs	2,080	0	0	520	0	0	2,600	25%	520	
Expense Total	18,280	0	0	520	0	0	18,800	3%	520	
Port Bolster Hall Total	**18,280**	**0**	**0**	**520**	**0**	**0**	**18,800**	**3%**	**520**	
Roches Point Hall										
Revenue										
User Fees, Lease and Rental	(2,400)	0	0	0	0	0	(2,400)	0%	0	
Revenue Total	(2,400)	0	0	0	0	0	(2,400)	0%	0	
Expense										
Supplies and Maintenance	1,250	0	0	0	0	0	1,250	0%	0	
Other Direct Costs	2,420	0	0	610	0	0	3,030	25%	610	
Expense Total	3,670	0	0	610	0	0	4,280	17%	610	
Roches Point Hall Total	**1,270**	**0**	**0**	**610**	**0**	**0**	**1,880**	**48%**	**610**	
Sutton Arena										
Revenue										
Misc Revenues	(4,400)	0	0	0	0	0	(4,400)	0%	0	
User Fees, Lease and Rental	(223,500)	0	0	0	0	0	(223,500)	0%	0	
Revenue Total	(227,900)	0	0	0	0	0	(227,900)	0%	0	
Expense										
Salaries and Benefits	303,740	0	0	31,660	0	0	335,400	10%	31,660	Increase to reflect salaries
Staffing Other Direct Expenses	9,600	0	0	0	0	0	9,600	0%	0	
Contracted Services	26,000	0	0	0	0	0	26,000	0%	0	
Contributions to Reserve	57,000	0	0	0	0	0	57,000	0%	0	
Hydro/Sewer/Gas	136,000	0	0	0	0	0	136,000	0%	0	
Supplies and Maintenance	71,500	0	0	0	0	0	71,500	0%	0	
Other Direct Costs	36,760	0	0	7,290	0	0	44,050	20%	7,290	
Expense Total	640,600	0	0	38,950	0	0	679,550	6%	38,950	
Sutton Arena Total	**412,700**	**0**	**0**	**38,950**	**0**	**0**	**451,650**	**9%**	**38,950**	
The Link										
Revenue										
Donations & Grants	(7,000)	0	0	0	0	0	(7,000)	0%	0	
User Fees, Lease and Rental	(250,060)	(14,500)	0	0	0	0	(264,560)	6%	(14,500)	Additional revenue from York Region and Community Living
Revenue Total	(257,060)	(14,500)	0	0	0	0	(271,560)	6%	(14,500)	
Expense										
Salaries and Benefits	173,920	0	0	(130)	0	(2,000)	171,790	-1%	(2,130)	
Staffing Other Direct Expenses	10,630	0	0	0	0	1,000	11,630	9%	1,000	
Contracted Services	17,540	0	0	0	0	2,460	20,000	14%	2,460	
Contributions to Reserve	113,120					(107,000)	6,120	-95%	(107,000)	Reallocation
Debenture Repayment	66,610	0	0	0	103,390	0	170,000	155%	103,390	The Link Debenture
Hydro/Sewer/Gas	82,000	0	0	0	0	7,000	89,000	9%	7,000	
Supplies and Maintenance	31,700	0	0	0	0	2,000	33,700	6%	2,000	
Other Direct Costs	131,660	0	0	3,130	0	4,000	138,790	5%	7,130	
Expense Total	627,180	0	0	3,000	103,390	(92,540)	641,030	2%	13,850	
The Link Total	**370,120**	**(14,500)**	**0**	**3,000**	**103,390**	**(92,540)**	**369,470**	**0%**	**(650)**	
The ROC										
Revenue										
Misc Revenues	(77,100)	0	0	0	0	0	(77,100)	0%	0	
User Fees, Lease and Rental	(409,200)	0	0	0	0	0	(409,200)	0%	0	
Revenue Total	(486,300)	0	0	0	0	0	(486,300)	0%	0	
Expense										

	2021 BASE BUDGET	GROWTH	SERVICE LEVEL	CONTRACTUAL/ INFLATIONARY	DEBT FINANCING	OTHER	2021 BUDGET	BUD/BUD % VARIANCE	BUD/BUD $ VARIANCE	COMMENTS
Salaries and Benefits	663,820	0	0	(4,660)	0	(3,500)	655,660	-1%	(8,160)	
Staffing Other Direct Expenses	13,850	0	0	0	0	0	13,850	0%	0	
Contracted Services	54,050	0	0	0	0	0	54,050	0%	0	
Contributions to Reserve	144,730	0	0	0	0	0	144,730	0%	0	
Hydro/Sewer/Gas	165,360	0	0	0	0	0	165,360	0%	0	
Supplies and Maintenance	97,770	0	0	0	0	0	97,770	0%	0	
Other Direct Costs	123,500	0	0	3,750	0	0	127,250	3%	3,750	
Expense Total	1,263,080	0	0	(910)	0	(3,500)	1,258,670	0%	(4,410)	
The ROC Total	**776,780**	**0**	**0**	**(910)**	**0**	**(3,500)**	**772,370**	**-1%**	**(4,410)**	
Udora Hall										
Revenue										
Region or other Munic	(5,000)	0	0	0	0	0	(5,000)	0%	0	
Revenue Total	(5,000)	0	0	0	0	0	(5,000)	0%	0	
Expense										
Hydro/Sewer/Gas	12,000	0	0	0	0	0	12,000	0%	0	
Supplies and Maintenance	12,000	0	0	0	0	0	12,000	0%	0	
Other Direct Costs	6,590	0	0	1,650	0	0	8,240	25%	1,650	
Expense Total	30,590	0	0	1,650	0	0	32,240	5%	1,650	
Udora Hall Total	**25,590**	**0**	**0**	**1,650**	**0**	**0**	**27,240**	**6%**	**1,650**	
Virginia Hall										
Expense										
Hydro/Sewer/Gas	1,500	0	0	0	0	0	1,500	0%	0	
Supplies and Maintenance	500	0	0	0	0	0	500	0%	0	
Other Direct Costs	1,880	0	0	470	0	0	2,350	25%	470	
Expense Total	3,880	0	0	470	0	0	4,350	12%	470	
Virginia Hall Total	**3,880**	**0**	**0**	**470**	**0**	**0**	**4,350**	**12%**	**470**	
Grand Total	**6,093,890**	**385,500**	**0**	**49,660**	**103,390**	**(14,040)**	**6,618,400**	**9%**	**524,510**	